

# **Financial Statements Statistics of Corporations by Industry,Annually**

(FY2012 edition)

## **Foreword**

The Ministry of Finance has conducted the survey known as Financial Statements Statistics of Corporations by Industry, a fundamental statistical survey performed in accordance with Japan's Statistics Act covering assets, liabilities, net assets, and profit & loss, every year since 1948 in order to better understand the current situation of commercial corporations in Japan.

This survey comprises two types: an annual survey covering data from finalized financial statements and quarterly surveys based on preliminary financial results for each quarter. The annual survey targets corporations in all capital brackets and features a survey on items related to added value.

The results of the annual survey for fiscal 2012 have been compiled into the Financial Statements Statistics of Corporations by Industry, which is hereby released together with a summary of survey methods and a summary of survey results.

I would like to express our deepest appreciation to the countless corporations that assisted with these efforts and we ask for their continued support going forward.

I would also like to ask for feedback and the opinions of those using Financial Statements Statistics of Corporations by Industry.

\*1: The survey for fiscal 2012 examined the finalized financial statements of sample corporations that completed a business year between April 1, 2012 and March 31, 2013.

\*2: Since FY2008 finance and insurance have been included in the survey. Only when this report notes "All industries (including finance and insurance)", the finance and insurance is included. When appearing as "All industries" or "Non-manufacturing", the finance and insurance is not included. After adding finance and insurance, pure holding companies that control financial institutions as their subsidiaries were added to the scope of the survey.

\*3: Japan Post Holdings Co., Ltd., Japan Post Service Co., Ltd., Japan Post Network Co., Ltd., Japan Post Bank Company Limited, and Japan Post Insurance Co., Ltd. were added to the annual survey as of FY2008. Japan Post Network Co., Ltd. was established on October 1, 2012 following the merger of Japan Post Service Co., Ltd. and Japan post Network Co., Ltd. The Shoko Chukin Bank, Ltd. has been included in the scope of the survey since the annual survey conducted in FY2009. Statistics after the annual survey conducted in FY2009 include the Japan Post Group and the The Shoko Chukin Bank, Ltd.

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# Summary of Survey Methods

## 1. Objective of the survey

This survey is conducted as part of the basic statistical surveys under the Statistics Act, in accordance with the Regulations on Surveys for the Financial Statements Statistics of Corporations by Industry (Ordinance of the Ministry of Finance No. 48 of 1970). The survey aims to clarify the current situation of the business activities of corporations in Japan.

## 2. Survey targets and methods

This survey targets commercial corporations in Japan and selects a sampling of these commercial corporations at random. Commercial corporations refer to general partnership companies, limited partnership companies, limited liability companies, and stock companies whose head offices are located in Japan, as well as shinkin banks, the Federation of Shinkin Banks, credit cooperatives, the Federation of Credit Cooperatives, labor banks, the Federation of Labor Banks, The Norinchukin Bank, the Federation of Credit Agricultural Cooperatives, the Federation of Credit Fisheries Cooperatives, the Federation of Fishery Processing Cooperatives, life insurance companies, and non-life insurance companies whose main business offices are located in Japan.

In addition, finance and insurance as stated in the survey collectively refers to banks, non-deposit money corporations, including lending and credit card business, financial products transaction dealers (those engaged in type I financial products transaction and limited to those engaged in securities – related business), other financial products transaction dealers, futures commodity transaction dealers, life insurance companies, non-life insurance companies, and Miscellaneous insurance institutions

The survey was sent by post to selected companies through financial bureaus and financial offices nationwide. Companies were then asked to complete and return the survey.

Since the 2003 survey companies have been able to complete and submit the survey online.

## 3. Sampling method

Commercial corporations nationwide were selected from each sector based on corporate registry as of March 31, 2012 (October 31, 2011 for corporations with capital stock of less than 100 million yen) and other Ministry of Finance documents using the following sampling methods.  
[Sectors excluding the finance and insurance]

Approximately 4,000 companies with capital stock of less than 10 million yen, approximately 4,000 companies with capital stock of more than 10 million yen but less than 20 million yen, approximately 4,000 companies with capital stock of more than 20 million yen, but less than 50 million yen, approximately 2,000 companies with capital stock of more than 50 million yen, but less than 100 million yen, approximately 10,000 companies with capital stock of more than 100 million yen, but less than 500 million yen, all companies with capital stock of more than 500 million yen, and all companies with capital stock of more than 1 billion yen

[Finance and insurance]

Approximately 3,000 companies with capital stock of less than 10 million yen, approximately 4,000 companies with capital stock of more than 10 million yen but less than 100 million yen, all companies with capital stock of more than 100 million yen, but less than 1 billion yen, and all companies with capital stock of more than 1 billion yen

## 4. Survey period

The one-year period from April 1, 2012 to March 31, 2013 is divided into the first half (April to September) and the second half (October to the following March). The finalized financial results of sampled corporations reported during each period were surveyed.

## 5. Tabulation and estimation methods

Collected surveys are tabulated by sector and capital stock bracket. These are then expanded into a population for which estimates are calculated.

$$\text{Estimate} = \frac{\text{Tabulation value}}{\text{Tabulated corporations}} \times \frac{\text{Number of companies}}{\text{in population}}$$

Tabulation for companies with two financial settlements per year used the second half financial results for assets. Liabilities and net assets and the financial results for the first half and second half combined for profit and loss.

## 6. Sector classification

Sectors were classified as follows according to Japan Standard Industrial Classification.

Additionally, sectors were decided based on the sales of each corporations (note). If a corporation engaged in multiple types of businesses, the business with the largest sales was used for the classification of the corporation.

Note: However, the classification of banking, life insurance, and non-life insurance businesses is based on the corporations' ordinary income, while the classification of non-deposit money corporations, including lending and credit card business, financial products transaction dealers (those engaged in type I financial products transaction and limited to those engaged in securities – related business), other financial products transaction dealers, futures commodity transaction dealers, and miscellaneous insurance institutions is based on operating revenue.

Categorization of this survey	Japan Standard Industrial Classification
Agriculture and forestry	Agriculture and forestry
Fisheries	Fisheries, aquaculture
Mining and quarrying of stone and gravel	Mining and quarrying of stone and gravel
Construction	Construction work, general including public and private construction work, construction work by specialist contractor, Equipment installation work
Manufacture of food	Manufacture of food, manufacture of beverages, tobacco and feed
Manufacture of textile mill products	Manufacture of textile mill products
Manufacture of lumber and wood products	Manufacture of lumber and wood products, except furniture
Manufacture of pulp, paper and paper products	Manufacture of pulp, paper and paper products
Printing and allied industries	Printing and allied industries

Manufacture of chemicals and allied products	Manufacture of chemicals and allied products	Services for amusement and hobbies	Services for amusement and hobbies
Manufacture of petroleum and coal products	Manufacture of petroleum and coal products	Advertising	Advertising
Manufacture of ceramic, stone and clay products	Manufacture of ceramic, stone and clay products	Pure holding companies	Pure holding companies
Manufacture of iron and steel	Manufacture of iron and steel	Miscellaneous scientific research, professional and technical services	Scientific, Development Research Institutes, Professional Services, N.E.C. and Technical Services, N.E.C.
Manufacture of non-ferrous metals and products	Manufacture of non-ferrous metals and products	Medical, health care and welfare	Medical and other health services, Public health and hygiene, Social insurance, social welfare and care services
Manufacture of fabricated metal products	Manufacture of fabricated metal products	Education, learning support	School education, Miscellaneous education, learning support
Manufacture of general-purpose machinery	Manufacture of general-purpose machinery	Employment and worker dispatching services	Employment and worker dispatching services
Manufacture of production machinery	Manufacture of production machinery	Miscellaneous services	Waste disposal business, Automobile maintenance services, Machine, etc. repair services, postal services, Miscellaneous business services, Miscellaneous services
Manufacture of business oriented machinery	Manufacture of business oriented machinery	Banking	Banking, Financial institutions for cooperative organizations
Manufacture of electrical machinery, equipment and supplies	Manufacture of electrical machinery, equipment and supplies	Non-deposit money corporations, including lending and credit card businesses (below, "money lending business")	Pawnbrokers, Money lending business for consumers, Money lending business for corporates, Credit card businesses, Installment finance businesses, Miscellaneous Non-deposit money corporations, including lending and credit card business
Manufacture of Information and communication electronics equipment	Manufacture of information and communication electronics equipment, Electronic parts, Devices and electronic circuits	Financial Products	Financial Products Transaction Dealers (Those Engaged in Type I Financial Products Transaction and Limited to Those Engaged in Securities – Related Business)
Manufacture of motor vehicles, parts and accessories	Manufacture of motor vehicles, parts and accessories	Transaction Dealers (Those Engaged in Type I Financial Products Transaction and Limited to Those Engaged in Securities – Related Business)	Financial Products Transaction Dealers (Those Engaged in Type I Financial Products Transaction and Limited to Those Engaged in Securities – Related Business)
Manufacture of miscellaneous transportation equipment	Manufacture of miscellaneous transportation equipment	Miscellaneous financial products transaction dealers and futures commodity transaction dealers (below, "Miscellaneous dealers")	Futures commodity transaction dealers, Financial auxiliaries
Miscellaneous manufacturing industries	Manufacture of furniture, and fixtures, Manufacture of plastics products, Manufacture of rubber products, Manufacture of leather tanning, leather products and fur skins, Miscellaneous manufacturing industries	Life insurance institutions	Life insurance institutions
Production, transmission and distribution of Electricity	Production, transmission and distribution of Electricity	Non-life insurance institutions	Non-life insurance institutions
Production, transmission and distribution of Gas	Production, transmission and distribution of Gas	Miscellaneous insurance institutions	Small-amount short-term insurance providers, Insurance agents and brokers, Insurance service institutions
Information and communications	Communications, Broadcasting, Information services, Services incidental to Internet, video picture information, sound information, character information production and distribution		
Railway, Road passenger and road freight Transport	Railway transport, Road passenger transport, Road freight transport		
Water transport	Water transport		
Miscellaneous transport	Air transport, Warehousing, Services incidental to transport, Postal services including mail delivery		
Wholesale trade	General merchandise, Textile and apparel, Food and beverages, Building materials, minerals and metals, etc., Machinery and equipment, Miscellaneous wholesale trade		
Retail trade	General merchandise, Woven fabrics, apparel, apparel accessories and notions, Food and beverage, Machinery and equipment, Miscellaneous retail trade, Nonstore retailers		
Real estate	Real estate agencies, Real estate lessors and managers		
Goods leasing	Goods rental and leasing		
Miscellaneous goods rental and leasing	Goods rental and leasing (Except goods leasing)		
Accommodations	Accommodations		
Eating and drinking services	Eating and drinking places, Food take out and delivery services		
Living-related and personal services	Laundry, beauty and bath services, Miscellaneous living-related and personal services		

## 7. Explanation of survey items

The definition of accounting terms used in this survey, in principle, follows the Ordinance on Terminology, Forms and Preparation Methods of Interim Financial Statements, etc. (Ministry of Finance Ministerial Ordinance No. 59 1963), but certain items have been prepared independently for this survey.

### (1) Other tangible fixed assets and intangible fixed assets

Those amounts for which cumulative depreciation expenses is deducted.

In addition, for intangible fixed assets, accounting standards on computer software have been established, and as software is recorded as belonging to intangible fixed assets, the survey has broken down intangible fixed assets into "intangible fixed assets excluding software" and "software" since the FY2001 edition.

### (2) Number of directors, number of employees, directors' remuneration, bonus for directors, salaries and wages, bonus for employees

The number of directors represents the average number of directors employed during the period who received compensation as part of expense accounts, regardless if they were full-time or part-time. The number of employees is the

average number of personnel employed regularly during the period combined with the number of temporary employees during the applicable period (the amount calculated by dividing the number of regular and overtime hours by the average working hours of regular employees). Compensation and bonuses are the amounts that should be paid during the applicable period to individual employees and represents the total including cost of sales, cost of manufacturing, and selling and general and administrative expenses.

For dispatched employees, the company that is paying the compensation enters the information. In other words, if the dispatched employee's compensation is paid for by the assignee company, the assignee company will record "directors' remuneration", "salaries and wages", and the "number of directors/employees". Additionally, if the assignee company paid the assignor company for the employee's compensation and the assignor company directly paid the compensation to the employee and recorded directors' remuneration and salaries and wages, this will be included in the assignor company's directors' remuneration, salaries and wages, and number of directors/employees.

### (3) Welfare expense

This is the total amount deemed as personnel expenses other than compensation, including statutory benefits, welfare, recreation facilities, retirement compensation payments (including retirement benefit expenses).

### (4) Taxes and public charges

The total of business tax on revenues (excluding amounts included in corporation income tax), fixed assets tax, automobile tax, stamp duty, not including corporation income tax and business tax on resident tax and income tax.

### (5) Reserve (or provisions) required by special law

Based on the public nature of specified businesses, the booking of reserves (or provisions) is required under special laws. Applicable under these statistics are the provision for conversion of heating value of supplied gas (Article 27 of the Gas Business Act), the reserve for fluctuations in water level (Article 36 of the Electricity Business Act), the reserve for liability for commodity transactions (Article 136-22 of the Commodity Exchange Act), and the reserve for expansion of railway transport facilities (Article 8 of the Act on Special Measures concerning Promotion of Construction of Specified Urban Railways).

### (6) Capital reserve, other capital surplus, Legal retained earnings, Reserve, retained earnings brought forward

The breakdown of capital surplus, a net assets item, includes capital reserves and other capital surplus, while the breakdown for accumulated earnings includes Legal retained earnings, Reserve, retained earnings brought forward.

## 8. Formula for calculating financial and operating ratios

$$\text{Quick ratio} = \frac{\text{Cash and Deposits} + \text{Bills receivable} + \text{Accounts receivable} + \text{Securities}}{\text{Liquid liabilities}} \times 100$$

$$\text{Current ratio} = \frac{\text{Liquid assets}}{\text{Liquid liabilities}} \times 100$$

$$\text{Fixed assets ratio} = \frac{\text{Fixed assets}}{\text{Net assets}} \times 100$$

$$\text{Ratio of net worth} = \frac{\text{Net assets} - \text{Subscription rights to shares}}{\text{Total capital}} \times 100$$

$$\text{Operating profits on assets} = \frac{\text{Operating profits}}{\text{Total capital} \times 100} \quad (\text{average for beginning of year and end of year})$$

(Note) Average for beginning of year and end of year represents the average at the end of the previous year and at end of the year under review applicable for this survey.

$$\text{Ordinary profits on assets} = \frac{\text{Ordinary profits}}{\text{Total capital} \times 100} \quad (\text{average for beginning of year and end of year})$$

$$\text{Ordinary profits on equity} = \frac{\text{Ordinary profits}}{\text{Net assets} - \text{Subscription rights to shares} \times 100} \quad (\text{average for beginning of year and end of year})$$

$$\text{Ratio of operating profits to sales} = \frac{\text{Operating profits}}{\text{Sales}} \times 100$$

$$\text{Ratio of ordinary profits to sales} = \frac{\text{Operating profits}}{\text{Sales}} \times 100$$

$$\text{Total assets turnover} = \frac{\text{Sales}}{\text{Total capital} \times 100} \quad (\text{average for beginning of year and end of year})$$

$$\text{Tangible fixed assets turnover ratio} = \frac{\text{Sales}}{\text{Tangible fixed assets} \times 100} \quad (\text{excluding construction in process}) \quad (\text{average for beginning of year and end of year})$$

$$\text{Average age of inventory} = \frac{\text{Inventories}}{\text{Sales} \div 12} \quad (\text{average for beginning of year and end of year})$$

$$\text{Receivable turnover period} = \frac{\text{(Bills receivable} + \text{Accounts receivable)}}{\text{(average for beginning of year and end of year)}} \quad \text{Sales} \div 12$$

$$\text{Payable turnover period} = \frac{\text{(Bills payable} + \text{Accounts payable)}}{\text{(average for beginning of year and end of year)}} \quad \text{Sales} \div 12$$

$$\text{Ratio of credit provision to receipt} = \frac{\text{Bills receivable} + \text{Accounts receivable} + \text{Bills receivable discounted outstanding} \times 100}{\text{Bills payable} + \text{Accounts payable}}$$

$$\text{Liquidity ratio} = \frac{\text{(Cash and deposits} + \text{Securities})}{\text{Sales}} \times 100 \quad (\text{average of beginning of year and end of year})$$

$$\text{Ratio of interest to borrowings} = \frac{\text{(Short/Long-term borrowings} + \text{Bonds} + \text{Bills receivable discounted outstanding})}{\text{Bills receivable discounted outstanding}} \times 100 \quad (\text{average of beginning of year and end of year})$$

$$\text{Depreciation ratio} = \frac{\text{Depreciation expenses}}{\text{Other tangible fixed assets} + \text{Intangible fixed assets} + \text{Depreciation expenses}} \times 100$$

$$\text{Ratio of dividend to capital} = \frac{\text{Interim dividend} + \text{Dividends}}{\text{(average of beginning of year and end of year)}} \times 100$$

$$\text{Dividend payout ratio} = \frac{\text{Interim dividend} + \text{Dividends}}{\text{Net profits for the period}} \times 100$$

### Retained earnings ratio

[Before the FY2006 edition]

$$\frac{\text{Net profits for the period} - \text{(interim dividend} + \text{dividends} + \text{Bonus for directors})}{\text{Net profits for the period}} \times 100$$

[Since the FY2007 edition]

$$\frac{\text{Net profits for the period} - \text{(interim dividend} + \text{dividends})}{\text{Net profits for the period}} \times 100$$

(Note) Bonus for directors in surveys prior to the FY2006 edition were treated as a profit item, while in surveys after the FY2007 edition they are treated as an expense item.

$$\text{Ratio of value added} = \frac{\text{Added value}}{\text{Sales}} \times 100$$

[Before the FY2006 edition]

Added value = Net operating income (Operating profits - Interest, etc.) + Directors' remuneration + Salaries and wage + Welfare expenses + Interest, etc. + Rental or leasing expenses for fixed and liquid assets + Taxes and public charges

[Since the FY2007 edition]

Added value = Net operating income (Operating profits + Interest, etc.) + Directors' remuneration + Bonus for directors + Salaries and wages + Bonus for employees + Welfare expenses + Interest, etc. + Rental or leasing expenses for fixed and liquid assets + Taxes and public charges

(Note) Bonus for directors in surveys prior to the FY2006 edition were treated as a profit item, while in surveys after the FY2007 edition they are treated as an expense item.

(Note) Bonus for employees in surveys prior to the FY2006 edition were included in Salaries and wages , while in surveys after the FY2007 edition they are treated as an item independent from . Salaries and wages

$$\text{Value added per employee} = \frac{\text{Added value}}{\text{Number of employees}}$$

$$\text{Capital equipment ratio} = \frac{\text{Tangible fixed assets} \\ (\text{excluding construction in process})}{\text{Number of employees}}$$

$$\text{Ratio of value added to tangible fixed assets} = \frac{\text{Added value}}{\text{Tangible fixed assets} \\ (\text{excluding construction in process}) \times 100 \\ (\text{average for beginning of year and end of year})}$$

## 9. Notes concerning the use of the results of this survey.

- (1) Added value refers to new value created by a corporation. This survey computes added value by adding net operating income (operating profits - interest, etc.) to personnel expenses (directors' remuneration + bonus for directors + salaries and wages + bonus for employees + welfare expenses), interest, etc., rental or leasing expenses for fixed and liquid assets , and taxes and public charges.

In addition, added value is not calculated for all industries (including banking and insurance industry) and banking and insurance industry.

Bonus for directors in surveys prior to the FY2006 edition were treated as a profit item, while in surveys after the FY2007 edition they are treated as an expense item.

- (2) Financial data for corporations that had a financial reporting period of less than one year due to a change

in the reporting date was deemed as a period of one year and tabulated.

- (3) The applicable column for the “→” of the statistics table by size was left blank because there was only one or two companies. The total amount was added to the adjacent column.
- (4) Financial statistics at the end of the previous year used in this survey are included at the end of the statistics table as “Assets, Liabilities and Net Assets by Sector (Beginning of Year)”.
- (5) \*Indicates a negative denominator or numerator that has a zero value.
- (6) Changes were made to sector classifications starting from the FY1975 edition of the survey.
- (7) Changes were made to the capital stock bracket category starting from the FY1996 edition of the survey in conjunction with revisions made to the Commercial Code in 1990.
- (8) Changes were made to corporate accounting standards in 1998, and since this survey represents statistics based on financial statements prepared according to these corporate accounting standards, it should be noted that these changes in accounting treatment do affect the survey.
- (9) Summary of Survey Methods 5. The number of corporations targeted in this survey in “Tabulation and estimation methods” and the number of estimated corporations in the statistics tables have been labeled under “population” since the FY2000 edition of the survey (definition remains the same).
- (10) Changes (revisions, etc.) were made to sector classification starting from the FY2004 edition of the survey.
- (11) Precise calculation results have been published on the two items of sales and investment in plant and equipment (three affiliations of all industries, manufacturing and non-manufacturing).
- (12) Finance and Insurance has been included in the scope of the survey since the FY2008 edition. In conjunction with this, pure holding companies that control financial institutions as their subsidiaries were added to the scope of the survey.
- (13) Japan Post Group has been included in the scope of the survey since the FY2008 edition.
- (14) Shoko Chukin Bank has been included in the scope of the survey since the FY2009 edition.

## 10. Survey Tabulation Results

(Unit: number of companies and %)

Classification	Number of companies sampled	Number of companies that responded	Response rate
All industries (including finance and insurance)	35,895	27,879	77.7
All industries	29,768	23,271	78.2
Manufacturing	8,511	7,095	83.4
Non-manufacturing	21,257	16,176	76.1
Finance and insurance	6,127	4,608	75.2
Capital stock			
More than 1 billion yen	6,043 (5,205)	5,507 (4,704)	91.1 (90.4)
More than 100 million yen, but less than 1 billion yen	11,498 (10,257)	8,955 (7,935)	77.9 (77.4)
More than 10 million yen, but less than 100 million yen	13,099 (10,765)	9,944 (8,238)	75.9 (76.5)
Less than 10 million yen	5,255 (3,541)	3,473 (2,394)	66.1 (67.6)

Note: Parentheses indicates quantitative values excluding the finance and insurance.

# Summary of Survey Results

The results of this survey show that sales for corporations in Japan during FY2012 decreased in manufacturing, but increased in non-manufacturing. Ordinary profits increased for both manufacturing and non-manufacturing. Investment in plant and equipment declined in manufacturing, but increased in non-manufacturing. Increases in inventories declined for both manufacturing and non-manufacturing.

Data for ordinary profits, cash dividends and investment in plant and equipment are shown for the finance and insurance as well as all industries (including the finance and insurance).

Note: "All industries" and "Non-manufacturing" exclude the "Finance and insurance". Additionally, Japan Post Group is included in "All industries", "Non-manufacturing", "Finance and insurance" and "All industries (including the finance and insurance)".

## 1. Earnings Conditions

### (1) Sales (Table 1)

Sales totaled 1,374,510.5 billion yen, down 6,536.4 billion yen from the previous fiscal year (1,381,046.9 billion yen), resulting in a year on year rate of growth (below, "percent change") of -0.5% (compared to -0.3% in the previous fiscal year).

The percent change by sector indicated that in manufacturing transportation equipment recorded an increase in sales, but food, fabricated metal products, and information and communication electronics equipment, among others, recorded a decrease in sales, resulting in a percent change of -3.9% for manufacturing overall (compared to -0.3% in the previous fiscal year).

As for non-manufacturing, wholesale and retail trade as well as real estate saw a decrease in sales, but construction, transport and postal activities, Information and communications, among others, enjoyed an increase in sales, resulting in a positive percent change of 0.9% for non-manufacturing overall (compared to -0.4% in the previous fiscal year).

### (2) Ordinary Profits (Table 1 and Table 2)

Ordinary profits totaled 48,461.1 billion yen, exceeding the previous fiscal year's figure of 45,274.8 billion yen by 3,186.3 billion yen, resulting in a percent change of 7.0% (compared to 3.5% in the previous fiscal year).

The percent change by sector indicated that petroleum and coal products, food, and production machinery, among others, had a decrease in ordinary profits, but transportation equipment, information and communication electronics equipment, and general-purpose machinery, among others, recorded an increase in ordinary profits, resulting in a percent change of 5.7% for manufacturing overall (compared to -6.1% in the previous fiscal year).

In terms of non-manufacturing, real estate, production, transmission and distribution of electricity, and goods rental and leasing, among others saw a decrease in ordinary profits, but construction, information and communications, and transport and postal activities, among others, recorded an increase in ordinary profits, resulting in a percent change

of 7.7% for non-manufacturing overall (compared to 9.0% in the previous fiscal year).

Additionally, the ordinary profits of all industries (including the finance and insurance) was 59,223.3 billion yen, while the finance and insurance alone was 10,762.3 billion yen.

### (3) Ratio of Profits To Sales (Figure 1 and Figure 2)

The ratio of operating profits to sales was 2.9% (compared to 2.8% in the previous fiscal year), while the ratio of ordinary profits to sales was 3.5% (compared to 3.3% in the previous fiscal year). By sector, the ratio of operating profits to sales was 2.9% for manufacturing (compared to 2.8% in the previous fiscal year) and 2.9% for non-manufacturing (compared to 2.8% in the previous fiscal year).

By sector, the ratio of ordinary profits to sales was 4.1% for manufacturing (compared to 3.7% in the previous fiscal year) and 3.3% for non-manufacturing (compared to 3.1% in the previous fiscal year).

## 2. Cash Dividends (Table 3)

Net profits for the period for all industries totaled 23,834.3 billion yen, exceeding the previous fiscal year's figure of 19,138.9 billion yen by 4,695.4 billion yen.

Additionally, Net profits for the period for all industries (including the finance and insurance) was 30,569.7 billion yen, while for the finance and insurance alone it was 6,735.4 billion yen.

## 3. Value Added, etc. (Figure 3 and Figure 4)

Value added for all industries totaled 272,340.2 billion yen, falling below the previous fiscal year's figure of 275,134.3 billion yen by 2,794.1 billion yen (in a rate of growth of -1.0%).

Additionally, the ratio of value added for all industries was 19.8% (compared to 19.9% in the previous fiscal year), while labor productivity for all industries totaled 6.66 million yen (compared to 6.68 million yen in the previous fiscal year).

## 4. Investment Conditions

### (1) Investment in Plant and Equipment (Table 4, Figure 5, Reference Table)

Investment in plant and equipment for all industries totaled 34,643.1 billion yen, exceeding the previous fiscal year's figure of 33,316.5 billion yen by 1,326.6 billion yen, resulting in a percent change of 4.0% (compared to 0.7% in the previous fiscal year).

The percent change by sector indicated that in manufacturing transportation equipment, business oriented Machinery, and petroleum and coal products recorded an increase in investment in plant and equipment, but information and communication electronics equipment, electrical machinery, equipment and supplies, and chemical and allied products, among others, recorded a decrease in investment in plant and equipment, resulting in a percent change of -2.2% for manufacturing overall (compared to -0.1% in the previous fiscal year). As for non-manufacturing,

real estate, transport and postal activities, and information and communications, among others, saw a decrease in investment in plant and equipment, but wholesale and retail trade, services, and construction, among others, recorded an increase in investment in plant and equipment, resulting in a percent change of 7.1% for non-manufacturing overall (compared to 1.1% in the previous fiscal year). Additionally, the investment in plant and equipment of all industries (including the finance and insurance) was 36,144.3 billion yen, while for the finance and insurance alone it was 1,501.2 billion yen.

#### **(2) Increases in Inventories** (Table 5)

Increases in inventories for all industries totaled 258.3 billion yen, down by 3,622.3 billion yen compared to the previous fiscal year's figure of 3,880.6 billion yen. Viewed by sector, in manufacturing, electrical machinery, equipment and supplies, petroleum and coal products and iron and steel, among others, recorded a decrease over the previous fiscal year, resulting in an increases in inventories of 256.4 billion yen. As for non-manufacturing, wholesale and retail trade and construction, among others, saw a decrease, resulting in increases in inventories of 2 billion yen.

The ratio of inventories to sales for all industries was 7.6%, which was exactly the same as the 7.6% from the previous fiscal year

#### **5. Ratio of Net Worth** (Table 6)

The ratio of net worth for all industries was 37.4%, marking a 2.5 percentage point increase over the previous fiscal year.

Viewed by sector, both manufacturing and non-manufacturing saw an increase compared to the previous fiscal year.

Viewed by capital stock bracket, ratio of net worth increased across all brackets.

Additionally, the ratio of net worth of all industries (including the finance and insurance) was 18.5%, while for the finance and insurance alone it was 5.9%.

### **6. Capital Situation**

#### **(1) Raising of Funds** (Table 7 and Figure 6-1)

Raising of funds for all industries totaled 61,490.3 billion yen, exceeding the previous fiscal year's figure of 55,092.2 billion yen by 6,398.1 billion yen.

Viewed by item, within external funds there was an increase in capital increases as well as an increase in borrowings and bond issues, resulting in funds of 250.6 billion, representing an increase of 6,714.1 billion yen (compared -6,463.5 billion yen in the previous fiscal year).

As for internal funds, internal reserves increased, but since depreciation expenses decreased, funds totaled 61,239.7 billion yen, which was 316 billion yen less than the previous year's figure of 61,555.7 billion yen.

#### **(2) Funds Management** (Table 7 and Figure 6-2)

Funds demand for all industries totaled 43,759.2 billion yen, exceeding the previous fiscal year's figure of 43,434.2 billion yen by 325 billion yen.

Viewed by item, working capital fell below 2,944.8 billion yen, but fixed asset investment exceeded 3,269.8 billion yen, resulting in the third consecutive year of demand for funds.

Funds management totaled 17,731.1 billion yen, surpassing the previous fiscal year's figure of 11,658.1

billion yen by 6,073 billion yen.

Viewed by item, other investment decreased, but cash and deposits as well as securities increased, resulting in the second consecutive year of an increase in the management amount.

#### **(3) Liquidity Ratio** (Figure 7)

Liquidity ratio for all industries was 13.6%, 0.2 percentage points higher than the 13.4% from the previous fiscal year. Viewed by sector, manufacturing was 13.1%, recording an increase of 0.1 percentage points compared to 13.0% in the previous fiscal year, while non-manufacturing was 13.8%, marking a 0.2 percentage point increase over 13.6% in the previous fiscal year.

### **7. Other** (Table 8)

Japan Post Group has been included in survey results since the FY2009 edition of the survey. Sales, ordinary profits and investment in plant and equipment for FY2008 including the Japan Post Group has been included for reference.

**Table 1 - Sales and Ordinary Profits, etc.**

(Unit : 100 million yen; %)

Classification	Item	[Sales]		Operating profits		Ordinary profits	
			Percent change		Percent change		Percent change
All Industries		13,745,105	-0.5	400,241	2.7	484,611	7.0
Manufacturing		3,865,086	-3.9	112,405	1.0	156,960	5.7
Food		477,621	-5.9	11,684	-25.6	14,445	-16.1
Chemical and Allied Products		382,252	-1.3	27,198	-2.8	32,187	-6.6
Petroleum and Coal Products		189,672	-5.8	1,516	-71.0	1,356	-75.4
Iron and Steel		162,747	-9.9	-132	-105.7	1,369	-56.2
Fabricated Metal Products		175,277	-11.3	5,332	11.6	6,358	-1.0
General-Purpose Machinery		56,380	-1.0	2,566	16.2	3,291	21.7
Production Machinery		211,803	-1.1	7,303	-21.7	8,971	-20.6
Business oriented Machinery		130,011	-2.6	6,152	-17.5	8,111	-11.0
Electrical Machinery, Equipment and Supplies		280,772	-5.4	4,936	-33.3	8,929	-18.9
Information and Communication Electronics Equipment		310,309	-6.0	579	-60.0	5,792	73.6
Transportation Equipment		666,004	7.2	22,617	236.9	35,647	99.1
Non-Manufacturing		9,880,019	0.9	287,836	3.4	327,651	7.7
Construction		1,149,917	5.1	22,448	47.4	27,752	60.3
Wholesale and Retail Trade		5,078,829	-0.7	78,824	-5.0	102,275	-0.6
Real Estate		326,817	-8.5	32,509	-22.3	31,019	-6.2
Goods Rental and Leasing		139,161	2.5	8,433	-6.8	8,682	-6.9
Information and Communications		579,259	5.9	46,118	15.6	49,483	16.9
Transport and Postal activities		675,714	7.1	26,264	20.1	26,133	22.7
Production, Transmission and Distribution of Electricity		192,229	5.9	-10,246	*	-12,954	*
Services		1,615,987	0.7	70,778	9.1	79,831	6.0

Note 1. The finance and insurance is not included in all industries and non-manufacturing.

2. Japan Post Holdings Co., Ltd., Japan Post Service Co., Ltd., Japan Post Network Co., Ltd., have been included in data since the FY2009 edition of the annual survey.

Additionally, Japan Post Network Co., Ltd. was established on October 1, 2012 following the merger of Japan Post Service Co., Ltd. and Japan post Network Co., Ltd.

3. \* Asterisks indicates that operating profits and ordinary profits for the previous year could not be calculated because it was a negative value.

**Table 2 - Trends in Ordinary Profits**

(Unit: 100 million yen; %)

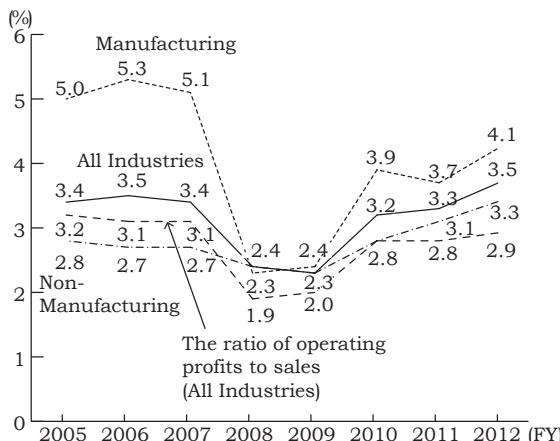
Classification	(FY)	2008		2009		2010		2011		2012	
			Percent change								
All Industries		354,623	-33.7	321,188	-9.4	437,275	36.1	452,748	3.5	484,611	7.0
Manufacturing		101,844	-57.4	91,102	-10.5	158,083	73.5	148,508	-6.1	156,960	5.7
Non-Manufacturing		252,779	-14.6	230,086	-9.0	279,192	21.3	304,239	9.0	327,651	7.7
All Industries (including Finance and Insurance)		318,788	—	380,365	19.3	507,745	33.5	540,268	6.4	592,233	9.6
Finance and Insurance		-35,835	—	59,178	*	70,469	19.1	87,521	24.2	107,623	23.0
Banking		-26,135	—	35,671	*	46,054	29.1	52,039	13.0	55,574	6.8
Money Lending Business etc.		-2,337	—	-2,252	*	-298	*	8,415	*	12,660	50.5
Finance Products		-2,060	—	3,226	*	682	-78.9	2,282	234.6	5,977	162.0
Transaction Dealers		2,696	—	762	-71.7	2,907	281.2	89	-96.9	4,587	5,037.6
Futures Commodity Transaction Dealers etc.		-9,194	—	20,434	*	19,843	-2.9	23,319	17.5	27,411	17.5
Insurance (consolidated)		-6,610	—	16,901	*	17,542	3.8	22,515	28.4	23,615	4.9
Life Insurance Institutions		-2,584	—	3,533	*	2,301	-34.9	804	-65.1	3,796	372.3
Non-Life Insurance Institutions		1,195	—	1,336	11.7	1,282	-4.0	1,377	7.4	1,413	2.6

Note 1. The finance and insurance is not included in all industries and non-manufacturing.

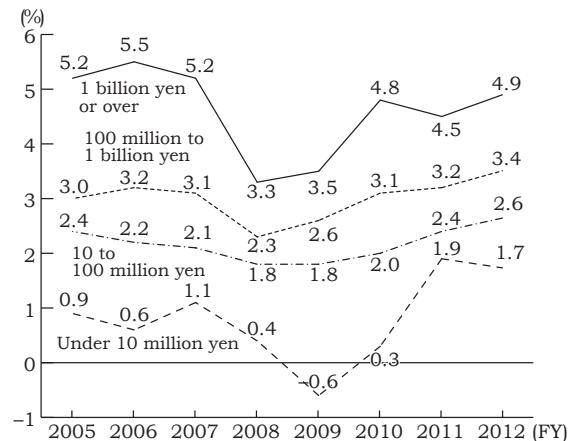
2. Japan Post Group and The Shoko Chukin Bank, Ltd. have been included in data since the FY2009 edition of the survey.

3. \* Asterisks indicate that ordinary profits for the previous year could not be calculated because it was a negative value.

**Figure 1 - Trends in the Ratio of Ordinary Profits to Sales (by sector)**



**Figure 2 - Trends in the Ratio of Ordinary Profits to Sales (All Industries: by capital bracket)**



**Table 3 - Trends in the Cash Dividends (All Industries)**

(Unit: 100 million yen; %)

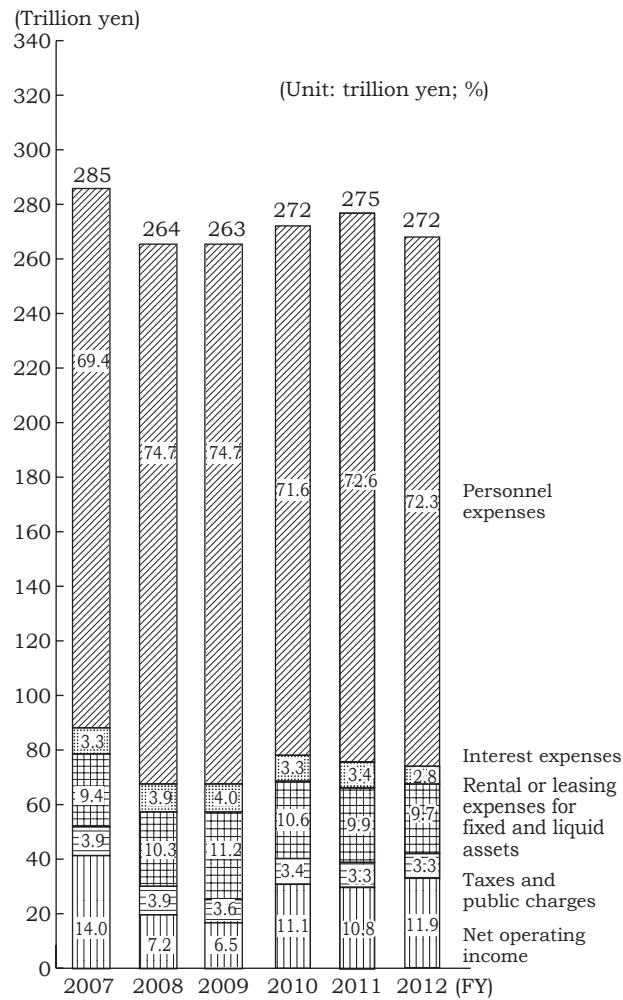
Classification (FY)	2008		2009		2010		2011		2012	
		Ratio of component		Ratio of component		Ratio of component		Ratio of component		Ratio of component
All Industries										
Net profits for the period	73,909	100.0	92,239	100.0	186,864	100.0	191,389	100.0	238,343	100.0
Dividends	122,098	165.2	122,851	133.2	103,574	55.4	119,005	62.2	139,574	58.6
Internal reserves	-48,189	-65.2	-30,611	-33.2	83,290	44.6	72,384	37.8	98,769	41.4
All Industries (including Finance and Insurance)										
Net profits for the period	28,120	100.0	123,197	100.0	220,942	100.0	228,662	100.0	305,697	100.0
Dividends	138,570	492.8	148,826	120.8	126,177	57.1	144,973	63.4	173,310	56.7
Internal reserves	-110,450	-392.8	-25,629	-20.8	94,765	42.9	83,689	36.6	132,387	43.3
Finance and Insurance										
Net profits for the period	-45,789	100.0	30,958	100.0	34,078	100.0	37,273	100.0	67,354	100.0
Dividends	16,472	-36.0	25,975	83.9	22,603	66.3	25,968	69.7	33,736	50.1
Internal reserves	-62,261	136.0	4,982	16.1	11,475	33.7	11,305	30.3	33,618	49.9

Note 1. Net profits for the period = Ordinary profits + Special profits - Special losses - Corporation tax and Inhabitants' tax and Enterprise tax - Tax Expenses Adject

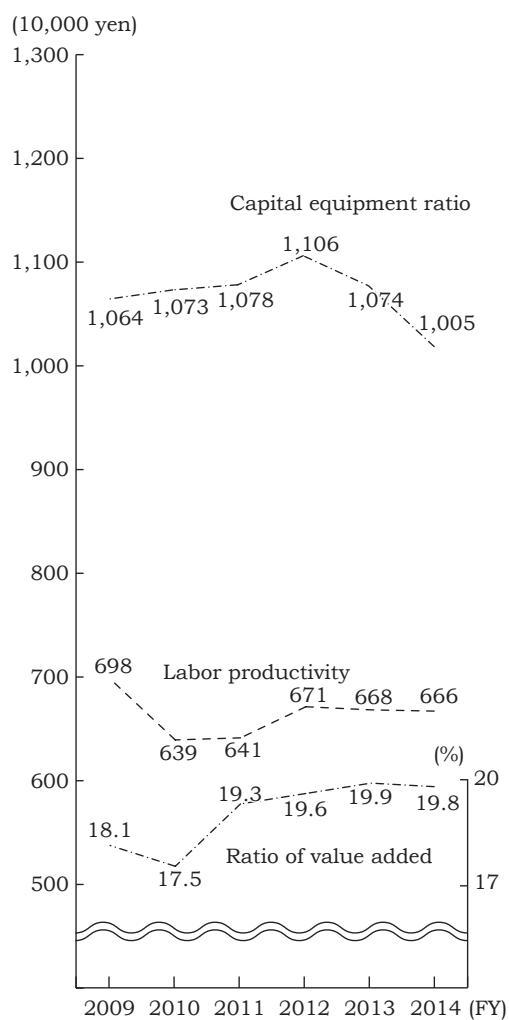
2. Internal reserves= Net profits for the period - Dividends

3. Japan Post Group and The Shoko Chukin Bank, Ltd. have been included in data since the FY2009 edition of the survey.

**Figure 3 - Trends in Value added (All industries: ratio of component)**



**Table 4 - Trends in Value added Related Ratios (All industries)**



Note 1. Ratio of value added =  $\frac{\text{Value added}}{\text{Sales}} \times 100$

2. Value added per employee =  $\frac{\text{Value added}}{\text{(labor productivity)}} \times \frac{\text{Number of employees}}{\text{Sales}}$

3. Labor equipment ratio

$$\frac{\text{Tangible fixed assets}}{\text{(excluding construction in process)}} \times \frac{\text{(average for beginning of year and end of year)}}{\text{Number of employees}}$$

**Table 4 -Trends in Investment in Plant and Equipment**

(Unit: 100 million yen; %)

Classification	FY	2010		2011		2012	
			Percent change		Percent change		Percent change
All Industries		330,802	-0.2	333,165	0.7	346,431	4.0
		(332,633)	(0.4)	(332,690)	(0.0)	(343,572)	(3.3)
Manufacturing		112,667	4.7	112,565	-0.1	110,135	-2.2
		(112,719)	(3.5)	(112,846)	(0.1)	(109,670)	(-2.8)
Food		9,463	1.8	11,548	22.0	11,356	-1.7
Chemical and Allied Products		13,029	-0.9	14,572	11.8	12,351	-15.2
Petroleum and Coal Products		1,241	-66.3	941	-24.2	1,352	43.7
Iron and Steel		8,087	-23.4	8,981	11.1	9,192	2.4
Fabricated Metal Products		5,431	-25.6	5,229	-3.7	4,481	-14.3
General-Purpose Machinery		751	-59.7	1,088	44.8	1,207	10.9
Production Machinery		4,575	5.5	6,370	39.3	6,122	-3.9
Business Oriented Machinery		4,106	11.2	3,559	-13.3	4,151	16.6
Electrical Machinery, Equipment and Supplies		9,706	11.2	11,629	19.8	9,171	-21.1
Information and Communication Electronics Equipment		14,480	116.2	11,711	-19.1	9,157	-21.8
Transportation Equipment		14,012	4.9	14,110	0.7	19,069	35.1
Non-Manufacturing		218,134	-2.5	220,600	1.1	236,296	7.1
		(219,913)	(-1.1)	(219,844)	(-0.0)	(233,901)	(6.4)
Construction		10,275	-23.1	11,994	16.7	15,575	29.9
Wholesale and Retail Trade		42,945	7.9	36,312	-15.4	45,340	24.9
Real Estate		19,258	-17.8	25,438	32.1	22,350	-12.1
Goods Rental and Leasing		16,418	90.9	11,132	-32.2	14,183	27.4
Information and Communications		39,873	-4.5	37,333	-6.4	36,361	-2.6
Transport and Postal Activities		26,646	-8.5	29,365	10.2	26,823	-8.7
Production , Transmission and Distribution of Electricity		22,183	17.5	20,514	-7.5	20,957	2.2
Services		33,284	-20.3	41,447	24.5	48,089	16.0
All Industries (including Finance and Insurance)		346,523	-1.5	347,815	0.4	361,443	3.9
		(348,186)	(-0.6)	(347,225)	(-0.3)	(357,990)	(3.1)
Finance and Insurance		15,721	-23.1	14,650	-6.8	15,012	2.5
		(15,554)	(-18.4)	(14,535)	(-6.5)	(14,418)	(-0.8)
Banking		9,317	-40.1	8,970	-3.7	8,998	0.3
Money Lending Business etc.		1,175	*	838	-28.7	1,860	122.1
Finance Products Transaction Dealers		927	-48.1	824	-11.1	925	12.2
Futures Commodity Transaction Dealers etc.		449	-68.0	272	-39.4	352	29.3
Insurance (consolidated)		3,601	8.3	3,375	-6.3	2,491	-26.2
Life Insurance Institutions		2,564	-3.6	2,685	4.8	1,816	-32.4
Non-Life Insurance Institutions		1,037	56.1	690	-33.5	675	-2.1
Other		252	36.3	371	46.9	385	3.9

Note 1. Investment in plant and equipment = Increases of tangible fixed assets (excluding land)+depreciation expenses.

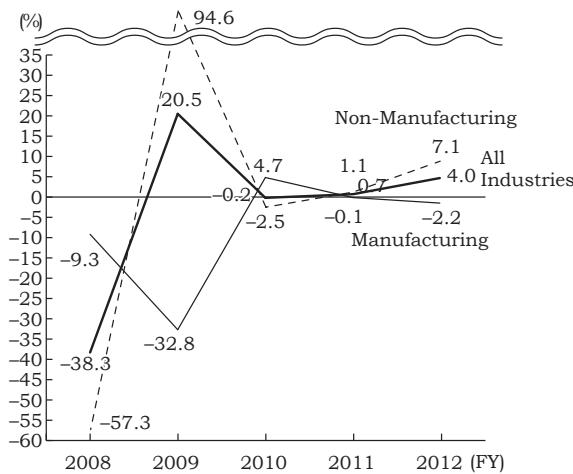
2. \* Asterisks indicate that investment in plant and equipment for the previous year could not be calculated because it was a negative value.

3. Parentheses indicates the value excluding increases of software.

4. Japan Post Group and The Shoko Chukin Bank, Ltd. have been included in data since the FY2009 edition of the survey.

5. "Goods Rental and Leasing" is no longer included since the FY2009 edition of the survey, but "Accommodation, Eating and drinking services" is included.

**Figure 5 - Investment in plant and equipment  
(YoY Percent Change)**



Prior to revisions to the Accounting Standard for Lease Transactions (Note), in a majority of cases properties in financial leases were booked as fixed assets by the lender, while the borrower treated such properties as off its balance sheet. Revisions to this accounting standard now require that the lender record properties in current assets and the borrower in fixed assets.

The annual version of the Survey for the Financial Statements Statistics of Corporations by Industry considers investment in plant and equipment to equal depreciation expenses and special depreciation expenses added to changes in tangible fixed assets (excluding land) and changes in software during the fiscal year of the survey. Therefore, the above revision to accounting standards is believed to have an effect on investment in plant and equipment data.

Additionally, data excluding Goods Leasing (the lender) from all industries is provided in the reference table.

Note: The revised (new) Accounting Standard on Lease Transactions has been applied to business years from April 1, 2008 onward. However, the new accounting standard can also be applied to business years from April 1, 2007 onward as well.

**Table 5 - Trends in Increases in Inventories**

(Unit: 100 million yen; %)

Classification \ FY	2010	2011	2012
All Industries	6,184	38,806	2,583
Finished Goods and Merchandise	-8,763	22,464	11,137
Goods in Process	4,784	5,851	-12,647
Raw Materials and Goods in Storage	10,163	10,491	4,094
Manufacturing	15,608	21,965	2,564
Petroleum and Coal Products	2,629	4,693	802
Iron and Steel	3,200	2,020	-732
General-Purpose Machinery	376	172	-537
Production Machinery	-464	313	55
Business Oriented Machinery	592	931	258
Electrical Machinery Equipment and Supplies	2,669	1,288	-3,371
Information and Communication Electronics Equipment	2,504	827	1,862
Non-Manufacturing	-9,424	16,840	20
Construction	-11,369	-626	-1,982
Wholesale and Retail Trade	306	16,005	8,727
Real Estate	-3,894	-3,763	-1,716
Ratio of inventories to sales	7.4	7.6	7.6

Note 1. Increases in Inventories = Increases in inventories during the period.

2. Ratio of inventories to sales = (Inventories (end of the period) / Sales) × 100

3. The finance and insurance is not included in all industries and non-manufacturing.

4. Japan Post Holdings Co., Ltd., Japan Post Service Co., Ltd., Japan Post Network Co., Ltd., have been included in data since the FY2009 edition of the annual survey. Additionally, Japan Post Network Co., Ltd. was established on October 1, 2012 following the merger of Japan Post Service Co., Ltd. and Japan post Network Co., Ltd.

**(Reference Table) Trends in Investment in plant and equipment**

(Unit: 100 million yen; %)

Classification \ FY	2008		2009		2010		2011		2012	
		Percent change		Percent change		Percent change		Percent change		Percent change
All Industries (excluding Goods Leasing)	379,571	-0.9	326,693	-13.9	319,852	-2.1	327,619	2.4	337,372	3.0
Non-Manufacturing (excluding Goods Leasing)	219,522	6.2	219,090	-0.2	207,185	-5.4	215,054	3.8	227,237	5.7
Goods Leasing	-104,603	-266.8	4,673	*	10,949	134.3	5,546	-49.3	9,059	63.3
By capital stock (excluding Goods Leasing)										
1 billion yen or over	213,996	-3.9	169,080	-21.0	183,791	8.7	180,317	-1.9	173,505	-3.8
100 million to 1 billion yen	47,529	0.5	42,058	-11.5	40,622	-3.4	40,169	-1.1	42,845	6.7
10 to 100 million yen	90,661	-0.2	95,744	5.6	78,779	-17.7	83,114	5.5	90,916	9.4
Under 10 million yen	27,384	22.4	19,812	-27.7	16,661	-15.9	24,020	44.2	30,106	25.3

Note 1. Investment in plant and equipment = Increases of tangible fixed assets (excluding land) + depreciation expenses.

2. Japan Post Holdings Co., Ltd., Japan Post Service Co., Ltd., Japan Post Network Co., Ltd., have been included in data since the FY2009 edition of the annual survey. Japan Post Network Co., Ltd. was established on October 1, 2012 following the merger of Japan Post Service Co., Ltd. and Japan post Network Co., Ltd.

3. \* Asterisks indicate investment in plant and equipment for the previous year could not be calculated because it was a negative value.

**Table 6 - Trends in Ratio of Net Worth**

(Unit : %)

Classification	FY	2008	2009	2010	2011	2012
All Industries		33.9	34.5	35.6	34.9	37.4
Manufacturing		42.3	43.7	44.3	43.2	43.9
Non-Manufacturing		30.4	30.6	32.0	31.6	34.7
Capital stock						
1 billion yen or over		40.8	42.4	42.8	42.2	42.7
100 million to 1 billion yen		32.9	34.9	34.8	34.5	37.9
10 to 100 million yen		29.6	27.8	31.8	30.7	33.7
Under 10 million yen		11.4	9.6	5.7	7.6	12.2

(Unit : %)

Classification	FY	2008	2009	2010	2011	2012
All Industries (including Finance and Insurance )		18.1	17.4	17.7	17.7	18.5
Finance and Insurance		4.5	5.4	5.0	5.4	5.9
All Industries (including Finance and Insurance )						
Capital stock						
1 billion yen or over		15.4	15.1	15.1	15.2	15.4
100 million to 1 billion yen		27.1	28.9	29.1	28.9	31.9
10 to 100 million yen		28.0	27.0	30.1	29.4	32.3
Under 10 million yen		10.1	6.6	4.8	8.0	12.3
Finance and Insurance						
Capital stock						
1 billion yen or over		4.3	4.9	4.8	5.1	5.6
100 million to 1 billion yen		8.3	8.9	9.2	9.1	10.4
10 to 100 million yen		8.4	20.8	9.6	12.3	11.0
Under 10 million yen		2.1	0.2	1.8	11.2	13.1

Note 1. Ratio of net worth = [(Net assets - Subscription rights to shares) / Liabilities and Net Assets] × 100

2. Japan Post Group and The Shoko Chukin Bank, Ltd. have been included in data since the FY2009 edition of the survey.

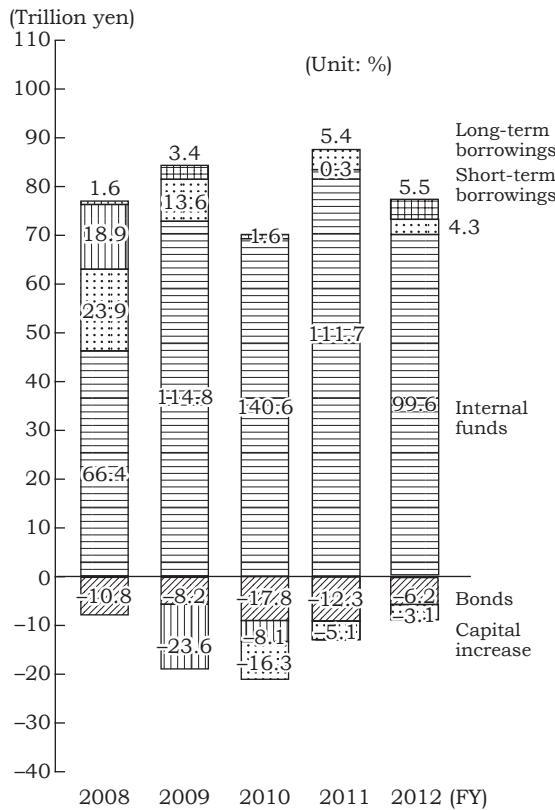
**Table 7 - Supply-Demand Conditions for Funds (All Industries)**

(Unit: 100 million yen; %)

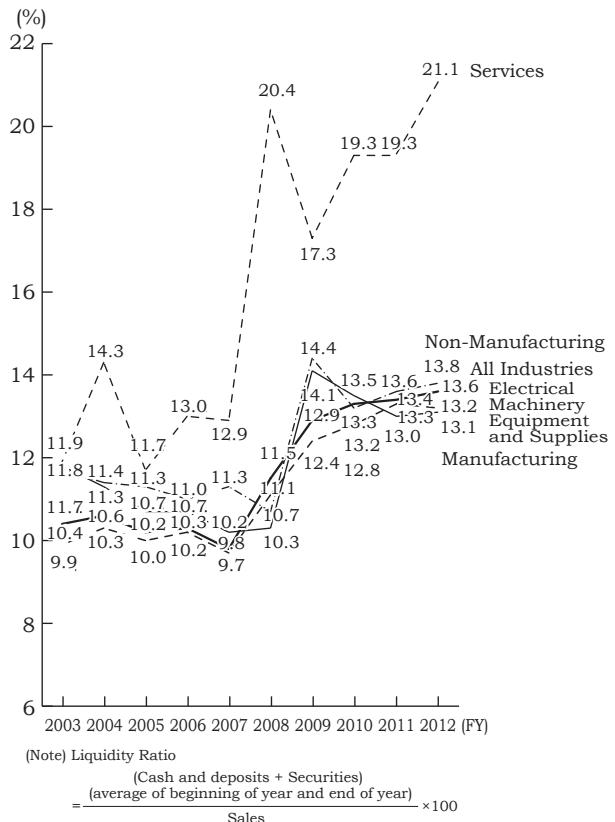
Classification	FY	2009		2010		2011		2012	
			Percent change		Percent change		Percent change		Percent change
Raising of funds	External funds	-65,655	-152.1	-179,821	*	-64,635	*	2,506	*
	Capital increase	-36,557	*	-78,698	*	-67,718	*	-38,417	*
	Bond issues	15,235	150.5	6,982	-54.2	-28,329	-505.8	-19,109	*
	Borrowings	-44,333	-127.6	-108,104	*	31,412	*	60,032	91.1
	Long-term	60,364	-32.9	-72,180	-219.6	29,980	*	33,824	12.8
	Short-term	-104,696	-247.9	-35,924	*	1,432	*	26,208	1,730.2
	Internal funds	508,938	104.0	622,266	22.3	615,557	-1.1	612,397	-0.5
	Internal reserves	103,932	*	231,542	122.8	239,030	3.2	258,573	8.2
	Depreciation expenses	405,006	-7.4	390,724	-3.5	376,528	-3.6	353,825	-6.0
Total funds procurement		443,284	18.0	442,445	-0.2	550,922	24.5	614,903	11.6
Funds management	Intangible fixed assets	350,441	8.3	344,939	-1.6	346,133	0.3	378,831	9.4
	Investment in plant and equipment	331,366	20.5	330,802	-0.2	333,165	0.7	346,431	4.0
	Investment in plant and equipment (exclude investment in software)	(331,259)	(18.7)	(332,633)	(0.4)	(332,690)	(0.0)	(343,572)	(3.3)
	Land	24,160	-48.7	16,480	-31.8	18,788	14.0	31,567	68.0
	Intangible fixed assets	-5,085	-457.5	-2,343	*	-5,821	*	833	*
	Working capital	-100,037	-231.1	-7,400	*	88,209	*	58,761	-33.4
	Increases in inventories	-111,871	*	6,184	*	38,806	527.5	2,583	-93.3
	Inter-company credit balance	—	—	—	—	19,152	*	19,077	-0.4
	Other	11,834	-90.3	-13,584	-214.8	30,251	*	37,102	22.6
Total funds demand		250,404	-37.4	337,539	34.8	434,342	28.7	437,592	0.7
Funds management	Cash and deposits	24,179	*	57,048	135.9	2,636	-95.4	57,058	2,064.7
	Securities	136,981	*	41,669	-69.6	61,568	47.8	113,882	85.0
	Liquid (retained temporarily)	13,113	*	-3,206	-124.4	186	*	-1,360	-830.7
	Fixed (investment)	123,868	*	44,875	-63.8	61,382	36.8	115,241	87.7
	Other investment	31,720	-65.2	6,189	-80.5	52,377	746.4	6,372	-87.8
Total funds management		192,880	*	104,906	-45.6	116,581	11.1	177,311	52.1

- Note 1. Capital increases represent changes capital stock, capital reserve, and subscription rights to shares during the fiscal year of the survey.
2. Short-term borrowings include the bills receivable discounted outstanding.
3. Internal reserves represents the total of accumulated profits, reserve (or provisions) required by special law, and other liabilities (accrued liabilities) during the fiscal year of the survey. Accumulated profits represents changes in other capital surplus, accumulated earnings, other (valuation) difference in re-appraisal of land, and valuation difference in marked to market financial products, etc.), and treasury stock during the fiscal year of the survey.
4. Investment in plant and equipment the total increases of tangible fixed assets (excluding land), increases of software, and depreciation expenses. Additionally, parentheses indicates the value excluding increases of software. Software is not included in intangible fixed assets.
5. Inter-company credit balance (credit surplus) = (Bills receivable + Accounts receivable + Bills receivable discounted outstanding) - (Bills payable + Accounts payable) However, if the value is negative (credit deficit), it is included in internal reserves .
6. "Other" under working capital = Other liquid assets (short-term loans receivable, etc.) + Deferred assets
7. Other investment refers to long-term loans receivable and real estate for investment, etc.
8. Japan Post Holdings Co., Ltd., Japan Post Service Co., Ltd., Japan Post Network Co., Ltd., have been included in data since the FY2009 edition of the annual survey. Additionally, Japan Post Network Co., Ltd. was established on October 1, 2012 following the merger of Japan Post Service Co., Ltd. and Japan post Network Co., Ltd.
9. \* Asterisks indicate that capital investment for the previous year could not be calculated because it was a negative value.

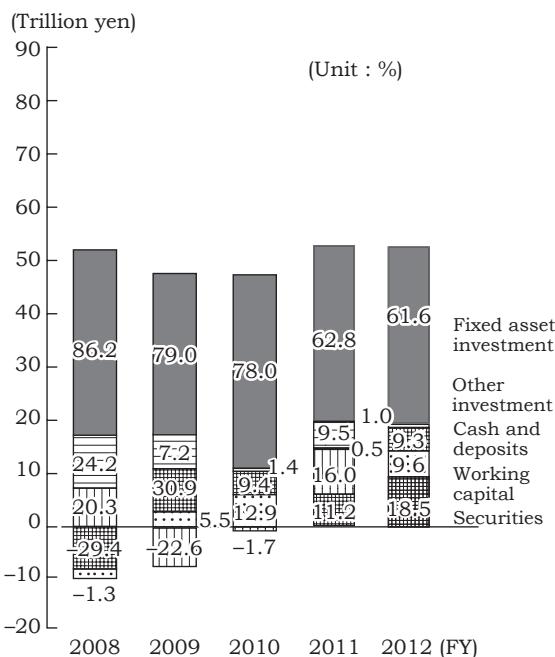
**Table 6-1 - Trends in Raising of Funds  
(All industries: ratio of component )**



**Table 7 - Trends in Liquidity Ratio (By Sector)**



**Table 6-2 - Trends in Funds Management  
Conditions (All industries: ratio of component )**



**Table 8 - Sales, Ordinary Profits and Investment in  
Plant and Equipment including the Japan Post Group**

[Sales] (Unit: 100 million yen)		2008	2009	2010	2011	2012
Classification	(FY)					
All Industries (excluding Finance and Insurance)		15,117,558	13,680,196	13,857,426	13,810,469	13,745,105
Non-Manufacturing (excluding Finance and Insurance)		10,667,032	9,868,041	9,824,290	9,789,552	9,880,019
[Ordinary Profits] (Unit: 100 million yen)		2008	2009	2010	2011	2012
Classification	(FY)					
All Industries (including Finance and Insurance)		327,312	380,365	507,745	540,268	592,233
All Industries (excluding Finance and Insurance)		357,152	321,188	437,275	452,748	484,611
Non-Manufacturing (excluding Finance and Insurance)		255,308	230,086	279,192	304,239	327,651
Finance and Insurance		-29,840	59,178	70,469	87,521	107,623
[Investment in Plant and Equipment] (Unit: 100 million yen)		2008	2009	2010	2011	2012
Classification	(FY)					
All Industries (including Finance and Insurance)		286,580	351,806	346,523	347,815	361,443
All Industries (excluding Finance and Insurance)		(288,301)	(350,322)	(348,186)	(347,225)	(357,990)
Non-Manufacturing (excluding Finance and Insurance)		275,575	331,366	330,802	333,165	346,431
Finance and Insurance		(279,586)	(331,259)	(332,633)	(332,690)	(343,572)
All Industries (including Finance and Insurance)		115,526	223,763	218,134	220,600	236,296
All Industries (excluding Finance and Insurance)		(119,802)	(222,332)	(219,913)	(219,844)	(233,901)
Non-Manufacturing (excluding Finance and Insurance)		11,005	20,439	15,721	14,650	15,012
Finance and Insurance		(8,715)	(19,063)	(15,554)	(14,535)	(14,418)

Note 1. Investment in plant and equipment = increases of tangible fixed assets (excluding land) + depreciation expenses.

Note 2. Parentheses indicates the value excluding increases of software

**===== Cumulative Annual****1. Current Status of Assets,**

All

(Assets)		Liquid assets						
Classification	No.	Cash and deposits	Bills receivable	Accounts receivable	Securities	Inventories	Other	<b>Subtotal</b>
<b>FY2003.....</b>	1	1,290,603	320,929	1,745,837	114,758	960,802	938,037	<b>5,370,966</b>
<b>FY2004.....</b>	2	1,370,709	332,582	1,851,567	156,103	994,871	941,779	<b>5,647,611</b>
<b>FY2005.....</b>	3	1,403,814	310,009	2,010,085	135,477	1,074,992	1,021,195	<b>5,955,573</b>
<b>FY2006.....</b>	4	1,471,060	336,924	2,091,064	156,848	1,125,779	1,062,138	<b>6,243,813</b>
<b>FY2007.....</b>	5	1,353,663	295,900	2,159,107	191,687	1,226,268	1,061,644	<b>6,288,270</b>
<b>FY2008.....</b>	6	1,431,001	285,052	1,802,180	244,084	1,154,063	1,239,181	<b>6,155,561</b>
<b>FY2009.....</b>	7	1,574,506	227,773	1,825,073	205,456	1,125,501	1,358,964	<b>6,317,273</b>
<b>FY2010.....</b>	8	1,649,539	239,753	1,821,680	218,225	1,018,990	1,316,300	<b>6,264,487</b>
<b>FY2011.....</b>	9	1,629,002	239,544	1,922,325	225,787	1,051,344	1,304,382	<b>6,372,383</b>
<b>FY2012.....</b>	10	1,683,240	230,060	1,895,597	217,347	1,049,767	1,287,280	<b>6,363,291</b>

(Liabilities and net assets)		Liquid liabilities						Fixed		
Classification	No.	Bills payable	Accounts payable	Short-term borrowings	Short-term allowance	Other	<b>Subtotal</b>	Bonds	Long-term borrowings	Long-term allowance
<b>FY2003.....</b>	1	439,988	1,295,355	1,759,538	67,796	1,240,309	<b>4,802,985</b>	514,253	2,564,788	364,816
<b>FY2004.....</b>	2	432,081	1,365,370	1,744,841	71,184	1,281,194	<b>4,894,670</b>	512,741	2,657,495	360,806
<b>FY2005.....</b>	3	400,901	1,509,129	1,799,672	76,230	1,486,011	<b>5,271,943</b>	506,834	2,499,726	363,515
<b>FY2006.....</b>	4	427,055	1,559,733	1,623,641	86,113	1,475,293	<b>5,171,835</b>	509,337	2,617,533	385,249
<b>FY2007.....</b>	5	386,969	1,593,558	1,623,223	88,811	1,475,984	<b>5,168,545</b>	513,039	2,466,646	332,464
<b>FY2008.....</b>	6	330,063	1,250,597	1,734,727	84,440	1,440,462	<b>4,840,289</b>	537,892	2,945,324	337,034
<b>FY2009.....</b>	7	277,779	1,304,966	1,855,761	88,712	1,429,516	<b>4,956,734</b>	579,996	2,827,239	377,855
<b>FY2010.....</b>	8	282,555	1,316,556	1,640,782	95,657	1,428,626	<b>4,764,176</b>	573,965	2,847,190	373,425
<b>FY2011.....</b>	9	292,869	1,379,828	1,633,389	98,979	1,531,773	<b>4,936,837</b>	550,504	2,964,639	379,176
<b>FY2012.....</b>	10	265,898	1,358,632	1,623,264	101,803	1,513,346	<b>4,862,942</b>	518,902	2,674,336	382,260

# Comparisons ==

## Liabilities and Net Assets

### Industries

(Unit: 100 million yen)

Fixed assets							Deferred assets	Total assets	No.
Land	Construction in process	Other tangible fixed assets	Intangible fixed assets	Investment securities	Other	<b>Subtotal</b>			
1,652,164	148,019	2,764,504	173,989	1,191,241	981,536	<b>6,911,453</b>	<b>24,537</b>	<b>12,306,956</b>	1
1,636,184	178,327	2,844,158	184,468	1,372,184	966,682	<b>7,182,003</b>	<b>25,684</b>	<b>12,855,298</b>	2
1,643,142	172,934	2,835,666	174,996	1,638,072	984,336	<b>7,449,144</b>	<b>30,848</b>	<b>13,435,565</b>	3
1,635,875	191,812	2,820,708	180,048	1,796,695	1,003,905	<b>7,629,043</b>	<b>29,618</b>	<b>13,902,474</b>	4
1,590,061	182,179	2,767,004	184,149	1,504,124	998,184	<b>7,225,700</b>	<b>24,020</b>	<b>13,537,990</b>	5
1,773,420	191,814	2,610,483	187,334	1,928,666	1,154,278	<b>7,845,996</b>	<b>26,073</b>	<b>14,027,629</b>	6
1,831,086	179,728	2,580,207	227,263	2,019,592	1,195,306	<b>8,033,181</b>	<b>22,699</b>	<b>14,373,153</b>	7
1,870,150	168,873	2,594,558	179,815	2,118,200	1,243,869	<b>8,175,466</b>	<b>20,384</b>	<b>14,460,336</b>	8
1,860,899	178,413	2,548,775	205,520	2,242,326	1,277,261	<b>8,313,193</b>	<b>21,004</b>	<b>14,706,580</b>	9
1,747,615	156,110	2,377,364	186,756	2,361,957	1,145,230	<b>7,975,032</b>	<b>33,109</b>	<b>14,371,432</b>	10

(Unit: 100 million yen)

liabilities		Reserve required by special law	Net assets							Total capital	No.
Other	<b>Subtotal</b>		Capital stock	Capital surplus	Earned surplus	Treasury stock	Other	Subscription rights to shares	<b>Subtotal</b>		
576,451	<b>4,020,309</b>	<b>2,729</b>	875,124	752,594	1,853,215	—	—	—	<b>3,480,933</b>	<b>12,306,956</b>	1
590,229	<b>4,121,271</b>	<b>2,799</b>	893,525	842,762	2,039,228	-60,004	121,047	—	<b>3,836,558</b>	<b>12,855,298</b>	2
752,872	<b>4,122,947</b>	<b>2,830</b>	898,539	940,771	2,022,403	-82,760	258,894	—	<b>4,037,846</b>	<b>13,435,565</b>	3
661,332	<b>4,173,451</b>	<b>2,907</b>	904,662	949,467	2,523,515	-110,396	287,033	—	<b>4,554,280</b>	<b>13,902,474</b>	4
514,295	<b>3,826,443</b>	<b>3,121</b>	908,372	913,329	2,694,259	-125,616	148,816	720	<b>4,539,880</b>	<b>13,537,990</b>	5
605,816	<b>4,426,066</b>	<b>1,749</b>	985,456	1,064,822	2,797,789	-172,491	82,927	1,023	<b>4,759,525</b>	<b>14,027,629</b>	6
674,016	<b>4,459,107</b>	<b>1,586</b>	1,062,907	1,252,578	2,689,497	-160,124	109,156	1,712	<b>4,955,726</b>	<b>14,373,153</b>	7
751,080	<b>4,545,660</b>	<b>1,673</b>	1,063,047	1,200,240	2,938,808	-150,140	94,813	2,060	<b>5,148,828</b>	<b>14,460,336</b>	8
736,939	<b>4,631,258</b>	<b>1,939</b>	1,057,568	1,306,087	2,817,494	-143,865	96,697	2,564	<b>5,136,546</b>	<b>14,706,580</b>	9
553,411	<b>4,128,910</b>	<b>5,221</b>	1,056,258	1,278,213	3,044,828	-158,410	151,374	2,095	<b>5,374,359</b>	<b>14,371,432</b>	10

## 1. Current Status of Assets,

## Manufacturing

(Assets)		Liquid assets						
Classification	No.	Cash and deposits	Bills receivable	Accounts receivable	Securities	Inventories	Other	<b>Subtotal</b>
<b>FY2003.....</b>	1	394,497	123,904	649,618	57,965	351,379	285,333	<b>1,862,696</b>
<b>FY2004.....</b>	2	411,046	127,925	680,599	55,595	377,109	294,310	<b>1,946,584</b>
<b>FY2005.....</b>	3	400,312	122,233	754,396	68,328	388,801	314,617	<b>2,048,685</b>
<b>FY2006.....</b>	4	415,727	123,844	765,358	68,889	418,048	349,143	<b>2,141,009</b>
<b>FY2007.....</b>	5	377,124	123,503	793,220	96,128	455,270	352,011	<b>2,197,256</b>
<b>FY2008.....</b>	6	382,858	97,435	615,810	81,063	437,143	369,901	<b>1,984,209</b>
<b>FY2009.....</b>	7	462,468	96,864	652,606	94,890	392,626	334,372	<b>2,033,825</b>
<b>FY2010.....</b>	8	465,764	99,841	651,550	90,959	392,622	341,036	<b>2,041,772</b>
<b>FY2011.....</b>	9	425,815	95,732	703,537	91,274	415,307	350,585	<b>2,082,251</b>
<b>FY2012.....</b>	10	420,095	91,089	654,065	90,019	409,693	333,650	<b>1,998,610</b>

(Liabilities and net assets)		Liquid liabilities						Fixed		
Classification	No.	Bills payable	Accounts payable	Short-term borrowings	Short-term allowance	Other	<b>Subtotal</b>	Bonds	Long-term borrowings	Long-term allowance
<b>FY2003.....</b>	1	144,771	422,203	433,589	30,816	381,491	<b>1,412,870</b>	167,096	523,809	145,307
<b>FY2004.....</b>	2	134,738	464,040	403,964	33,151	403,087	<b>1,438,981</b>	155,522	490,318	132,259
<b>FY2005.....</b>	3	132,295	511,159	405,672	34,524	442,350	<b>1,526,001</b>	148,608	503,913	127,375
<b>FY2006.....</b>	4	138,378	531,487	417,861	38,623	465,136	<b>1,591,486</b>	151,676	491,970	120,567
<b>FY2007.....</b>	5	134,460	557,986	428,424	41,159	488,806	<b>1,650,834</b>	142,753	517,587	113,364
<b>FY2008.....</b>	6	113,773	410,568	450,284	39,330	472,742	<b>1,486,697</b>	132,971	586,542	114,609
<b>FY2009.....</b>	7	96,949	446,356	428,779	37,214	413,196	<b>1,422,493</b>	140,991	615,750	115,289
<b>FY2010.....</b>	8	103,593	451,657	405,968	43,740	437,725	<b>1,442,684</b>	133,906	567,601	111,137
<b>FY2011.....</b>	9	95,833	488,475	421,477	41,971	463,768	<b>1,511,524</b>	127,779	560,111	112,068
<b>FY2012.....</b>	10	86,645	440,113	426,489	49,465	430,773	<b>1,433,485</b>	113,011	568,512	111,453

## Liabilities and Net Assets (continued)

(Unit: 100 million yen)

Fixed assets							Deferred assets	Total assets	No.
Land	Construction in process	Other tangible fixed assets	Intangible fixed assets	Investment securities	Other	Subtotal			
385,211	44,156	707,402	39,026	619,492	256,092	<b>2,051,379</b>	<b>5,853</b>	<b>3,919,928</b>	1
380,543	52,984	700,709	39,560	639,103	243,088	<b>2,055,987</b>	<b>6,823</b>	<b>4,009,393</b>	2
365,504	57,499	712,308	40,728	725,053	241,295	<b>2,142,388</b>	<b>6,993</b>	<b>4,198,066</b>	3
372,959	65,574	726,345	38,793	772,179	250,758	<b>2,226,608</b>	<b>6,462</b>	<b>4,374,080</b>	4
379,596	68,737	765,624	48,244	729,996	264,569	<b>2,256,765</b>	<b>6,409</b>	<b>4,460,431</b>	5
375,575	67,306	748,914	42,132	650,443	274,311	<b>2,158,681</b>	<b>6,053</b>	<b>4,148,943</b>	6
377,115	55,819	713,120	42,392	690,777	300,149	<b>2,179,373</b>	<b>5,902</b>	<b>4,219,100</b>	7
385,117	50,515	670,534	41,596	704,937	293,072	<b>2,145,772</b>	<b>6,255</b>	<b>4,193,799</b>	8
371,803	49,995	643,815	41,249	721,527	286,384	<b>2,114,773</b>	<b>5,231</b>	<b>4,202,255</b>	9
366,200	45,736	616,561	49,704	747,015	296,073	<b>2,121,289</b>	<b>4,373</b>	<b>4,124,272</b>	10

(Unit: 100 million yen)

Liabilities		Reserve required by special law	Net assets							Total capital	No.
Other	Subtotal		Capital stock	Capital surplus	Earned surplus	Treasury stock	Other	Subscription rights to shares	Subtotal		
73,572	<b>909,783</b>	<b>266</b>	326,374	324,470	946,165	—	—	—	<b>1,597,009</b>	<b>3,919,928</b>	1
94,445	<b>872,543</b>	<b>132</b>	329,762	310,321	1,031,795	-29,381	55,241	—	<b>1,697,738</b>	<b>4,009,393</b>	2
99,362	<b>879,259</b>	<b>44</b>	333,794	327,515	1,068,098	-47,364	110,720	—	<b>1,792,763</b>	<b>4,198,066</b>	3
101,145	<b>865,358</b>	<b>632</b>	338,599	339,931	1,174,582	-65,798	129,291	—	<b>1,916,605</b>	<b>4,374,080</b>	4
81,085	<b>854,789</b>	<b>356</b>	340,330	375,927	1,242,017	-76,346	72,051	472	<b>1,954,451</b>	<b>4,460,431</b>	5
72,036	<b>906,158</b>	<b>2</b>	337,948	384,695	1,085,228	-87,462	35,136	541	<b>1,756,086</b>	<b>4,148,943</b>	6
79,704	<b>951,735</b>	<b>17</b>	346,207	386,579	1,148,519	-83,267	46,080	737	<b>1,844,855</b>	<b>4,219,100</b>	7
79,333	<b>891,977</b>	<b>0</b>	344,807	383,159	1,169,426	-80,413	41,277	881	<b>1,859,138</b>	<b>4,193,799</b>	8
74,498	<b>874,457</b>	<b>0</b>	338,635	396,797	1,108,437	-73,574	44,952	1,026	<b>1,816,273</b>	<b>4,202,255</b>	9
84,583	<b>877,558</b>	<b>0</b>	328,841	370,054	1,129,733	-82,136	65,760	978	<b>1,813,229</b>	<b>4,124,272</b>	10

## 1. Current Status of Assets,

Non-

(Assets)		Liquid assets						
Classification	No.	Cash and deposits	Bills receivable	Accounts receivable	Securities	Inventories	Other	<b>Subtotal</b>
<b>FY2003.....</b>	1	896,107	197,024	1,096,219	56,793	609,423	652,705	<b>3,508,271</b>
<b>FY2004.....</b>	2	959,663	204,657	1,170,968	100,508	617,762	647,469	<b>3,701,027</b>
<b>FY2005.....</b>	3	1,003,503	187,777	1,255,690	67,150	686,191	706,578	<b>3,906,888</b>
<b>FY2006.....</b>	4	1,055,334	213,080	1,325,705	87,959	707,730	712,996	<b>4,102,804</b>
<b>FY2007.....</b>	5	976,540	172,397	1,365,887	95,559	770,998	709,633	<b>4,091,014</b>
<b>FY2008.....</b>	6	1,048,143	187,617	1,186,370	163,021	716,920	869,281	<b>4,171,352</b>
<b>FY2009.....</b>	7	1,112,038	130,909	1,172,468	110,566	732,875	1,024,592	<b>4,283,448</b>
<b>FY2010.....</b>	8	1,183,775	139,913	1,170,130	127,266	626,368	975,264	<b>4,222,715</b>
<b>FY2011.....</b>	9	1,203,186	143,812	1,218,787	134,513	636,038	953,797	<b>4,290,133</b>
<b>FY2012.....</b>	10	1,263,146	138,971	1,241,531	127,328	640,074	953,630	<b>4,364,681</b>

(Liabilities and net assets)		Liquid liabilities						Fixed		
Classification	No.	Bills payable	Accounts payable	Short-term borrowings	Short-term allowance	Other	<b>Subtotal</b>	Bonds	Long-term borrowings	Long-term allowance
<b>FY2003.....</b>	1	295,217	873,152	1,325,949	36,980	858,818	<b>3,390,115</b>	347,158	2,040,980	219,509
<b>FY2004.....</b>	2	297,343	901,330	1,340,877	38,032	878,107	<b>3,455,689</b>	357,219	2,167,178	228,547
<b>FY2005.....</b>	3	268,605	997,970	1,394,000	41,706	1,043,661	<b>3,745,942</b>	358,225	1,995,813	236,140
<b>FY2006.....</b>	4	288,677	1,028,246	1,205,779	47,491	1,010,156	<b>3,580,350</b>	357,661	2,125,563	264,682
<b>FY2007.....</b>	5	252,509	1,035,572	1,194,800	47,652	987,177	<b>3,517,711</b>	370,286	1,949,058	219,100
<b>FY2008.....</b>	6	216,289	840,029	1,284,444	45,110	967,720	<b>3,353,591</b>	404,921	2,358,782	222,425
<b>FY2009.....</b>	7	180,830	858,611	1,426,982	51,498	1,016,320	<b>3,534,241</b>	439,005	2,211,488	262,566
<b>FY2010.....</b>	8	178,962	864,899	1,234,814	51,916	990,901	<b>3,321,492</b>	440,059	2,279,589	262,288
<b>FY2011.....</b>	9	197,036	891,353	1,211,912	57,007	1,068,005	<b>3,425,313</b>	422,724	2,404,528	267,107
<b>FY2012.....</b>	10	179,253	918,518	1,196,775	52,338	1,082,573	<b>3,429,458</b>	405,891	2,105,825	270,807

## Liabilities and Net Assets (continued)

## Manufacturing

(Unit: 100 million yen)

Land	Construction in process	Other tangible fixed assets	Intangible fixed assets	Investment securities	Other	<b>Subtotal</b>	Deferred assets	<b>Total assets</b>	No.	Fixed assets	
1,266,952	103,863	2,057,102	134,963	571,749	725,444	<b>4,860,074</b>	<b>18,684</b>	<b>8,387,028</b>	1		
1,255,642	125,343	2,143,449	144,908	733,081	723,594	<b>5,126,016</b>	<b>18,861</b>	<b>8,845,905</b>	2		
1,277,637	115,435	2,123,358	134,267	913,019	743,040	<b>5,306,756</b>	<b>23,855</b>	<b>9,237,499</b>	3		
1,262,916	126,238	2,094,363	141,256	1,024,515	753,147	<b>5,402,434</b>	<b>23,155</b>	<b>9,528,394</b>	4		
1,210,465	113,442	2,001,380	135,904	774,129	733,615	<b>4,968,935</b>	<b>17,610</b>	<b>9,077,559</b>	5		
1,397,846	124,509	1,861,569	145,202	1,278,223	879,967	<b>5,687,315</b>	<b>20,020</b>	<b>9,878,687</b>	6		
1,453,971	123,909	1,867,086	184,871	1,328,814	895,157	<b>5,853,808</b>	<b>16,797</b>	<b>10,154,053</b>	7		
1,485,033	118,358	1,924,024	138,219	1,413,263	950,796	<b>6,029,693</b>	<b>14,129</b>	<b>10,266,537</b>	8		
1,489,096	128,418	1,904,959	164,270	1,520,800	990,877	<b>6,198,420</b>	<b>15,773</b>	<b>10,504,326</b>	9		
1,381,415	110,374	1,760,803	137,052	1,614,942	849,157	<b>5,853,744</b>	<b>28,735</b>	<b>10,247,160</b>	10		

(Unit: 100 million yen)

liabilities		Reserve required by special law	Net assets							Total capital	No.
Other	<b>Subtotal</b>		Capital stock	Capital surplus	Earned surplus	Treasury stock	Other	Subscription rights to shares	<b>Subtotal</b>		
502,879	<b>3,110,526</b>	<b>2,463</b>	548,751	428,124	907,050	—	—	—	<b>1,883,924</b>	<b>8,387,028</b>	1
495,784	<b>3,248,728</b>	<b>2,667</b>	563,763	532,441	1,007,433	-30,623	65,806	—	<b>2,138,820</b>	<b>8,845,905</b>	2
653,509	<b>3,243,688</b>	<b>2,786</b>	564,745	613,256	954,305	-35,396	148,174	—	<b>2,245,083</b>	<b>9,237,499</b>	3
560,187	<b>3,308,093</b>	<b>2,276</b>	566,063	609,536	1,348,934	-44,599	157,741	—	<b>2,637,676</b>	<b>9,528,394</b>	4
433,210	<b>2,971,654</b>	<b>2,765</b>	568,042	537,401	1,452,242	-49,269	76,765	248	<b>2,585,429</b>	<b>9,077,559</b>	5
533,780	<b>3,519,908</b>	<b>1,747</b>	647,508	680,127	1,712,561	-85,030	47,791	482	<b>3,003,440</b>	<b>9,878,687</b>	6
594,312	<b>3,507,372</b>	<b>1,569</b>	716,700	865,999	1,540,978	-76,857	63,076	976	<b>3,110,871</b>	<b>10,154,053</b>	7
671,747	<b>3,653,683</b>	<b>1,673</b>	718,240	817,081	1,769,383	-69,728	53,536	1,179	<b>3,289,690</b>	<b>10,266,537</b>	8
662,441	<b>3,756,801</b>	<b>1,939</b>	718,933	909,290	1,709,057	-70,291	51,745	1,538	<b>3,320,273</b>	<b>10,504,326</b>	9
468,828	<b>3,251,352</b>	<b>5,221</b>	727,417	908,159	1,915,096	-76,274	85,615	1,118	<b>3,561,130</b>	<b>10,247,160</b>	10

## 1. Current Status of Assets,

All Industries (including

(Assets and net assets)

Classification	No.	Fixed assets							<b>Subtotal</b>
		Land	Construction in process	Other tangible fixed assets	Intangible fixed assets	Investment securities	Other		
<b>FY2003.....</b>	1	—	—	—	—	—	—	—	—
<b>FY2004.....</b>	2	—	—	—	—	—	—	—	—
<b>FY2005.....</b>	3	—	—	—	—	—	—	—	—
<b>FY2006.....</b>	4	—	—	—	—	—	—	—	—
<b>FY2007.....</b>	5	—	—	—	—	—	—	—	—
<b>FY2008.....</b>	6	1,894,934	194,048	2,697,622	217,725	2,028,126	1,297,015	<b>8,329,470</b>	
<b>FY2009.....</b>	7	1,957,783	181,938	2,670,036	259,638	2,122,664	1,417,466	<b>8,609,526</b>	
<b>FY2010.....</b>	8	2,004,647	171,102	2,694,297	212,614	2,274,685	1,332,391	<b>8,689,736</b>	
<b>FY2011.....</b>	9	2,002,591	180,922	2,655,031	239,145	2,354,736	1,363,219	<b>8,795,644</b>	
<b>FY2012.....</b>	10	1,886,214	158,087	2,474,713	222,876	2,441,055	1,224,515	<b>8,407,460</b>	

(Note) Investment securities and other fixed assets do not contain amounts for Banking and Insurance.

Finance and

(Assets and net assets)

Classification	No.	Fixed assets							<b>Subtotal</b>
		Land	Construction in process	Other tangible fixed assets	Intangible fixed assets	Investment securities	Other		
<b>FY2003.....</b>	1	—	—	—	—	—	—	—	—
<b>FY2004.....</b>	2	—	—	—	—	—	—	—	—
<b>FY2005.....</b>	3	—	—	—	—	—	—	—	—
<b>FY2006.....</b>	4	—	—	—	—	—	—	—	—
<b>FY2007.....</b>	5	—	—	—	—	—	—	—	—
<b>FY2008.....</b>	6	121,513	2,234	87,138	30,392	99,460	142,737	<b>483,474</b>	
<b>FY2009.....</b>	7	126,697	2,211	89,829	32,376	103,072	222,160	<b>576,345</b>	
<b>FY2010.....</b>	8	134,497	2,230	99,738	32,799	156,485	88,523	<b>514,272</b>	
<b>FY2011.....</b>	9	141,693	2,509	106,257	33,625	112,410	85,959	<b>482,453</b>	
<b>FY2012.....</b>	10	138,599	1,977	97,348	36,121	79,098	79,285	<b>432,428</b>	

(Note) Investment securities and other fixed assets do not contain amounts for Banking and Insurance.

## Liabilities and Net Assets (continued)

## Finance and Insurance)

(Unit: 100 million yen)

Net assets							No.
Capital stock	Capital surplus	Earned surplus	Treasury stock	Other	Subscription rights to shares	<b>Subtotal</b>	
—	—	—	—	—	—	—	1
—	—	—	—	—	—	—	2
—	—	—	—	—	—	—	3
—	—	—	—	—	—	—	4
—	—	—	—	—	—	—	5
1,265,436	1,251,338	3,092,103	-179,244	59,859	1,381	<b>5,490,873</b>	6
1,404,307	1,603,606	3,007,493	-165,408	200,927	1,792	<b>6,052,717</b>	7
1,403,786	1,487,255	3,256,900	-158,253	161,795	2,135	<b>6,153,618</b>	8
1,408,488	1,623,297	3,155,550	-154,394	200,588	2,645	<b>6,236,174</b>	9
1,402,570	1,609,540	3,420,126	-169,395	366,259	2,190	<b>6,631,289</b>	10

## Insurance

(Unit: 100 million yen)

Net assets							No.
Capital stock	Capital surplus	Earned surplus	Treasury stock	Other	Subscription rights to shares	<b>Subtotal</b>	
—	—	—	—	—	—	—	1
—	—	—	—	—	—	—	2
—	—	—	—	—	—	—	3
—	—	—	—	—	—	—	4
—	—	—	—	—	—	—	5
279,981	186,516	294,314	-6,752	-23,068	358	<b>731,347</b>	6
341,400	351,028	317,996	-5,284	91,771	79	<b>1,096,991</b>	7
340,739	287,015	318,091	-8,112	66,982	75	<b>1,004,791</b>	8
350,920	317,210	338,055	-10,529	103,891	81	<b>1,099,628</b>	9
346,312	331,327	375,298	-10,986	214,885	94	<b>1,256,929</b>	10

## 2. Status of Profit and Loss

All

Classification	No.	<b>Sales</b>	Cost of sales	Selling and general administrative expenses	Operating profits	Non-operating revenues	Non-operating expenses
<b>FY2003</b> .....	1	<b>13,346,737</b>	10,297,843	2,681,692	367,202	158,466	163,679
<b>FY2004</b> .....	2	<b>14,203,559</b>	10,893,731	2,874,078	435,751	169,840	158,556
<b>FY2005</b> .....	3	<b>15,081,207</b>	11,657,834	2,946,339	477,034	195,386	155,494
<b>FY2006</b> .....	4	<b>15,664,328</b>	12,195,509	2,975,965	492,855	201,948	151,016
<b>FY2007</b> .....	5	<b>15,801,713</b>	12,402,740	2,904,450	494,523	206,463	166,093
<b>FY2008</b> .....	6	<b>15,082,072</b>	11,839,113	2,949,413	293,546	238,629	177,552
<b>FY2009</b> .....	7	<b>13,680,196</b>	10,443,043	2,961,803	275,350	203,610	157,772
<b>FY2010</b> .....	8	<b>13,857,426</b>	10,564,912	2,901,699	390,815	201,518	155,058
<b>FY2011</b> .....	9	<b>13,810,469</b>	10,514,242	2,906,574	389,654	208,835	145,741
<b>FY2012</b> .....	10	<b>13,745,105</b>	10,516,115	2,828,748	400,241	211,369	126,999

Note 1. Retained earnings = [FY2006 edition and prior] Retained earnings = Net profits for the period - Bonus for directors - Dividends  
 [FY2007 edition and after] Retained earnings = Net profits for the period - Dividends

2. Bonus for directors in surveys prior to the FY2006 edition were treated as a profit item, which includes such amounts in retained earnings, while in surveys after the FY2007 edition they are treated as an expense item.  
 For this reason amounts appear as “-.”

## Manufacturing

Classification	No.	<b>Sales</b>	Cost of sales	Selling and general administrative expenses	Operating profits	Non-operating revenues	Non-operating expenses
<b>FY2003</b> .....	1	<b>3,849,499</b>	3,027,583	672,510	149,405	56,238	54,780
<b>FY2004</b> .....	2	<b>4,096,885</b>	3,229,599	682,867	184,420	59,057	48,752
<b>FY2005</b> .....	3	<b>4,349,949</b>	3,454,125	700,937	194,887	71,454	48,499
<b>FY2006</b> .....	4	<b>4,503,358</b>	3,558,093	735,031	210,234	75,628	47,796
<b>FY2007</b> .....	5	<b>4,717,091</b>	3,784,944	718,505	213,642	82,617	57,357
<b>FY2008</b> .....	6	<b>4,450,526</b>	3,676,946	706,425	67,155	93,238	58,549
<b>FY2009</b> .....	7	<b>3,812,155</b>	3,096,705	656,655	58,795	82,292	49,985
<b>FY2010</b> .....	8	<b>4,033,137</b>	3,228,361	677,136	127,639	79,225	48,781
<b>FY2011</b> .....	9	<b>4,020,917</b>	3,245,019	664,580	111,318	80,711	43,521
<b>FY2012</b> .....	10	<b>3,865,086</b>	3,119,336	633,345	112,405	84,467	39,912

Note 1. Retained earnings = [FY2006 edition and prior] Retained earnings = Net profits for the period - Bonus for directors - Dividends  
 [FY2007 edition and after] Retained earnings = Net profits for the period - Dividends

2. Bonus for directors in surveys prior to the FY2006 edition were treated as a profit item, which includes such amounts in retained earnings, while in surveys after the FY2007 edition they are treated as an expense item.  
 For this reason amounts appear as “-.”

## and Division of Profits

## Industries

(Unit: 100 million yen)

Ordinary profits	Special profit or loss	Net profit before tax	Corporation tax and Inhabitants' tax and Enterprise tax	Tax expenses adject	Net profits for the period	Bonus for directors	Dividends	Retained earnings	No.
361,989	-86,565	275,424	143,822	—	131,601	9,677	72,335	49,590	1
447,035	-116,721	330,313	158,402	3,701	168,210	12,313	85,849	70,048	2
516,926	-82,871	434,055	199,191	3,295	231,569	15,225	125,286	91,058	3
543,786	-54,116	489,670	190,779	17,241	281,650	0	162,174	119,475	4
534,893	-66,240	468,653	201,088	13,836	253,728	—	140,390	113,338	5
354,623	-133,361	221,262	143,639	3,714	73,909	—	122,098	-48,189	6
321,188	-94,710	226,478	135,311	-1,073	92,239	—	122,851	-30,611	7
437,275	-96,535	340,740	145,101	8,776	186,864	—	103,574	83,290	8
452,748	-89,005	363,742	150,842	21,511	191,389	—	119,005	72,384	9
484,611	-87,510	397,101	154,286	4,473	238,343	—	139,574	98,769	10

(Unit: 100 million yen)

Ordinary profits	Special profit or loss	Net profit before tax	Corporation tax and Inhabitants' tax and Enterprise tax	Tax expenses adject	Net profits for the period	Bonus for directors	Dividends	Retained earnings	No.
150,863	-31,755	119,109	56,769	—	62,339	3,205	30,824	28,310	1
194,725	-34,624	160,101	66,998	3,747	89,356	3,075	38,064	48,218	2
217,842	-27,570	190,272	73,842	2,798	113,632	4,906	69,351	39,376	3
238,066	-19,819	218,247	79,529	9,104	129,615	0	84,602	45,012	4
238,903	-22,465	216,438	80,784	6,484	129,170	—	68,281	60,888	5
101,844	-76,575	25,269	45,145	5,022	-24,897	—	53,896	-78,793	6
91,102	-33,686	57,417	40,889	-2,955	19,483	—	40,349	-20,866	7
158,083	-35,871	122,213	46,922	2,199	73,091	—	39,850	33,241	8
148,508	-39,243	109,265	43,865	9,786	55,614	—	48,779	6,834	9
156,960	-43,188	113,772	45,088	1,941	66,743	—	55,918	10,825	10

## 2. Status of Profit and Loss

Non-

Classification	No.	<b>Sales</b>	Cost of sales	Selling and general administrative expenses	Operating profits	Non-operating revenues	Non-operating expenses
<b>FY2003</b> .....	1	<b>9,497,238</b>	7,270,259	2,009,182	217,797	102,228	108,899
<b>FY2004</b> .....	2	<b>10,106,673</b>	7,664,132	2,191,211	251,331	110,783	109,804
<b>FY2005</b> .....	3	<b>10,731,258</b>	8,203,709	2,245,401	282,148	123,931	106,995
<b>FY2006</b> .....	4	<b>11,160,970</b>	8,637,416	2,240,934	282,620	126,319	103,220
<b>FY2007</b> .....	5	<b>11,084,622</b>	8,617,797	2,185,945	280,880	123,846	108,736
<b>FY2008</b> .....	6	<b>10,631,546</b>	8,162,167	2,242,989	226,391	145,391	119,003
<b>FY2009</b> .....	7	<b>9,868,041</b>	7,346,338	2,305,149	216,555	121,317	107,787
<b>FY2010</b> .....	8	<b>9,824,290</b>	7,336,551	2,224,562	263,176	122,292	106,277
<b>FY2011</b> .....	9	<b>9,789,552</b>	7,269,223	2,241,993	278,336	128,124	102,220
<b>FY2012</b> .....	10	<b>9,880,019</b>	7,396,780	2,195,403	287,836	126,901	87,087

Note 1. Retained earnings = [FY2006 edition and prior] Retained earnings = Net profits for the period - Bonus for directors - Dividends  
 [FY2007 edition and after] Retained earnings = Net profits for the period - Dividends

2. Bonus for directors in surveys prior to the FY2006 edition were treated as a profit item, which includes such amounts in retained earnings, while in surveys after the FY2007 edition they are treated as an expense item.  
 For this reason amounts appear as “-”

## All Industries (including Finance and Insurance)

(Unit: 100 million yen)

Classification	No.	<b>Ordinary profits</b>	Special profit or loss	Net profit before tax	Corporation tax and Inhabitants' tax and Enterprise tax	Tax expenses adject	Net profits for the period	Dividends	Retained earnings	No.
<b>FY2003</b> .....	1	—	—	—	—	—	—	—	—	1
<b>FY2004</b> .....	2	—	—	—	—	—	—	—	—	2
<b>FY2005</b> .....	3	—	—	—	—	—	—	—	—	3
<b>FY2006</b> .....	4	—	—	—	—	—	—	—	—	4
<b>FY2007</b> .....	5	—	—	—	—	—	—	—	—	5
<b>FY2008</b> .....	6	<b>318,788</b>	-131,103	187,685	153,947	5,617	28,120	138,570	-110,450	6
<b>FY2009</b> .....	7	<b>380,365</b>	-104,004	276,361	149,779	3,386	123,197	148,826	-25,629	7
<b>FY2010</b> .....	8	<b>507,745</b>	-111,847	395,897	161,589	13,367	220,942	126,177	94,765	8
<b>FY2011</b> .....	9	<b>540,268</b>	-102,585	437,684	168,855	40,167	228,662	144,973	83,689	9
<b>FY2012</b> .....	10	<b>592,233</b>	-102,252	489,982	179,321	4,963	305,697	173,310	132,387	10

## and Division of Profits (continued)

## Manufacturing

(Unit: 100 million yen)

Ordinary profits	Special profit or loss	Net profit before tax	Corporation tax and Inhabitants'tax and Enterprise tax	Tax expenses adject	Net profits for the period	Bonus for directors	Dividends	Retained earnings	No.
211,125	-54,810	156,315	87,053	—	69,262	6,472	41,511	21,279	1
252,310	-82,098	170,212	91,404	-46	78,854	9,238	47,785	21,831	2
299,084	-55,301	243,783	125,350	497	117,937	10,319	55,936	51,682	3
305,720	-34,297	271,422	111,250	8,137	152,035	0	77,572	74,463	4
295,990	-43,775	252,214	120,304	7,352	124,558	—	72,109	52,449	5
252,779	-56,786	195,992	98,494	-1,308	98,806	—	68,201	30,605	6
230,086	-61,024	169,061	94,423	1,882	72,756	—	82,502	-9,745	7
279,192	-60,664	218,528	98,179	6,576	113,773	—	63,723	50,049	8
304,239	-49,762	254,477	106,977	11,725	135,775	—	70,226	65,550	9
327,651	-44,322	283,329	109,198	2,531	171,600	—	83,655	87,945	10

## Finance and Insurance

(Unit: 100 million yen)

Classification	No.	Ordinary profits	Special profit or loss	Net profit before tax	Corporation tax and Inhabitants'tax and Enterprise tax	Tax expenses adject	Net profits for the period	Dividends	Retained earnings	No.
FY2003.....	1	—	—	—	—	—	—	—	—	1
FY2004.....	2	—	—	—	—	—	—	—	—	2
FY2005.....	3	—	—	—	—	—	—	—	—	3
FY2006.....	4	—	—	—	—	—	—	—	—	4
FY2007.....	5	—	—	—	—	—	—	—	—	5
FY2008.....	6	<b>-35,835</b>	2,258	-33,577	10,308	1,903	-45,789	16,472	-62,261	6
FY2009.....	7	<b>59,178</b>	-9,294	49,884	14,467	4,459	30,958	25,975	4,982	7
FY2010.....	8	<b>70,469</b>	-15,312	55,157	16,488	4,591	34,078	22,603	11,475	8
FY2011.....	9	<b>87,521</b>	-13,579	73,941	18,013	18,655	37,273	25,968	11,305	9
FY2012.....	10	<b>107,623</b>	-14,742	92,881	25,036	490	67,354	33,736	33,618	10

## 3. Distribution of Value Added

## All industries

(Unit: 100 million yen)

Classification	Value added	Personnel expenses						Interest	Rental or leasing expenses for fixed and liquid assets	Taxes and public charges	Net operating income
		Directors' remuneration	Bonus for directors	Salaries and wages	Bonus for employees	Welfare expenses	<b>Subtotal</b>				
<b>FY2003</b> .....	<b>2,574,611</b>	276,256	—	1,333,244	—	233,532	<b>1,843,032</b>	101,961	268,181	96,195	265,241
<b>FY2004</b> .....	<b>2,741,996</b>	286,786	—	1,397,093	—	231,295	<b>1,915,174</b>	96,372	281,664	109,407	339,378
<b>FY2005</b> .....	<b>2,812,265</b>	281,457	—	1,462,175	—	224,844	<b>1,968,475</b>	110,198	272,862	93,894	366,836
<b>FY2006</b> .....	<b>2,907,755</b>	291,272	—	1,491,776	—	230,512	<b>2,013,560</b>	96,475	275,342	125,998	396,379
<b>FY2007</b> .....	<b>2,854,573</b>	287,207	8,039	1,252,776	218,768	214,683	<b>1,981,473</b>	94,969	268,020	110,557	399,554
<b>FY2008</b> .....	<b>2,643,278</b>	284,734	5,621	1,258,279	205,839	220,544	<b>1,975,017</b>	103,915	272,848	101,867	189,631
<b>FY2009</b> .....	<b>2,633,478</b>	271,461	4,888	1,270,371	195,566	224,799	<b>1,967,085</b>	105,058	295,146	95,897	170,292
<b>FY2010</b> .....	<b>2,719,175</b>	255,955	5,340	1,264,363	199,721	223,010	<b>1,948,388</b>	88,831	287,126	92,846	301,984
<b>FY2011</b> .....	<b>2,751,343</b>	256,750	5,269	1,301,022	205,518	230,445	<b>1,999,003</b>	92,323	271,394	91,293	297,331
<b>FY2012</b> .....	<b>2,723,402</b>	258,076	4,684	1,281,959	197,440	226,829	<b>1,968,987</b>	77,148	264,651	89,523	323,093

Note 1. Net Operating income = Operating profits - Interest.

2. Directors' remuneration in surveys prior to the FY2006 edition were treated as a profit item, while in surveys after the FY2007 edition they are treated as an expense item, and therefore included in the calculation of the value added amount.

Bonus for employees in surveys prior to the FY2006 edition were included in salaries and wages, while in surveys after the FY2007 edition they are treated as an item independent from salaries and wages.

## Manufacturing

(Unit: 100 million yen)

Classification	Value added	Personnel expenses						Interest	Rental or leasing expenses for fixed and liquid assets	Taxes and public charges	Net operating income
		Directors' remuneration	Bonus for directors	Salaries and wages	Bonus for employees	Welfare expenses	<b>Subtotal</b>				
<b>FY2003</b> .....	<b>816,088</b>	58,785	—	444,310	—	93,039	<b>596,134</b>	25,838	48,608	21,942	123,567
<b>FY2004</b> .....	<b>847,257</b>	58,217	—	443,746	—	85,312	<b>587,274</b>	19,317	47,497	28,066	165,103
<b>FY2005</b> .....	<b>841,061</b>	58,612	—	436,538	—	82,618	<b>577,767</b>	28,268	45,986	22,422	166,619
<b>FY2006</b> .....	<b>890,468</b>	59,820	—	452,777	—	82,114	<b>594,712</b>	19,154	46,125	39,397	191,080
<b>FY2007</b> .....	<b>887,679</b>	59,123	2,796	369,948	88,254	78,474	<b>598,595</b>	21,199	47,812	27,629	192,444
<b>FY2008</b> .....	<b>737,560</b>	57,315	1,818	367,923	82,600	83,566	<b>593,222</b>	20,210	52,697	24,486	46,945
<b>FY2009</b> .....	<b>695,636</b>	53,831	1,386	352,936	72,836	83,136	<b>564,125</b>	20,139	47,673	25,043	38,656
<b>FY2010</b> .....	<b>765,085</b>	50,931	1,612	357,699	78,172	83,524	<b>571,938</b>	18,532	44,286	21,222	109,107
<b>FY2011</b> .....	<b>735,920</b>	47,960	1,468	354,438	78,255	83,827	<b>565,948</b>	18,062	39,382	19,272	93,255
<b>FY2012</b> .....	<b>713,286</b>	44,958	1,345	344,827	72,923	82,428	<b>546,481</b>	15,954	35,216	19,184	96,451

Note 1. Net Operating income = Operating profits - Interest.

2. Directors' remuneration in surveys prior to the FY2006 edition were treated as a profit item, while in surveys after the FY2007 edition they are treated as an expense item, and therefore included in the calculation of the value added amount.

Bonus for employees in surveys prior to the FY2006 edition were included in salaries and wages, while in surveys after the FY2007 edition they are treated as an item independent from salaries and wages.

## 3. Distribution of Value Added (continued)

## Non-Manufacturing

(Unit: 100 million yen)

Classification	Value added	Personnel expenses						Interest	Rental or leasing expenses for fixed and liquid assets	Taxes and public charges	Net operating income
		Directors' remuneration	Bonus for directors	Salaries and wages	Bonus for employees	Welfare expenses	Subtotal				
<b>FY2003</b> .....	<b>1,758,522</b>	217,472	—	888,934	—	140,493	<b>1,246,898</b>	76,122	219,574	74,254	141,674
<b>FY2004</b> .....	<b>1,894,739</b>	228,569	—	953,347	—	145,983	<b>1,327,900</b>	77,055	234,167	81,341	174,276
<b>FY2005</b> .....	<b>1,971,204</b>	222,845	—	1,025,637	—	142,226	<b>1,390,708</b>	81,931	226,876	71,472	200,217
<b>FY2006</b> .....	<b>2,017,287</b>	231,452	—	1,038,999	—	148,397	<b>1,418,848</b>	77,321	229,217	86,601	205,299
<b>FY2007</b> .....	<b>1,966,894</b>	228,084	5,243	882,828	130,514	136,208	<b>1,382,878</b>	73,770	220,208	82,928	207,110
<b>FY2008</b> .....	<b>1,905,718</b>	227,420	3,803	890,356	123,239	136,978	<b>1,381,796</b>	83,705	220,151	77,381	142,686
<b>FY2009</b> .....	<b>1,937,843</b>	217,630	3,502	917,435	122,729	141,664	<b>1,402,960</b>	84,919	247,474	70,854	131,636
<b>FY2010</b> .....	<b>1,954,090</b>	205,024	3,728	906,664	121,548	139,486	<b>1,376,450</b>	70,299	242,839	71,624	192,877
<b>FY2011</b> .....	<b>2,015,423</b>	208,790	3,801	946,583	127,263	146,618	<b>1,433,055</b>	74,260	232,012	72,020	204,076
<b>FY2012</b> .....	<b>2,010,116</b>	213,118	3,339	937,132	124,516	144,402	<b>1,422,507</b>	61,194	229,435	70,339	226,642

Note 1. Net Operating income = Operating profits - Interest.

2. Directors' remuneration in surveys prior to the FY2006 edition were treated as a profit item, while in surveys after the FY2007 edition they are treated as an expense item, and therefore included in the calculation of the value added amount.

Bonus for employees in surveys prior to the FY2006 edition were included in salaries and wages, while in surveys after the FY2007 edition they are treated as an item independent from salaries and wages.

## 4. Table of Main Financial and Operating Ratios by Size

## All Industries

FY	Capital stock (millions of yen) Classification	under 10	10–100	100–1,000	1,000 or over	Subtotal	Capital stock (millions of yen) Classification	under 10	10–100	100–1,000	1,000 or over	Subtotal
<b>20</b>	<b>Ordinary profits on assets (%)</b>	0.5	2.2	3.2	2.9	<b>2.5</b>	<b>Ratio of value added (%)</b>	26.5	20.1	16.7	13.6	<b>17.5</b>
<b>21</b>		-0.6	1.9	3.3	2.6	<b>2.2</b>		27.2	21.7	18.1	15.5	<b>19.3</b>
<b>22</b>		0.3	2.2	4.3	3.7	<b>3.0</b>		28.8	21.8	18.3	16.3	<b>19.6</b>
<b>23</b>		1.9	2.6	4.4	3.3	<b>3.1</b>		31.3	22.8	17.7	15.8	<b>19.9</b>
<b>24</b>		2.0	3.0	4.5	3.6	<b>3.4</b>		31.1	22.5	18.0	15.7	<b>19.8</b>
<b>20</b>	<b>Ratio of ordinary profits to sales (%)</b>	0.4	1.8	2.3	3.3	<b>2.4</b>	<b>Liquidity ratio (%)</b>	13.6	15.2	8.2	7.9	<b>11.1</b>
<b>21</b>		-0.6	1.8	2.6	3.5	<b>2.3</b>		14.5	16.8	9.3	10.2	<b>12.9</b>
<b>22</b>		0.3	2.0	3.1	4.8	<b>3.2</b>		15.8	17.5	9.2	10.5	<b>13.3</b>
<b>23</b>		1.9	2.4	3.2	4.5	<b>3.3</b>		16.3	17.4	9.2	11.0	<b>13.4</b>
<b>24</b>		1.7	2.6	3.4	4.9	<b>3.5</b>		15.5	17.7	9.6	11.2	<b>13.6</b>
<b>20</b>	<b>Total assets turnover (times)</b>	1.09	1.22	1.38	0.87	<b>1.06</b>	<b>Ratio of net worth (%)</b>	11.4	29.6	32.9	40.8	<b>33.9</b>
<b>21</b>		1.09	1.10	1.28	0.74	<b>0.95</b>		9.6	27.8	34.9	42.4	<b>34.5</b>
<b>22</b>		0.96	1.11	1.36	0.77	<b>0.96</b>		5.7	31.8	34.8	42.8	<b>35.6</b>
<b>23</b>		0.97	1.10	1.39	0.75	<b>0.95</b>		7.6	30.7	34.5	42.2	<b>34.9</b>
<b>24</b>		1.21	1.15	1.34	0.74	<b>0.96</b>		12.2	33.7	37.9	42.7	<b>37.4</b>

## Manufacturing

FY	Capital stock (millions of yen) Classification	under 10	10–100	100– 1,000	1,000 or over	<b>Subtotal</b>	Capital stock (millions of yen) Classification	under 10	10–100	100– 1,000	1,000 or over	<b>Subtotal</b>
20	Ordinary profits on assets (%)	1.4	2.4	2.7	2.4	<b>2.4</b>	Ratio of value added (%)	30.4	22.7	17.2	12.8	<b>16.6</b>
21		-3.9	2.0	3.6	2.2	<b>2.2</b>		32.1	25.0	19.5	14.2	<b>18.2</b>
22		0.6	2.9	5.0	4.0	<b>3.8</b>		34.8	24.7	20.1	15.5	<b>19.0</b>
23		2.9	2.7	4.8	3.7	<b>3.6</b>		35.3	23.8	18.8	15.0	<b>18.3</b>
24		2.1	2.8	5.0	4.0	<b>3.8</b>		36.6	23.7	19.0	15.2	<b>18.5</b>
20	Ratio of ordinary profits to sales (%)	1.0	2.0	2.1	2.5	<b>2.3</b>	Liquidity ratio (%)	12.6	15.0	8.3	8.5	<b>10.3</b>
21		-3.1	2.1	3.2	2.6	<b>2.4</b>		18.5	23.2	11.0	10.6	<b>14.1</b>
22		0.5	2.8	4.0	4.5	<b>3.9</b>		16.3	21.4	9.7	10.9	<b>13.5</b>
23		2.3	2.5	3.7	4.3	<b>3.7</b>		16.8	19.6	9.7	10.8	<b>13.0</b>
24		1.6	2.7	4.1	4.7	<b>4.1</b>		20.8	19.4	10.4	10.8	<b>13.1</b>
20	Total assets turnover (times)	1.43	1.18	1.28	0.94	<b>1.05</b>	Ratio of net worth (%)	20.9	34.8	39.1	46.5	<b>42.3</b>
21		1.26	0.96	1.11	0.83	<b>0.90</b>		12.6	39.6	42.5	46.5	<b>43.7</b>
22		1.19	1.03	1.25	0.88	<b>0.97</b>		13.4	40.3	42.2	47.3	<b>44.3</b>
23		1.24	1.09	1.29	0.86	<b>0.97</b>		18.6	37.6	41.6	46.2	<b>43.2</b>
24		1.26	1.04	1.22	0.85	<b>0.94</b>		17.5	39.2	43.5	46.5	<b>43.9</b>

## Non-Manufacturing

FY	Capital stock (millions of yen) Classification	under 10	10–100	100– 1,000	1,000 or over	<b>Subtotal</b>	Capital stock (millions of yen) Classification	under 10	10–100	100– 1,000	1,000 or over	<b>Subtotal</b>
20	Ordinary profits on assets (%)	0.4	2.1	3.4	3.2	<b>2.5</b>	Ratio of value added (%)	25.9	19.4	16.5	14.2	<b>17.9</b>
21		-0.3	1.9	3.2	2.8	<b>2.3</b>		26.6	21.0	17.7	16.5	<b>19.6</b>
22		0.3	2.1	4.0	3.5	<b>2.7</b>		28.1	21.1	17.7	17.0	<b>19.9</b>
23		1.8	2.5	4.3	3.1	<b>2.9</b>		30.9	22.5	17.4	16.4	<b>20.6</b>
24		2.0	3.0	4.4	3.3	<b>3.2</b>		30.5	22.3	17.6	16.0	<b>20.3</b>
20	Ratio of ordinary profits to sales (%)	0.4	1.7	2.4	3.9	<b>2.4</b>	Liquidity ratio (%)	13.8	15.2	8.2	7.5	<b>11.5</b>
21		-0.3	1.7	2.4	4.1	<b>2.3</b>		14.0	15.3	8.7	9.8	<b>12.4</b>
22		0.3	1.8	2.8	5.0	<b>2.8</b>		15.7	16.6	9.0	10.2	<b>13.2</b>
23		1.9	2.3	3.0	4.6	<b>3.1</b>		16.2	16.9	9.1	11.1	<b>13.6</b>
24		1.7	2.6	3.1	4.9	<b>3.3</b>		14.9	17.3	9.4	11.5	<b>13.8</b>
20	Total assets turnover (times)	1.05	1.23	1.42	0.82	<b>1.07</b>	Ratio of net worth (%)	10.4	28.3	30.5	37.2	<b>30.4</b>
21		1.08	1.14	1.34	0.69	<b>0.97</b>		9.3	24.7	32.0	39.8	<b>30.6</b>
22		0.94	1.13	1.40	0.70	<b>0.96</b>		4.9	29.6	32.0	40.1	<b>32.0</b>
23		0.94	1.10	1.42	0.68	<b>0.94</b>		6.6	28.9	32.0	39.8	<b>31.6</b>
24		1.20	1.18	1.39	0.67	<b>0.97</b>		11.7	32.3	35.8	40.5	<b>34.7</b>

## Operating Ratios by Size (continued)

## All Industries (including Finance and Insurance)

FY	Capital stock (millions of yen) Classification	under 10	10–100	100– 1,000	1,000 or over	<b>Subtotal</b>	Capital stock (millions of yen) Classification	under 10	10–100	100– 1,000	1,000 or over	<b>Subtotal</b>
<b>20</b>		0.4	2.0	2.5	0.7	<b>1.0</b>		10.1	28.0	27.1	15.4	<b>18.1</b>
<b>21</b>		-0.6	1.8	2.6	0.9	<b>1.1</b>		6.6	27.0	28.9	15.1	<b>17.4</b>
<b>22</b>	<b>Ordinary profits on assets (%)</b>	0.1	2.1	3.4	1.3	<b>1.5</b>	<b>Ratio of net worth (%)</b>	4.8	30.1	29.1	15.1	<b>17.7</b>
<b>23</b>		1.5	2.5	3.6	1.2	<b>1.6</b>		8.0	29.4	28.9	15.2	<b>17.7</b>
<b>24</b>		1.9	2.8	3.7	1.3	<b>1.7</b>		12.3	32.3	31.9	15.4	<b>18.5</b>

## Finance and Insurance

FY	Capital stock (millions of yen) Classification	under 10	10–100	100– 1,000	1,000 or over	<b>Subtotal</b>	Capital stock (millions of yen) Classification	under 10	10–100	100– 1,000	1,000 or over	<b>Subtotal</b>
<b>20</b>		(-0.0)	0.4	0.2	-0.3	<b>-0.2</b>		2.1	8.4	8.3	4.3	<b>4.5</b>
<b>21</b>		-0.6	0.6	0.3	0.3	<b>0.3</b>		0.2	20.8	8.9	4.9	<b>5.4</b>
<b>22</b>	<b>Ordinary profits on assets (%)</b>	-0.7	1.1	0.4	0.3	<b>0.4</b>	<b>Ratio of net worth (%)</b>	1.8	9.6	9.2	4.8	<b>5.0</b>
<b>23</b>		-0.6	1.2	0.6	0.4	<b>0.4</b>		11.2	12.3	9.1	5.1	<b>5.4</b>
<b>24</b>		1.1	0.8	0.8	0.5	<b>0.5</b>		13.1	11.0	10.4	5.6	<b>5.9</b>

## 5. Table of Main Financial and

Sector		No.	All Industries	Manufacturing	Food	Textile Mill Products	Lumber and Wood Products	Pulp, Paper and Paper Products	Printing and Allied Industries	Chemical and Allied Products	Petroleum and Coal Products
Classification	FY										
Quick ratio (%)	<b>FY2003.....</b>	1	<b>72.3</b>	<b>86.8</b>	71.9	—	67.7	65.1	119.9	103.4	53.3
	<b>FY2004.....</b>	2	<b>75.8</b>	<b>88.6</b>	77.1	—	83.5	68.7	123.4	120.2	49.7
	<b>FY2005.....</b>	3	<b>73.2</b>	<b>88.2</b>	83.4	—	81.8	70.4	123.3	112.3	52.2
	<b>FY2006.....</b>	4	<b>78.4</b>	<b>86.3</b>	81.0	—	83.0	73.0	104.0	116.1	49.6
	<b>FY2007.....</b>	5	<b>77.4</b>	<b>84.2</b>	73.7	—	73.7	75.5	105.3	107.0	48.4
	<b>FY2008.....</b>	6	<b>77.7</b>	<b>79.2</b>	69.4	—	94.7	68.5	116.5	92.0	44.8
	<b>FY2009.....</b>	7	<b>77.3</b>	<b>91.9</b>	74.3	112.7	94.4	84.6	108.2	110.4	43.7
	<b>FY2010.....</b>	8	<b>82.5</b>	<b>90.7</b>	76.4	93.1	82.6	79.9	127.7	109.2	49.5
	<b>FY2011.....</b>	9	<b>81.4</b>	<b>87.1</b>	71.1	84.9	95.5	72.4	107.4	102.4	53.5
	<b>FY2012.....</b>	10	<b>82.8</b>	<b>87.6</b>	70.4	87.6	113.4	83.2	100.3	102.3	51.0
Current ratio (%)	<b>FY2003.....</b>	11	<b>111.8</b>	<b>131.8</b>	119.1	—	113.4	101.0	147.6	148.7	91.7
	<b>FY2004.....</b>	12	<b>115.4</b>	<b>135.3</b>	126.1	—	129.2	104.3	145.0	171.1	95.5
	<b>FY2005.....</b>	13	<b>113.0</b>	<b>134.3</b>	132.6	—	119.2	106.3	146.2	161.0	101.4
	<b>FY2006.....</b>	14	<b>120.7</b>	<b>134.5</b>	127.8	—	132.4	109.2	127.1	168.1	102.9
	<b>FY2007.....</b>	15	<b>121.7</b>	<b>133.1</b>	132.8	—	127.7	111.5	130.1	160.9	103.2
	<b>FY2008.....</b>	16	<b>127.2</b>	<b>133.5</b>	114.9	—	152.6	110.1	138.9	158.2	94.7
	<b>FY2009.....</b>	17	<b>127.4</b>	<b>143.0</b>	123.3	162.1	145.3	122.0	140.5	169.4	93.6
	<b>FY2010.....</b>	18	<b>131.5</b>	<b>141.5</b>	121.7	148.1	127.4	118.1	166.1	170.9	103.1
	<b>FY2011.....</b>	19	<b>129.1</b>	<b>137.8</b>	118.4	143.6	140.0	109.6	134.3	165.0	111.7
	<b>FY2012.....</b>	20	<b>130.9</b>	<b>139.4</b>	114.9	146.1	165.0	116.5	125.9	166.5	109.8
Fixed assets ratio (%)	<b>FY2003.....</b>	21	<b>198.6</b>	<b>128.5</b>	157.1	—	252.6	204.6	118.7	107.1	238.3
	<b>FY2004.....</b>	22	<b>187.2</b>	<b>121.1</b>	135.1	—	174.4	179.3	147.3	91.7	220.5
	<b>FY2005.....</b>	23	<b>184.5</b>	<b>119.5</b>	138.2	—	197.1	155.7	142.0	94.7	186.8
	<b>FY2006.....</b>	24	<b>167.5</b>	<b>116.2</b>	135.4	—	148.4	160.5	131.1	92.7	168.8
	<b>FY2007.....</b>	25	<b>159.2</b>	<b>115.5</b>	120.8	—	217.4	158.7	150.8	92.8	166.7
	<b>FY2008.....</b>	26	<b>164.8</b>	<b>122.9</b>	145.6	—	128.1	174.1	138.1	103.0	201.6
	<b>FY2009.....</b>	27	<b>162.1</b>	<b>118.1</b>	141.1	112.9	130.9	160.0	139.3	96.5	227.6
	<b>FY2010.....</b>	28	<b>158.8</b>	<b>115.4</b>	136.3	130.1	143.7	164.7	112.2	95.5	209.8
	<b>FY2011.....</b>	29	<b>161.8</b>	<b>116.4</b>	133.0	142.4	149.4	170.8	139.0	94.5	156.6
	<b>FY2012.....</b>	30	<b>148.4</b>	<b>117.0</b>	142.9	140.4	123.6	156.0	162.7	94.9	169.0
Ratio of net worth (%)	<b>FY2003.....</b>	31	<b>28.3</b>	<b>40.7</b>	37.1	—	17.7	29.1	44.7	50.1	20.8
	<b>FY2004.....</b>	32	<b>29.8</b>	<b>42.3</b>	41.1	—	25.5	32.6	34.4	56.0	21.9
	<b>FY2005.....</b>	33	<b>30.1</b>	<b>42.7</b>	41.6	—	22.4	34.2	36.8	54.5	23.6
	<b>FY2006.....</b>	34	<b>32.8</b>	<b>43.8</b>	42.3	—	28.5	35.0	38.2	56.6	27.1
	<b>FY2007.....</b>	35	<b>33.5</b>	<b>43.8</b>	47.2	—	22.4	35.0	35.7	55.5	25.3
	<b>FY2008.....</b>	36	<b>33.9</b>	<b>42.3</b>	39.4	—	35.3	32.0	37.9	53.2	23.9
	<b>FY2009.....</b>	37	<b>34.5</b>	<b>43.7</b>	39.7	41.3	33.9	35.1	36.2	55.9	21.0
	<b>FY2010.....</b>	38	<b>35.6</b>	<b>44.3</b>	40.9	40.0	30.2	34.0	42.4	55.3	21.6
	<b>FY2011.....</b>	39	<b>34.9</b>	<b>43.2</b>	41.1	36.2	30.5	33.5	38.5	55.0	23.0
	<b>FY2012.....</b>	40	<b>37.4</b>	<b>43.9</b>	38.8	37.8	36.8	36.4	34.7	54.2	22.2
Operating profits on assets (%)	<b>FY2003.....</b>	41	<b>3.0</b>	<b>3.8</b>	4.1	—	1.0	3.4	3.7	6.1	2.1
	<b>FY2004.....</b>	42	<b>3.4</b>	<b>4.7</b>	3.9	—	2.0	3.1	3.9	7.3	4.9
	<b>FY2005.....</b>	43	<b>3.6</b>	<b>4.8</b>	3.4	—	1.7	2.7	3.2	6.6	4.8
	<b>FY2006.....</b>	44	<b>3.6</b>	<b>4.9</b>	2.8	—	0.6	2.0	3.0	6.6	3.6
	<b>FY2007.....</b>	45	<b>3.7</b>	<b>4.8</b>	2.8	—	0.1	2.3	2.3	6.7	2.4
	<b>FY2008.....</b>	46	<b>2.1</b>	<b>1.6</b>	2.5	—	0.0	1.8	1.0	3.9	-2.2
	<b>FY2009.....</b>	47	<b>1.9</b>	<b>1.4</b>	4.0	0.0	0.3	3.2	1.9	4.6	0.0
	<b>FY2010.....</b>	48	<b>2.7</b>	<b>3.1</b>	3.7	1.3	0.5	2.6	1.3	5.7	3.5
	<b>FY2011.....</b>	49	<b>2.7</b>	<b>2.7</b>	4.0	1.3	1.4	2.7	0.0	5.5	5.7
	<b>FY2012.....</b>	50	<b>2.8</b>	<b>2.7</b>	3.2	1.2	2.3	3.2	1.4	5.2	1.6

(Note) \*Indicates a negative denominator or numerator that has a zero value.

## Operating Ratios by Sector

Ceramic, Stone and Clay Products	Iron and Steel	Non-ferrous Metals and Products	Fabricated Metal Products	General-Purpose Machinery	Production Machinery	Business Oriented Machinery	Electrical Machinery, Equipment and Supplies	Information and Communication Electronics Equipment	Transportation Equipment	Motor Vehicles, Parts and Accessories	Miscellaneous Transportation Equipment	No.
76.9	53.5	61.9	103.1	—	97.7	119.0	85.9	—	—	78.1	57.2	1
85.1	56.4	63.4	103.4	—	95.9	115.3	82.7	86.4	<b>75.9</b>	76.7	71.3	2
92.2	55.8	53.5	104.5	—	96.8	109.9	87.3	78.7	<b>76.7</b>	77.5	72.0	3
79.6	58.7	56.6	115.5	—	93.7	114.5	84.4	80.3	<b>70.9</b>	72.1	63.9	4
82.6	53.8	57.9	102.2	—	92.7	91.0	86.8	78.0	<b>69.7</b>	73.0	56.5	5
81.6	55.4	52.3	120.1	—	99.2	104.6	70.6	70.1	<b>67.7</b>	72.9	53.5	6
101.8	58.4	52.2	117.1	104.7	103.7	102.4	80.5	81.9	<b>89.9</b>	93.7	71.3	7
101.3	55.1	63.4	133.8	106.9	100.1	111.0	75.7	77.3	<b>85.7</b>	90.2	68.2	8
93.9	58.7	61.8	131.6	112.3	105.6	111.2	73.5	67.3	<b>85.8</b>	86.6	81.6	9
90.1	60.9	63.4	128.1	126.6	109.9	109.2	67.1	75.9	<b>83.5</b>	84.2	79.4	10
118.4	99.9	115.7	139.9	—	145.8	180.6	131.2	—	—	122.7	117.6	11
127.3	105.6	117.2	141.4	—	149.2	173.2	126.4	133.5	<b>123.6</b>	123.0	127.2	12
135.1	109.8	95.7	147.9	—	142.2	172.2	133.3	126.1	<b>123.3</b>	122.8	125.8	13
123.8	108.4	102.1	159.5	—	148.8	176.1	133.4	128.2	<b>116.9</b>	116.4	119.2	14
128.3	104.9	104.5	142.2	—	141.6	143.7	137.5	126.0	<b>118.1</b>	119.0	114.8	15
129.5	123.7	101.6	160.8	—	158.9	170.2	122.9	124.8	<b>123.6</b>	128.1	111.3	16
147.1	124.9	105.0	165.7	156.0	166.3	164.9	129.7	128.6	<b>138.1</b>	140.0	128.5	17
149.4	116.7	118.4	177.1	153.9	159.3	170.8	126.1	123.4	<b>136.3</b>	138.8	126.1	18
140.5	125.1	115.0	172.3	158.3	160.5	170.8	125.2	111.5	<b>134.1</b>	133.0	140.3	19
139.7	123.0	121.7	175.6	179.0	168.8	172.5	112.5	123.6	<b>133.9</b>	132.0	143.9	20
153.9	198.9	217.0	128.0	—	111.1	82.4	114.9	—	—	124.6	152.4	21
130.2	170.5	210.7	140.3	—	100.9	84.0	115.7	112.8	<b>120.2</b>	119.5	129.4	22
125.9	154.1	192.8	130.3	—	104.7	78.9	110.1	118.5	<b>118.3</b>	117.7	126.4	23
140.6	155.0	167.6	119.1	—	99.1	74.5	105.8	119.7	<b>122.0</b>	121.9	124.2	24
136.0	156.3	166.6	122.6	—	105.0	91.6	99.0	116.9	<b>118.5</b>	117.0	136.3	25
130.3	154.9	188.4	115.1	—	102.7	88.4	121.8	122.5	<b>125.8</b>	124.3	143.2	26
120.9	161.1	181.6	121.4	106.6	106.3	92.5	117.8	126.2	<b>116.2</b>	114.7	136.0	27
121.2	158.6	166.4	105.4	99.7	104.0	86.9	117.7	121.8	<b>113.8</b>	112.7	125.7	28
128.6	165.1	169.9	99.1	98.9	96.4	94.8	118.2	133.0	<b>111.2</b>	111.7	105.8	29
132.1	169.8	157.6	101.0	93.7	88.4	93.2	132.0	140.6	<b>110.3</b>	111.0	103.3	30
36.7	32.5	28.7	38.2	—	38.8	49.7	43.1	—	—	46.5	24.0	31
43.6	36.1	29.5	33.9	—	42.3	48.7	44.3	40.4	<b>47.0</b>	48.9	30.8	32
42.9	38.7	30.7	34.8	—	40.5	49.7	46.4	38.9	<b>48.6</b>	50.9	29.6	33
40.0	38.8	33.5	36.9	—	43.2	51.1	46.8	39.2	<b>46.9</b>	49.0	28.8	34
41.8	38.1	33.5	35.9	—	41.8	45.7	48.6	40.8	<b>46.5</b>	49.8	25.5	35
43.1	37.5	31.9	39.9	—	45.0	53.4	41.2	40.4	<b>45.3</b>	49.4	22.8	36
45.6	37.5	32.3	40.2	39.4	43.8	52.5	43.1	40.3	<b>45.6</b>	48.0	27.8	37
42.9	37.0	34.0	44.8	41.8	43.3	53.0	43.3	40.9	<b>47.7</b>	50.6	29.4	38
41.2	35.3	33.7	45.5	44.5	43.4	50.7	41.5	38.8	<b>45.9</b>	47.5	34.5	39
41.9	35.7	36.4	45.2	46.7	48.9	52.1	37.7	38.5	<b>48.7</b>	50.4	36.5	40
1.8	4.5	2.1	3.2	—	3.1	7.4	2.9	—	—	5.5	2.1	41
3.0	9.1	3.4	4.2	—	4.1	8.6	2.9	4.8	<b>5.0</b>	5.3	2.3	42
3.9	10.7	4.3	4.1	—	4.6	7.7	3.1	3.4	<b>5.8</b>	6.0	3.5	43
3.6	9.6	6.3	3.5	—	5.4	9.1	4.1	3.9	<b>5.6</b>	5.9	3.4	44
4.3	8.7	5.5	4.2	—	5.7	8.8	3.6	3.6	<b>5.7</b>	6.0	3.8	45
1.2	5.9	0.3	3.0	—	2.4	4.9	-0.5	-2.2	<b>-1.3</b>	-1.9	2.3	46
0.8	-0.5	0.2	0.3	0.9	-0.8	2.3	0.3	-0.5	<b>-0.1</b>	-0.5	3.0	47
2.5	2.3	2.4	2.0	2.6	2.6	4.7	2.7	2.1	<b>1.7</b>	1.3	4.7	48
2.3	1.1	1.8	2.4	2.9	3.5	4.8	2.1	0.4	<b>1.1</b>	0.6	5.0	49
2.2	-0.1	1.6	3.1	3.5	2.4	4.3	1.5	0.2	<b>3.7</b>	3.7	4.2	50

## 5. Table of Main Financial and

Sector Classification		No.	Miscellaneous Manufacturing Industries	Non- Manufacturing	Agriculture, Forestry and Fisheries	Agriculture and Forestry	Fisheries	Mining and Quarrying of Stone and Gravel	Construction	Production, Transmission and Distribution of Electricity	Production, Transmission and Distribution of Gas	Information and Communications
Quick ratio (%)	<b>FY2003.....</b>	1	105.6	<b>66.3</b>	<b>49.3</b>	—	49.8	97.8	76.6	17.7	47.2	142.9
	<b>FY2004.....</b>	2	105.2	<b>70.5</b>	<b>47.2</b>	—	39.6	106.8	81.4	20.9	49.7	107.7
	<b>FY2005.....</b>	3	106.5	<b>67.1</b>	<b>40.6</b>	—	31.3	124.5	78.7	20.7	47.4	84.6
	<b>FY2006.....</b>	4	103.0	<b>74.9</b>	<b>45.9</b>	—	37.0	114.0	82.3	23.1	51.2	103.8
	<b>FY2007.....</b>	5	115.2	<b>74.2</b>	<b>51.0</b>	—	48.3	120.1	84.4	23.8	49.1	105.1
	<b>FY2008.....</b>	6	88.2	<b>77.1</b>	<b>44.3</b>	—	44.4	111.7	83.3	28.0	50.9	111.4
	<b>FY2009.....</b>	7	137.5	<b>71.5</b>	<b>48.0</b>	47.0	50.4	117.7	94.5	23.4	61.0	111.9
	<b>FY2010.....</b>	8	126.0	<b>78.9</b>	<b>56.2</b>	53.6	63.5	123.0	93.6	54.5	65.4	123.4
	<b>FY2011.....</b>	9	115.8	<b>78.8</b>	<b>77.1</b>	87.2	58.5	102.7	95.3	51.6	73.4	108.0
	<b>FY2012.....</b>	10	119.2	<b>80.8</b>	<b>72.0</b>	88.9	44.2	92.4	98.5	63.7	75.3	105.7
Current ratio (%)	<b>FY2003.....</b>	11	152.7	<b>103.5</b>	<b>115.3</b>	—	98.5	142.0	125.3	27.5	69.4	176.6
	<b>FY2004.....</b>	12	148.3	<b>107.1</b>	<b>90.8</b>	—	75.9	154.3	133.7	31.8	77.8	145.2
	<b>FY2005.....</b>	13	148.8	<b>104.3</b>	<b>115.0</b>	—	79.7	172.5	125.7	34.4	76.6	118.9
	<b>FY2006.....</b>	14	146.5	<b>114.6</b>	<b>100.9</b>	—	89.8	160.7	132.9	39.2	84.1	144.3
	<b>FY2007.....</b>	15	156.4	<b>116.3</b>	<b>96.7</b>	—	90.7	171.3	137.7	42.1	85.0	142.0
	<b>FY2008.....</b>	16	144.2	<b>124.4</b>	<b>101.0</b>	—	87.0	161.1	136.1	49.5	92.2	148.9
	<b>FY2009.....</b>	17	186.0	<b>121.2</b>	<b>100.9</b>	100.9	101.1	171.7	142.8	41.6	96.4	164.3
	<b>FY2010.....</b>	18	170.1	<b>127.1</b>	<b>111.0</b>	108.9	117.0	175.7	142.9	70.6	96.2	171.3
	<b>FY2011.....</b>	19	163.5	<b>125.2</b>	<b>148.9</b>	162.5	123.9	152.6	143.5	74.3	103.1	161.0
	<b>FY2012.....</b>	20	170.1	<b>127.3</b>	<b>132.5</b>	146.8	109.0	143.4	144.7	86.2	110.7	157.5
Fixed assets ratio (%)	<b>FY2003.....</b>	21	113.9	<b>258.0</b>	<b>395.8</b>	—	314.8	154.9	129.0	462.2	236.5	106.1
	<b>FY2004.....</b>	22	115.4	<b>239.7</b>	*	—	*	154.5	116.8	430.2	225.1	127.8
	<b>FY2005.....</b>	23	113.5	<b>236.4</b>	<b>1,014.6</b>	—	*	141.2	135.4	396.1	196.2	140.8
	<b>FY2006.....</b>	24	108.1	<b>204.8</b>	<b>481.4</b>	—	621.4	133.5	121.2	373.7	186.6	126.6
	<b>FY2007.....</b>	25	104.0	<b>192.2</b>	<b>501.1</b>	—	627.0	126.3	117.2	391.7	189.4	122.6
	<b>FY2008.....</b>	26	111.8	<b>189.4</b>	<b>392.1</b>	—	647.0	113.4	119.8	419.4	191.9	124.2
	<b>FY2009.....</b>	27	90.3	<b>188.2</b>	<b>536.5</b>	558.4	474.8	114.6	115.8	392.9	181.7	122.0
	<b>FY2010.....</b>	28	91.6	<b>183.3</b>	<b>282.1</b>	292.1	242.7	110.1	115.5	462.6	179.0	118.2
	<b>FY2011.....</b>	29	98.3	<b>186.7</b>	<b>229.8</b>	221.7	274.5	109.7	115.4	599.9	179.9	111.6
	<b>FY2012.....</b>	30	94.8	<b>164.4</b>	<b>327.8</b>	301.9	487.2	114.5	107.3	648.8	168.9	108.0
Ratio of net worth (%)	<b>FY2003.....</b>	31	41.7	<b>22.5</b>	<b>12.7</b>	—	15.3	39.1	27.1	20.7	35.7	59.6
	<b>FY2004.....</b>	32	41.8	<b>24.2</b>	<b>0.0</b>	—	-12.2	45.9	28.9	22.1	36.9	49.6
	<b>FY2005.....</b>	33	41.7	<b>24.3</b>	<b>4.8</b>	—	-3.5	49.9	26.4	23.9	41.8	46.8
	<b>FY2006.....</b>	34	43.3	<b>27.7</b>	<b>11.9</b>	—	8.3	51.0	29.4	25.1	43.8	50.2
	<b>FY2007.....</b>	35	44.7	<b>28.5</b>	<b>10.7</b>	—	8.1	53.1	29.3	23.8	42.5	51.8
	<b>FY2008.....</b>	36	40.5	<b>30.4</b>	<b>13.4</b>	—	6.7	57.9	29.0	22.0	41.3	50.8
	<b>FY2009.....</b>	37	51.1	<b>30.6</b>	<b>9.8</b>	9.8	9.8	60.9	30.6	23.8	43.6	52.1
	<b>FY2010.....</b>	38	49.6	<b>32.0</b>	<b>19.6</b>	19.9	18.3	64.4	30.0	19.3	44.8	51.7
	<b>FY2011.....</b>	39	46.6	<b>31.6</b>	<b>22.2</b>	24.6	14.4	60.5	29.6	14.7	43.2	53.7
	<b>FY2012.....</b>	40	49.3	<b>34.7</b>	<b>15.0</b>	17.4	8.0	59.1	32.9	13.3	44.9	54.5
Operating profits on assets (%)	<b>FY2003.....</b>	41	3.4	<b>2.6</b>	<b>-1.4</b>	—	-0.8	6.4	1.8	4.3	6.1	4.4
	<b>FY2004.....</b>	42	4.2	<b>2.8</b>	<b>-2.4</b>	—	-1.0	8.2	2.2	4.7	5.7	5.4
	<b>FY2005.....</b>	43	5.0	<b>3.1</b>	<b>0.9</b>	—	-1.1	12.9	2.0	4.1	4.9	5.6
	<b>FY2006.....</b>	44	4.5	<b>3.0</b>	<b>-0.7</b>	—	-0.6	17.2	2.2	3.6	5.5	5.3
	<b>FY2007.....</b>	45	4.7	<b>3.1</b>	<b>-0.2</b>	—	2.3	16.8	2.0	1.9	3.0	5.5
	<b>FY2008.....</b>	46	3.8	<b>2.3</b>	<b>-6.1</b>	—	1.3	15.9	1.3	0.9	2.3	5.2
	<b>FY2009.....</b>	47	3.5	<b>2.1</b>	<b>-3.7</b>	-4.8	-0.6	9.7	1.4	2.4	3.9	5.2
	<b>FY2010.....</b>	48	4.9	<b>2.6</b>	<b>-2.0</b>	-2.0	-2.3	10.9	1.7	2.9	4.5	5.7
	<b>FY2011.....</b>	49	3.0	<b>2.7</b>	<b>-2.3</b>	-3.3	0.7	12.7	1.7	-1.7	3.1	5.6
	<b>FY2012.....</b>	50	3.2	<b>2.8</b>	<b>-1.3</b>	-1.4	-1.0	12.4	2.5	-2.2	4.4	6.4

## Operating Ratios by Sector (continued)

<b>Transport and Postal Activities</b>	Railway, road passenger and road freight transport	Water Transport	Miscellaneous Transport	<b>Wholesale and Retail Trade</b>	Wholesale Trade	Retail Trade	<b>Real Estate and Goods Rental and Leasing</b>	Real Estate	<b>Goods Rental and Leasing</b>	Goods Leasing	Miscellaneous Goods Rental and Leasing	No.
<b>64.7</b>	50.4	69.3	79.6	<b>73.5</b>	86.9	51.2	—	31.2	—	—	—	1
<b>64.4</b>	52.2	60.0	98.4	<b>77.9</b>	87.6	55.0	—	35.4	<b>47.5</b>	48.3	37.8	2
<b>64.3</b>	53.2	68.2	96.2	<b>76.8</b>	90.2	46.9	—	25.1	<b>40.0</b>	41.7	24.7	3
<b>57.1</b>	47.8	62.2	84.4	<b>83.4</b>	93.3	61.4	—	47.6	<b>52.3</b>	53.0	43.0	4
<b>68.0</b>	56.7	66.9	100.2	<b>83.5</b>	93.9	57.8	—	33.5	<b>56.5</b>	58.1	35.0	5
<b>63.0</b>	53.5	72.0	85.5	<b>85.2</b>	97.2	60.5	—	40.1	<b>62.0</b>	63.3	50.5	6
<b>66.9</b>	55.3	78.6	90.3	<b>81.4</b>	99.0	50.9	<b>38.2</b>	29.2	<b>62.6</b>	63.0	59.7	7
<b>67.3</b>	54.5	81.9	95.4	<b>82.4</b>	95.4	55.9	<b>58.7</b>	61.4	<b>54.8</b>	57.4	29.3	8
<b>70.1</b>	56.4	72.2	106.2	<b>85.5</b>	96.8	61.4	<b>57.6</b>	61.2	<b>51.9</b>	55.2	27.9	9
<b>74.4</b>	64.2	76.3	101.2	<b>90.6</b>	102.7	63.3	<b>48.4</b>	44.7	<b>54.0</b>	55.7	38.0	10
<b>90.3</b>	73.5	118.8	103.6	<b>105.9</b>	116.3	88.6	—	91.4	—	—	—	11
<b>90.2</b>	76.9	105.3	119.8	<b>112.9</b>	118.7	99.2	—	85.8	<b>71.4</b>	72.6	56.6	12
<b>89.4</b>	74.7	115.1	123.0	<b>115.5</b>	122.8	99.3	—	65.1	<b>67.7</b>	69.2	53.6	13
<b>93.5</b>	80.1	116.3	126.2	<b>120.2</b>	123.7	112.3	—	114.7	<b>78.4</b>	79.8	62.3	14
<b>101.6</b>	78.3	118.8	160.0	<b>119.8</b>	125.7	105.5	—	111.6	<b>79.4</b>	81.0	58.4	15
<b>102.0</b>	76.5	141.3	157.6	<b>127.0</b>	135.2	110.1	—	104.4	<b>139.7</b>	144.4	99.9	16
<b>104.5</b>	76.9	143.2	155.9	<b>126.2</b>	136.9	107.6	<b>108.9</b>	94.1	<b>148.5</b>	153.0	117.0	17
<b>107.3</b>	75.9	157.3	171.0	<b>122.6</b>	131.7	104.0	<b>141.0</b>	128.9	<b>159.1</b>	166.0	91.2	18
<b>110.8</b>	79.4	132.4	187.1	<b>127.5</b>	133.9	114.0	<b>126.6</b>	113.0	<b>147.8</b>	154.7	96.4	19
<b>115.8</b>	89.3	133.1	181.4	<b>134.1</b>	141.2	117.8	<b>120.4</b>	102.7	<b>147.0</b>	151.2	109.2	20
<b>276.6</b>	361.2	308.9	205.7	<b>192.6</b>	147.8	255.4	—	667.4	—	—	—	21
<b>308.6</b>	354.9	281.8	229.8	<b>168.1</b>	139.8	230.0	—	358.1	<b>688.8</b>	716.8	462.4	22
<b>276.6</b>	302.5	229.8	222.4	<b>157.9</b>	131.5	211.5	—	419.2	<b>749.4</b>	758.1	637.4	23
<b>290.3</b>	327.2	182.9	232.1	<b>146.7</b>	133.6	168.6	—	230.2	<b>611.0</b>	614.9	572.3	24
<b>270.3</b>	316.8	175.2	214.6	<b>141.4</b>	125.0	171.1	—	237.4	<b>624.7</b>	628.1	590.2	25
<b>270.1</b>	307.3	168.1	225.3	<b>137.9</b>	119.2	175.3	—	304.3	<b>317.7</b>	316.0	329.7	26
<b>269.6</b>	310.4	173.5	215.3	<b>139.4</b>	116.2	180.3	<b>450.4</b>	527.1	<b>187.4</b>	206.2	147.4	27
<b>258.8</b>	302.1	169.7	202.3	<b>150.4</b>	129.5	188.3	<b>283.3</b>	296.7	<b>185.0</b>	168.1	342.6	28
<b>252.9</b>	297.0	191.5	182.9	<b>138.7</b>	125.0	161.3	<b>277.6</b>	287.9	<b>191.4</b>	178.4	269.8	29
<b>223.4</b>	258.4	206.6	157.5	<b>127.6</b>	109.3	166.2	<b>250.2</b>	261.0	<b>189.7</b>	182.6	237.1	30
<b>27.4</b>	22.5	20.9	34.4	<b>22.9</b>	23.1	22.7	—	11.0	—	—	—	31
<b>25.2</b>	22.9	23.9	31.5	<b>24.3</b>	24.9	23.1	—	20.7	<b>9.0</b>	8.6	14.3	32
<b>28.2</b>	27.1	28.2	31.6	<b>25.3</b>	25.5	24.8	—	17.5	<b>9.3</b>	9.2	10.0	33
<b>26.0</b>	24.3	33.3	28.9	<b>26.6</b>	25.4	28.8	—	32.1	<b>9.7</b>	9.5	11.6	34
<b>27.4</b>	25.0	35.8	30.3	<b>27.4</b>	26.0	30.2	—	27.0	<b>10.0</b>	9.8	12.3	35
<b>27.6</b>	26.2	36.7	28.3	<b>28.9</b>	29.1	28.3	—	24.6	<b>10.9</b>	10.6	14.3	36
<b>27.8</b>	26.4	34.9	28.8	<b>28.9</b>	29.5	27.9	<b>13.4</b>	13.0	<b>14.9</b>	11.8	33.7	37
<b>28.9</b>	27.1	35.4	31.0	<b>27.7</b>	27.4	28.3	<b>22.7</b>	25.4	<b>12.9</b>	12.7	15.0	38
<b>28.7</b>	26.9	32.7	31.9	<b>28.8</b>	27.4	31.3	<b>24.8</b>	27.4	<b>13.7</b>	13.2	17.8	39
<b>32.2</b>	30.2	30.7	37.5	<b>31.5</b>	31.9	30.7	<b>25.0</b>	28.5	<b>14.9</b>	14.4	19.6	40
<b>3.9</b>	2.9	4.3	5.0	<b>2.1</b>	2.0	2.2	—	2.0	—	—	—	41
<b>3.4</b>	3.1	7.3	3.2	<b>2.4</b>	2.4	2.3	—	2.3	<b>1.8</b>	1.7	3.6	42
<b>3.5</b>	3.3	5.7	3.3	<b>2.7</b>	2.7	2.6	—	2.7	<b>2.3</b>	2.3	1.7	43
<b>3.5</b>	3.4	5.4	3.3	<b>2.3</b>	2.3	2.2	—	3.0	<b>1.0</b>	0.9	1.3	44
<b>3.9</b>	3.3	10.5	3.5	<b>2.6</b>	2.5	2.8	—	3.4	<b>1.1</b>	1.0	1.7	45
<b>2.6</b>	2.5	6.3	1.7	<b>1.9</b>	1.6	2.3	—	2.3	<b>0.8</b>	0.7	1.7	46
<b>1.7</b>	2.4	-1.2	0.9	<b>1.6</b>	1.2	2.4	<b>2.0</b>	2.3	<b>1.1</b>	0.9	1.8	47
<b>2.5</b>	2.7	3.2	2.0	<b>2.1</b>	1.9	2.4	<b>2.4</b>	2.7	<b>1.6</b>	1.4	3.4	48
<b>2.5</b>	2.8	-2.6	3.3	<b>3.1</b>	2.4	4.3	<b>2.4</b>	2.4	<b>2.2</b>	2.1	3.2	49
<b>3.0</b>	3.2	-0.2	3.5	<b>2.8</b>	2.2	4.0	<b>2.4</b>	2.6	<b>2.0</b>	1.9	2.4	50

## 5. Table of Main Financial and

Sector Classification		No.	Services	Accommodations, Eating and Drinking Services	Accommodations	Eating and Drinking Services	Living- Related and Personal Services and Amusement Services	Living- Related and Personal Services	Services For Amusement and Hobbies	Scientific Research, Professional and Technical Services	Advertising
Quick ratio (%)	FY2003.....	1	<b>66.4</b>	—	20.7	—	—	33.4	41.6	—	74.6
	FY2004.....	2	<b>66.3</b>	—	36.1	49.9	—	48.2	40.6	—	101.8
	FY2005.....	3	<b>70.2</b>	—	35.4	53.9	—	45.5	54.5	—	116.9
	FY2006.....	4	<b>70.5</b>	—	39.7	43.8	—	42.7	54.8	—	102.4
	FY2007.....	5	<b>74.3</b>	—	38.1	50.0	—	49.2	45.2	—	115.3
	FY2008.....	6	<b>81.4</b>	—	35.6	54.8	—	60.8	58.4	—	101.3
	FY2009.....	7	<b>72.2</b>	<b>55.3</b>	50.4	57.8	<b>61.5</b>	46.1	87.2	<b>68.2</b>	90.1
	FY2010.....	8	<b>73.6</b>	<b>48.9</b>	28.6	60.6	<b>60.7</b>	50.8	72.3	<b>65.6</b>	116.8
	FY2011.....	9	<b>70.1</b>	<b>50.6</b>	34.6	59.8	<b>52.5</b>	47.0	63.7	<b>64.5</b>	115.6
	FY2012.....	10	<b>74.1</b>	<b>51.0</b>	35.4	63.2	<b>60.9</b>	56.5	67.2	<b>73.1</b>	111.1
Current ratio (%)	FY2003.....	11	<b>99.8</b>	—	32.7	—	—	60.9	90.6	—	103.2
	FY2004.....	12	<b>94.8</b>	—	55.9	74.2	—	67.7	65.8	—	132.7
	FY2005.....	13	<b>101.8</b>	—	52.1	77.8	—	75.8	87.6	—	145.4
	FY2006.....	14	<b>102.1</b>	—	56.6	67.6	—	61.8	90.7	—	129.1
	FY2007.....	15	<b>107.2</b>	—	56.3	71.3	—	72.1	76.7	—	151.0
	FY2008.....	16	<b>134.8</b>	—	59.9	98.4	—	90.4	106.5	—	143.0
	FY2009.....	17	<b>114.0</b>	<b>85.0</b>	77.6	88.8	<b>87.8</b>	71.4	115.1	<b>129.3</b>	118.6
	FY2010.....	18	<b>114.9</b>	<b>74.4</b>	49.9	88.6	<b>82.9</b>	75.1	91.9	<b>127.0</b>	133.6
	FY2011.....	19	<b>108.8</b>	<b>77.0</b>	55.7	89.2	<b>80.8</b>	76.0	90.5	<b>120.2</b>	137.9
	FY2012.....	20	<b>109.4</b>	<b>77.4</b>	53.4	96.2	<b>88.1</b>	81.4	97.9	<b>117.8</b>	132.7
Fixed assets ratio (%)	FY2003.....	21	<b>257.1</b>	—	6,832.0	—	—	761.4	629.2	—	225.4
	FY2004.....	22	<b>399.6</b>	—	1,634.0	363.2	—	353.9	*	—	123.5
	FY2005.....	23	<b>338.0</b>	—	*	562.2	—	378.5	*	—	131.8
	FY2006.....	24	<b>303.6</b>	—	733.1	471.1	—	457.8	*	—	125.7
	FY2007.....	25	<b>232.5</b>	—	928.5	541.4	—	606.2	591.5	—	98.7
	FY2008.....	26	<b>179.2</b>	—	724.6	274.3	—	325.1	557.8	—	100.7
	FY2009.....	27	<b>161.3</b>	<b>470.9</b>	416.5	556.2	<b>245.6</b>	304.7	221.4	<b>136.8</b>	101.9
	FY2010.....	28	<b>163.4</b>	<b>575.7</b>	834.0	443.5	<b>282.1</b>	271.3	286.7	<b>142.3</b>	109.3
	FY2011.....	29	<b>183.1</b>	<b>403.1</b>	740.5	304.1	<b>432.6</b>	371.7	472.8	<b>152.3</b>	97.9
	FY2012.....	30	<b>155.8</b>	<b>467.7</b>	781.7	339.0	<b>235.0</b>	308.3	202.0	<b>136.5</b>	101.2
Ratio of net worth (%)	FY2003.....	31	<b>24.1</b>	—	1.3	—	—	8.7	12.2	—	23.1
	FY2004.....	32	<b>15.9</b>	—	5.1	20.4	—	18.1	-7.4	—	33.3
	FY2005.....	33	<b>18.2</b>	—	-4.3	13.1	—	15.1	-4.7	—	31.0
	FY2006.....	34	<b>19.8</b>	—	11.9	15.7	—	14.8	-4.9	—	33.7
	FY2007.....	35	<b>25.5</b>	—	9.1	13.8	—	10.3	13.7	—	39.2
	FY2008.....	36	<b>33.7</b>	—	11.7	24.8	—	18.0	14.1	—	36.0
	FY2009.....	37	<b>42.9</b>	<b>16.3</b>	20.4	12.3	<b>27.8</b>	19.9	33.2	<b>48.2</b>	34.6
	FY2010.....	38	<b>42.3</b>	<b>13.1</b>	10.3	15.2	<b>25.2</b>	22.0	26.9	<b>48.6</b>	36.5
	FY2011.....	39	<b>38.1</b>	<b>18.4</b>	11.0	22.9	<b>17.2</b>	16.5	17.7	<b>46.0</b>	36.1
	FY2012.....	40	<b>44.1</b>	<b>16.2</b>	10.7	20.5	<b>30.2</b>	21.0	37.6	<b>52.2</b>	38.6
Operating profits on assets (%)	FY2003.....	41	<b>2.9</b>	—	1.5	—	—	1.9	2.6	—	3.0
	FY2004.....	42	<b>2.8</b>	—	0.6	1.4	—	2.4	1.4	—	5.4
	FY2005.....	43	<b>3.1</b>	—	1.6	2.0	—	1.2	2.5	—	5.6
	FY2006.....	44	<b>3.0</b>	—	2.0	0.4	—	3.4	3.8	—	4.9
	FY2007.....	45	<b>3.3</b>	—	0.9	2.0	—	2.0	3.6	—	5.5
	FY2008.....	46	<b>2.3</b>	—	1.0	2.3	—	1.5	2.6	—	4.2
	FY2009.....	47	<b>2.0</b>	<b>1.1</b>	0.1	2.1	<b>3.2</b>	2.2	3.9	<b>1.2</b>	2.2
	FY2010.....	48	<b>2.3</b>	<b>1.6</b>	0.7	2.3	<b>1.7</b>	1.9	1.6	<b>1.9</b>	5.0
	FY2011.....	49	<b>2.6</b>	<b>1.6</b>	0.7	2.2	<b>2.5</b>	1.7	3.0	<b>2.2</b>	2.9
	FY2012.....	50	<b>2.9</b>	<b>1.0</b>	0.7	1.3	<b>3.6</b>	2.3	4.5	<b>3.3</b>	5.3

## Operating Ratios by Sector (continued)

Pure Holding Companies	Miscellaneous Scientific Research, Professional and Technical Services	Medical, Health Care and Welfare	Education, Learning Support	Employment and Worker Dispatching Services	Miscellaneous Services	No.
—	—	—	—	—	86.4	1
—	—	118.4	90.9	—	87.5	2
—	—	121.4	86.8	—	93.3	3
—	—	110.9	94.6	—	87.5	4
—	—	122.7	56.4	—	93.6	5
—	—	112.3	122.3	—	96.7	6
37.1	82.7	86.8	87.8	141.3	91.4	7
24.2	85.4	83.8	73.7	138.5	106.3	8
24.6	91.1	51.4	83.9	151.8	105.0	9
31.0	126.1	44.6	84.9	153.6	100.8	10
—	—	—	—	—	132.3	11
—	—	148.9	121.2	—	129.1	12
—	—	147.9	118.5	—	133.7	13
—	—	150.6	131.7	—	136.5	14
—	—	164.0	95.2	—	143.9	15
—	—	139.1	162.7	—	142.9	16
144.6	122.2	105.4	124.0	171.1	129.9	17
112.5	140.2	101.8	100.0	172.0	143.4	18
98.5	138.0	57.3	116.4	179.2	136.9	19
85.4	166.6	52.5	98.8	189.5	143.2	20
—	—	—	—	—	146.4	21
—	—	181.7	171.9	—	193.3	22
—	—	176.6	139.3	—	150.1	23
—	—	260.2	143.2	—	162.8	24
—	—	166.0	210.2	—	125.3	25
—	—	260.5	101.0	—	145.1	26
134.7	187.0	356.8	146.8	93.0	123.9	27
136.4	213.6	531.5	190.5	91.0	121.0	28
139.7	245.4	*	155.1	92.2	135.6	29
138.7	141.2	740.6	163.5	71.5	118.4	30
—	—	—	—	—	40.2	31
—	—	33.3	38.5	—	31.3	32
—	—	29.3	46.0	—	37.3	33
—	—	22.1	40.4	—	36.1	34
—	—	34.0	33.0	—	43.4	35
—	—	25.3	56.6	—	48.7	36
58.5	24.6	16.4	44.3	32.6	58.7	37
60.2	21.9	12.2	33.3	35.6	56.3	38
58.9	21.5	-1.8	34.3	40.3	49.6	39
60.8	27.9	7.2	24.8	47.0	55.8	40
—	—	—	—	—	3.2	41
—	—	4.8	3.9	—	3.3	42
—	—	3.5	3.6	—	3.6	43
—	—	-0.1	2.6	—	3.5	44
—	—	2.6	1.5	—	4.4	45
—	—	2.4	1.0	—	2.5	46
1.3	0.3	7.0	5.1	-7.6	2.7	47
1.8	0.6	4.7	2.9	3.4	3.3	48
2.2	2.0	2.8	3.8	8.0	3.7	49
2.5	5.1	1.6	2.1	5.1	2.4	50

## 5. Table of Main Financial and

		Sector	No.	All Industries	Manufacturing	Food	Textile Mill Products	Lumber and Wood Products	Pulp, Paper and Paper Products	Printing and Allied Industries	Chemical and Allied Products	Petroleum and Coal Products
		FY										
Classification												
Ordinary profits on assets (%)	FY2003.....	51	<b>2.9</b>	<b>3.9</b>	4.0	—	0.6	3.3	3.8	6.1	1.9	
	FY2004.....	52	<b>3.5</b>	<b>4.9</b>	4.2	—	2.1	3.1	3.8	7.7	4.7	
	FY2005.....	53	<b>3.9</b>	<b>5.3</b>	3.7	—	1.8	3.2	3.6	7.2	4.8	
	FY2006.....	54	<b>4.0</b>	<b>5.5</b>	3.2	—	1.3	2.2	3.4	7.3	4.2	
	FY2007.....	55	<b>4.0</b>	<b>5.4</b>	2.9	—	0.0	2.6	2.5	7.1	2.9	
	FY2008.....	56	<b>2.5</b>	<b>2.4</b>	3.5	—	0.7	2.0	1.8	4.3	-1.5	
	FY2009.....	57	<b>2.2</b>	<b>2.2</b>	4.3	0.3	0.2	3.3	2.4	5.1	0.3	
	FY2010.....	58	<b>3.0</b>	<b>3.8</b>	4.1	1.4	0.7	2.8	1.8	6.1	3.9	
	FY2011.....	59	<b>3.1</b>	<b>3.6</b>	4.3	1.4	2.5	3.1	0.6	6.7	6.1	
	FY2012.....	60	<b>3.4</b>	<b>3.8</b>	4.0	2.1	2.7	3.6	2.1	6.1	1.4	
Ordinary profits on equity (%)	FY2003.....	61	<b>10.7</b>	<b>9.7</b>	11.0	—	3.7	11.3	8.6	12.3	9.2	
	FY2004.....	62	<b>11.9</b>	<b>11.7</b>	10.2	—	8.3	9.7	11.1	13.9	20.8	
	FY2005.....	63	<b>13.3</b>	<b>12.6</b>	9.0	—	8.2	9.4	9.8	13.3	21.1	
	FY2006.....	64	<b>12.2</b>	<b>12.7</b>	7.6	—	4.5	6.3	8.7	12.9	17.0	
	FY2007.....	65	<b>11.9</b>	<b>12.3</b>	6.0	—	-0.1	7.2	7.1	12.8	11.4	
	FY2008.....	66	<b>7.3</b>	<b>5.6</b>	8.6	—	2.0	6.1	4.8	7.9	-6.2	
	FY2009.....	67	<b>6.6</b>	<b>5.0</b>	11.3	0.7	0.6	9.5	6.6	9.1	1.2	
	FY2010.....	68	<b>8.6</b>	<b>8.6</b>	10.0	3.7	2.2	8.2	4.1	11.0	18.5	
	FY2011.....	69	<b>8.9</b>	<b>8.2</b>	10.6	4.0	8.2	9.3	1.6	12.2	26.9	
	FY2012.....	70	<b>9.2</b>	<b>8.7</b>	10.1	5.5	7.3	10.3	6.1	11.3	6.2	
Ratio of operating profits to Sales (%)	FY2003.....	71	<b>2.8</b>	<b>3.9</b>	3.3	—	1.0	4.0	3.5	7.5	1.3	
	FY2004.....	72	<b>3.1</b>	<b>4.5</b>	3.2	—	1.9	3.6	3.3	9.3	2.9	
	FY2005.....	73	<b>3.2</b>	<b>4.5</b>	2.8	—	1.4	2.0	3.0	7.8	2.5	
	FY2006.....	74	<b>3.1</b>	<b>4.7</b>	2.4	—	0.5	2.4	2.7	8.5	1.9	
	FY2007.....	75	<b>3.1</b>	<b>4.5</b>	2.7	—	0.1	2.5	2.1	8.0	1.2	
	FY2008.....	76	<b>1.9</b>	<b>1.5</b>	1.9	—	0.0	2.0	0.9	5.0	-1.0	
	FY2009.....	77	<b>2.0</b>	<b>1.5</b>	3.2	0.0	0.4	3.7	1.9	6.3	0.0	
	FY2010.....	78	<b>2.8</b>	<b>3.2</b>	2.8	1.6	0.5	2.9	1.2	7.5	1.9	
	FY2011.....	79	<b>2.8</b>	<b>2.8</b>	3.1	1.3	1.3	3.1	0.0	7.2	2.6	
	FY2012.....	80	<b>2.9</b>	<b>2.9</b>	2.4	1.4	2.2	3.5	1.4	7.1	0.8	
Ratio of ordinary profits to Sales (%)	FY2003.....	81	<b>2.7</b>	<b>3.9</b>	3.2	—	0.6	3.8	3.6	7.5	1.2	
	FY2004.....	82	<b>3.1</b>	<b>4.8</b>	3.4	—	1.9	3.7	3.2	9.8	2.8	
	FY2005.....	83	<b>3.4</b>	<b>5.0</b>	3.1	—	1.5	2.4	3.4	8.6	2.5	
	FY2006.....	84	<b>3.5</b>	<b>5.3</b>	2.8	—	1.1	2.7	3.1	9.4	2.3	
	FY2007.....	85	<b>3.4</b>	<b>5.1</b>	2.8	—	0.0	2.8	2.3	8.6	1.4	
	FY2008.....	86	<b>2.4</b>	<b>2.3</b>	2.6	—	0.7	2.2	1.6	5.5	-0.7	
	FY2009.....	87	<b>2.3</b>	<b>2.4</b>	3.5	0.3	0.2	3.9	2.4	7.0	0.2	
	FY2010.....	88	<b>3.2</b>	<b>3.9</b>	3.1	1.8	0.6	3.2	1.6	7.9	2.1	
	FY2011.....	89	<b>3.3</b>	<b>3.7</b>	3.4	1.5	2.3	3.6	0.6	8.9	2.7	
	FY2012.....	90	<b>3.5</b>	<b>4.1</b>	3.0	2.5	2.6	4.1	2.1	8.4	0.7	
Total assets turnover (times)	FY2003.....	91	<b>1.09</b>	<b>0.99</b>	1.26	—	1.00	0.85	1.05	0.81	1.60	
	FY2004.....	92	<b>1.11</b>	<b>1.03</b>	1.23	—	1.08	0.84	1.17	0.78	1.68	
	FY2005.....	93	<b>1.14</b>	<b>1.06</b>	1.20	—	1.20	1.33	1.07	0.84	1.92	
	FY2006.....	94	<b>1.14</b>	<b>1.05</b>	1.17	—	1.15	0.83	1.08	0.78	1.85	
	FY2007.....	95	<b>1.17</b>	<b>1.06</b>	1.06	—	0.98	0.92	1.08	0.83	2.10	
	FY2008.....	96	<b>1.06</b>	<b>1.05</b>	1.32	—	1.05	0.90	1.16	0.78	2.13	
	FY2009.....	97	<b>0.95</b>	<b>0.90</b>	1.24	0.81	0.93	0.85	0.98	0.73	1.53	
	FY2010.....	98	<b>0.96</b>	<b>0.97</b>	1.32	0.79	1.11	0.88	1.11	0.76	1.89	
	FY2011.....	99	<b>0.95</b>	<b>0.97</b>	1.28	0.94	1.10	0.85	1.03	0.76	2.21	
	FY2012.....	100	<b>0.96</b>	<b>0.94</b>	1.32	0.83	1.02	0.90	0.98	0.73	2.01	

## Operating Ratios by Sector (continued)

Ceramic, Stone and Clay Products	Iron and Steel	Non-ferrous Metals and Products	Fabricated Metal Products	General-Purpose Machinery	Production Machinery	Business Oriented Machinery	Electrical Machinery, Equipment and Supplies	Information and Communication Electronics Equipment	Transportation Equipment	Motor Vehicles, Parts and Accessories	Miscellaneous Transportation Equipment	No.
1.7	3.7	1.9	3.3	—	3.0	7.6	3.2	—	—	5.9	2.2	51
3.1	8.5	3.3	4.3	—	4.3	8.8	3.6	5.0	<b>5.5</b>	5.9	2.4	52
4.6	10.2	4.4	4.2	—	4.9	8.5	3.9	3.4	<b>7.0</b>	7.4	3.8	53
4.0	9.7	7.1	4.0	—	6.2	9.7	4.4	4.6	<b>6.9</b>	7.3	3.6	54
4.4	8.6	6.2	4.5	—	6.1	9.4	4.5	4.0	<b>7.4</b>	7.9	4.0	55
1.3	5.7	1.0	3.5	—	2.9	5.6	0.8	-0.6	<b>0.9</b>	0.6	2.7	56
1.3	-0.4	0.3	1.3	1.5	0.0	4.2	1.5	-0.5	<b>2.2</b>	2.0	3.5	57
2.6	2.4	3.0	2.6	3.1	3.1	5.8	3.9	2.9	<b>3.7</b>	3.4	5.4	58
2.7	1.5	2.9	3.2	3.5	4.3	5.8	3.1	1.0	<b>3.0</b>	2.6	5.9	59
2.5	0.7	3.0	3.7	4.5	2.9	5.6	2.7	1.7	<b>5.9</b>	6.0	5.0	60
4.6	12.0	6.7	8.8	—	7.7	15.6	7.5	—	—	12.8	9.3	61
7.3	24.7	11.2	13.0	—	10.4	18.4	8.3	12.7	<b>11.7</b>	12.1	7.5	62
10.8	27.7	14.8	12.0	—	12.2	17.2	8.6	8.8	<b>14.5</b>	14.6	12.7	63
10.2	24.9	21.8	10.8	—	14.3	19.2	9.3	11.5	<b>14.7</b>	14.8	12.5	64
10.5	22.4	18.8	12.7	—	14.9	20.0	9.4	9.7	<b>16.0</b>	16.0	15.7	65
2.9	14.8	3.2	8.7	—	6.5	10.6	1.8	-1.5	<b>1.9</b>	1.2	11.4	66
2.8	-1.2	1.0	3.2	4.0	-0.1	8.3	3.4	-1.2	<b>4.7</b>	4.0	13.5	67
6.2	6.4	8.9	5.8	7.4	7.2	11.0	9.0	7.0	<b>7.9</b>	7.0	19.0	68
6.7	4.1	8.6	7.0	8.0	9.8	11.3	7.3	2.5	<b>6.5</b>	5.4	17.9	69
6.1	1.9	8.6	8.5	9.7	6.0	10.9	6.9	4.3	<b>12.4</b>	12.3	14.3	70
2.3	5.9	2.9	3.4	—	3.7	7.7	2.8	—	—	4.6	2.3	71
3.9	10.2	4.3	3.9	—	4.7	8.2	2.8	3.7	<b>4.2</b>	4.4	2.4	72
4.6	11.1	4.8	3.7	—	5.2	7.6	3.0	2.8	<b>4.8</b>	5.0	3.2	73
4.6	9.9	5.7	3.3	—	5.9	8.6	3.9	3.2	<b>4.5</b>	4.6	3.2	74
4.9	8.6	5.5	3.7	—	6.1	9.4	3.4	3.0	<b>4.5</b>	4.6	3.6	75
1.4	5.7	0.3	2.6	—	2.7	5.3	-0.5	-2.1	<b>-1.2</b>	-1.6	2.5	76
1.1	-0.7	0.3	0.3	1.2	-1.3	2.5	0.4	-0.5	<b>-0.1</b>	-0.5	3.2	77
3.5	2.8	2.8	2.3	3.5	3.2	5.0	3.0	2.0	<b>1.6</b>	1.2	5.3	78
3.2	1.3	2.3	2.4	3.9	4.4	5.6	2.5	0.4	<b>1.1</b>	0.5	5.5	79
3.0	-0.1	2.2	3.0	4.6	3.4	4.7	1.8	0.2	<b>3.4</b>	3.2	4.8	80
2.2	4.9	2.7	3.5	—	3.6	7.9	3.1	—	—	4.9	2.4	81
4.1	9.6	4.2	4.0	—	4.9	8.4	3.4	3.9	<b>4.6</b>	4.8	2.4	82
5.4	10.6	4.9	3.7	—	5.5	8.4	3.9	2.8	<b>5.8</b>	6.1	3.5	83
5.1	10.0	6.4	3.8	—	6.8	9.2	4.2	3.7	<b>5.5</b>	5.7	3.4	84
5.0	8.6	6.2	4.0	—	6.6	10.1	4.3	3.3	<b>5.8</b>	6.1	3.9	85
1.5	5.5	1.0	3.0	—	3.3	6.1	0.8	-0.6	<b>0.8</b>	0.5	3.0	86
1.8	-0.6	0.4	1.5	2.0	-0.1	4.8	1.7	-0.5	<b>2.1</b>	1.9	3.7	87
3.8	2.9	3.6	3.0	4.0	3.9	6.2	4.3	2.7	<b>3.4</b>	3.1	6.1	88
3.8	1.7	3.5	3.2	4.7	5.3	6.8	3.7	1.0	<b>2.9</b>	2.4	6.6	89
3.6	0.8	4.0	3.6	5.8	4.2	6.2	3.2	1.9	<b>5.4</b>	5.3	5.7	90
0.78	0.76	0.73	0.94	—	0.84	0.97	1.03	—	—	1.20	0.92	91
0.77	0.89	0.78	1.08	—	0.88	1.05	1.04	1.28	<b>1.19</b>	1.22	0.98	92
0.84	0.97	0.90	1.13	—	0.89	1.01	1.02	1.22	<b>1.20</b>	1.22	1.08	93
0.79	0.97	1.10	1.05	—	0.91	1.06	1.05	1.23	<b>1.25</b>	1.27	1.06	94
0.87	1.01	1.00	1.14	—	0.94	0.93	1.06	1.20	<b>1.27</b>	1.31	1.04	95
0.86	1.04	1.00	1.16	—	0.88	0.92	1.00	1.06	<b>1.14</b>	1.17	0.92	96
0.71	0.71	0.76	0.89	0.76	0.67	0.89	0.86	1.02	<b>1.03</b>	1.04	0.95	97
0.70	0.83	0.84	0.85	0.76	0.81	0.94	0.91	1.08	<b>1.07</b>	1.10	0.89	98
0.73	0.85	0.82	0.97	0.74	0.81	0.85	0.84	1.00	<b>1.06</b>	1.08	0.91	99
0.71	0.82	0.76	1.03	0.77	0.69	0.90	0.84	0.89	<b>1.10</b>	1.13	0.88	100

## 5. Table of Main Financial and

Sector Classification		No.	Miscellaneous Manufacturing Industries	Non- Manufacturing	Agriculture, Forestry and Fisheries	Agriculture and Forestry	Fisheries	Mining and Quarrying of Stone and Gravel	Construction	Production, Transmission and Distribution of Electricity	Production, Transmission and Distribution of Gas	Information and Communications
Ordinary profits on assets (%)	<b>FY2003.....</b>	51	3.4	<b>2.5</b>	<b>1.1</b>	—	0.2	6.4	2.0	2.5	5.6	4.5
	<b>FY2004.....</b>	52	4.4	<b>2.9</b>	<b>1.0</b>	—	0.4	8.9	2.3	3.2	5.6	5.4
	<b>FY2005.....</b>	53	6.2	<b>3.3</b>	<b>1.9</b>	—	-0.3	13.9	2.1	3.0	4.8	5.8
	<b>FY2006.....</b>	54	5.3	<b>3.2</b>	<b>1.2</b>	—	1.3	18.6	2.4	2.6	5.7	5.8
	<b>FY2007.....</b>	55	4.9	<b>3.3</b>	<b>2.6</b>	—	3.8	17.9	2.2	1.1	3.1	5.9
	<b>FY2008.....</b>	56	3.7	<b>2.5</b>	<b>-0.1</b>	—	2.4	15.8	1.7	0.0	2.2	5.4
	<b>FY2009.....</b>	57	3.9	<b>2.3</b>	<b>0.1</b>	-0.3	1.1	10.2	1.7	1.7	4.0	5.3
	<b>FY2010.....</b>	58	5.3	<b>2.7</b>	<b>2.0</b>	2.1	1.4	11.5	2.0	2.2	4.8	6.0
	<b>FY2011.....</b>	59	3.5	<b>2.9</b>	<b>2.8</b>	3.0	2.0	13.8	1.9	-2.4	3.4	6.0
	<b>FY2012.....</b>	60	4.1	<b>3.2</b>	<b>3.1</b>	3.6	1.6	13.4	3.1	-2.7	4.9	6.8
Ordinary profits on equity (%)	<b>FY2003.....</b>	61	8.3	<b>11.5</b>	<b>9.0</b>	—	1.3	16.7	7.6	12.6	16.2	7.7
	<b>FY2004.....</b>	62	10.6	<b>12.0</b>	<b>3,148.4</b>	—	*	20.4	8.1	14.8	15.6	11.2
	<b>FY2005.....</b>	63	15.1	<b>13.8</b>	<b>43.2</b>	—	*	27.8	8.1	12.9	12.0	12.6
	<b>FY2006.....</b>	64	12.1	<b>11.8</b>	<b>10.0</b>	—	15.6	36.5	8.1	10.8	13.4	11.5
	<b>FY2007.....</b>	65	11.0	<b>11.6</b>	<b>24.5</b>	—	51.1	35.4	7.5	4.4	7.2	11.6
	<b>FY2008.....</b>	66	9.0	<b>8.4</b>	<b>-1.0</b>	—	35.1	27.6	5.7	0.0	5.4	10.8
	<b>FY2009.....</b>	67	7.8	<b>7.5</b>	<b>0.7</b>	-3.1	11.3	16.8	5.5	7.5	9.4	10.3
	<b>FY2010.....</b>	68	10.7	<b>8.5</b>	<b>10.3</b>	11.0	7.7	18.5	6.7	10.1	10.8	11.7
	<b>FY2011.....</b>	69	7.6	<b>9.2</b>	<b>12.6</b>	12.4	13.3	22.2	6.5	-14.0	7.9	11.2
	<b>FY2012.....</b>	70	8.5	<b>9.4</b>	<b>20.8</b>	21.0	19.5	22.5	9.5	-19.6	11.0	12.6
Ratio of operating profits to Sales (%)	<b>FY2003.....</b>	71	3.4	<b>2.3</b>	<b>-1.6</b>	—	-0.9	11.2	1.4	12.0	9.6	6.7
	<b>FY2004.....</b>	72	4.4	<b>2.5</b>	<b>-2.4</b>	—	-1.0	17.8	1.7	12.8	8.9	6.1
	<b>FY2005.....</b>	73	4.9	<b>2.6</b>	<b>0.9</b>	—	-1.4	23.6	1.5	10.8	7.2	6.4
	<b>FY2006.....</b>	74	4.6	<b>2.5</b>	<b>-0.8</b>	—	-0.6	30.6	1.7	9.3	7.6	5.9
	<b>FY2007.....</b>	75	4.5	<b>2.5</b>	<b>-0.2</b>	—	2.1	26.4	1.6	4.8	3.8	6.2
	<b>FY2008.....</b>	76	3.7	<b>2.1</b>	<b>-6.5</b>	—	1.3	26.3	1.0	2.0	2.8	6.0
	<b>FY2009.....</b>	77	4.0	<b>2.2</b>	<b>-3.4</b>	-4.6	-0.5	21.9	1.1	6.3	5.4	6.7
	<b>FY2010.....</b>	78	5.1	<b>2.7</b>	<b>-2.0</b>	-2.0	-2.1	24.3	1.4	7.2	5.7	7.2
	<b>FY2011.....</b>	79	3.0	<b>2.8</b>	<b>-2.2</b>	-3.2	0.6	28.7	1.4	-4.4	3.6	7.3
	<b>FY2012.....</b>	80	3.5	<b>2.9</b>	<b>-1.2</b>	-1.3	-0.9	30.9	2.0	-5.3	4.7	8.0
Ratio of ordinary profits to Sales (%)	<b>FY2003.....</b>	81	3.4	<b>2.2</b>	<b>1.3</b>	—	0.2	11.2	1.6	7.1	8.8	6.8
	<b>FY2004.....</b>	82	4.6	<b>2.5</b>	<b>1.0</b>	—	0.4	19.4	1.8	8.6	8.9	6.1
	<b>FY2005.....</b>	83	6.0	<b>2.8</b>	<b>2.1</b>	—	-0.4	25.3	1.7	7.8	7.1	6.7
	<b>FY2006.....</b>	84	5.3	<b>2.7</b>	<b>1.4</b>	—	1.4	33.0	1.8	6.8	7.8	6.5
	<b>FY2007.....</b>	85	4.8	<b>2.7</b>	<b>2.6</b>	—	3.4	28.2	1.7	2.7	4.0	6.7
	<b>FY2008.....</b>	86	3.5	<b>2.4</b>	<b>-0.2</b>	—	2.5	26.1	1.3	0.0	2.7	6.2
	<b>FY2009.....</b>	87	4.5	<b>2.3</b>	<b>0.1</b>	-0.3	1.0	22.9	1.3	4.4	5.5	6.9
	<b>FY2010.....</b>	88	5.5	<b>2.8</b>	<b>1.9</b>	2.1	1.3	25.6	1.6	5.4	6.0	7.5
	<b>FY2011.....</b>	89	3.6	<b>3.1</b>	<b>2.6</b>	2.9	1.7	31.2	1.6	-6.0	3.9	7.7
	<b>FY2012.....</b>	90	4.5	<b>3.3</b>	<b>3.0</b>	3.5	1.5	33.5	2.4	-6.7	5.2	8.5
Total assets turnover (times)	<b>FY2003.....</b>	91	1.00	<b>1.13</b>	<b>0.88</b>	—	0.95	0.57	1.27	0.35	0.64	0.66
	<b>FY2004.....</b>	92	0.96	<b>1.14</b>	<b>0.98</b>	—	1.00	0.46	1.27	0.37	0.63	0.88
	<b>FY2005.....</b>	93	1.02	<b>1.17</b>	<b>0.90</b>	—	0.76	0.55	1.27	0.38	0.68	0.87
	<b>FY2006.....</b>	94	0.98	<b>1.18</b>	<b>0.86</b>	—	0.91	0.56	1.28	0.39	0.73	0.89
	<b>FY2007.....</b>	95	1.04	<b>1.22</b>	<b>0.99</b>	—	1.12	0.64	1.28	0.41	0.78	0.88
	<b>FY2008.....</b>	96	1.04	<b>1.07</b>	<b>0.94</b>	—	0.96	0.60	1.27	0.44	0.84	0.87
	<b>FY2009.....</b>	97	0.87	<b>0.97</b>	<b>1.08</b>	1.06	1.16	0.44	1.28	0.38	0.73	0.78
	<b>FY2010.....</b>	98	0.96	<b>0.96</b>	<b>1.03</b>	1.01	1.07	0.45	1.22	0.40	0.79	0.79
	<b>FY2011.....</b>	99	0.99	<b>0.94</b>	<b>1.08</b>	1.05	1.17	0.44	1.22	0.39	0.88	0.77
	<b>FY2012.....</b>	100	0.93	<b>0.97</b>	<b>1.04</b>	1.03	1.09	0.40	1.28	0.41	0.94	0.80

## Operating Ratios by Sector (continued)

<b>Transport and Postal Activities</b>	Railway, road passenger and road freight transport	Water Transport	Miscellaneous Transport	<b>Wholesale and Retail Trade</b>	Wholesale Trade	Retail Trade	<b>Real Estate and Goods Rental and Leasing</b>	Real Estate	<b>Goods Rental and Leasing</b>	Goods Leasing	Miscellaneous Goods Rental and Leasing	No.
<b>3.5</b>	2.1	5.2	4.9	<b>2.4</b>	2.4	2.5	—	1.4	—	—	—	51
<b>2.9</b>	2.2	8.3	3.0	<b>2.9</b>	2.9	2.7	—	1.8	<b>1.7</b>	1.6	3.4	52
<b>3.0</b>	2.7	5.7	3.0	<b>3.3</b>	3.3	3.4	—	2.0	<b>2.4</b>	2.5	1.7	53
<b>3.2</b>	2.9	6.4	3.0	<b>3.1</b>	3.2	2.8	—	2.8	<b>1.0</b>	1.0	1.2	54
<b>3.6</b>	2.9	11.7	3.2	<b>3.2</b>	3.2	3.3	—	2.8	<b>1.2</b>	1.1	1.8	55
<b>2.4</b>	2.0	8.1	1.5	<b>2.5</b>	2.5	2.7	—	2.0	<b>0.9</b>	0.8	1.7	56
<b>1.5</b>	1.9	0.3	1.0	<b>2.2</b>	1.9	2.8	<b>1.7</b>	1.9	<b>1.1</b>	0.9	1.9	57
<b>2.4</b>	2.3	4.0	1.9	<b>2.9</b>	2.8	2.9	<b>1.9</b>	2.0	<b>1.7</b>	1.5	3.8	58
<b>2.4</b>	2.5	-1.1	3.3	<b>3.8</b>	3.3	4.6	<b>2.0</b>	1.9	<b>2.2</b>	2.1	3.3	59
<b>3.0</b>	3.0	1.1	3.6	<b>3.6</b>	3.1	4.6	<b>2.4</b>	2.5	<b>2.0</b>	1.9	3.4	60
<b>13.3</b>	9.7	26.2	14.8	<b>10.9</b>	10.6	11.3	—	13.3	—	—	—	61
<b>11.7</b>	9.9	37.0	9.9	<b>12.1</b>	12.1	12.1	—	9.1	<b>19.4</b>	18.8	24.1	62
<b>10.6</b>	9.8	21.3	9.7	<b>13.6</b>	13.3	14.3	—	12.1	<b>27.1</b>	28.0	16.1	63
<b>12.4</b>	12.1	19.3	10.6	<b>11.9</b>	12.9	10.2	—	8.6	<b>11.0</b>	11.1	10.4	64
<b>13.6</b>	11.6	33.7	10.7	<b>11.8</b>	12.2	11.1	—	10.6	<b>12.3</b>	12.0	15.2	65
<b>8.7</b>	7.9	22.1	5.1	<b>8.9</b>	8.5	9.7	—	8.1	<b>8.5</b>	8.0	12.4	66
<b>5.5</b>	7.2	0.8	3.6	<b>7.9</b>	6.7	10.1	<b>13.6</b>	14.4	<b>9.8</b>	8.6	17.5	67
<b>8.3</b>	8.6	11.4	6.3	<b>10.4</b>	10.5	10.4	<b>8.8</b>	8.1	<b>14.2</b>	12.9	26.3	68
<b>8.6</b>	9.5	-3.3	10.4	<b>13.2</b>	12.2	14.9	<b>8.1</b>	7.1	<b>16.9</b>	16.5	18.9	69
<b>9.5</b>	10.0	3.4	10.1	<b>11.6</b>	9.9	15.3	<b>9.5</b>	8.7	<b>13.9</b>	13.3	18.0	70
<b>5.1</b>	4.4	4.2	5.8	<b>1.2</b>	1.0	1.4	—	7.5	—	—	—	71
<b>4.8</b>	4.8	6.9	4.0	<b>1.2</b>	1.2	1.4	—	8.1	<b>5.3</b>	5.4	4.8	72
<b>5.0</b>	5.4	5.3	3.9	<b>1.4</b>	1.4	1.5	—	9.1	<b>6.7</b>	7.4	2.5	73
<b>4.9</b>	5.5	4.7	3.8	<b>1.2</b>	1.1	1.3	—	11.0	<b>2.9</b>	3.1	1.8	74
<b>4.9</b>	4.5	7.9	4.4	<b>1.2</b>	1.1	1.5	—	11.0	<b>3.3</b>	3.6	2.3	75
<b>3.4</b>	3.7	4.8	2.2	<b>0.9</b>	0.8	1.3	—	8.8	<b>2.7</b>	2.8	2.5	76
<b>2.5</b>	4.0	-1.2	1.1	<b>0.9</b>	0.6	1.4	<b>7.8</b>	9.3	<b>3.4</b>	3.4	3.5	77
<b>3.7</b>	4.4	3.3	2.6	<b>1.1</b>	1.0	1.3	<b>10.2</b>	12.1	<b>5.1</b>	5.2	4.9	78
<b>3.5</b>	4.1	-2.9	4.3	<b>1.6</b>	1.2	2.4	<b>10.3</b>	11.7	<b>6.7</b>	7.3	4.5	79
<b>3.9</b>	4.4	-0.3	4.1	<b>1.6</b>	1.2	2.2	<b>8.8</b>	9.9	<b>6.1</b>	7.0	3.0	80
<b>4.6</b>	3.3	5.1	5.7	<b>1.3</b>	1.2	1.6	—	5.2	—	—	—	81
<b>4.0</b>	3.4	7.8	3.8	<b>1.5</b>	1.4	1.6	—	6.5	<b>5.0</b>	5.1	4.5	82
<b>4.3</b>	4.4	5.3	3.5	<b>1.7</b>	1.7	2.0	—	6.8	<b>7.2</b>	7.9	2.5	83
<b>4.4</b>	4.6	5.6	3.4	<b>1.6</b>	1.5	1.6	—	10.2	<b>3.0</b>	3.2	1.7	84
<b>4.6</b>	3.9	8.8	3.9	<b>1.5</b>	1.4	1.8	—	9.2	<b>3.7</b>	4.0	2.5	85
<b>3.1</b>	3.0	6.2	1.9	<b>1.3</b>	1.2	1.5	—	7.6	<b>3.0</b>	3.1	2.5	86
<b>2.2</b>	3.1	0.3	1.2	<b>1.2</b>	1.0	1.6	<b>6.5</b>	7.5	<b>3.4</b>	3.3	3.6	87
<b>3.4</b>	3.8	4.1	2.6	<b>1.5</b>	1.5	1.6	<b>8.1</b>	9.1	<b>5.6</b>	5.6	5.3	88
<b>3.4</b>	3.7	-1.2	4.2	<b>2.0</b>	1.7	2.6	<b>8.6</b>	9.3	<b>6.9</b>	7.5	4.7	89
<b>3.9</b>	4.1	1.2	4.2	<b>2.0</b>	1.8	2.5	<b>8.5</b>	9.5	<b>6.2</b>	6.8	4.5	90
<b>0.77</b>	0.66	1.01	0.86	<b>1.82</b>	2.02	1.55	—	0.27	—	—	—	91
<b>0.72</b>	0.66	1.07	0.80	<b>1.96</b>	2.07	1.74	—	0.28	<b>0.34</b>	0.31	0.76	92
<b>0.70</b>	0.61	1.08	0.86	<b>1.91</b>	2.00	1.74	—	0.29	<b>0.33</b>	0.31	0.68	93
<b>0.72</b>	0.63	1.14	0.87	<b>1.99</b>	2.11	1.76	—	0.27	<b>0.33</b>	0.30	0.70	94
<b>0.80</b>	0.73	1.33	0.80	<b>2.15</b>	2.30	1.84	—	0.30	<b>0.32</b>	0.29	0.74	95
<b>0.76</b>	0.67	1.31	0.80	<b>2.02</b>	2.11	1.83	—	0.26	<b>0.30</b>	0.26	0.69	96
<b>0.70</b>	0.61	0.98	0.84	<b>1.84</b>	1.90	1.72	<b>0.26</b>	0.25	<b>0.31</b>	0.28	0.51	97
<b>0.69</b>	0.61	0.99	0.76	<b>1.91</b>	1.96	1.81	<b>0.24</b>	0.22	<b>0.31</b>	0.27	0.71	98
<b>0.73</b>	0.68	0.90	0.77	<b>1.88</b>	1.93	1.78	<b>0.23</b>	0.21	<b>0.33</b>	0.28	0.70	99
<b>0.77</b>	0.72	0.92	0.85	<b>1.80</b>	1.76	1.86	<b>0.28</b>	0.26	<b>0.33</b>	0.28	0.77	100

## 5. Table of Main Financial and

Sector Classification		No.	Services	Accommodations, Eating and Drinking Services	Accommodations	Eating and Drinking Services	Living- Related and Personal Services and Amusement Services	Living- Related and Personal Services	Services For Amusement and Hobbies	Scientific Research, Professional and Technical Services	Advertising
Ordinary profits on assets (%)	FY2003.....	51	<b>2.9</b>	—	0.5	—	—	1.7	2.3	—	3.4
	FY2004.....	52	<b>2.9</b>	—	0.0	1.8	—	2.6	1.5	—	5.6
	FY2005.....	53	<b>3.8</b>	—	1.1	2.0	—	2.5	3.4	—	6.3
	FY2006.....	54	<b>3.3</b>	—	1.3	0.3	—	3.4	3.8	—	5.8
	FY2007.....	55	<b>3.5</b>	—	0.5	1.9	—	2.5	3.4	—	5.8
	FY2008.....	56	<b>2.8</b>	—	0.6	1.9	—	1.9	2.5	—	4.6
	FY2009.....	57	<b>2.2</b>	<b>0.9</b>	-0.6	2.3	<b>3.4</b>	2.7	3.9	<b>1.3</b>	2.8
	FY2010.....	58	<b>2.4</b>	<b>1.4</b>	-0.1	2.5	<b>2.0</b>	2.7	1.7	<b>1.9</b>	3.9
	FY2011.....	59	<b>3.1</b>	<b>2.1</b>	0.3	3.2	<b>2.7</b>	2.3	3.0	<b>2.7</b>	3.1
	FY2012.....	60	<b>3.2</b>	<b>1.3</b>	0.6	1.8	<b>4.1</b>	2.9	5.0	<b>3.6</b>	5.8
Ordinary profits on equity (%)	FY2003.....	61	<b>12.4</b>	—	65.2	—	—	20.6	17.9	—	14.8
	FY2004.....	62	<b>18.6</b>	—	-0.3	8.6	—	14.1	*	—	16.9
	FY2005.....	63	<b>20.9</b>	—	*	15.7	—	16.8	*	—	20.2
	FY2006.....	64	<b>17.2</b>	—	12.0	2.0	—	22.3	*	—	17.1
	FY2007.....	65	<b>13.9</b>	—	4.5	13.4	—	25.2	25.2	—	14.6
	FY2008.....	66	<b>8.4</b>	—	4.8	7.9	—	10.6	19.1	—	12.7
	FY2009.....	67	<b>5.1</b>	<b>5.2</b>	-2.8	17.4	<b>12.2</b>	12.7	11.9	<b>2.6</b>	8.0
	FY2010.....	68	<b>5.7</b>	<b>10.0</b>	-0.5	15.3	<b>8.0</b>	12.4	6.2	<b>3.8</b>	10.3
	FY2011.....	69	<b>8.1</b>	<b>10.9</b>	2.8	13.4	<b>15.5</b>	13.6	16.7	<b>5.8</b>	8.8
	FY2012.....	70	<b>7.4</b>	<b>8.0</b>	5.9	8.9	<b>14.0</b>	14.1	14.0	<b>6.9</b>	15.0
Ratio of operating profits to Sales (%)	FY2003.....	71	<b>2.9</b>	—	2.6	—	—	2.3	2.3	—	2.7
	FY2004.....	72	<b>3.1</b>	—	1.0	0.8	—	1.8	1.7	—	3.3
	FY2005.....	73	<b>2.8</b>	—	2.3	1.4	—	1.3	1.3	—	3.7
	FY2006.....	74	<b>2.9</b>	—	3.6	0.3	—	3.4	2.1	—	3.2
	FY2007.....	75	<b>3.4</b>	—	1.6	1.5	—	2.1	2.4	—	3.5
	FY2008.....	76	<b>3.4</b>	—	1.6	1.7	—	1.0	2.4	—	2.6
	FY2009.....	77	<b>2.7</b>	<b>1.0</b>	0.2	1.2	<b>2.9</b>	2.3	3.2	<b>2.5</b>	1.4
	FY2010.....	78	<b>3.4</b>	<b>1.4</b>	1.1	1.5	<b>1.6</b>	1.7	1.6	<b>4.8</b>	3.5
	FY2011.....	79	<b>4.0</b>	<b>1.5</b>	1.3	1.6	<b>2.4</b>	2.1	2.5	<b>5.9</b>	1.8
	FY2012.....	80	<b>4.4</b>	<b>1.0</b>	1.3	0.9	<b>3.4</b>	2.7	3.7	<b>8.6</b>	3.4
Ratio of ordinary profits to Sales (%)	FY2003.....	81	<b>3.0</b>	—	0.9	—	—	2.2	2.0	—	3.0
	FY2004.....	82	<b>3.3</b>	—	0.0	1.1	—	2.0	1.9	—	3.4
	FY2005.....	83	<b>3.4</b>	—	1.5	1.4	—	2.8	1.8	—	4.2
	FY2006.....	84	<b>3.2</b>	—	2.4	0.2	—	3.4	2.1	—	3.8
	FY2007.....	85	<b>3.7</b>	—	0.8	1.4	—	2.7	2.3	—	3.7
	FY2008.....	86	<b>4.1</b>	—	0.9	1.5	—	1.2	2.2	—	2.8
	FY2009.....	87	<b>2.9</b>	<b>0.7</b>	-0.9	1.4	<b>3.0</b>	2.8	3.2	<b>2.6</b>	1.8
	FY2010.....	88	<b>3.6</b>	<b>1.2</b>	-0.1	1.6	<b>2.0</b>	2.4	1.7	<b>4.7</b>	2.7
	FY2011.....	89	<b>4.7</b>	<b>2.0</b>	0.6	2.4	<b>2.6</b>	2.8	2.5	<b>7.2</b>	2.0
	FY2012.....	90	<b>4.9</b>	<b>1.2</b>	1.1	1.3	<b>3.8</b>	3.3	4.1	<b>9.3</b>	3.7
Total assets turnover (times)	FY2003.....	91	<b>0.99</b>	—	0.58	—	—	0.81	1.15	—	1.12
	FY2004.....	92	<b>0.90</b>	—	0.59	1.65	—	1.30	0.81	—	1.65
	FY2005.....	93	<b>1.11</b>	—	0.70	1.40	—	0.87	1.92	—	1.51
	FY2006.....	94	<b>1.05</b>	—	0.56	1.47	—	1.00	1.83	—	1.53
	FY2007.....	95	<b>0.96</b>	—	0.59	1.31	—	0.95	1.49	—	1.57
	FY2008.....	96	<b>0.68</b>	—	0.64	1.31	—	1.58	1.12	—	1.64
	FY2009.....	97	<b>0.76</b>	<b>1.19</b>	0.66	1.69	<b>1.13</b>	0.96	1.24	<b>0.48</b>	1.60
	FY2010.....	98	<b>0.68</b>	<b>1.15</b>	0.61	1.57	<b>1.04</b>	1.10	1.00	<b>0.40</b>	1.42
	FY2011.....	99	<b>0.66</b>	<b>1.05</b>	0.57	1.35	<b>1.06</b>	0.84	1.21	<b>0.37</b>	1.59
	FY2012.....	100	<b>0.65</b>	<b>1.02</b>	0.54	1.40	<b>1.06</b>	0.86	1.23	<b>0.39</b>	1.58

## Operating Ratios by Sector (continued)

Pure Holding Companies	Miscellaneous Scientific Research, Professional and Technical Services	Medical, Health Care and Welfare	Education, Learning Support	Employment and Worker Dispatching Services	Miscellaneous Services	No.
—	—	—	—	—	3.5	51
—	—	4.6	4.2	—	3.5	52
—	—	4.4	5.5	—	4.1	53
—	—	0.5	3.7	—	3.9	54
—	—	3.1	3.2	—	4.9	55
—	—	2.3	2.8	—	3.4	56
1.2	0.5	7.7	5.5	-1.6	2.9	57
1.8	0.9	5.8	3.9	5.7	3.5	58
2.2	3.5	3.6	5.0	9.5	4.0	59
2.8	5.5	3.1	2.4	4.8	2.7	60
—	—	—	—	—	8.9	61
—	—	13.5	10.9	—	11.4	62
—	—	14.7	11.9	—	11.3	63
—	—	2.3	9.2	—	10.8	64
—	—	9.1	9.7	—	11.4	65
—	—	8.9	5.0	—	6.9	66
2.0	1.8	50.3	12.7	-4.8	5.0	67
3.0	3.8	51.8	11.6	17.0	6.3	68
3.7	17.2	51.0	14.6	24.0	8.1	69
4.6	19.9	40.0	9.9	10.1	4.9	70
—	—	—	—	—	3.8	71
—	—	4.3	5.1	—	3.8	72
—	—	2.8	3.7	—	3.6	73
—	—	-0.1	2.7	—	3.7	74
—	—	2.6	1.7	—	4.9	75
—	—	2.5	1.2	—	6.7	76
42.1	0.3	5.8	5.0	-3.5	4.6	77
49.1	0.6	4.8	2.5	1.6	5.2	78
49.3	2.7	4.1	3.0	3.6	5.6	79
53.4	4.9	2.3	3.4	3.0	3.6	80
—	—	—	—	—	4.1	81
—	—	4.2	5.4	—	4.0	82
—	—	3.5	5.7	—	4.2	83
—	—	0.5	3.8	—	4.1	84
—	—	3.1	3.7	—	5.4	85
—	—	2.4	3.4	—	9.0	86
37.7	0.4	6.4	5.4	-0.7	5.0	87
49.9	1.0	5.9	3.4	2.6	5.6	88
50.8	4.7	5.2	3.9	4.3	6.0	89
58.4	5.2	4.4	3.9	2.9	4.2	90
—	—	—	—	—	0.86	91
—	—	1.11	0.77	—	0.88	92
—	—	1.24	0.97	—	0.99	93
—	—	1.03	0.99	—	0.95	94
—	—	1.00	0.88	—	0.91	95
—	—	0.94	0.83	—	0.37	96
0.03	1.12	1.20	1.03	2.13	0.58	97
0.04	0.86	0.98	1.15	2.19	0.63	98
0.04	0.74	0.68	1.29	2.21	0.66	99
0.05	1.05	0.70	0.62	1.67	0.66	100

## 5. Table of Main Financial and

Sector Classification		No.	All Industries	Manufacturing	Food	Textile Mill Products	Lumber and Wood Products	Pulp, Paper and Paper Products	Printing and Allied Industries	Chemical and Allied Products	Petroleum and Coal Products
Tangible fixed asset turnover ratio (times)	FY2003.....	101	<b>2.99</b>	<b>3.48</b>	3.43	—	2.93	1.95	3.40	3.05	4.34
	FY2004.....	102	<b>3.15</b>	<b>3.79</b>	3.72	—	2.95	2.09	3.26	3.26	4.78
	FY2005.....	103	<b>3.34</b>	<b>4.06</b>	3.59	—	3.40	3.49	3.08	3.43	5.89
	FY2006.....	104	<b>3.50</b>	<b>4.14</b>	3.40	—	3.50	2.15	3.45	3.48	5.80
	FY2007.....	105	<b>3.63</b>	<b>4.17</b>	3.30	—	2.55	2.49	3.00	3.65	6.59
	FY2008.....	106	<b>3.40</b>	<b>3.95</b>	3.79	—	3.25	2.32	3.33	3.32	6.43
	FY2009.....	107	<b>3.09</b>	<b>3.44</b>	3.90	3.21	2.79	2.16	2.75	3.30	4.28
	FY2010.....	108	<b>3.09</b>	<b>3.78</b>	4.00	2.96	3.38	2.22	3.63	3.52	6.24
	FY2011.....	109	<b>3.12</b>	<b>3.92</b>	4.04	3.45	2.96	2.20	2.88	3.76	8.72
	FY2012.....	110	<b>3.35</b>	<b>3.92</b>	4.12	3.10	2.80	2.33	2.52	3.46	8.15
Average age of inventory (months)	FY2003.....	111	<b>0.87</b>	<b>1.10</b>	0.89	—	2.06	0.89	0.46	1.22	1.09
	FY2004.....	112	<b>0.84</b>	<b>1.08</b>	0.86	—	1.57	0.91	0.39	1.29	1.15
	FY2005.....	113	<b>0.84</b>	<b>1.04</b>	0.81	—	1.41	0.67	0.41	1.26	1.16
	FY2006.....	114	<b>0.84</b>	<b>1.09</b>	0.91	—	1.56	0.98	0.44	1.33	1.23
	FY2007.....	115	<b>0.91</b>	<b>1.13</b>	1.31	—	1.84	0.89	0.42	1.33	1.14
	FY2008.....	116	<b>0.94</b>	<b>1.20</b>	0.85	—	1.48	1.01	0.39	1.55	1.04
	FY2009.....	117	<b>1.04</b>	<b>1.32</b>	0.96	1.74	2.02	0.99	0.79	1.61	1.26
	FY2010.....	118	<b>0.88</b>	<b>1.14</b>	0.82	1.67	1.68	0.96	0.46	1.50	1.17
	FY2011.....	119	<b>0.90</b>	<b>1.21</b>	0.98	1.63	1.45	0.92	0.53	1.70	1.19
	FY2012.....	120	<b>0.92</b>	<b>1.27</b>	1.00	1.76	1.61	0.91	0.51	1.77	1.35
Receivable turnover period (months)	FY2003.....	121	<b>1.85</b>	<b>2.38</b>	1.54	—	2.44	2.58	2.26	3.05	1.84
	FY2004.....	122	<b>1.83</b>	<b>2.34</b>	1.50	—	2.29	2.67	2.50	3.20	1.69
	FY2005.....	123	<b>1.81</b>	<b>2.34</b>	1.55	—	2.64	1.98	2.60	2.99	1.57
	FY2006.....	124	<b>1.81</b>	<b>2.31</b>	1.52	—	2.10	2.79	2.69	3.06	1.64
	FY2007.....	125	<b>1.86</b>	<b>2.33</b>	1.73	—	2.23	2.83	2.53	2.96	1.41
	FY2008.....	126	<b>1.78</b>	<b>2.15</b>	1.49	—	2.09	2.61	2.58	2.83	1.21
	FY2009.....	127	<b>1.83</b>	<b>2.33</b>	1.54	2.20	2.67	2.77	2.67	2.93	1.49
	FY2010.....	128	<b>1.79</b>	<b>2.23</b>	1.53	2.29	2.43	2.62	2.31	2.94	1.44
	FY2011.....	129	<b>1.82</b>	<b>2.30</b>	1.56	2.04	2.18	2.76	2.46	3.00	1.47
	FY2012.....	130	<b>1.86</b>	<b>2.34</b>	1.51	2.17	2.13	2.78	2.42	3.10	1.55
Payable turnover period (months)	FY2003.....	131	<b>1.55</b>	<b>1.73</b>	0.93	—	2.01	1.90	1.75	1.69	1.14
	FY2004.....	132	<b>1.50</b>	<b>1.72</b>	0.97	—	1.82	1.93	1.71	1.85	1.07
	FY2005.....	133	<b>1.50</b>	<b>1.73</b>	1.07	—	1.93	1.56	1.93	1.75	1.01
	FY2006.....	134	<b>1.48</b>	<b>1.73</b>	0.96	—	1.91	2.01	1.81	1.83	1.11
	FY2007.....	135	<b>1.51</b>	<b>1.75</b>	1.04	—	1.91	1.98	1.94	1.75	1.11
	FY2008.....	136	<b>1.38</b>	<b>1.63</b>	1.00	—	1.37	1.98	1.76	1.59	0.97
	FY2009.....	137	<b>1.42</b>	<b>1.71</b>	0.98	1.47	1.83	1.90	2.35	1.59	1.08
	FY2010.....	138	<b>1.39</b>	<b>1.64</b>	0.94	1.21	1.69	1.90	1.77	1.60	1.31
	FY2011.....	139	<b>1.40</b>	<b>1.68</b>	0.98	1.45	1.56	1.98	1.67	1.65	1.35
	FY2012.....	140	<b>1.43</b>	<b>1.68</b>	0.96	1.29	1.57	2.03	1.77	1.77	1.34
Ratio of credit provision to receipt (%)	FY2003.....	141	<b>125.2</b>	<b>144.7</b>	166.4	—	147.8	153.8	135.8	187.9	163.1
	FY2004.....	142	<b>126.8</b>	<b>140.9</b>	145.0	—	140.4	145.7	153.4	176.5	152.7
	FY2005.....	143	<b>125.8</b>	<b>141.0</b>	156.4	—	148.4	128.7	142.3	169.8	159.7
	FY2006.....	144	<b>126.3</b>	<b>137.7</b>	159.5	—	123.0	147.0	153.7	168.0	135.1
	FY2007.....	145	<b>127.6</b>	<b>136.8</b>	168.8	—	138.7	143.0	134.3	171.5	120.4
	FY2008.....	146	<b>136.1</b>	<b>141.2</b>	152.7	—	173.8	142.5	156.6	191.6	134.2
	FY2009.....	147	<b>133.9</b>	<b>142.7</b>	166.2	159.5	153.5	155.7	123.1	195.5	135.1
	FY2010.....	148	<b>131.8</b>	<b>138.5</b>	160.8	200.6	156.3	140.3	139.3	182.9	108.0
	FY2011.....	149	<b>132.1</b>	<b>140.5</b>	169.0	148.3	149.5	144.8	151.9	183.8	109.8
	FY2012.....	150	<b>133.2</b>	<b>144.0</b>	157.6	182.1	143.1	140.2	141.3	170.5	121.0

## Operating Ratios by Sector (continued)

Ceramic, Stone and Clay Products	Iron and Steel	Non-ferrous Metals and Products	Fabricated Metal Products	General-Purpose Machinery	Production Machinery	Business Oriented Machinery	Electrical Machinery, Equipment and Supplies	Information and Communication Electronics Equipment	Transportation Equipment	Motor Vehicles, Parts and Accessories	Miscellaneous Transportation Equipment	No.
2.18	1.86	2.51	2.63	—	3.54	4.11	5.28	—	—	4.76	3.30	101
2.45	2.28	2.85	3.08	—	4.03	4.50	6.01	5.94	<b>4.79</b>	4.94	3.68	102
2.65	2.69	3.54	3.35	—	4.21	4.65	5.97	5.63	<b>4.96</b>	5.01	4.53	103
2.58	2.88	4.85	3.49	—	4.49	4.92	6.65	5.42	<b>5.33</b>	5.39	4.83	104
2.60	3.04	4.46	3.63	—	4.16	4.28	6.96	5.46	<b>5.47</b>	5.52	5.13	105
2.46	3.06	4.18	3.44	—	3.75	4.16	5.36	5.50	<b>4.55</b>	4.54	4.63	106
2.16	2.10	3.19	2.53	2.94	2.72	4.03	4.88	5.05	<b>4.10</b>	4.08	4.23	107
2.28	2.38	3.84	2.50	3.08	3.18	4.79	5.38	5.98	<b>4.57</b>	4.66	3.95	108
2.26	2.49	3.83	3.10	3.20	3.65	3.96	5.39	5.26	<b>4.86</b>	4.96	4.13	109
2.19	2.46	3.63	3.30	3.25	3.43	4.70	5.38	4.69	<b>5.35</b>	5.57	3.99	110
1.30	1.62	1.67	1.20	—	1.79	1.51	1.00	—	—	0.55	3.25	111
1.41	1.57	1.51	1.00	—	1.76	1.39	0.97	0.91	<b>0.65</b>	0.49	2.21	112
1.29	1.53	1.39	1.04	—	1.68	1.38	0.89	0.95	<b>0.63</b>	0.49	1.97	113
1.41	1.57	1.18	1.02	—	1.67	1.29	0.88	0.93	<b>0.63</b>	0.48	2.28	114
1.25	1.58	1.30	1.15	—	1.53	1.47	0.88	1.01	<b>0.70</b>	0.49	2.52	115
1.39	1.77	1.37	0.98	—	1.75	1.60	1.06	1.00	<b>0.82</b>	0.56	2.82	116
1.51	2.53	1.78	1.33	1.86	2.61	1.47	1.13	0.96	<b>0.80</b>	0.58	2.45	117
1.57	2.05	1.56	1.21	1.67	2.02	1.25	1.02	0.90	<b>0.70</b>	0.52	2.19	118
1.46	2.14	1.64	1.04	1.68	1.87	1.31	1.18	0.99	<b>0.71</b>	0.54	2.16	119
1.48	2.18	1.85	1.15	1.68	2.19	1.38	1.15	1.14	<b>0.68</b>	0.51	2.20	120
2.80	2.12	2.51	2.89	—	3.53	3.04	2.34	—	—	1.71	1.54	121
2.84	1.94	2.45	2.49	—	3.53	2.89	2.33	2.09	<b>1.72</b>	1.67	2.31	122
2.85	1.90	2.37	2.62	—	3.79	3.02	2.36	2.22	<b>1.72</b>	1.65	2.35	123
2.78	1.95	2.14	2.74	—	3.34	2.95	2.38	2.12	<b>1.67</b>	1.62	2.25	124
2.59	1.93	2.35	2.63	—	3.26	3.58	2.37	2.18	<b>1.63</b>	1.58	2.06	125
2.61	1.61	1.92	2.47	—	3.01	2.89	2.30	2.18	<b>1.60</b>	1.52	2.18	126
2.86	2.13	2.19	2.69	3.67	3.70	2.87	2.44	2.11	<b>1.69</b>	1.59	2.45	127
2.99	1.81	2.15	2.75	3.46	3.00	2.69	2.34	2.14	<b>1.66</b>	1.55	2.55	128
2.96	1.86	2.13	2.71	3.52	3.38	2.77	2.60	2.29	<b>1.77</b>	1.66	2.66	129
2.81	2.01	2.27	2.62	3.36	3.73	2.74	2.66	2.43	<b>1.77</b>	1.68	2.61	130
1.98	1.89	1.54	1.97	—	2.47	1.90	1.94	—	—	1.65	2.53	131
1.98	1.76	1.62	1.66	—	2.26	1.97	1.99	1.88	<b>1.66</b>	1.61	2.17	132
1.99	1.71	1.55	1.84	—	2.29	1.94	1.95	1.94	<b>1.70</b>	1.64	2.27	133
1.92	1.83	1.52	1.89	—	2.22	1.98	1.97	1.85	<b>1.71</b>	1.63	2.55	134
1.75	1.84	1.65	1.98	—	2.26	2.53	1.89	1.86	<b>1.68</b>	1.62	2.22	135
1.80	1.59	1.35	1.70	—	2.13	1.81	1.89	1.84	<b>1.67</b>	1.57	2.44	136
1.83	2.07	1.52	1.81	2.46	2.45	1.89	1.87	1.79	<b>1.66</b>	1.59	2.19	137
2.21	1.71	1.45	1.76	2.23	2.11	1.83	1.83	1.89	<b>1.61</b>	1.54	2.16	138
2.12	1.69	1.50	1.83	2.35	2.35	1.84	1.89	2.02	<b>1.71</b>	1.65	2.20	139
1.86	1.69	1.54	1.66	2.12	2.50	1.65	1.82	1.97	<b>1.74</b>	1.70	2.13	140
149.7	118.8	165.0	168.7	—	149.3	165.3	125.4	—	—	106.7	65.6	141
158.1	117.5	153.6	163.2	—	163.0	155.6	121.8	114.8	<b>103.6</b>	103.3	106.0	142
148.9	117.1	158.5	154.5	—	177.4	165.9	124.5	116.9	<b>102.2</b>	101.6	106.6	143
154.0	110.3	144.6	160.8	—	156.0	157.0	124.3	116.0	<b>98.1</b>	99.4	89.4	144
161.0	108.2	145.4	149.2	—	151.0	145.4	126.7	122.9	<b>96.3</b>	96.7	93.8	145
150.9	104.8	149.2	166.2	—	152.8	168.7	129.2	121.8	<b>100.0</b>	102.2	92.3	146
169.4	107.5	142.0	167.6	168.0	158.2	159.2	130.6	117.7	<b>103.2</b>	99.6	129.1	147
137.0	106.7	149.8	161.2	149.6	140.8	150.6	129.6	111.2	<b>103.9</b>	100.8	119.6	148
144.5	117.3	145.5	157.4	156.2	149.1	157.9	146.0	115.0	<b>103.0</b>	100.2	123.4	149
158.3	122.7	151.1	170.8	169.2	153.6	171.8	152.9	128.6	<b>104.9</b>	101.5	128.3	150

## 5. Table of Main Financial and

Sector Classification		No.	Miscellaneous Manufacturing Industries	Non- Manufacturing	Agriculture, Forestry and Fisheries	Agriculture and Forestry	Fisheries	Mining and Quarrying of Stone and Gravel	Construction	Production, Transmission and Distribution of Electricity	Production, Transmission and Distribution of Gas	Information and Communications
Tangible fixed asset turnover ratio (times)	<b>FY2003</b> .....	101	3.46	<b>2.82</b>	<b>2.21</b>	—	2.96	1.81	5.63	0.48	0.97	1.94
	<b>FY2004</b> .....	102	3.18	<b>2.95</b>	<b>2.16</b>	—	2.81	1.34	6.16	0.50	0.99	3.16
	<b>FY2005</b> .....	103	4.02	<b>3.12</b>	<b>2.19</b>	—	1.87	2.42	5.88	0.52	1.13	2.92
	<b>FY2006</b> .....	104	3.74	<b>3.30</b>	<b>1.77</b>	—	2.20	2.96	6.15	0.55	1.25	3.03
	<b>FY2007</b> .....	105	4.08	<b>3.45</b>	<b>2.20</b>	—	2.92	3.34	6.21	0.59	1.35	2.97
	<b>FY2008</b> .....	106	4.02	<b>3.21</b>	<b>2.23</b>	—	3.26	2.98	5.91	0.66	1.49	3.11
	<b>FY2009</b> .....	107	3.59	<b>2.97</b>	<b>2.58</b>	2.36	3.43	2.20	5.94	0.58	1.37	2.88
	<b>FY2010</b> .....	108	3.71	<b>2.87</b>	<b>2.22</b>	2.00	3.52	2.18	5.65	0.62	1.49	2.62
	<b>FY2011</b> .....	109	3.93	<b>2.88</b>	<b>2.42</b>	2.16	3.75	2.42	5.66	0.66	1.65	2.77
	<b>FY2012</b> .....	110	3.87	<b>3.16</b>	<b>2.43</b>	2.19	3.41	2.68	5.73	0.70	1.91	3.08
Average age of inventory (months)	<b>FY2003</b> .....	111	1.16	<b>0.78</b>	<b>2.58</b>	—	1.65	0.55	1.60	0.23	0.24	0.34
	<b>FY2004</b> .....	112	1.14	<b>0.74</b>	<b>2.05</b>	—	2.19	0.66	1.61	0.21	0.27	0.33
	<b>FY2005</b> .....	113	1.04	<b>0.76</b>	<b>3.04</b>	—	2.67	0.67	1.52	0.25	0.30	0.34
	<b>FY2006</b> .....	114	1.13	<b>0.74</b>	<b>2.00</b>	—	1.78	0.51	1.54	0.31	0.32	0.32
	<b>FY2007</b> .....	115	0.98	<b>0.82</b>	<b>1.68</b>	—	1.53	0.52	1.56	0.36	0.34	0.32
	<b>FY2008</b> .....	116	1.41	<b>0.83</b>	<b>2.61</b>	—	2.23	0.58	1.72	0.38	0.35	0.40
	<b>FY2009</b> .....	117	1.31	<b>0.93</b>	<b>1.87</b>	1.93	1.72	0.81	1.32	0.43	0.37	0.34
	<b>FY2010</b> .....	118	1.03	<b>0.77</b>	<b>1.88</b>	1.86	1.95	0.71	1.39	0.39	0.28	0.34
	<b>FY2011</b> .....	119	1.11	<b>0.77</b>	<b>2.05</b>	2.03	2.11	0.54	1.32	0.43	0.27	0.47
	<b>FY2012</b> .....	120	1.22	<b>0.78</b>	<b>1.97</b>	1.76	2.52	0.54	1.17	0.47	0.35	0.37
Receivable turnover period (months)	<b>FY2003</b> .....	121	2.69	<b>1.63</b>	<b>1.13</b>	—	0.86	2.25	2.05	0.67	1.15	2.32
	<b>FY2004</b> .....	122	2.62	<b>1.62</b>	<b>0.96</b>	—	0.83	1.89	2.00	0.67	1.17	1.84
	<b>FY2005</b> .....	123	2.60	<b>1.59</b>	<b>0.65</b>	—	0.61	1.71	2.10	0.70	1.16	1.78
	<b>FY2006</b> .....	124	2.61	<b>1.61</b>	<b>0.75</b>	—	0.57	1.57	1.99	0.73	1.17	1.86
	<b>FY2007</b> .....	125	2.60	<b>1.66</b>	<b>0.97</b>	—	0.70	1.65	2.12	0.75	1.19	2.00
	<b>FY2008</b> .....	126	2.33	<b>1.63</b>	<b>0.83</b>	—	0.82	1.75	2.07	0.75	1.09	2.07
	<b>FY2009</b> .....	127	2.69	<b>1.63</b>	<b>0.94</b>	1.08	0.59	1.64	2.10	0.78	1.20	2.02
	<b>FY2010</b> .....	128	2.61	<b>1.61</b>	<b>0.80</b>	0.85	0.61	1.75	2.18	0.69	1.09	2.06
	<b>FY2011</b> .....	129	2.54	<b>1.62</b>	<b>0.83</b>	0.90	0.65	1.69	2.17	0.79	1.19	2.11
	<b>FY2012</b> .....	130	2.57	<b>1.67</b>	<b>0.96</b>	1.03	0.75	1.62	2.16	0.83	1.27	2.22
Payable turnover period (months)	<b>FY2003</b> .....	131	1.69	<b>1.47</b>	<b>1.32</b>	—	1.25	1.64	1.89	0.34	0.40	1.00
	<b>FY2004</b> .....	132	1.78	<b>1.41</b>	<b>1.80</b>	—	2.08	1.20	1.88	0.33	0.45	0.92
	<b>FY2005</b> .....	133	1.86	<b>1.41</b>	<b>1.69</b>	—	1.58	0.93	1.99	0.40	0.53	0.86
	<b>FY2006</b> .....	134	1.78	<b>1.39</b>	<b>1.23</b>	—	1.35	1.21	1.89	0.44	0.53	0.96
	<b>FY2007</b> .....	135	1.79	<b>1.40</b>	<b>1.22</b>	—	1.29	0.76	1.96	0.57	0.65	1.00
	<b>FY2008</b> .....	136	1.73	<b>1.27</b>	<b>1.40</b>	—	1.42	0.89	1.83	0.56	0.72	0.83
	<b>FY2009</b> .....	137	1.88	<b>1.31</b>	<b>1.92</b>	2.20	1.20	0.83	1.73	0.52	0.85	0.86
	<b>FY2010</b> .....	138	1.73	<b>1.29</b>	<b>1.56</b>	1.78	0.81	0.73	1.74	0.48	0.67	0.90
	<b>FY2011</b> .....	139	1.69	<b>1.29</b>	<b>0.96</b>	0.84	1.31	0.73	1.77	0.62	0.56	0.94
	<b>FY2012</b> .....	140	1.73	<b>1.33</b>	<b>1.51</b>	1.43	1.75	0.75	1.83	0.70	0.53	0.96
Ratio of credit provision to receipt (%)	<b>FY2003</b> .....	141	171.7	<b>115.7</b>	<b>87.6</b>	—	71.0	168.1	113.7	196.5	291.9	232.8
	<b>FY2004</b> .....	142	157.9	<b>119.8</b>	<b>55.7</b>	—	42.3	201.2	111.1	192.1	240.7	194.8
	<b>FY2005</b> .....	143	149.7	<b>118.0</b>	<b>38.5</b>	—	41.2	200.1	110.5	162.0	203.6	205.4
	<b>FY2006</b> .....	144	154.2	<b>120.4</b>	<b>62.4</b>	—	48.6	147.1	108.6	171.1	243.0	194.6
	<b>FY2007</b> .....	145	154.3	<b>122.6</b>	<b>77.4</b>	—	50.8	264.4	114.7	111.8	154.4	205.7
	<b>FY2008</b> .....	146	143.7	<b>133.6</b>	<b>59.1</b>	—	56.1	211.5	117.4	160.8	145.1	270.6
	<b>FY2009</b> .....	147	159.6	<b>129.2</b>	<b>54.0</b>	54.7	50.6	234.6	130.6	141.2	128.8	240.2
	<b>FY2010</b> .....	148	155.4	<b>128.2</b>	<b>52.9</b>	49.3	80.5	240.7	127.6	142.2	212.3	234.3
	<b>FY2011</b> .....	149	155.4	<b>127.6</b>	<b>85.7</b>	107.1	48.2	245.2	124.5	115.9	223.6	223.7
	<b>FY2012</b> .....	150	153.5	<b>128.1</b>	<b>65.0</b>	74.2	45.0	227.0	121.0	121.8	234.0	232.7

## Operating Ratios by Sector (continued)

<b>Transport and Postal Activities</b>	Railway, road passenger and road freight transport	Water Transport	Miscellaneous Transport	<b>Wholesale and Retail Trade</b>	Wholesale Trade	Retail Trade	<b>Real Estate and Goods Rental and Leasing</b>	Real Estate	<b>Goods Rental and Leasing</b>	Goods Leasing	Miscellaneous Goods Rental and Leasing	No.
<b>1.37</b>	1.05	2.42	1.69	<b>6.58</b>	11.27	3.76	—	0.51	—	—	—	101
<b>1.24</b>	1.04	2.72	1.53	<b>8.39</b>	11.61	5.03	—	0.49	<b>0.72</b>	0.67	1.38	102
<b>1.23</b>	0.98	3.28	1.78	<b>8.27</b>	11.77	4.95	—	0.58	<b>0.60</b>	0.56	1.16	103
<b>1.32</b>	1.05	4.08	1.90	<b>8.95</b>	12.91	5.35	—	0.59	<b>0.73</b>	0.67	1.20	104
<b>1.48</b>	1.21	4.59	1.71	<b>10.34</b>	15.28	5.61	—	0.61	<b>0.66</b>	0.60	1.19	105
<b>1.39</b>	1.09	5.00	1.76	<b>9.24</b>	12.69	5.69	—	0.49	<b>0.90</b>	0.81	1.50	106
<b>1.25</b>	0.97	3.62	1.72	<b>8.37</b>	11.98	5.33	<b>0.58</b>	0.47	<b>1.90</b>	2.00	1.62	107
<b>1.22</b>	0.98	3.64	1.52	<b>8.62</b>	12.35	5.39	<b>0.51</b>	0.39	<b>2.09</b>	2.19	1.72	108
<b>1.32</b>	1.10	3.64	1.66	<b>8.65</b>	12.62	5.28	<b>0.49</b>	0.38	<b>2.15</b>	2.29	1.79	109
<b>1.47</b>	1.21	3.72	1.95	<b>8.37</b>	11.88	5.32	<b>0.61</b>	0.47	<b>2.03</b>	2.02	2.04	110
<b>0.28</b>	0.42	0.13	0.18	<b>0.63</b>	0.55	0.78	—	4.00	—	—	—	111
<b>0.29</b>	0.39	0.10	0.15	<b>0.63</b>	0.54	0.85	—	3.53	<b>0.11</b>	0.08	0.23	112
<b>0.29</b>	0.38	0.17	0.15	<b>0.69</b>	0.57	0.95	—	4.30	<b>0.12</b>	0.12	0.11	113
<b>0.47</b>	0.48	0.17	0.56	<b>0.63</b>	0.55	0.81	—	4.24	<b>0.14</b>	0.12	0.21	114
<b>0.46</b>	0.24	0.22	1.06	<b>0.57</b>	0.49	0.79	—	6.89	<b>0.13</b>	0.11	0.27	115
<b>0.59</b>	0.25	0.18	1.51	<b>0.67</b>	0.57	0.88	—	4.44	<b>0.14</b>	0.11	0.22	116
<b>0.68</b>	0.28	0.22	1.55	<b>0.72</b>	0.62	0.89	<b>5.19</b>	6.84	<b>0.28</b>	0.15	0.71	117
<b>0.69</b>	0.25	0.26	1.73	<b>0.69</b>	0.60	0.89	<b>2.62</b>	3.58	<b>0.14</b>	0.10	0.31	118
<b>0.71</b>	0.22	0.31	1.87	<b>0.71</b>	0.63	0.89	<b>2.38</b>	3.17	<b>0.29</b>	0.31	0.23	119
<b>0.73</b>	0.19	0.34	1.97	<b>0.73</b>	0.69	0.81	<b>2.79</b>	3.78	<b>0.45</b>	0.51	0.26	120
<b>1.55</b>	1.27	1.29	1.84	<b>1.65</b>	2.08	0.86	—	0.85	—	—	—	121
<b>1.53</b>	1.27	1.07	2.21	<b>1.67</b>	2.02	0.83	—	0.73	<b>5.15</b>	5.63	2.36	122
<b>1.52</b>	1.29	1.32	2.10	<b>1.70</b>	2.12	0.75	—	0.62	<b>5.04</b>	5.37	2.80	123
<b>1.43</b>	1.28	1.17	1.90	<b>1.68</b>	2.04	0.90	—	0.53	<b>6.23</b>	6.77	3.43	124
<b>1.49</b>	1.41	1.11	1.82	<b>1.61</b>	1.91	0.83	—	0.84	<b>8.55</b>	9.94	1.84	125
<b>1.38</b>	1.32	0.99	1.72	<b>1.62</b>	1.89	0.99	—	0.57	<b>9.32</b>	11.03	3.05	126
<b>1.41</b>	1.28	1.28	1.69	<b>1.60</b>	2.07	0.71	<b>2.76</b>	0.54	<b>9.35</b>	11.08	3.62	127
<b>1.38</b>	1.25	1.14	1.74	<b>1.53</b>	1.93	0.73	<b>2.61</b>	0.48	<b>8.13</b>	9.54	2.04	128
<b>1.42</b>	1.31	1.17	1.75	<b>1.56</b>	1.97	0.73	<b>2.60</b>	0.61	<b>7.84</b>	9.65	1.79	129
<b>1.38</b>	1.40	1.16	1.39	<b>1.63</b>	2.11	0.70	<b>2.52</b>	0.52	<b>7.21</b>	8.83	1.84	130
<b>0.98</b>	0.94	1.16	0.99	<b>1.70</b>	1.91	1.32	—	1.03	—	—	—	131
<b>0.96</b>	0.91	0.94	1.08	<b>1.66</b>	1.87	1.14	—	0.88	<b>1.85</b>	1.84	1.91	132
<b>0.96</b>	0.89	0.96	1.12	<b>1.73</b>	1.96	1.20	—	0.88	<b>1.92</b>	1.93	1.86	133
<b>1.01</b>	0.89	1.12	1.26	<b>1.65</b>	1.85	1.21	—	0.85	<b>2.17</b>	2.26	1.66	134
<b>1.08</b>	1.06	1.02	1.15	<b>1.58</b>	1.76	1.12	—	1.08	<b>2.22</b>	2.34	1.66	135
<b>0.96</b>	0.90	0.89	1.10	<b>1.48</b>	1.65	1.08	—	0.62	<b>1.76</b>	1.87	1.34	136
<b>0.96</b>	0.87	1.21	1.02	<b>1.56</b>	1.82	1.07	<b>1.00</b>	0.75	<b>1.73</b>	1.66	1.97	137
<b>0.93</b>	0.88	1.11	0.95	<b>1.53</b>	1.76	1.06	<b>0.89</b>	0.63	<b>1.56</b>	1.60	1.37	138
<b>1.01</b>	0.91	1.55	1.03	<b>1.51</b>	1.78	0.98	<b>0.97</b>	0.61	<b>1.91</b>	1.91	1.91	139
<b>1.05</b>	0.91	1.52	1.21	<b>1.55</b>	1.84	0.98	<b>1.04</b>	0.66	<b>1.93</b>	2.02	1.63	140
<b>159.2</b>	141.5	114.4	183.3	<b>102.0</b>	115.9	66.0	—	74.5	—	—	—	141
<b>161.9</b>	146.2	113.7	206.1	<b>106.3</b>	113.9	75.9	—	80.4	<b>277.8</b>	305.6	129.0	142
<b>158.8</b>	148.2	136.8	185.9	<b>103.0</b>	113.7	63.4	—	54.9	<b>264.9</b>	285.9	123.7	143
<b>145.5</b>	153.9	104.4	147.4	<b>106.3</b>	115.1	75.8	—	67.0	<b>295.5</b>	311.8	181.7	144
<b>139.2</b>	137.8	109.1	155.0	<b>105.6</b>	112.7	76.0	—	83.0	<b>418.3</b>	466.2	105.5	145
<b>150.5</b>	151.1	111.5	165.4	<b>113.6</b>	119.8	92.6	—	92.2	<b>617.0</b>	673.4	320.6	146
<b>149.3</b>	151.0	104.4	166.0	<b>106.6</b>	119.7	66.3	<b>279.1</b>	78.0	<b>531.1</b>	664.8	155.0	147
<b>149.8</b>	144.3	100.8	184.9	<b>104.7</b>	114.0	72.4	<b>281.4</b>	70.5	<b>502.4</b>	577.2	124.8	148
<b>143.7</b>	147.0	75.6	172.8	<b>106.0</b>	114.7	74.8	<b>255.6</b>	107.6	<b>366.2</b>	452.8	84.0	149
<b>129.4</b>	155.5	78.2	110.4	<b>107.8</b>	117.5	72.3	<b>252.0</b>	72.3	<b>398.2</b>	465.6	129.4	150

## 5. Table of Main Financial and

Sector Classification		No.	Services	Accommodations, Eating and Drinking Services	Accommodations	Eating and Drinking Services	Living- Related and Personal Services and Amusement Services	Living- Related and Personal Services	Services For Amusement and Hobbies	Scientific Research, Professional and Technical Services	Advertising
Tangible fixed asset turnover ratio (times)	FY2003.....	101	<b>2.34</b>	—	0.77	—	—	1.41	1.78	—	3.19
	FY2004.....	102	<b>2.12</b>	—	0.87	2.91	—	2.95	1.17	—	7.01
	FY2005.....	103	<b>2.60</b>	—	0.99	2.52	—	2.52	2.86	—	6.85
	FY2006.....	104	<b>2.73</b>	—	0.70	2.90	—	2.20	2.85	—	6.99
	FY2007.....	105	<b>2.47</b>	—	0.81	2.41	—	2.17	2.33	—	6.75
	FY2008.....	106	<b>2.81</b>	—	0.90	2.79	—	4.28	1.81	—	8.01
	FY2009.....	107	<b>2.95</b>	<b>2.04</b>	0.94	3.62	<b>2.19</b>	2.40	2.10	<b>6.12</b>	11.73
	FY2010.....	108	<b>2.75</b>	<b>2.02</b>	0.81	3.65	<b>1.85</b>	2.61	1.58	<b>5.16</b>	11.07
	FY2011.....	109	<b>2.66</b>	<b>1.90</b>	0.83	2.90	<b>1.76</b>	2.02	1.66	<b>3.85</b>	11.72
	FY2012.....	110	<b>2.79</b>	<b>1.74</b>	0.76	2.86	<b>1.97</b>	2.00	1.95	<b>5.11</b>	12.07
Average age of inventory (months)	FY2003.....	111	<b>0.23</b>	—	0.17	—	—	0.39	0.14	—	0.18
	FY2004.....	112	<b>0.22</b>	—	0.33	0.16	—	0.14	0.15	—	0.14
	FY2005.....	113	<b>0.18</b>	—	0.23	0.20	—	0.17	0.08	—	0.14
	FY2006.....	114	<b>0.20</b>	—	0.19	0.14	—	0.17	0.07	—	0.14
	FY2007.....	115	<b>0.19</b>	—	0.25	0.15	—	0.18	0.11	—	0.12
	FY2008.....	116	<b>0.19</b>	—	0.33	0.15	—	0.23	0.09	—	0.13
	FY2009.....	117	<b>0.23</b>	<b>0.15</b>	0.11	0.17	<b>0.15</b>	0.24	0.11	<b>0.37</b>	0.13
	FY2010.....	118	<b>0.22</b>	<b>0.17</b>	0.18	0.17	<b>0.14</b>	0.18	0.12	<b>0.33</b>	0.10
	FY2011.....	119	<b>0.22</b>	<b>0.18</b>	0.17	0.18	<b>0.12</b>	0.18	0.09	<b>0.37</b>	0.09
	FY2012.....	120	<b>0.26</b>	<b>0.28</b>	0.61	0.18	<b>0.15</b>	0.27	0.09	<b>0.26</b>	0.14
Receivable turnover period (months)	FY2003.....	121	<b>1.58</b>	—	0.45	—	—	0.86	0.22	—	2.39
	FY2004.....	122	<b>1.67</b>	—	0.54	0.22	—	0.73	0.26	—	1.90
	FY2005.....	123	<b>1.37</b>	—	0.44	0.30	—	0.97	0.11	—	2.13
	FY2006.....	124	<b>1.55</b>	—	0.47	0.22	—	0.64	0.08	—	2.06
	FY2007.....	125	<b>1.88</b>	—	0.52	0.26	—	1.13	0.09	—	1.89
	FY2008.....	126	<b>1.83</b>	—	0.48	0.24	—	0.85	0.13	—	1.71
	FY2009.....	127	<b>1.10</b>	<b>0.37</b>	0.51	0.32	<b>0.46</b>	1.08	0.14	<b>1.92</b>	2.25
	FY2010.....	128	<b>1.21</b>	<b>0.39</b>	0.42	0.38	<b>0.45</b>	0.89	0.20	<b>2.06</b>	2.41
	FY2011.....	129	<b>1.19</b>	<b>0.43</b>	0.57	0.40	<b>0.42</b>	1.03	0.13	<b>2.06</b>	2.28
	FY2012.....	130	<b>1.26</b>	<b>0.41</b>	0.52	0.37	<b>0.43</b>	1.02	0.11	<b>2.22</b>	2.27
Payable turnover period (months)	FY2003.....	131	<b>0.93</b>	—	0.94	—	—	0.71	0.32	—	1.15
	FY2004.....	132	<b>0.92</b>	—	0.46	0.37	—	0.74	0.39	—	0.98
	FY2005.....	133	<b>0.80</b>	—	0.42	0.48	—	1.28	0.22	—	1.10
	FY2006.....	134	<b>0.77</b>	—	0.70	0.40	—	0.69	0.13	—	0.99
	FY2007.....	135	<b>0.88</b>	—	0.46	0.44	—	1.02	0.36	—	1.00
	FY2008.....	136	<b>0.78</b>	—	0.41	0.44	—	0.70	0.30	—	0.92
	FY2009.....	137	<b>0.73</b>	<b>0.45</b>	0.45	0.46	<b>0.48</b>	0.92	0.25	<b>1.37</b>	1.87
	FY2010.....	138	<b>0.71</b>	<b>0.48</b>	0.50	0.47	<b>0.50</b>	0.91	0.27	<b>1.19</b>	1.92
	FY2011.....	139	<b>0.69</b>	<b>0.45</b>	0.44	0.46	<b>0.40</b>	0.77	0.23	<b>1.23</b>	1.98
	FY2012.....	140	<b>0.74</b>	<b>0.46</b>	0.45	0.46	<b>0.43</b>	0.82	0.21	<b>1.27</b>	1.89
Ratio of credit provision to receipt (%)	FY2003.....	141	<b>174.3</b>	—	52.5	—	—	117.3	61.0	—	208.2
	FY2004.....	142	<b>184.5</b>	—	123.9	54.3	—	126.0	70.9	—	191.2
	FY2005.....	143	<b>190.9</b>	—	103.9	65.3	—	124.0	95.1	—	198.4
	FY2006.....	144	<b>208.7</b>	—	82.5	56.2	—	93.9	68.1	—	212.4
	FY2007.....	145	<b>223.9</b>	—	112.2	60.9	—	111.6	25.9	—	191.7
	FY2008.....	146	<b>248.8</b>	—	118.3	55.2	—	117.5	40.8	—	187.8
	FY2009.....	147	<b>153.1</b>	<b>85.5</b>	115.7	74.8	<b>104.3</b>	128.8	57.3	<b>140.6</b>	121.1
	FY2010.....	148	<b>174.1</b>	<b>79.9</b>	78.6	80.2	<b>91.3</b>	101.8	73.5	<b>179.9</b>	127.2
	FY2011.....	149	<b>176.1</b>	<b>91.0</b>	123.6	83.6	<b>106.4</b>	132.3	59.4	<b>175.6</b>	116.1
	FY2012.....	150	<b>172.1</b>	<b>88.6</b>	120.4	78.6	<b>105.4</b>	130.1	54.0	<b>174.7</b>	119.3

## Operating Ratios by Sector (continued)

Pure Holding Companies	Miscellaneous Scientific Research, Professional and Technical Services	Medical, Health Care and Welfare	Education, Learning Support	Employment and Worker Dispatching Services	Miscellaneous Services	No.
—	—	—	—	—	3.41	101
—	—	2.37	1.58	—	4.31	102
—	—	3.58	2.20	—	3.91	103
—	—	2.28	3.11	—	4.24	104
—	—	2.51	1.71	—	4.32	105
—	—	1.93	2.08	—	4.72	106
1.72	4.86	2.66	2.61	13.87	3.62	107
2.26	3.95	1.86	2.83	16.73	3.34	108
2.53	3.01	1.64	4.10	9.64	4.25	109
2.33	4.31	1.62	2.44	10.21	4.24	110
—	—	—	—	—	0.41	111
—	—	0.19	0.26	—	0.49	112
—	—	0.22	0.16	—	0.43	113
—	—	0.26	0.18	—	0.45	114
—	—	0.25	0.29	—	0.35	115
—	—	0.13	0.31	—	0.34	116
0.34	0.61	0.15	0.26	0.01	0.29	117
0.10	0.56	0.09	0.26	0.06	0.26	118
0.29	0.52	0.11	0.31	0.04	0.25	119
0.37	0.31	0.17	0.47	0.03	0.37	120
—	—	—	—	—	1.64	121
—	—	2.06	0.63	—	1.79	122
—	—	1.82	0.43	—	1.67	123
—	—	1.48	0.52	—	1.58	124
—	—	1.40	0.46	—	1.77	125
—	—	1.80	0.45	—	1.67	126
1.97	1.58	1.50	0.49	1.68	1.58	127
0.78	1.91	1.46	0.37	1.52	1.64	128
1.02	2.08	1.55	0.50	1.27	1.53	129
1.23	2.35	1.53	1.08	2.00	1.50	130
—	—	—	—	—	1.15	131
—	—	0.92	0.34	—	1.12	132
—	—	0.78	0.31	—	1.00	133
—	—	0.91	0.31	—	0.90	134
—	—	0.58	0.28	—	0.83	135
—	—	0.52	0.22	—	0.87	136
1.92	0.82	0.52	0.22	0.16	0.77	137
0.64	0.63	0.41	0.23	0.26	0.72	138
0.97	0.88	0.50	0.30	0.23	0.70	139
1.06	0.91	0.64	0.45	0.36	0.76	140
—	—	—	—	—	154.3	141
—	—	240.2	185.5	—	164.9	142
—	—	232.0	130.8	—	178.2	143
—	—	173.2	162.6	—	183.5	144
—	—	217.7	157.4	—	224.3	145
—	—	372.6	202.4	—	205.8	146
121.8	186.8	292.0	240.1	1,129.4	210.9	147
111.4	295.8	357.8	160.5	577.6	227.5	148
96.6	274.7	310.7	171.0	546.3	219.6	149
143.5	251.0	242.7	235.9	557.3	198.4	150

## 5. Table of Main Financial and

		Sector	No.	All Industries	Manufacturing	Food	Textile Mill Products	Lumber and Wood Products	Pulp, Paper and Paper Products	Printing and Allied Industries	Chemical and Allied Products	Petroleum and Coal Products
		FY										
Classification												
Liquidity ratio (%)	FY2003.....	151	<b>10.4</b>	<b>11.7</b>	7.4	—	13.4	9.3	17.0	15.0	2.5	
	FY2004.....	152	<b>10.6</b>	<b>11.3</b>	9.5	—	14.3	9.7	15.2	17.0	2.2	
	FY2005.....	153	<b>10.2</b>	<b>10.7</b>	9.0	—	9.3	6.6	16.7	15.2	1.5	
	FY2006.....	154	<b>10.3</b>	<b>10.7</b>	10.5	—	13.2	11.5	15.4	16.5	1.2	
	FY2007.....	155	<b>9.8</b>	<b>10.2</b>	8.3	—	11.6	9.3	14.0	14.6	1.1	
	FY2008.....	156	<b>11.1</b>	<b>10.3</b>	6.6	—	14.5	8.8	13.5	12.9	2.1	
	FY2009.....	157	<b>12.9</b>	<b>14.1</b>	8.2	28.0	16.1	11.8	16.8	15.0	3.2	
	FY2010.....	158	<b>13.3</b>	<b>13.5</b>	7.9	17.9	12.3	11.8	17.7	14.6	2.1	
	FY2011.....	159	<b>13.4</b>	<b>13.0</b>	7.8	13.4	14.8	10.5	14.6	14.6	1.3	
	FY2012.....	160	<b>13.6</b>	<b>13.1</b>	7.7	14.8	19.3	11.3	15.2	15.2	1.6	
Ratio of interest to borrowings (%)	FY2003.....	161	<b>2.0</b>	<b>2.2</b>	2.0	—	2.3	1.9	2.2	1.7	1.8	
	FY2004.....	162	<b>1.9</b>	<b>1.7</b>	1.8	—	2.1	1.5	2.0	1.5	1.6	
	FY2005.....	163	<b>2.2</b>	<b>2.6</b>	1.9	—	2.0	1.4	1.8	11.3	1.7	
	FY2006.....	164	<b>2.0</b>	<b>1.8</b>	1.8	—	2.3	1.5	1.8	1.7	4.0	
	FY2007.....	165	<b>2.0</b>	<b>1.9</b>	1.8	—	2.0	1.7	1.9	1.7	2.0	
	FY2008.....	166	<b>2.0</b>	<b>1.8</b>	1.7	—	1.8	2.1	1.8	1.4	1.9	
	FY2009.....	167	<b>2.0</b>	<b>1.7</b>	1.7	1.8	1.7	1.5	1.8	1.4	1.5	
	FY2010.....	168	<b>1.7</b>	<b>1.6</b>	1.8	1.3	1.6	1.5	1.5	1.5	1.6	
	FY2011.....	169	<b>1.8</b>	<b>1.6</b>	1.6	1.6	1.7	1.3	1.5	1.3	1.7	
	FY2012.....	170	<b>1.6</b>	<b>1.4</b>	1.6	1.4	1.8	1.4	1.6	1.4	1.5	
Depreciation rate (%)	FY2003.....	171	<b>12.6</b>	<b>14.3</b>	12.0	—	9.6	11.3	15.3	13.7	11.0	
	FY2004.....	172	<b>12.5</b>	<b>14.2</b>	11.4	—	9.5	11.7	13.2	14.2	10.2	
	FY2005.....	173	<b>12.3</b>	<b>14.1</b>	12.0	—	14.3	12.0	14.6	13.0	9.9	
	FY2006.....	174	<b>12.6</b>	<b>14.7</b>	12.2	—	10.5	10.1	13.6	15.6	9.8	
	FY2007.....	175	<b>13.0</b>	<b>15.2</b>	10.8	—	9.1	12.5	13.4	15.6	13.1	
	FY2008.....	176	<b>13.4</b>	<b>17.2</b>	13.3	—	14.7	12.6	16.7	17.3	15.6	
	FY2009.....	177	<b>12.5</b>	<b>16.9</b>	13.1	13.0	13.0	13.0	11.8	16.8	17.0	
	FY2010.....	178	<b>12.3</b>	<b>16.6</b>	13.4	13.6	13.6	13.0	13.2	16.4	14.9	
	FY2011.....	179	<b>11.8</b>	<b>16.3</b>	13.0	12.2	10.6	12.3	13.8	17.0	16.6	
	FY2012.....	180	<b>12.0</b>	<b>15.5</b>	12.4	12.1	11.3	11.6	12.3	14.7	15.0	
Ratio of dividend to capital (%)	FY2003.....	181	<b>7.9</b>	<b>9.3</b>	7.8	—	1.8	12.0	6.1	11.5	11.6	
	FY2004.....	182	<b>8.6</b>	<b>11.4</b>	11.8	—	3.8	7.0	8.3	14.5	11.7	
	FY2005.....	183	<b>13.0</b>	<b>20.8</b>	9.6	—	3.4	7.3	16.2	30.0	15.3	
	FY2006.....	184	<b>16.8</b>	<b>24.9</b>	9.4	—	6.7	8.8	6.5	24.8	16.2	
	FY2007.....	185	<b>14.6</b>	<b>19.5</b>	7.8	—	2.6	10.1	6.5	24.9	17.8	
	FY2008.....	186	<b>12.1</b>	<b>15.8</b>	13.1	—	3.1	11.3	8.9	30.8	15.6	
	FY2009.....	187	<b>11.4</b>	<b>11.7</b>	14.1	11.9	2.1	10.9	31.4	22.4	15.0	
	FY2010.....	188	<b>9.5</b>	<b>11.4</b>	12.0	5.4	3.1	10.4	14.3	24.9	9.7	
	FY2011.....	189	<b>10.9</b>	<b>14.3</b>	18.6	6.4	6.8	7.4	8.9	31.3	11.0	
	FY2012.....	190	<b>13.0</b>	<b>16.8</b>	57.2	5.7	4.5	9.3	9.4	25.5	14.4	
Dividend payout ratio (%)	FY2003.....	191	<b>55.0</b>	<b>49.4</b>	63.2	—	*	45.1	22.8	44.6	76.9	
	FY2004.....	192	<b>51.0</b>	<b>42.6</b>	47.9	—	*	50.6	41.1	32.1	28.8	
	FY2005.....	193	<b>54.1</b>	<b>61.0</b>	39.1	—	22.5	27.7	74.3	62.8	20.9	
	FY2006.....	194	<b>57.6</b>	<b>65.3</b>	42.4	—	52.8	131.3	43.1	42.6	26.4	
	FY2007.....	195	<b>55.3</b>	<b>52.9</b>	48.3	—	*	81.8	73.9	48.5	52.7	
	FY2008.....	196	<b>165.2</b>	*	69.6	—	*	417.2	227.5	243.2	*	
	FY2009.....	197	<b>133.2</b>	<b>207.1</b>	48.1	*	*	35.2	*	69.5	*	
	FY2010.....	198	<b>55.4</b>	<b>54.5</b>	49.0	408.8	36.4	61.5	202.9	61.4	25.7	
	FY2011.....	199	<b>62.2</b>	<b>87.7</b>	50.6	*	24.8	54.1	*	60.4	18.3	
	FY2012.....	200	<b>58.6</b>	<b>83.8</b>	142.0	*	17.2	24.6	90.8	56.7	174.4	

## Operating Ratios by Sector (continued)

Ceramic, Stone and Clay Products	Iron and Steel	Non-ferrous Metals and Products	Fabricated Metal Products	General-Purpose Machinery	Production Machinery	Business Oriented Machinery	Electrical Machinery, Equipment and Supplies	Information and Communication Electronics Equipment	Transportation Equipment	Motor Vehicles, Parts and Accessories	Miscellaneous Transportation Equipment	No.
13.7	7.1	6.4	15.5	—	16.2	13.8	11.9	—	—	8.1	20.5	151
13.7	5.8	5.2	14.3	—	12.5	12.8	11.4	10.2	<b>8.1</b>	7.5	14.2	152
13.4	5.5	4.7	12.7	—	12.8	13.1	11.3	9.1	<b>8.0</b>	7.4	13.6	153
13.2	5.8	3.7	15.2	—	11.7	13.0	11.0	9.2	<b>6.7</b>	6.1	13.2	154
10.9	5.0	4.7	13.1	—	12.5	10.9	11.3	9.2	<b>7.0</b>	6.2	13.7	155
11.4	5.3	6.5	14.2	—	13.9	12.5	10.7	10.5	<b>8.7</b>	7.6	17.6	156
19.7	9.3	8.0	17.8	20.9	19.5	11.5	14.4	12.1	<b>12.4</b>	12.1	14.1	157
21.5	7.9	8.6	22.8	23.6	16.6	14.1	12.8	11.1	<b>13.5</b>	13.2	16.1	158
18.1	7.2	10.0	20.4	23.8	18.3	16.2	13.3	10.8	<b>13.7</b>	13.2	18.0	159
16.9	8.5	10.7	16.6	23.5	22.6	13.9	13.2	11.0	<b>12.5</b>	11.9	17.8	160
2.2	1.8	1.7	2.9	—	1.9	1.8	1.7	—	—	4.8	1.6	161
1.8	1.7	1.6	1.9	—	1.8	2.0	1.8	1.4	<b>1.8</b>	1.8	1.8	162
1.6	1.8	1.6	2.0	—	1.8	1.6	1.7	1.5	<b>1.6</b>	1.6	1.6	163
1.6	1.6	1.8	1.9	—	1.6	1.6	1.7	1.5	<b>1.7</b>	1.7	1.9	164
1.9	1.6	1.9	1.9	—	1.9	1.8	2.1	1.7	<b>2.0</b>	2.0	2.0	165
1.8	1.7	1.9	2.1	—	2.0	2.1	1.7	1.6	<b>1.8</b>	1.7	1.9	166
1.8	1.5	1.7	1.8	1.9	1.5	1.5	1.8	1.8	<b>1.8</b>	1.8	1.7	167
1.9	1.4	1.7	1.7	1.8	1.5	1.9	1.4	1.7	<b>1.7</b>	1.7	1.4	168
1.6	1.3	1.5	1.7	1.7	2.3	1.9	1.9	1.5	<b>1.6</b>	1.7	1.4	169
1.4	0.9	1.3	1.5	1.7	1.4	1.5	1.3	1.6	<b>1.6</b>	1.7	1.2	170
11.9	11.9	11.9	12.2	—	17.4	14.3	17.6	—	—	17.2	11.3	171
13.2	11.7	12.2	16.4	—	13.4	15.5	17.7	19.8	<b>16.5</b>	16.9	12.6	172
12.3	11.6	12.8	12.5	—	14.1	9.8	19.0	20.3	<b>16.9</b>	17.3	13.3	173
12.3	12.1	17.2	13.6	—	13.3	11.5	19.2	19.5	<b>17.6</b>	18.0	12.5	174
13.7	13.7	17.5	15.0	—	16.0	13.9	18.9	21.1	<b>18.1</b>	18.6	13.0	175
13.2	15.2	19.7	14.6	—	15.7	16.4	21.6	25.8	<b>19.8</b>	20.4	14.6	176
12.8	15.4	21.5	14.2	15.5	15.2	17.8	20.1	22.5	<b>20.3</b>	20.9	15.8	177
13.7	15.6	21.7	15.7	13.6	15.0	17.0	19.4	21.3	<b>19.3</b>	19.8	15.2	178
12.4	15.2	19.6	14.8	13.1	15.2	16.7	19.8	20.7	<b>19.5</b>	20.0	15.6	179
11.8	14.5	17.9	15.1	13.2	14.5	19.1	19.2	17.8	<b>18.7</b>	19.1	15.9	180
6.8	2.4	3.4	4.0	—	11.7	11.7	6.7	—	—	19.7	3.3	181
6.8	7.8	5.1	6.8	—	8.9	18.2	8.0	22.7	<b>14.4</b>	15.0	7.9	182
8.0	15.0	7.1	33.5	—	9.7	11.6	33.1	43.7	<b>17.7</b>	18.8	6.5	183
26.8	29.7	11.7	19.0	—	49.2	18.7	24.8	11.5	<b>44.7</b>	48.2	9.2	184
12.6	26.0	12.2	7.0	—	53.5	19.8	10.6	12.8	<b>21.8</b>	23.6	7.4	185
13.5	13.6	13.1	5.9	—	17.9	31.2	9.8	11.4	<b>14.9</b>	15.5	10.0	186
8.2	4.4	4.2	4.4	7.3	14.9	28.0	6.9	4.5	<b>8.0</b>	8.2	6.2	187
5.8	5.8	6.5	5.0	8.0	9.3	30.7	8.7	5.7	<b>10.9</b>	11.4	7.5	188
10.3	5.0	5.3	7.3	12.4	10.5	51.9	8.5	7.7	<b>14.0</b>	14.9	7.3	189
9.9	4.1	6.2	8.9	13.4	10.6	32.8	9.2	7.4	<b>22.6</b>	24.4	9.3	190
224.4	18.4	*	13.3	—	70.6	20.9	42.7	—	—	56.7	15.5	191
43.9	20.6	47.1	22.6	—	31.7	28.3	47.9	93.4	<b>62.4</b>	63.2	49.9	192
46.3	25.9	28.9	116.6	—	26.4	19.9	283.5	661.0	<b>33.0</b>	33.6	21.6	193
113.8	50.4	22.8	50.4	—	114.1	26.1	117.7	139.7	<b>79.4</b>	82.3	27.8	194
60.4	47.1	36.1	25.4	—	117.7	23.6	37.3	90.0	<b>33.7</b>	35.0	17.7	195
*	68.8	*	46.6	—	259.5	180.8	*	*	*	*	79.6	196
*	*	*	*	*	*	87.9	*	*	<b>61.2</b>	68.3	29.9	197
49.0	55.5	63.2	27.1	32.5	56.4	67.7	59.9	397.0	<b>42.6</b>	48.4	18.8	198
214.2	*	116.1	25.2	49.2	33.6	188.2	*	*	<b>62.3</b>	75.8	16.5	199
98.3	*	35.9	25.8	47.2	51.4	84.5	*	*	<b>43.0</b>	45.4	21.3	200

## 5. Table of Main Financial and

Classification \ Sector	FY	No.	Miscellaneous Industries	Non-Manufacturing	Agriculture, Forestry and Fisheries	Agriculture and Forestry	Fisheries	Mining and Quarrying of Stone and Gravel	Construction	Production, Transmission and Distribution of Electricity	Production, Transmission and Distribution of Gas	Information and Communications
Liquidity ratio (%)	<b>FY2003</b> .....	151	13.5	<b>9.9</b>	<b>15.4</b>	—	20.8	28.5	14.1	1.9	6.1	26.9
	<b>FY2004</b> .....	152	16.2	<b>10.3</b>	<b>16.2</b>	—	20.0	30.0	14.9	2.2	5.8	14.5
	<b>FY2005</b> .....	153	16.0	<b>10.0</b>	<b>15.1</b>	—	20.1	27.4	14.1	2.5	5.9	13.0
	<b>FY2006</b> .....	154	16.0	<b>10.2</b>	<b>16.2</b>	—	16.8	25.3	14.2	2.7	4.6	14.0
	<b>FY2007</b> .....	155	16.2	<b>9.7</b>	<b>16.8</b>	—	17.2	21.0	13.7	2.7	4.0	13.5
	<b>FY2008</b> .....	156	13.9	<b>11.5</b>	<b>15.0</b>	—	23.8	24.4	13.9	3.1	4.1	14.5
	<b>FY2009</b> .....	157	22.7	<b>12.4</b>	<b>12.4</b>	10.5	17.4	33.2	16.0	4.1	6.2	14.6
	<b>FY2010</b> .....	158	19.9	<b>13.2</b>	<b>15.2</b>	12.8	23.3	32.5	16.8	9.3	7.4	17.9
	<b>FY2011</b> .....	159	18.1	<b>13.6</b>	<b>16.7</b>	15.6	19.9	33.5	17.0	14.6	6.6	17.3
	<b>FY2012</b> .....	160	18.8	<b>13.8</b>	<b>18.1</b>	19.0	15.6	39.2	16.2	15.3	6.6	16.0
Ratio of interest to borrowings (%)	<b>FY2003</b> .....	161	1.9	<b>2.0</b>	<b>1.6</b>	—	1.6	1.7	2.1	2.6	2.0	2.3
	<b>FY2004</b> .....	162	1.8	<b>1.9</b>	<b>1.4</b>	—	1.7	1.9	2.2	2.6	1.8	1.9
	<b>FY2005</b> .....	163	1.8	<b>2.1</b>	<b>1.8</b>	—	2.0	2.4	2.5	2.3	1.7	1.6
	<b>FY2006</b> .....	164	1.7	<b>2.1</b>	<b>1.6</b>	—	1.7	2.2	2.1	2.3	1.7	1.8
	<b>FY2007</b> .....	165	2.6	<b>2.1</b>	<b>1.6</b>	—	1.8	3.1	2.2	2.1	1.8	3.7
	<b>FY2008</b> .....	166	1.8	<b>2.1</b>	<b>1.9</b>	—	1.9	1.9	2.2	2.1	1.9	2.8
	<b>FY2009</b> .....	167	1.5	<b>2.1</b>	<b>1.2</b>	1.1	1.7	1.8	2.4	1.9	1.7	3.5
	<b>FY2010</b> .....	168	1.7	<b>1.8</b>	<b>1.3</b>	1.3	1.3	1.3	1.9	1.7	1.6	2.3
	<b>FY2011</b> .....	169	1.5	<b>1.8</b>	<b>1.3</b>	1.1	1.7	1.3	1.9	1.6	1.6	2.0
	<b>FY2012</b> .....	170	1.5	<b>1.6</b>	<b>1.5</b>	1.4	1.9	1.1	1.7	1.6	1.6	3.2
Depreciation rate (%)	<b>FY2003</b> .....	171	13.6	<b>12.0</b>	<b>11.1</b>	—	13.5	17.0	10.8	7.9	12.2	12.5
	<b>FY2004</b> .....	172	12.9	<b>11.9</b>	<b>11.4</b>	—	11.7	14.1	12.3	7.8	12.4	16.2
	<b>FY2005</b> .....	173	13.3	<b>11.7</b>	<b>12.0</b>	—	10.5	17.7	13.5	7.7	12.3	16.7
	<b>FY2006</b> .....	174	14.0	<b>11.9</b>	<b>10.9</b>	—	12.0	13.8	12.8	7.5	12.2	17.4
	<b>FY2007</b> .....	175	13.5	<b>12.1</b>	<b>11.2</b>	—	12.9	13.6	12.0	7.8	15.4	16.4
	<b>FY2008</b> .....	176	15.4	<b>11.8</b>	<b>13.8</b>	—	15.0	13.3	14.0	7.9	13.5	17.9
	<b>FY2009</b> .....	177	17.8	<b>10.8</b>	<b>13.6</b>	12.7	16.5	12.9	12.3	8.1	15.1	14.2
	<b>FY2010</b> .....	178	16.4	<b>10.7</b>	<b>14.5</b>	13.9	17.5	13.6	12.5	8.0	14.6	16.6
	<b>FY2011</b> .....	179	16.8	<b>10.2</b>	<b>15.8</b>	14.2	22.6	12.9	13.8	8.1	14.4	15.6
	<b>FY2012</b> .....	180	16.0	<b>10.7</b>	<b>16.8</b>	16.3	18.7	12.8	13.0	7.7	14.0	15.7
Ratio of dividend to capital (%)	<b>FY2003</b> .....	181	7.4	<b>7.1</b>	<b>2.4</b>	—	2.3	3.2	4.0	9.1	9.1	1.7
	<b>FY2004</b> .....	182	10.8	<b>7.2</b>	<b>1.4</b>	—	1.5	8.9	3.9	9.0	9.1	14.4
	<b>FY2005</b> .....	183	15.8	<b>8.9</b>	<b>2.1</b>	—	2.1	31.8	3.9	9.3	10.9	13.4
	<b>FY2006</b> .....	184	16.6	<b>12.4</b>	<b>2.5</b>	—	2.9	9.6	5.2	9.5	10.1	15.0
	<b>FY2007</b> .....	185	22.3	<b>11.8</b>	<b>3.0</b>	—	4.1	11.8	7.4	9.8	9.8	12.4
	<b>FY2008</b> .....	186	17.9	<b>10.2</b>	<b>4.5</b>	—	3.4	43.8	5.3	9.5	9.9	10.5
	<b>FY2009</b> .....	187	17.3	<b>11.2</b>	<b>2.6</b>	2.8	1.8	22.0	6.5	9.5	10.6	12.7
	<b>FY2010</b> .....	188	11.7	<b>8.5</b>	<b>1.1</b>	0.8	2.5	14.5	5.6	8.5	11.1	16.5
	<b>FY2011</b> .....	189	14.0	<b>9.3</b>	<b>3.4</b>	2.7	6.5	17.2	5.2	6.0	10.9	12.7
	<b>FY2012</b> .....	190	13.3	<b>11.3</b>	<b>2.9</b>	2.1	6.1	16.9	5.5	3.0	11.4	21.5
Dividend payout ratio (%)	<b>FY2003</b> .....	191	40.3	<b>59.9</b>	<b>48.7</b>	—	274.9	688.7	36.1	43.6	32.5	15.1
	<b>FY2004</b> .....	192	42.1	<b>60.6</b>	*	—	*	56.2	117.4	37.7	27.2	47.5
	<b>FY2005</b> .....	193	32.1	<b>47.4</b>	<b>7.1</b>	—	*	73.9	36.7	36.6	33.8	42.8
	<b>FY2006</b> .....	194	44.8	<b>51.0</b>	<b>32.6</b>	—	51.6	21.4	57.2	45.4	27.0	40.4
	<b>FY2007</b> .....	195	63.9	<b>57.9</b>	<b>76.2</b>	—	8.8	22.9	86.5	367.0	51.1	52.3
	<b>FY2008</b> .....	196	112.8	<b>69.0</b>	*	—	21.0	52.3	287.7	*	70.9	25.3
	<b>FY2009</b> .....	197	75.0	<b>113.4</b>	*	*	73.6	54.0	134.3	68.2	41.5	51.1
	<b>FY2010</b> .....	198	28.9	<b>56.0</b>	<b>8.3</b>	5.7	19.0	41.1	85.6	*	35.8	52.7
	<b>FY2011</b> .....	199	54.4	<b>51.7</b>	<b>11.3</b>	7.6	77.7	46.3	100.6	*	53.0	41.4
	<b>FY2012</b> .....	200	44.5	<b>48.8</b>	<b>20.5</b>	13.1	125.8	46.9	25.8	*	35.4	60.3

## Operating Ratios by Sector (continued)

<b>Transport and Postal Activities</b>	Railway, road passenger and road freight transport	Water Transport	Miscellaneous Transport	<b>Wholesale and Retail Trade</b>	Wholesale Trade	Retail Trade	<b>Real Estate and Goods Rental and Leasing</b>	Real Estate	<b>Goods Rental and Leasing</b>	Goods Leasing	Miscellaneous Goods Rental and Leasing	No.
<b>9.1</b>	8.6	9.9	9.3	<b>7.5</b>	7.0	8.4	—	26.4	—	—	—	151
<b>8.9</b>	8.5	8.0	9.9	<b>6.8</b>	6.4	7.8	—	30.5	<b>29.7</b>	33.2	9.4	152
<b>9.7</b>	10.0	8.0	9.7	<b>6.7</b>	6.8	6.6	—	31.9	<b>10.8</b>	11.5	5.8	153
<b>8.8</b>	8.2	8.5	10.4	<b>6.8</b>	6.3	7.9	—	35.9	<b>29.2</b>	33.7	6.0	154
<b>9.4</b>	9.0	6.0	12.0	<b>6.4</b>	6.0	7.6	—	29.0	<b>8.5</b>	8.8	7.3	155
<b>9.9</b>	9.8	6.9	11.6	<b>6.9</b>	6.9	6.9	—	34.6	<b>13.2</b>	15.0	6.6	156
<b>11.0</b>	10.1	11.6	12.3	<b>7.8</b>	7.8	7.7	<b>32.3</b>	36.7	<b>19.2</b>	17.9	23.5	157
<b>11.7</b>	10.9	12.2	13.0	<b>7.6</b>	7.6	7.5	<b>39.9</b>	49.1	<b>16.0</b>	18.1	6.9	158
<b>11.4</b>	9.3	12.3	15.5	<b>8.1</b>	7.9	8.5	<b>42.0</b>	51.6	<b>16.6</b>	19.4	7.1	159
<b>11.5</b>	10.2	11.9	14.2	<b>9.0</b>	9.5	8.2	<b>33.6</b>	40.4	<b>17.5</b>	20.4	8.0	160
<b>2.7</b>	3.4	2.0	2.0	<b>1.8</b>	1.9	1.7	—	1.7	—	—	—	161
<b>3.0</b>	3.3	2.0	2.8	<b>2.0</b>	2.2	1.8	—	1.7	<b>1.3</b>	1.3	1.1	162
<b>2.7</b>	3.1	2.3	1.6	<b>2.6</b>	1.9	3.7	—	1.7	<b>1.0</b>	1.1	0.7	163
<b>2.5</b>	2.8	2.1	1.6	<b>2.4</b>	2.1	2.9	—	1.8	<b>1.0</b>	1.0	1.1	164
<b>2.5</b>	3.0	2.1	1.5	<b>1.8</b>	1.9	1.7	—	1.8	<b>1.4</b>	1.4	1.0	165
<b>2.5</b>	2.9	2.2	1.6	<b>1.9</b>	2.0	1.6	—	2.1	<b>0.9</b>	0.8	1.3	166
<b>2.2</b>	2.7	1.9	1.1	<b>1.6</b>	1.6	1.5	<b>2.1</b>	2.3	<b>1.3</b>	1.4	0.9	167
<b>2.2</b>	2.7	1.8	1.2	<b>1.5</b>	1.4	1.6	<b>1.6</b>	1.8	<b>1.3</b>	1.3	0.8	168
<b>2.1</b>	2.3	1.5	1.9	<b>1.4</b>	1.3	1.5	<b>1.7</b>	1.9	<b>0.9</b>	0.9	0.9	169
<b>1.8</b>	2.2	1.4	1.0	<b>1.4</b>	1.4	1.4	<b>1.7</b>	2.0	<b>0.9</b>	0.9	0.7	170
<b>12.9</b>	10.0	13.9	15.4	<b>11.6</b>	13.6	10.4	—	5.6	—	—	—	171
<b>10.5</b>	9.0	11.7	13.8	<b>12.5</b>	12.7	12.3	—	7.1	<b>24.1</b>	24.2	22.3	172
<b>9.1</b>	8.8	12.8	8.9	<b>10.6</b>	11.0	10.2	—	6.3	<b>21.9</b>	22.4	14.3	173
<b>9.7</b>	9.8	13.0	8.6	<b>10.9</b>	11.4	10.4	—	5.8	<b>24.3</b>	24.4	22.7	174
<b>10.1</b>	10.0	12.7	9.8	<b>11.9</b>	13.3	10.7	—	6.4	<b>23.5</b>	23.3	25.7	175
<b>10.2</b>	10.1	12.9	9.9	<b>12.0</b>	12.6	11.5	—	5.7	<b>28.1</b>	28.6	25.8	176
<b>9.7</b>	9.6	13.0	9.2	<b>12.3</b>	13.8	11.2	<b>8.6</b>	6.2	<b>21.8</b>	21.9	21.6	177
<b>9.8</b>	9.9	13.8	8.4	<b>11.7</b>	12.4	11.2	<b>8.3</b>	5.6	<b>23.6</b>	22.7	26.4	178
<b>10.2</b>	10.0	12.1	10.4	<b>11.3</b>	11.7	11.1	<b>7.6</b>	5.7	<b>21.7</b>	21.0	23.4	179
<b>10.5</b>	10.3	12.3	10.7	<b>11.9</b>	11.9	11.9	<b>8.2</b>	6.1	<b>18.5</b>	17.6	21.1	180
<b>8.9</b>	4.9	9.9	11.4	<b>6.5</b>	9.1	3.6	—	3.1	—	—	—	181
<b>5.4</b>	5.1	14.2	4.3	<b>10.1</b>	13.6	4.6	—	3.2	<b>6.2</b>	6.4	4.2	182
<b>6.0</b>	4.2	16.6	7.5	<b>10.4</b>	14.3	4.9	—	5.1	<b>5.9</b>	6.2	2.8	183
<b>8.4</b>	8.1	11.5	8.2	<b>15.7</b>	13.5	18.5	—	21.2	<b>8.0</b>	8.1	8.0	184
<b>11.6</b>	11.4	29.4	8.7	<b>17.6</b>	25.6	6.1	—	5.6	<b>12.8</b>	13.7	4.1	185
<b>7.1</b>	6.2	23.0	5.6	<b>12.0</b>	14.7	7.8	—	8.2	<b>11.3</b>	10.1	19.3	186
<b>5.1</b>	6.2	8.5	2.7	<b>11.8</b>	10.5	13.5	<b>8.4</b>	8.6	<b>7.3</b>	8.6	3.1	187
<b>7.6</b>	8.7	10.7	5.2	<b>9.3</b>	11.1	6.7	<b>7.0</b>	5.3	<b>17.9</b>	18.0	16.4	188
<b>5.8</b>	6.1	5.9	5.3	<b>13.7</b>	15.6	10.2	<b>8.5</b>	7.8	<b>13.6</b>	12.1	25.6	189
<b>7.0</b>	9.1	6.2	4.6	<b>16.3</b>	17.4	14.6	<b>9.6</b>	9.2	<b>12.3</b>	12.5	10.5	190
<b>48.1</b>	29.6	29.1	61.4	<b>44.0</b>	98.3	17.7	—	*	—	—	—	191
<b>37.6</b>	36.8	25.5	54.7	<b>49.3</b>	58.4	28.9	—	11,311.5	<b>40.3</b>	57.4	7.6	192
<b>45.5</b>	31.0	35.3	108.0	<b>33.7</b>	46.7	15.7	—	641.9	<b>7.2</b>	7.2	9.1	193
<b>32.6</b>	25.8	20.0	66.5	<b>53.8</b>	35.4	105.8	—	80.5	<b>16.9</b>	16.0	48.4	194
<b>44.3</b>	51.2	25.8	53.5	<b>71.6</b>	84.7	37.0	—	28.2	<b>31.8</b>	32.8	16.5	195
<b>60.3</b>	49.7	43.9	141.1	<b>86.6</b>	101.1	61.4	—	141.6	<b>54.1</b>	46.6	132.6	196
<b>103.1</b>	57.6	*	*	<b>90.1</b>	105.1	77.8	<b>44.2</b>	48.5	<b>25.9</b>	32.1	9.4	197
<b>53.9</b>	55.0	42.9	57.4	<b>40.4</b>	40.1	41.1	<b>20.6</b>	16.6	<b>39.9</b>	42.3	26.2	198
<b>40.8</b>	34.2	*	25.8	<b>35.2</b>	39.7	26.7	<b>44.6</b>	52.5	<b>27.2</b>	26.6	29.7	199
<b>31.6</b>	29.3	*	21.6	<b>38.6</b>	44.3	31.1	<b>36.8</b>	39.1	<b>28.0</b>	30.2	16.3	200

## 5. Table of Main Financial and

Sector		No.	Services	Accommodations, Eating and Drinking Services	Accommodations	Eating and Drinking Services	Living- Related and Personal Services and Amusement Services	Living- Related and Personal Services	Services For Amusement and Hobbies	Scientific Research, Professional and Technical Services	Advertising
Classification	FY										
Liquidity ratio (%)	<b>FY2003</b> .....	151	<b>11.8</b>	—	10.9	—	—	15.5	7.6	—	10.4
	<b>FY2004</b> .....	152	<b>14.3</b>	—	13.2	8.7	—	13.2	10.2	—	11.2
	<b>FY2005</b> .....	153	<b>11.7</b>	—	10.0	9.8	—	22.6	5.7	—	12.7
	<b>FY2006</b> .....	154	<b>13.0</b>	—	11.5	9.1	—	16.7	5.8	—	12.3
	<b>FY2007</b> .....	155	<b>12.9</b>	—	12.4	10.9	—	17.2	6.4	—	13.7
	<b>FY2008</b> .....	156	<b>20.4</b>	—	10.8	11.6	—	11.4	9.8	—	13.3
	<b>FY2009</b> .....	157	<b>17.3</b>	<b>9.4</b>	10.3	9.1	<b>15.1</b>	17.3	14.0	<b>23.3</b>	12.1
	<b>FY2010</b> .....	158	<b>19.3</b>	<b>10.8</b>	10.0	11.0	<b>16.3</b>	16.9	16.0	<b>25.6</b>	18.2
	<b>FY2011</b> .....	159	<b>19.3</b>	<b>11.8</b>	13.9	11.2	<b>11.6</b>	19.3	7.9	<b>26.2</b>	14.7
	<b>FY2012</b> .....	160	<b>21.1</b>	<b>11.8</b>	14.8	10.9	<b>14.6</b>	19.8	11.7	<b>26.9</b>	13.7
Ratio of interest to borrowings (%)	<b>FY2003</b> .....	161	<b>1.9</b>	—	2.5	—	—	1.6	2.3	—	1.5
	<b>FY2004</b> .....	162	<b>1.3</b>	—	2.1	1.7	—	1.7	0.9	—	1.8
	<b>FY2005</b> .....	163	<b>1.6</b>	—	1.6	1.9	—	3.2	2.1	—	1.6
	<b>FY2006</b> .....	164	<b>1.5</b>	—	2.3	1.9	—	1.7	2.2	—	1.4
	<b>FY2007</b> .....	165	<b>2.1</b>	—	2.1	1.9	—	3.1	2.4	—	2.3
	<b>FY2008</b> .....	166	<b>1.9</b>	—	2.1	2.6	—	2.2	2.7	—	4.8
	<b>FY2009</b> .....	167	<b>2.1</b>	<b>1.8</b>	2.3	1.4	<b>2.9</b>	2.2	3.3	<b>1.9</b>	6.4
	<b>FY2010</b> .....	168	<b>1.8</b>	<b>1.7</b>	2.0	1.4	<b>2.4</b>	3.3	2.0	<b>1.7</b>	1.2
	<b>FY2011</b> .....	169	<b>2.3</b>	<b>6.7</b>	2.0	10.3	<b>1.6</b>	1.7	1.6	<b>1.8</b>	1.4
	<b>FY2012</b> .....	170	<b>1.6</b>	<b>1.7</b>	1.8	1.5	<b>2.0</b>	1.9	2.0	<b>1.3</b>	3.0
Depreciation rate (%)	<b>FY2003</b> .....	171	<b>17.5</b>	—	5.7	—	—	16.7	8.7	—	24.5
	<b>FY2004</b> .....	172	<b>16.3</b>	—	6.0	9.6	—	9.8	6.0	—	27.1
	<b>FY2005</b> .....	173	<b>16.9</b>	—	6.1	7.4	—	9.6	8.7	—	20.4
	<b>FY2006</b> .....	174	<b>18.0</b>	—	5.4	9.5	—	8.8	9.3	—	19.4
	<b>FY2007</b> .....	175	<b>17.6</b>	—	6.4	7.3	—	8.2	9.2	—	17.3
	<b>FY2008</b> .....	176	<b>17.5</b>	—	8.9	11.5	—	15.5	11.0	—	21.4
	<b>FY2009</b> .....	177	<b>11.5</b>	<b>9.2</b>	7.0	11.9	<b>12.0</b>	9.4	13.2	<b>12.1</b>	14.6
	<b>FY2010</b> .....	178	<b>10.9</b>	<b>8.7</b>	6.3	11.2	<b>10.3</b>	8.1	11.0	<b>13.0</b>	18.6
	<b>FY2011</b> .....	179	<b>9.9</b>	<b>8.7</b>	7.5	9.6	<b>9.2</b>	8.4	9.5	<b>10.8</b>	14.6
	<b>FY2012</b> .....	180	<b>11.0</b>	<b>9.1</b>	7.7	10.5	<b>11.4</b>	8.7	13.0	<b>11.6</b>	14.1
Ratio of dividend to capital (%)	<b>FY2003</b> .....	181	<b>9.7</b>	—	0.6	—	—	2.4	2.2	—	8.6
	<b>FY2004</b> .....	182	<b>5.6</b>	—	2.6	6.2	—	2.6	6.0	—	6.3
	<b>FY2005</b> .....	183	<b>6.8</b>	—	48.8	1.5	—	2.8	3.7	—	14.3
	<b>FY2006</b> .....	184	<b>7.9</b>	—	1.6	10.4	—	3.0	5.5	—	11.0
	<b>FY2007</b> .....	185	<b>13.6</b>	—	1.8	5.5	—	4.8	2.3	—	21.5
	<b>FY2008</b> .....	186	<b>11.9</b>	—	1.2	3.4	—	15.4	16.5	—	20.1
	<b>FY2009</b> .....	187	<b>13.9</b>	<b>4.4</b>	2.5	5.7	<b>4.4</b>	5.2	3.8	<b>9.7</b>	6.7
	<b>FY2010</b> .....	188	<b>7.0</b>	<b>2.0</b>	0.7	2.7	<b>2.2</b>	2.6	2.0	<b>8.2</b>	17.1
	<b>FY2011</b> .....	189	<b>8.3</b>	<b>4.4</b>	0.9	6.1	<b>6.2</b>	9.0	4.0	<b>9.4</b>	12.7
	<b>FY2012</b> .....	190	<b>9.8</b>	<b>4.6</b>	2.8	5.6	<b>6.9</b>	3.3	9.7	<b>11.3</b>	13.9
Dividend payout ratio (%)	<b>FY2003</b> .....	191	<b>102.8</b>	—	906.4	—	—	25.8	*	—	44.7
	<b>FY2004</b> .....	192	<b>87.9</b>	—	*	*	—	44.7	*	—	70.6
	<b>FY2005</b> .....	193	<b>44.4</b>	—	*	36.6	—	9.1	*	—	47.2
	<b>FY2006</b> .....	194	<b>40.8</b>	—	22.3	*	—	12.2	*	—	28.2
	<b>FY2007</b> .....	195	<b>49.3</b>	—	*	*	—	34.2	14.2	—	56.3
	<b>FY2008</b> .....	196	<b>72.4</b>	—	*	600.3	—	243.8	*	—	109.4
	<b>FY2009</b> .....	197	<b>695.8</b>	*	*	*	<b>2,576.4</b>	22.2	*	*	48.7
	<b>FY2010</b> .....	198	<b>79.2</b>	*	*	*	*	12.1	*	<b>103.1</b>	76.6
	<b>FY2011</b> .....	199	<b>59.0</b>	*	*	*	*	377.7	*	<b>65.6</b>	40.3
	<b>FY2012</b> .....	200	<b>53.5</b>	<b>52.9</b>	45.6	55.2	<b>16.3</b>	9.1	20.6	<b>55.4</b>	22.8

## Operating Ratios by Sector (continued)

Pure Holding Companies	Miscellaneous Scientific Research, Professional and Technical Services	Medical, Health Care and Welfare	Education, Learning Support	Employment and Worker Dispatching Services	Miscellaneous Services	No.
—	—	—	—	—	16.6	151
—	—	13.5	26.5	—	16.2	152
—	—	16.6	23.8	—	16.8	153
—	—	16.6	27.7	—	14.5	154
—	—	20.2	17.1	—	17.6	155
—	—	14.1	35.0	—	42.3	156
176.4	21.2	15.5	19.8	13.7	21.6	157
109.3	22.0	16.9	19.7	12.0	23.3	158
85.6	24.9	31.4	20.8	12.2	24.3	159
101.4	23.7	25.1	71.5	16.4	23.5	160
—	—	—	—	—	2.1	161
—	—	1.8	1.6	—	1.5	162
—	—	1.7	2.2	—	1.6	163
—	—	1.8	1.8	—	1.6	164
—	—	2.1	1.3	—	2.6	165
—	—	2.6	2.0	—	1.8	166
1.4	1.8	1.4	1.8	2.1	2.2	167
1.3	2.4	1.4	1.4	1.8	1.9	168
1.1	2.6	1.0	1.5	1.7	1.4	169
1.2	1.4	0.9	1.8	2.1	2.1	170
—	—	—	—	—	15.3	171
—	—	8.9	12.3	—	13.3	172
—	—	10.3	10.1	—	13.6	173
—	—	8.6	18.0	—	13.9	174
—	—	9.6	11.1	—	14.5	175
—	—	10.1	11.2	—	14.6	176
12.4	11.1	9.8	9.6	13.6	13.9	177
12.9	11.4	8.9	11.6	15.7	13.7	178
11.5	10.3	7.2	11.8	9.5	13.0	179
7.9	12.1	9.3	12.8	10.8	13.3	180
—	—	—	—	—	18.6	181
—	—	5.1	12.5	—	5.1	182
—	—	4.3	12.2	—	5.7	183
—	—	2.5	9.6	—	8.8	184
—	—	2.8	13.5	—	15.8	185
—	—	4.5	13.6	—	10.0	186
9.2	13.2	11.0	21.8	3.3	22.0	187
8.3	4.4	15.1	27.5	9.4	6.5	188
9.3	8.9	7.6	6.9	8.4	7.8	189
11.2	11.2	8.5	45.6	26.6	7.7	190
—	—	—	—	—	147.0	191
—	—	18.6	42.0	—	87.0	192
—	—	17.5	43.7	—	41.8	193
—	—	*	66.0	—	45.7	194
—	—	58.0	239.3	—	54.9	195
—	—	90.7	78.9	—	52.8	196
*	*	23.3	101.3	*	221.0	197
82.8	*	32.3	262.1	16.0	34.7	198
79.2	37.2	17.4	29.0	13.9	43.7	199
65.2	39.2	24.8	161.2	71.4	71.1	200

## 5. Table of Main Financial and

Sector Classification		No.	All Industries	Manufacturing	Food	Textile Mill Products	Lumber and Wood Products	Pulp, Paper and Paper Products	Printing and Allied Industries	Chemical and Allied Products	Petroleum and Coal Products
Retained earnings ratio (%)	FY2003.....	201	<b>37.7</b>	<b>45.4</b>	33.3	—	*	25.9	72.9	50.3	20.9
	FY2004.....	202	<b>41.6</b>	<b>54.0</b>	46.3	—	*	42.1	55.1	66.7	70.6
	FY2005.....	203	<b>39.3</b>	<b>34.7</b>	58.1	—	71.5	49.2	22.5	33.5	78.1
	FY2006.....	204	<b>42.4</b>	<b>34.7</b>	57.6	—	47.2	-31.3	56.9	57.4	73.6
	FY2007.....	205	<b>44.7</b>	<b>47.1</b>	51.7	—	*	18.2	26.1	51.5	47.3
	FY2008.....	206	<b>-65.2</b>	*	30.4	—	*	-317.2	-127.5	-143.2	*
	FY2009.....	207	<b>-33.2</b>	<b>-107.1</b>	51.9	*	*	64.8	*	30.5	*
	FY2010.....	208	<b>44.6</b>	<b>45.5</b>	51.0	-308.8	63.6	38.5	-102.9	38.6	74.3
	FY2011.....	209	<b>37.8</b>	<b>12.3</b>	49.4	*	75.2	45.9	*	39.6	81.7
	FY2012.....	210	<b>41.4</b>	<b>16.2</b>	-42.0	*	82.8	75.4	9.2	43.3	-74.4
Ratio of value added (%)	FY2003.....	211	<b>19.3</b>	<b>21.2</b>	18.8	—	21.4	20.9	28.1	22.5	4.3
	FY2004.....	212	<b>19.3</b>	<b>20.7</b>	17.5	—	21.2	24.5	29.5	24.3	5.4
	FY2005.....	213	<b>18.6</b>	<b>19.3</b>	17.4	—	17.6	11.6	25.6	21.6	4.6
	FY2006.....	214	<b>18.6</b>	<b>19.8</b>	17.2	—	17.2	19.4	42.8	21.2	4.1
	FY2007.....	215	<b>18.1</b>	<b>18.8</b>	16.6	—	16.9	17.9	25.6	21.6	4.4
	FY2008.....	216	<b>17.5</b>	<b>16.6</b>	14.9	—	21.0	17.9	27.4	18.7	2.4
	FY2009.....	217	<b>19.3</b>	<b>18.2</b>	17.3	21.9	18.2	19.3	28.0	20.5	5.0
	FY2010.....	218	<b>19.6</b>	<b>19.0</b>	15.6	21.2	18.7	19.2	25.8	21.3	4.0
	FY2011.....	219	<b>19.9</b>	<b>18.3</b>	16.3	21.4	19.1	17.6	23.7	21.0	4.3
	FY2012.....	220	<b>19.8</b>	<b>18.5</b>	16.0	23.2	19.1	18.3	25.4	21.3	2.6
Value added per employee (10,000 yen)	FY2003.....	221	<b>703</b>	<b>789</b>	552	—	526	704	778	1,312	1,842
	FY2004.....	222	<b>694</b>	<b>839</b>	558	—	577	802	714	1,458	2,861
	FY2005.....	223	<b>676</b>	<b>834</b>	528	—	531	766	695	1,420	2,572
	FY2006.....	224	<b>694</b>	<b>849</b>	502	—	549	717	1,166	1,402	2,325
	FY2007.....	225	<b>698</b>	<b>868</b>	539	—	460	661	693	1,445	2,859
	FY2008.....	226	<b>639</b>	<b>723</b>	503	—	561	666	672	1,179	1,495
	FY2009.....	227	<b>641</b>	<b>685</b>	513	428	520	686	659	1,232	1,973
	FY2010.....	228	<b>671</b>	<b>760</b>	561	487	492	695	606	1,290	2,055
	FY2011.....	229	<b>668</b>	<b>751</b>	559	483	544	687	572	1,337	2,934
	FY2012.....	230	<b>666</b>	<b>752</b>	518	404	563	676	610	1,310	1,499
Capital equipment ratio (10,000 yen)	FY2003.....	231	<b>1,220</b>	<b>1,071</b>	858	—	838	1,728	815	1,910	9,953
	FY2004.....	232	<b>1,142</b>	<b>1,071</b>	859	—	923	1,567	743	1,839	11,039
	FY2005.....	233	<b>1,086</b>	<b>1,063</b>	845	—	890	1,894	880	1,913	9,499
	FY2006.....	234	<b>1,068</b>	<b>1,038</b>	855	—	912	1,716	790	1,906	9,883
	FY2007.....	235	<b>1,064</b>	<b>1,107</b>	981	—	1,065	1,483	902	1,834	9,920
	FY2008.....	236	<b>1,073</b>	<b>1,104</b>	891	—	820	1,601	735	1,900	9,881
	FY2009.....	237	<b>1,078</b>	<b>1,090</b>	761	609	1,025	1,642	857	1,821	9,263
	FY2010.....	238	<b>1,106</b>	<b>1,060</b>	901	776	778	1,629	647	1,718	8,137
	FY2011.....	239	<b>1,074</b>	<b>1,046</b>	849	656	963	1,772	839	1,694	7,765
	FY2012.....	240	<b>1,005</b>	<b>1,040</b>	785	563	1,051	1,584	952	1,780	7,192
Ratio of value added to tangible fixed assets (%)	FY2003.....	241	<b>57.6</b>	<b>73.7</b>	64.3	—	62.8	40.8	95.5	68.7	18.5
	FY2004.....	242	<b>60.8</b>	<b>78.3</b>	65.0	—	62.5	51.2	96.1	79.3	25.9
	FY2005.....	243	<b>62.3</b>	<b>78.4</b>	62.5	—	59.7	40.4	79.0	74.2	27.1
	FY2006.....	244	<b>65.0</b>	<b>81.8</b>	58.7	—	60.2	41.8	147.6	73.6	23.5
	FY2007.....	245	<b>65.6</b>	<b>78.4</b>	54.9	—	43.2	44.5	76.9	78.8	28.8
	FY2008.....	246	<b>59.5</b>	<b>65.5</b>	56.4	—	68.4	41.6	91.4	62.0	15.1
	FY2009.....	247	<b>59.5</b>	<b>62.8</b>	67.4	70.3	50.7	41.8	76.8	67.7	21.3
	FY2010.....	248	<b>60.6</b>	<b>71.8</b>	62.3	62.8	63.3	42.7	93.6	75.1	25.2
	FY2011.....	249	<b>62.2</b>	<b>71.8</b>	65.8	73.7	56.5	38.8	68.2	78.9	37.8
	FY2012.....	250	<b>66.3</b>	<b>72.3</b>	66.0	71.8	53.6	42.7	64.1	73.6	20.8

## Operating Ratios by Sector (continued)

Ceramic, Stone and Clay Products	Iron and Steel	Non-ferrous Metals and Products	Fabricated Metal Products	General-Purpose Machinery	Production Machinery	Business Oriented Machinery	Electrical Machinery, Equipment and Supplies	Information and Communication Electronics Equipment	Transportation Equipment	Motor Vehicles, Parts and Accessories	Miscellaneous Transportation Equipment	No.
-144.4	79.3	*	80.4	—	23.8	75.2	55.4	—	—	39.8	80.7	201
54.2	78.8	45.3	70.0	—	63.3	70.5	47.8	4.6	<b>31.7</b>	30.7	46.6	202
50.9	73.5	69.8	-22.1	—	68.9	73.2	-205.2	-590.4	<b>65.9</b>	65.4	75.4	203
-13.8	49.6	77.2	49.6	—	-14.1	73.9	-17.7	-39.7	<b>20.6</b>	17.7	72.2	204
39.6	52.9	63.9	74.6	—	-17.7	76.4	62.7	10.0	<b>66.3</b>	65.0	82.3	205
*	31.2	*	53.4	—	-159.5	-80.8	*	*	*	*	20.4	206
*	*	*	*	*	*	12.1	*	*	<b>38.8</b>	31.7	70.1	207
51.0	44.5	36.8	72.9	67.5	43.6	32.3	40.1	-297.0	<b>57.4</b>	51.6	81.2	208
-114.2	*	-16.1	74.8	50.8	66.4	-88.2	*	*	<b>37.7</b>	24.2	83.5	209
1.7	*	64.1	74.2	52.8	48.6	15.5	*	*	<b>57.0</b>	54.6	78.7	210
22.9	20.5	16.1	30.6	—	25.0	27.1	20.2	—	—	18.9	18.1	211
22.8	22.4	16.3	28.9	—	24.4	25.4	18.7	18.2	<b>18.1</b>	17.8	21.2	212
24.0	22.4	16.0	26.1	—	23.6	24.5	18.5	19.0	<b>17.7</b>	17.6	19.2	213
22.0	20.5	14.0	27.3	—	24.6	24.3	17.7	17.5	<b>16.7</b>	16.5	19.9	214
21.3	18.2	14.4	25.0	—	25.2	25.2	16.7	18.5	<b>16.2</b>	15.8	19.1	215
20.4	15.0	9.3	23.8	—	21.9	22.0	16.0	14.8	<b>12.0</b>	11.3	17.2	216
21.3	12.0	11.4	25.8	24.8	22.0	22.3	18.3	16.6	<b>14.0</b>	13.2	19.9	217
22.5	13.5	13.1	29.2	26.8	24.9	24.4	20.0	18.6	<b>15.2</b>	14.5	20.9	218
20.2	12.0	12.7	27.7	26.5	24.4	24.3	21.7	16.4	<b>14.7</b>	13.8	22.6	219
22.5	10.6	13.4	28.5	27.6	23.4	22.7	20.8	17.1	<b>16.3</b>	15.7	21.4	220
735	1,150	864	669	—	852	922	824	—	—	1,009	746	221
822	1,576	997	756	—	924	963	864	935	<b>984</b>	1,015	774	222
828	1,568	1,199	711	—	928	983	925	814	<b>1,089</b>	1,137	798	223
782	1,701	1,392	634	—	910	1,043	971	814	<b>1,027</b>	1,065	783	224
813	1,610	1,366	718	—	985	1,128	997	841	<b>1,079</b>	1,111	900	225
670	1,335	804	694	—	825	874	807	647	<b>684</b>	668	780	226
654	739	777	553	735	632	851	745	710	<b>687</b>	671	783	227
729	956	983	656	771	791	942	839	803	<b>773</b>	761	843	228
733	858	905	648	830	849	928	836	744	<b>773</b>	755	879	229
683	704	885	676	825	833	899	853	707	<b>942</b>	961	837	230
1,479	3,017	2,138	833	—	963	827	773	—	—	1,122	1,245	231
1,474	3,080	2,151	850	—	940	843	767	863	<b>1,133</b>	1,154	990	232
1,302	2,602	2,113	814	—	932	862	838	762	<b>1,237</b>	1,290	915	233
1,376	2,872	2,051	665	—	825	871	823	857	<b>1,150</b>	1,201	815	234
1,473	2,908	2,120	792	—	939	1,043	856	832	<b>1,220</b>	1,273	918	235
1,336	2,903	2,061	849	—	1,005	956	941	793	<b>1,253</b>	1,300	979	236
1,419	2,930	2,135	847	1,009	1,058	948	837	849	<b>1,196</b>	1,240	932	237
1,420	2,963	1,957	901	934	1,000	805	780	723	<b>1,111</b>	1,126	1,020	238
1,605	2,880	1,860	754	976	953	965	715	863	<b>1,080</b>	1,104	944	239
1,386	2,700	1,822	719	921	1,039	845	762	882	<b>1,083</b>	1,101	979	240
49.7	38.1	40.4	80.3	—	88.4	111.5	106.7	—	—	89.9	59.9	241
55.8	51.2	46.4	89.0	—	98.3	114.2	112.7	108.3	<b>86.9</b>	88.0	78.1	242
63.6	60.3	56.7	87.3	—	99.5	114.0	110.4	106.8	<b>88.0</b>	88.1	87.2	243
56.8	59.2	67.9	95.3	—	110.3	119.7	117.9	95.0	<b>89.4</b>	88.7	96.0	244
55.2	55.4	64.4	90.7	—	104.9	108.1	116.4	101.0	<b>88.5</b>	87.3	98.0	245
50.2	46.0	39.0	81.8	—	82.1	91.4	85.8	81.6	<b>54.6</b>	51.3	79.6	246
46.1	25.2	36.4	65.3	72.9	59.7	89.8	89.0	83.7	<b>57.4</b>	54.1	84.0	247
51.4	32.3	50.2	72.8	82.6	79.1	117.0	107.5	111.1	<b>69.5</b>	67.6	82.6	248
45.6	29.8	48.7	85.9	85.1	89.2	96.1	116.9	86.2	<b>71.6</b>	68.4	93.1	249
49.3	26.1	48.6	94.0	89.6	80.2	106.4	111.9	80.2	<b>87.0</b>	87.3	85.5	250

## 5. Table of Main Financial and

Classification	Sector	No.	Miscellaneous Manufacturing Industries	Non- Manufacturing	Agriculture, Forestry and Fisheries	Agriculture and Forestry	Fisheries	Mining and Quarrying of Stone and Gravel	Construction	Production, Transmission and Distribution of Electricity	Production, Transmission and Distribution of Gas	Information and Communications
Retained earnings ratio (%)	<b>FY2003</b> .....	201	54.0	<b>30.7</b>	<b>-19.7</b>	—	-310.0	-645.6	47.6	56.2	66.7	82.0
	<b>FY2004</b> .....	202	54.2	<b>27.7</b>	*	—	*	42.3	-48.8	46.5	72.2	48.9
	<b>FY2005</b> .....	203	66.4	<b>43.8</b>	<b>91.7</b>	—	*	25.5	51.2	63.3	64.7	55.5
	<b>FY2006</b> .....	204	55.2	<b>49.0</b>	<b>67.4</b>	—	48.4	78.6	42.8	54.6	73.0	59.6
	<b>FY2007</b> .....	205	36.1	<b>42.1</b>	<b>23.8</b>	—	91.2	77.1	13.5	-267.0	48.9	47.7
	<b>FY2008</b> .....	206	-12.8	<b>31.0</b>	*	—	79.0	47.7	-187.7	*	29.1	74.7
	<b>FY2009</b> .....	207	25.0	<b>-13.4</b>	*	*	26.4	46.0	-34.3	31.8	58.5	48.9
	<b>FY2010</b> .....	208	71.1	<b>44.0</b>	<b>91.7</b>	94.3	81.0	58.9	14.4	*	64.2	47.3
	<b>FY2011</b> .....	209	45.6	<b>48.3</b>	<b>88.7</b>	92.4	22.3	53.7	-0.6	*	47.0	58.6
	<b>FY2012</b> .....	210	55.5	<b>51.2</b>	<b>79.5</b>	86.9	-25.8	53.1	74.2	*	64.6	39.7
Ratio of value added (%)	<b>FY2003</b> .....	211	23.0	<b>18.5</b>	<b>21.0</b>	—	21.9	24.7	20.0	32.9	28.1	27.4
	<b>FY2004</b> .....	212	22.5	<b>18.7</b>	<b>17.3</b>	—	21.5	34.1	21.0	31.4	26.7	27.0
	<b>FY2005</b> .....	213	22.1	<b>18.4</b>	<b>18.0</b>	—	20.6	35.8	19.3	28.3	22.9	28.8
	<b>FY2006</b> .....	214	22.7	<b>18.1</b>	<b>23.0</b>	—	24.7	40.0	21.3	26.1	21.1	27.1
	<b>FY2007</b> .....	215	20.5	<b>17.7</b>	<b>19.4</b>	—	21.4	34.3	20.5	20.1	17.7	28.2
	<b>FY2008</b> .....	216	20.3	<b>17.9</b>	<b>12.7</b>	—	25.9	35.3	18.6	17.3	15.5	30.6
	<b>FY2009</b> .....	217	22.7	<b>19.6</b>	<b>14.2</b>	12.3	19.0	33.6	20.6	24.2	21.7	31.2
	<b>FY2010</b> .....	218	22.7	<b>19.9</b>	<b>18.8</b>	18.3	20.6	34.5	20.6	23.7	19.1	33.4
	<b>FY2011</b> .....	219	21.1	<b>20.6</b>	<b>18.8</b>	17.6	22.0	37.0	19.8	10.9	15.8	31.5
	<b>FY2012</b> .....	220	21.0	<b>20.3</b>	<b>19.8</b>	19.3	21.2	39.2	19.8	8.6	16.7	31.5
Value added per employee (10,000 yen)	<b>FY2003</b> .....	221	644	<b>669</b>	<b>463</b>	—	511	1,280	658	3,563	1,975	1,920
	<b>FY2004</b> .....	222	702	<b>644</b>	<b>458</b>	—	530	1,342	690	3,590	2,015	998
	<b>FY2005</b> .....	223	713	<b>626</b>	<b>486</b>	—	479	2,023	663	3,372	1,993	1,009
	<b>FY2006</b> .....	224	734	<b>643</b>	<b>450</b>	—	548	2,702	711	3,170	2,021	1,034
	<b>FY2007</b> .....	225	721	<b>642</b>	<b>417</b>	—	589	3,038	730	2,488	1,782	962
	<b>FY2008</b> .....	226	694	<b>611</b>	<b>325</b>	—	611	2,602	677	2,298	1,832	899
	<b>FY2009</b> .....	227	714	<b>627</b>	<b>357</b>	300	521	1,820	653	2,845	2,120	982
	<b>FY2010</b> .....	228	715	<b>641</b>	<b>416</b>	388	531	2,391	667	2,890	1,989	982
	<b>FY2011</b> .....	229	674	<b>642</b>	<b>423</b>	362	695	3,152	686	1,375	1,691	991
	<b>FY2012</b> .....	230	693	<b>640</b>	<b>394</b>	346	595	3,270	714	1,160	1,702	1,069
Capital equipment ratio (10,000 yen)	<b>FY2003</b> .....	231	809	<b>1,279</b>	<b>1,003</b>	—	785	2,860	584	22,422	7,232	3,612
	<b>FY2004</b> .....	232	980	<b>1,166</b>	<b>1,228</b>	—	876	2,942	534	22,746	7,626	1,173
	<b>FY2005</b> .....	233	800	<b>1,093</b>	<b>1,233</b>	—	1,239	2,335	584	22,835	7,728	1,200
	<b>FY2006</b> .....	234	863	<b>1,079</b>	<b>1,107</b>	—	1,012	2,282	544	22,211	7,686	1,259
	<b>FY2007</b> .....	235	861	<b>1,049</b>	<b>977</b>	—	945	2,654	573	20,928	7,471	1,151
	<b>FY2008</b> .....	236	853	<b>1,063</b>	<b>1,148</b>	—	724	2,477	614	20,267	7,894	943
	<b>FY2009</b> .....	237	880	<b>1,074</b>	<b>976</b>	1,037	799	2,469	534	20,163	7,139	1,093
	<b>FY2010</b> .....	238	848	<b>1,121</b>	<b>995</b>	1,059	731	3,177	574	19,590	6,990	1,122
	<b>FY2011</b> .....	239	813	<b>1,082</b>	<b>930</b>	950	844	3,517	612	19,160	6,478	1,133
	<b>FY2012</b> .....	240	853	<b>994</b>	<b>817</b>	816	822	3,112	628	19,198	5,342	1,102
Ratio of value added to tangible fixed assets (%)	<b>FY2003</b> .....	241	79.7	<b>52.3</b>	<b>46.2</b>	—	65.0	44.8	112.7	15.9	27.3	53.2
	<b>FY2004</b> .....	242	71.6	<b>55.3</b>	<b>37.3</b>	—	60.5	45.6	129.2	15.8	26.4	85.1
	<b>FY2005</b> .....	243	89.0	<b>57.2</b>	<b>39.5</b>	—	38.7	86.6	113.4	14.8	25.8	84.1
	<b>FY2006</b> .....	244	85.0	<b>59.6</b>	<b>40.7</b>	—	54.2	118.4	130.8	14.3	26.3	82.2
	<b>FY2007</b> .....	245	83.8	<b>61.2</b>	<b>42.6</b>	—	62.4	114.5	127.5	11.9	23.9	83.6
	<b>FY2008</b> .....	246	81.4	<b>57.5</b>	<b>28.3</b>	—	84.3	105.0	110.2	11.3	23.2	95.3
	<b>FY2009</b> .....	247	81.2	<b>58.4</b>	<b>36.6</b>	29.0	65.3	73.7	122.3	14.1	29.7	89.9
	<b>FY2010</b> .....	248	84.3	<b>57.2</b>	<b>41.8</b>	36.7	72.6	75.3	116.3	14.8	28.5	87.5
	<b>FY2011</b> .....	249	82.9	<b>59.3</b>	<b>45.4</b>	38.1	82.4	89.6	112.2	7.2	26.1	87.4
	<b>FY2012</b> .....	250	81.3	<b>64.4</b>	<b>48.2</b>	42.4	72.3	105.1	113.7	6.0	31.9	97.0

## Operating Ratios by Sector (continued)

<b>Transport and Postal Activities</b>	Railway, road passenger and road freight transport	Water Transport	Miscellaneous Transport	<b>Wholesale and Retail Trade</b>	Wholesale Trade	Retail Trade	<b>Real Estate and Goods Rental and Leasing</b>	Real Estate	<b>Goods Rental and Leasing</b>	Goods Leasing	Miscellaneous Goods Rental and Leasing	No.
<b>50.0</b>	66.8	67.2	37.9	<b>44.3</b>	-20.8	75.9	—	*	—	—	—	201
<b>45.1</b>	35.0	73.3	35.6	<b>43.1</b>	33.1	65.3	—	-14,965.4	<b>55.7</b>	38.8	88.0	202
<b>50.1</b>	64.4	63.6	-15.6	<b>54.3</b>	37.4	77.6	—	-629.2	<b>92.3</b>	92.4	88.3	203
<b>67.4</b>	74.2	80.0	33.5	<b>46.2</b>	64.6	-5.8	—	19.5	<b>83.1</b>	84.0	51.6	204
<b>55.7</b>	48.8	74.2	46.5	<b>28.4</b>	15.3	63.0	—	71.8	<b>68.2</b>	67.2	83.5	205
<b>39.7</b>	50.3	56.1	-41.1	<b>13.4</b>	-1.1	38.6	—	-41.6	<b>45.9</b>	53.4	-32.6	206
-3.1	42.4	*	*	<b>9.9</b>	-5.1	22.2	<b>55.8</b>	51.5	<b>74.1</b>	67.9	90.6	207
<b>46.1</b>	45.0	57.1	42.6	<b>59.6</b>	59.9	58.9	<b>79.4</b>	83.4	<b>60.1</b>	57.7	73.8	208
<b>59.2</b>	65.8	*	74.2	<b>64.8</b>	60.3	73.3	<b>55.4</b>	47.5	<b>72.8</b>	73.4	70.3	209
<b>68.4</b>	70.7	*	78.4	<b>61.4</b>	55.7	68.9	<b>63.2</b>	60.9	<b>72.0</b>	69.8	83.7	210
<b>31.9</b>	43.9	20.8	23.4	<b>11.5</b>	7.6	18.4	—	31.9	—	—	—	211
<b>36.5</b>	41.9	26.3	29.3	<b>10.7</b>	7.9	17.2	—	32.8	<b>16.0</b>	14.2	26.4	212
<b>37.9</b>	42.1	25.1	34.0	<b>10.7</b>	7.7	17.3	—	32.3	<b>18.4</b>	17.9	21.8	213
<b>34.7</b>	40.3	22.2	26.9	<b>10.0</b>	7.1	16.2	—	37.2	<b>14.6</b>	13.9	18.1	214
<b>32.8</b>	37.1	20.3	29.6	<b>9.2</b>	6.5	16.4	—	33.6	<b>13.5</b>	12.4	18.6	215
<b>34.1</b>	42.1	17.8	25.6	<b>9.4</b>	6.5	16.1	—	31.4	<b>13.2</b>	11.9	17.9	216
<b>34.8</b>	41.2	13.5	31.2	<b>10.6</b>	7.3	16.9	<b>27.5</b>	31.6	<b>15.4</b>	12.9	23.5	217
<b>35.0</b>	40.5	16.6	32.2	<b>10.5</b>	7.1	17.3	<b>30.3</b>	36.3	<b>14.8</b>	13.3	21.4	218
<b>35.7</b>	40.4	11.1	34.2	<b>11.3</b>	7.8	18.5	<b>32.6</b>	38.1	<b>18.1</b>	17.1	21.6	219
<b>34.0</b>	40.2	13.1	28.0	<b>11.4</b>	8.1	17.6	<b>30.8</b>	36.3	<b>17.8</b>	16.8	21.3	220
<b>770</b>	598	2,211	1,231	<b>587</b>	719	516	—	1,767	—	—	—	221
<b>725</b>	615	2,356	1,024	<b>619</b>	783	503	—	1,845	<b>1,044</b>	1,183	765	222
<b>666</b>	579	2,672	815	<b>609</b>	735	519	—	1,449	<b>1,059</b>	1,268	557	223
<b>661</b>	588	2,046	823	<b>598</b>	769	492	—	1,994	<b>797</b>	873	592	224
<b>700</b>	582	2,171	1,031	<b>639</b>	800	528	—	1,907	<b>875</b>	1,077	545	225
<b>653</b>	577	1,694	854	<b>596</b>	725	511	—	1,614	<b>780</b>	979	521	226
<b>631</b>	570	1,148	767	<b>584</b>	698	516	<b>1,597</b>	1,853	<b>865</b>	1,024	674	227
<b>625</b>	560	1,652	732	<b>594</b>	736	513	<b>1,777</b>	2,033	<b>988</b>	1,155	712	228
<b>604</b>	532	1,143	842	<b>625</b>	758	543	<b>1,617</b>	1,866	<b>930</b>	1,179	598	229
<b>616</b>	531	1,420	1,009	<b>618</b>	770	526	<b>1,531</b>	1,758	<b>947</b>	1,303	553	230
<b>1,759</b>	1,294	4,407	3,116	<b>778</b>	839	745	—	10,850	—	—	—	231
<b>1,599</b>	1,410	3,290	2,280	<b>693</b>	851	580	—	11,570	<b>8,999</b>	12,456	2,097	232
<b>1,425</b>	1,402	3,240	1,347	<b>691</b>	808	608	—	7,722	<b>9,516</b>	12,572	2,199	233
<b>1,444</b>	1,386	2,260	1,613	<b>669</b>	834	567	—	9,138	<b>7,546</b>	9,322	2,721	234
<b>1,445</b>	1,291	2,329	2,036	<b>668</b>	805	574	—	9,250	<b>9,834</b>	14,347	2,462	235
<b>1,379</b>	1,258	1,908	1,898	<b>686</b>	879	559	—	10,558	<b>6,549</b>	10,101	1,940	236
<b>1,451</b>	1,427	2,349	1,430	<b>659</b>	802	573	<b>10,066</b>	12,555	<b>2,970</b>	3,972	1,770	237
<b>1,461</b>	1,411	2,730	1,500	<b>657</b>	844	551	<b>11,574</b>	14,295	<b>3,195</b>	3,963	1,931	238
<b>1,281</b>	1,197	2,831	1,485	<b>638</b>	772	557	<b>10,059</b>	12,842	<b>2,390</b>	3,021	1,544	239
<b>1,235</b>	1,093	2,914	1,849	<b>650</b>	799	560	<b>8,100</b>	10,227	<b>2,620</b>	3,841	1,270	240
<b>43.8</b>	46.2	50.2	39.5	<b>75.4</b>	85.7	69.2	—	16.3	—	—	—	241
<b>45.3</b>	43.6	71.6	44.9	<b>89.4</b>	92.0	86.7	—	16.0	<b>11.6</b>	9.5	36.5	242
<b>46.8</b>	41.3	82.5	60.5	<b>88.1</b>	91.0	85.4	—	18.8	<b>11.1</b>	10.1	25.3	243
<b>45.8</b>	42.4	90.6	51.0	<b>89.4</b>	92.2	86.8	—	21.8	<b>10.6</b>	9.4	21.8	244
<b>48.4</b>	45.1	93.2	50.6	<b>95.6</b>	99.4	92.0	—	20.6	<b>8.9</b>	7.5	22.1	245
<b>47.3</b>	45.8	88.8	45.0	<b>86.9</b>	82.5	91.3	—	15.3	<b>11.9</b>	9.7	26.8	246
<b>43.5</b>	40.0	48.9	53.6	<b>88.7</b>	87.1	90.0	<b>15.9</b>	14.8	<b>29.1</b>	25.8	38.1	247
<b>42.7</b>	39.7	60.5	48.8	<b>90.3</b>	87.2	93.1	<b>15.3</b>	14.2	<b>30.9</b>	29.2	36.9	248
<b>47.2</b>	44.5	40.4	56.7	<b>97.9</b>	98.3	97.5	<b>16.1</b>	14.5	<b>38.9</b>	39.0	38.7	249
<b>49.9</b>	48.6	48.7	54.6	<b>95.1</b>	96.4	93.9	<b>18.9</b>	17.2	<b>36.1</b>	33.9	43.5	250

## 5. Table of Main Financial and

Classification		Sector FY	No.	Services	Accommodations, Eating and Drinking Services	Accommodations	Eating and Drinking Services	Living- Related and Personal Services and Amusement Services	Living- Related and Personal Services	Services For Amusement and Hobbies	Scientific Research, Professional and Technical Services	Advertising
Retained earnings ratio (%)	FY2003.....	201	<b>-12.8</b>	—	—	—	—	—	70.2	*	—	51.3
	FY2004.....	202	<b>-2.9</b>	—	*	*	—	—	36.3	*	—	14.3
	FY2005.....	203	<b>43.3</b>	—	*	52.4	—	—	87.3	*	—	50.2
	FY2006.....	204	<b>59.2</b>	—	77.7	*	—	—	87.8	*	—	71.8
	FY2007.....	205	<b>50.7</b>	—	*	*	—	—	65.8	85.8	—	43.7
	FY2008.....	206	<b>27.6</b>	—	*	—	-500.3	—	-143.8	*	—	-9.4
	FY2009.....	207	<b>-595.8</b>	*	*	*	—	<b>-2,476.4</b>	77.8	*	*	51.3
	FY2010.....	208	<b>20.8</b>	*	*	*	*	*	87.9	*	<b>-3.1</b>	23.4
	FY2011.....	209	<b>41.0</b>	*	*	*	*	*	-277.7	*	<b>34.4</b>	59.7
	FY2012.....	210	<b>46.5</b>	<b>47.1</b>	54.4	44.8	<b>83.7</b>	90.9	79.4	<b>44.6</b>	77.2	
Ratio of value added (%)	FY2003.....	211	<b>27.8</b>	—	35.7	—	—	—	35.4	13.1	—	28.7
	FY2004.....	212	<b>27.2</b>	—	36.5	38.6	—	—	27.0	14.3	—	29.5
	FY2005.....	213	<b>23.6</b>	—	37.8	39.3	—	—	28.3	8.0	—	32.9
	FY2006.....	214	<b>24.8</b>	—	35.4	41.7	—	—	30.6	10.1	—	32.0
	FY2007.....	215	<b>29.4</b>	—	36.5	40.4	—	—	31.8	12.3	—	37.2
	FY2008.....	216	<b>29.9</b>	—	34.5	40.5	—	—	28.1	14.1	—	34.2
	FY2009.....	217	<b>33.3</b>	<b>35.7</b>	40.0	34.1	<b>21.3</b>	32.4	15.5	<b>30.9</b>	15.4	
	FY2010.....	218	<b>35.3</b>	<b>38.9</b>	41.0	38.3	<b>20.3</b>	28.4	15.6	<b>33.4</b>	15.5	
	FY2011.....	219	<b>38.3</b>	<b>41.8</b>	42.8	41.5	<b>20.9</b>	31.3	15.8	<b>40.2</b>	18.7	
	FY2012.....	220	<b>37.3</b>	<b>39.5</b>	44.9	37.8	<b>21.8</b>	28.8	17.9	<b>39.2</b>	18.9	
Value added per employee (10,000 yen)	FY2003.....	221	<b>595</b>	—	456	—	—	436	702	—	602	
	FY2004.....	222	<b>510</b>	—	483	346	—	486	579	—	398	
	FY2005.....	223	<b>523</b>	—	478	289	—	442	581	—	442	
	FY2006.....	224	<b>533</b>	—	459	291	—	473	624	—	439	
	FY2007.....	225	<b>485</b>	—	431	345	—	420	539	—	382	
	FY2008.....	226	<b>495</b>	—	402	315	—	466	574	—	398	
	FY2009.....	227	<b>483</b>	<b>372</b>	439	349	<b>495</b>	436	580	<b>680</b>	703	
	FY2010.....	228	<b>494</b>	<b>371</b>	435	354	<b>509</b>	452	587	<b>717</b>	921	
	FY2011.....	229	<b>507</b>	<b>373</b>	455	356	<b>507</b>	467	551	<b>779</b>	766	
	FY2012.....	230	<b>499</b>	<b>330</b>	421	306	<b>569</b>	502	647	<b>819</b>	794	
Capital equipment ratio (10,000 yen)	FY2003.....	231	<b>914</b>	—	1,653	—	—	873	3,007	—	657	
	FY2004.....	232	<b>887</b>	—	1,527	309	—	612	3,449	—	193	
	FY2005.....	233	<b>851</b>	—	1,282	292	—	621	2,548	—	196	
	FY2006.....	234	<b>787</b>	—	1,839	241	—	703	2,178	—	196	
	FY2007.....	235	<b>667</b>	—	1,465	354	—	608	1,880	—	152	
	FY2008.....	236	<b>590</b>	—	1,289	279	—	388	2,249	—	145	
	FY2009.....	237	<b>491</b>	<b>511</b>	1,173	283	<b>1,061</b>	562	1,784	<b>359</b>	390	
	FY2010.....	238	<b>508</b>	<b>472</b>	1,308	254	<b>1,357</b>	609	2,379	<b>416</b>	537	
	FY2011.....	239	<b>499</b>	<b>470</b>	1,284	296	<b>1,379</b>	736	2,105	<b>503</b>	349	
	FY2012.....	240	<b>479</b>	<b>480</b>	1,229	282	<b>1,327</b>	869	1,855	<b>409</b>	349	
Ratio of value added to tangible fixed assets (%)	FY2003.....	241	<b>65.1</b>	—	27.6	—	—	49.9	23.4	—	91.6	
	FY2004.....	242	<b>57.6</b>	—	31.6	112.0	—	79.4	16.8	—	206.9	
	FY2005.....	243	<b>61.4</b>	—	37.3	99.1	—	71.2	22.8	—	225.4	
	FY2006.....	244	<b>67.7</b>	—	25.0	120.9	—	67.4	28.7	—	223.9	
	FY2007.....	245	<b>72.8</b>	—	29.4	97.4	—	69.0	28.7	—	251.2	
	FY2008.....	246	<b>83.9</b>	—	31.2	113.2	—	120.2	25.5	—	274.2	
	FY2009.....	247	<b>98.3</b>	<b>72.8</b>	37.4	123.3	<b>46.6</b>	77.6	32.5	<b>189.4</b>	180.4	
	FY2010.....	248	<b>97.1</b>	<b>78.7</b>	33.3	139.6	<b>37.5</b>	74.1	24.7	<b>172.5</b>	171.6	
	FY2011.....	249	<b>101.6</b>	<b>79.5</b>	35.4	120.4	<b>36.7</b>	63.4	26.2	<b>154.9</b>	219.6	
	FY2012.....	250	<b>104.2</b>	<b>68.7</b>	34.2	108.3	<b>42.9</b>	57.7	34.9	<b>200.5</b>	227.7	

## Operating Ratios by Sector (continued)

Pure Holding Companies	Miscellaneous Scientific Research, Professional and Technical Services	Medical, Health Care and Welfare	Education, Learning Support	Employment and Worker Dispatching Services	Miscellaneous Services	No.
—	—	—	—	—	-56.6	201
—	—	80.0	50.6	—	-3.8	202
—	—	65.7	51.4	—	27.9	203
—	—	*	34.0	—	54.3	204
—	—	42.0	-139.3	—	45.1	205
—	—	9.3	21.1	—	47.2	206
*	*	76.7	-1.3	*	-121.0	207
17.2	*	67.7	-162.1	84.0	65.3	208
20.8	62.8	82.6	71.0	86.1	56.3	209
34.8	60.8	75.2	-61.2	28.6	28.9	210
—	—	—	—	—	38.3	211
—	—	47.2	54.6	—	37.4	212
—	—	46.1	55.4	—	37.5	213
—	—	39.2	55.8	—	34.3	214
—	—	46.8	55.2	—	39.5	215
—	—	55.4	55.2	—	42.0	216
86.0	41.9	51.9	55.7	50.1	43.0	217
69.8	44.5	63.2	52.3	48.2	43.5	218
65.1	48.2	54.9	51.1	61.3	44.9	219
67.0	48.1	53.3	44.5	84.1	40.7	220
—	—	—	—	—	601	221
—	—	388	529	—	662	222
—	—	338	489	—	619	223
—	—	333	472	—	662	224
—	—	353	470	—	661	225
—	—	344	489	—	604	226
8,145	578	382	533	367	519	227
6,163	583	371	531	329	541	228
5,059	687	313	485	378	542	229
6,150	693	325	539	415	494	230
—	—	—	—	—	460	231
—	—	347	615	—	411	232
—	—	205	401	—	422	233
—	—	372	271	—	455	234
—	—	300	499	—	387	235
—	—	320	426	—	305	236
5,523	284	277	366	53	333	237
3,910	331	316	359	41	373	238
3,077	473	348	231	64	284	239
3,932	334	376	497	48	286	240
—	—	—	—	—	130.8	241
—	—	112.1	86.1	—	161.3	242
—	—	164.8	121.9	—	146.7	243
—	—	89.7	173.8	—	145.5	244
—	—	117.5	94.1	—	170.7	245
—	—	107.3	114.8	—	198.0	246
147.5	203.6	138.0	145.4	695.2	155.9	247
157.6	175.9	117.4	147.9	806.7	145.2	248
164.4	145.2	90.0	209.8	591.3	190.5	249
156.4	207.1	86.6	108.3	859.1	172.8	250

## 5. Table of Main Financial and

Sector Classification		No.	All Industries (including Finance and Insurance)	Finance and Insurance	Banking	Money Lending Business etc.	Finance Products Transaction Dealers
Ratio of net worth (%)	FY2003.....	1	—	—	—	—	—
	FY2004.....	2	—	—	—	—	—
	FY2005.....	3	—	—	—	—	—
	FY2006.....	4	—	—	—	—	—
	FY2007.....	5	—	—	—	—	—
	FY2008.....	6	<b>18.1</b>	<b>4.5</b>	3.8	6.6	7.2
	FY2009.....	7	<b>17.4</b>	<b>5.4</b>	4.8	9.3	6.6
	FY2010.....	8	<b>17.7</b>	<b>5.0</b>	4.9	5.6	5.9
	FY2011.....	9	<b>17.7</b>	<b>5.4</b>	5.2	7.3	5.9
	FY2012.....	10	<b>18.5</b>	<b>5.9</b>	5.5	8.2	5.8
Ordinary profits on assets (%)	FY2003.....	11	—	—	—	—	—
	FY2004.....	12	—	—	—	—	—
	FY2005.....	13	—	—	—	—	—
	FY2006.....	14	—	—	—	—	—
	FY2007.....	15	—	—	—	—	—
	FY2008.....	16	<b>1.0</b>	<b>-0.2</b>	-0.2	-0.2	-0.2
	FY2009.....	17	1.1	0.3	0.3	-0.1	0.4
	FY2010.....	18	1.5	0.4	0.3	-0.0	0.1
	FY2011.....	19	1.6	0.4	0.4	0.8	0.3
	FY2012.....	20	1.7	0.5	0.4	1.3	0.6
Ordinary profits on equity (%)	FY2003.....	21	—	—	—	—	—
	FY2004.....	22	—	—	—	—	—
	FY2005.....	23	—	—	—	—	—
	FY2006.....	24	—	—	—	—	—
	FY2007.....	25	—	—	—	—	—
	FY2008.....	26	<b>5.6</b>	<b>-4.4</b>	-5.6	-2.8	-3.2
	FY2009.....	27	<b>6.5</b>	<b>5.9</b>	6.0	-1.4	5.5
	FY2010.....	28	<b>8.3</b>	<b>7.0</b>	6.8	-0.4	1.2
	FY2011.....	29	<b>8.8</b>	<b>8.2</b>	7.1	11.8	4.4
	FY2012.....	30	<b>9.2</b>	<b>9.2</b>	7.0	16.6	10.6
Depreciation rate (%)	FY2003.....	31	—	—	—	—	—
	FY2004.....	32	—	—	—	—	—
	FY2005.....	33	—	—	—	—	—
	FY2006.....	34	—	—	—	—	—
	FY2007.....	35	—	—	—	—	—
	FY2008.....	36	<b>13.4</b>	<b>12.3</b>	14.5	8.6	26.1
	FY2009.....	37	<b>12.7</b>	<b>16.6</b>	22.4	9.4	28.3
	FY2010.....	38	<b>12.2</b>	<b>11.6</b>	14.5	7.5	24.5
	FY2011.....	39	<b>11.8</b>	<b>11.4</b>	14.8	7.5	25.2
	FY2012.....	40	<b>12.0</b>	<b>11.6</b>	14.6	9.7	16.9
Capital equipment ratio (10,000 yen)	FY2003.....	41	—	—	—	—	—
	FY2004.....	42	—	—	—	—	—
	FY2005.....	43	—	—	—	—	—
	FY2006.....	44	—	—	—	—	—
	FY2007.....	45	—	—	—	—	—
	FY2008.....	46	<b>1,089</b>	<b>1,600</b>	1,645	2,496	222
	FY2009.....	47	<b>1,094</b>	<b>1,558</b>	1,567	2,864	204
	FY2010.....	48	<b>1,126</b>	<b>1,716</b>	1,561	4,931	205
	FY2011.....	49	<b>1,098</b>	<b>1,839</b>	1,560	6,479	204
	FY2012.....	50	<b>1,028</b>	<b>1,730</b>	1,529	4,542	206

## Operating Ratios by Sector

Futures Commodity Transaction Dealers etc.	Insurance (excluding Miscellaneous Insurance Institutions)	Life Insurance Institutions	Non-Life Insurance Institutions	Miscellaneous Insurance Institutions	No.
—	—	—	—	—	1
—	—	—	—	—	2
—	—	—	—	—	3
—	—	—	—	—	4
—	—	—	—	—	5
8.9	4.3	2.7	14.2	48.3	6
7.2	4.5	3.2	17.6	48.8	7
7.5	4.1	3.0	16.1	48.2	8
10.2	4.4	3.4	15.5	42.9	9
10.6	5.8	4.7	18.7	37.5	10
—	—	—	—	—	11
—	—	—	—	—	12
—	—	—	—	—	13
—	—	—	—	—	14
—	—	—	—	—	15
0.5	-0.4	-0.3	-0.8	5.2	16
0.1	0.6	0.6	1.1	5.4	17
0.5	0.6	0.6	0.8	5.2	18
0.0	0.7	0.7	0.3	6.0	19
0.8	0.8	0.7	1.3	5.3	20
—	—	—	—	—	21
—	—	—	—	—	22
—	—	—	—	—	23
—	—	—	—	—	24
—	—	—	—	—	25
5.2	-6.8	-8.4	-4.6	10.8	26
1.7	15.8	21.0	7.2	11.1	27
7.1	13.5	18.2	4.6	11.0	28
0.1	16.3	23.2	1.8	14.1	29
7.8	15.4	18.2	7.8	13.5	30
—	—	—	—	—	31
—	—	—	—	—	32
—	—	—	—	—	33
—	—	—	—	—	34
—	—	—	—	—	35
18.7	7.9	7.3	10.6	17.3	36
27.9	8.8	8.3	10.7	14.5	37
15.6	8.9	8.5	10.8	11.3	38
14.5	8.9	8.5	10.5	13.4	39
6.1	9.2	8.9	10.2	12.8	40
—	—	—	—	—	41
—	—	—	—	—	42
—	—	—	—	—	43
—	—	—	—	—	44
—	—	—	—	—	45
1,554	1,847	2,025	1,260	381	46
1,033	1,771	1,939	1,197	410	47
1,177	1,770	1,959	1,123	512	48
1,980	1,774	1,995	1,091	328	49
4,687	1,729	1,934	1,079	350	50

## 5. Table of Main Financial and

Sector Classification	No.	All Industries (including Finance and Insurance)	Finance and Insurance	Banking	Money Lending Business etc.	Finance Products Transaction Dealers
Current ratio (%)	FY2003.....	1				—
	FY2004.....	2			—	—
	FY2005.....	3			—	—
	FY2006.....	4			—	—
	FY2007.....	5			—	—
	FY2008.....	6			124.5	111.6
	FY2009.....	7			126.5	110.0
	FY2010.....	8			126.8	110.4
	FY2011.....	9			119.5	109.5
	FY2012.....	10			122.0	109.3
Fixed assets ratio (%)	FY2003.....	11			—	—
	FY2004.....	12			—	—
	FY2005.....	13			—	—
	FY2006.....	14			—	—
	FY2007.....	15			—	—
	FY2008.....	16			250.1	30.1
	FY2009.....	17			188.3	31.0
	FY2010.....	18			338.7	29.2
	FY2011.....	19			287.5	23.6
	FY2012.....	20			201.0	25.5
Ratio of dividend to capital (%)	FY2003.....	21			—	—
	FY2004.....	22			—	—
	FY2005.....	23			—	—
	FY2006.....	24			—	—
	FY2007.....	25			—	—
	FY2008.....	26			3.9	6.5
	FY2009.....	27			4.9	30.7
	FY2010.....	28			4.8	4.7
	FY2011.....	29			5.6	10.0
	FY2012.....	30			7.4	19.9
Dividend payout ratio (%)	FY2003.....	31			—	—
	FY2004.....	32			—	—
	FY2005.....	33			—	—
	FY2006.....	34			—	—
	FY2007.....	35			—	—
	FY2008.....	36			*	*
	FY2009.....	37			42.2	*
	FY2010.....	38			32.1	*
	FY2011.....	39			40.0	117.3
	FY2012.....	40			42.9	73.8
Retained earnings ratio (%)	FY2003.....	41			—	—
	FY2004.....	42			—	—
	FY2005.....	43			—	—
	FY2006.....	44			—	—
	FY2007.....	45			—	—
	FY2008.....	46			*	*
	FY2009.....	47			57.8	*
	FY2010.....	48			67.9	*
	FY2011.....	49			60.0	-17.3
	FY2012.....	50			57.1	26.2

(Note) Slanted lines indicate financial and operating ratios for which a calculation could not be performed for Finance and Insurance because the survey items diffe

## Operating Ratios by Sector (continued)

Futures Commodity Transaction Dealers etc.	Insurance (excluding Miscellaneous Insurance Institutions)	Life Insurance Institutions	Non-Life Insurance Institutions	Miscellaneous Insurance Institutions	No.
—	—	—	—	—	1
—	—	—	—	—	2
—	—	—	—	—	3
—	—	—	—	—	4
—	—	—	—	—	5
108.4	—	—	—	180.7	6
104.1	—	—	—	187.2	7
104.5	—	—	—	170.1	8
108.5	—	—	—	150.6	9
109.0	—	—	—	138.0	10
—	—	—	—	—	11
—	—	—	—	—	12
—	—	—	—	—	13
—	—	—	—	—	14
—	—	—	—	—	15
124.7	—	—	—	90.1	16
107.0	—	—	—	90.0	17
120.5	—	—	—	97.5	18
81.2	—	—	—	102.6	19
88.3	—	—	—	95.4	20
—	—	—	—	—	21
—	—	—	—	—	22
—	—	—	—	—	23
—	—	—	—	—	24
—	—	—	—	—	25
21.5	—	—	—	14.4	26
7.1	—	—	—	12.4	27
12.9	—	—	—	10.8	28
8.3	—	—	—	17.1	29
9.4	—	—	—	12.2	30
—	—	—	—	—	31
—	—	—	—	—	32
—	—	—	—	—	33
—	—	—	—	—	34
—	—	—	—	—	35
*	—	—	—	44.5	36
*	—	—	—	38.2	37
108.5	—	—	—	44.1	38
*	—	—	—	47.1	39
35.1	—	—	—	27.7	40
—	—	—	—	—	41
—	—	—	—	—	42
—	—	—	—	—	43
—	—	—	—	—	44
—	—	—	—	—	45
*	—	—	—	55.5	46
*	—	—	—	61.8	47
-8.5	—	—	—	55.9	48
*	—	—	—	52.9	49
64.9	—	—	—	72.3	50

## FY2012 Statistics

## 1. Number of Corporations

(Unit: number of companies)

Sector	By capital	Under 10 (millions of yen)	10–20	20–50	50–100	100–1,000	1,000 or over	Total
<b>All Industries</b>		<b>1,681,314</b>	<b>763,703</b>	<b>203,313</b>	<b>60,216</b>	<b>26,059</b>	<b>5,205</b>	<b>2,739,810</b>
<b>Manufacturing</b>		<b>190,652</b>	<b>127,641</b>	<b>33,056</b>	<b>12,398</b>	<b>6,475</b>	<b>2,095</b>	<b>372,317</b>
Food		25,548	14,110	4,322	1,742	820	205	<b>46,747</b>
Textile Mill Products		17,455	12,677	2,747	811	254	55	<b>33,999</b>
Lumber and Wood Products		5,576	4,046	1,067	249	63	10	<b>11,011</b>
Pulp, Paper and Paper Products		3,233	3,264	919	326	145	32	<b>7,919</b>
Printing and Allied Industries		15,238	11,279	2,039	599	198	28	<b>29,381</b>
Chemical and Allied Products		3,468	4,122	1,548	815	689	360	<b>11,002</b>
Petroleum and Coal Products		327	271	134	71	32	28	<b>863</b>
Ceramic, Stone and Clay Products		6,423	4,753	1,956	671	309	80	<b>14,192</b>
Iron and Steel		3,233	2,253	649	252	214	77	<b>6,678</b>
Non-ferrous Metals and Products		1,221	1,015	352	158	196	75	<b>3,017</b>
Fabricated Metal Products		24,804	16,387	3,930	1,253	440	86	<b>46,900</b>
General-Purpose Machinery		4,741	3,880	1,018	415	150	56	<b>10,260</b>
Production Machinery		16,468	10,756	2,499	953	446	164	<b>31,286</b>
Business Oriented Machinery		4,560	3,393	946	426	257	83	<b>9,665</b>
Electrical Machinery, Equipment and Supplies		6,132	5,796	1,637	714	405	176	<b>14,860</b>
Information and Communication Electronics Equipment		7,224	5,361	1,599	785	552	184	<b>15,705</b>
<b>Transportation Equipment</b>		<b>8,671</b>	<b>4,522</b>	<b>1,380</b>	<b>608</b>	<b>429</b>	<b>201</b>	<b>15,811</b>
Motor Vehicles, Parts and Accessories		5,915	3,145	955	440	352	167	<b>10,974</b>
Miscellaneous Transportation Equipment		2,756	1,377	425	168	77	34	<b>4,837</b>
Miscellaneous Manufacturing Industries		36,330	19,756	4,314	1,550	876	195	<b>63,021</b>
<b>Non-Manufacturing</b>		<b>1,490,662</b>	<b>636,062</b>	<b>170,257</b>	<b>47,818</b>	<b>19,584</b>	<b>3,110</b>	<b>2,367,493</b>
<b>Agriculture, Forestry and Fisheries</b>		<b>19,429</b>	<b>3,449</b>	<b>1,139</b>	<b>450</b>	<b>125</b>	<b>5</b>	<b>24,597</b>
Agriculture and Forestry		16,404	2,727	930	371	107	5	<b>20,544</b>
Fisheries		3,025	722	209	79	18	0	<b>4,053</b>
Mining and Quarrying of Stone and Gravel		1,576	1,463	699	179	46	67	<b>4,030</b>
Construction		290,934	110,412	51,199	7,080	1,468	241	<b>461,334</b>
Production, Transmission and Distribution of Electricity		87	70	25	22	89	47	<b>340</b>
Production, Transmission and Distribution of Gas		218	62	71	79	164	40	<b>634</b>
Information and Communications		63,040	28,440	7,557	3,410	2,847	444	<b>105,738</b>
<b>Transport and Postal Activities</b>		<b>37,590</b>	<b>27,993</b>	<b>10,251</b>	<b>2,806</b>	<b>1,262</b>	<b>280</b>	<b>80,182</b>
Railway, Road Passenger and Road Freight Transport		30,477	21,854	7,986	1,851	567	136	<b>62,871</b>
Water Transport		1,687	1,585	701	205	174	32	<b>4,384</b>
Miscellaneous Transport		5,426	4,554	1,564	750	521	112	<b>12,927</b>
<b>Wholesale and Retail Trade</b>		<b>381,022</b>	<b>205,630</b>	<b>43,912</b>	<b>13,589</b>	<b>5,431</b>	<b>819</b>	<b>650,403</b>
Wholesale Trade		121,413	113,191	28,253	9,057	3,770	521	<b>276,205</b>
Retail Trade		259,609	92,439	15,659	4,532	1,661	298	<b>374,198</b>
<b>Real Estate and Goods Rental and Leasing</b>		<b>195,821</b>	<b>93,848</b>	<b>20,246</b>	<b>7,916</b>	<b>2,929</b>	<b>422</b>	<b>321,182</b>
<b>Real Estate</b>		185,746	88,965	18,840	7,423	2,674	352	<b>304,000</b>
<b>Goods Rental and Leasing</b>		<b>10,075</b>	<b>4,883</b>	<b>1,406</b>	<b>493</b>	<b>255</b>	<b>70</b>	<b>17,182</b>
Goods Leasing		6,902	3,478	1,015	371	213	56	<b>12,035</b>
Miscellaneous Goods Rental and Leasing		3,173	1,405	391	122	42	14	<b>5,147</b>
<b>Services</b>		<b>500,945</b>	<b>164,695</b>	<b>35,158</b>	<b>12,287</b>	<b>5,223</b>	<b>745</b>	<b>719,053</b>
<b>Accommodations, Eating and Drinking Services</b>		<b>110,642</b>	<b>25,164</b>	<b>5,872</b>	<b>2,105</b>	<b>764</b>	<b>127</b>	<b>144,674</b>
Accommodations		13,719	5,841	1,972	926	413	60	<b>22,931</b>
Eating and Drinking Services		96,923	19,323	3,900	1,179	351	67	<b>121,743</b>
<b>Living-Related and Personal Services and Amusement Services</b>		<b>85,921</b>	<b>25,819</b>	<b>6,663</b>	<b>2,858</b>	<b>1,197</b>	<b>98</b>	<b>122,556</b>
Living-Related and Personal Services		66,445	16,113	3,744	1,308	405	29	<b>88,044</b>
Services For Amusement and Hobbies		19,476	9,706	2,919	1,550	792	69	<b>34,512</b>
<b>Scientific Research, Professional and Technical Services</b>		<b>154,947</b>	<b>61,564</b>	<b>11,066</b>	<b>3,702</b>	<b>1,421</b>	<b>301</b>	<b>233,001</b>
Advertising		22,194	11,140	1,769	567	387	25	<b>36,082</b>
Pure Holding Companies		497	214	111	100	170	220	<b>1,312</b>
Miscellaneous Scientific Research, Professional and Technical Services		132,256	50,210	9,186	3,035	864	56	<b>195,607</b>
Medical, Health Care and Welfare		32,688	4,903	1,144	463	220	20	<b>39,438</b>
Education, Learning Support		14,511	4,261	1,073	376	121	14	<b>20,356</b>
Employment and Worker Dispatching Services		11,184	5,729	1,988	487	140	7	<b>19,535</b>
Miscellaneous Services		91,052	37,255	7,352	2,296	1,360	178	<b>139,493</b>

# Table

## by Sector and by Size

Sector	By capital Under 10 (millions of yen)	(Unit: number of companies)			
		10-100	100-1,000	1,000 or over	Total
<b>All Industries (including Finance and Insurance)</b>	<b>1,721,852</b>	<b>1,039,094</b>	<b>27,300</b>	<b>6,043</b>	<b>2,794,289</b>
<b>Finance and Insurance</b>	<b>40,538</b>	<b>11,862</b>	<b>1,241</b>	<b>838</b>	<b>54,479</b>
Banking	0	25	213	414	<b>652</b>
Money Lending Business etc.	9,426	4,029	355	132	<b>13,942</b>
Finance Products Transaction Dealers	0	6	117	96	<b>219</b>
Futures Commodity Transaction Dealers etc.	4,742	2,075	379	120	<b>7,316</b>
<b>Insurance (excluding Miscellaneous Insurance Institutions)</b>	—	—	—	<b>68</b>	<b>68</b>
Life Insurance Institutions	—	—	—	39	<b>39</b>
Non-Life Insurance Institutions	—	—	—	29	<b>29</b>
Miscellaneous Insurance Institutions	26,370	5,727	177	8	<b>32,282</b>

## 2. Assets, Liabilities and Net Assets and Profit

All

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>2,739,810</b>	1,681,314	967,016	60,216	26,059	5,205
<b>Liquid assets</b>	<b>636,329,067</b>	<b>43,359,668</b>	<b>158,641,807</b>	<b>65,206,098</b>	<b>96,351,215</b>	<b>272,770,279</b>
Cash and deposits	<b>168,324,006</b>	17,244,064	62,049,655	21,412,057	21,305,432	46,312,798
Bills receivable	<b>23,006,026</b>	814,702	7,911,007	3,355,039	5,375,949	5,549,329
Accounts receivable	<b>189,559,663</b>	11,232,327	38,044,646	18,749,144	33,135,815	88,397,731
Securities	<b>21,734,676</b>	778,458	3,592,334	1,202,548	1,411,161	14,750,175
Stocks	<b>3,632,177</b>	421,421	1,850,698	544,043	332,789	483,226
Bonds and debentures	<b>4,713,468</b>	43,869	513,360	212,704	296,388	3,647,147
Other securities	<b>13,389,031</b>	313,168	1,228,276	445,801	781,984	10,619,802
Inventories	<b>104,976,684</b>	7,690,430	24,324,673	11,331,747	14,874,591	46,755,243
Finished goods and merchandise	<b>58,419,511</b>	5,771,814	16,537,597	6,447,025	8,538,106	21,124,969
Works in process	<b>28,012,167</b>	1,106,387	4,645,877	3,309,260	3,937,233	15,013,410
Raw materials and goods in storage	<b>18,545,006</b>	812,229	3,141,199	1,575,462	2,399,252	10,616,864
Other liquid assets	<b>128,728,012</b>	5,599,687	22,719,492	9,155,563	20,248,267	71,005,003
<b>Fixed assets</b>	<b>797,503,220</b>	<b>52,463,744</b>	<b>145,259,752</b>	<b>61,295,335</b>	<b>75,030,790</b>	<b>463,453,599</b>
Tangible fixed assets	<b>428,108,953</b>	41,291,462	102,786,218	43,409,537	48,139,555	192,482,181
Land	<b>174,761,506</b>	17,551,680	54,139,443	21,769,415	19,774,613	61,526,355
Construction in process	<b>15,611,016</b>	1,389,413	1,904,204	622,857	887,817	10,806,725
Other tangible fixed assets	<b>237,736,431</b>	22,350,369	46,742,571	21,017,265	27,477,125	120,149,101
Intangible fixed assets	<b>18,675,566</b>	649,460	3,080,057	1,560,180	2,597,353	10,788,516
Intangible fixed assets excluding software	<b>10,904,229</b>	522,154	2,621,210	1,267,348	1,240,971	5,252,546
Software	<b>7,771,337</b>	127,306	458,847	292,832	1,356,382	5,535,970
Investments and other assets	<b>350,718,701</b>	10,522,822	39,393,477	16,325,618	24,293,882	260,182,902
Investment securities	<b>236,195,732</b>	3,951,435	17,529,930	7,451,305	12,674,915	194,588,147
Stocks	<b>211,928,274</b>	1,545,254	10,072,985	5,425,341	10,172,049	184,712,645
Bonds and debentures	<b>7,524,153</b>	76,462	1,091,496	332,556	770,077	5,253,562
Other securities	<b>16,743,305</b>	2,329,719	6,365,449	1,693,408	1,732,789	4,621,940
Other investments and other assets	<b>114,522,969</b>	6,571,387	21,863,547	8,874,313	11,618,967	65,594,755
<b>Deferred assets</b>	<b>3,310,894</b>	<b>342,508</b>	<b>1,905,057</b>	<b>419,476</b>	<b>390,890</b>	<b>252,963</b>
<b>Total assets</b>	<b>1,437,143,181</b>	<b>96,165,920</b>	<b>305,806,616</b>	<b>126,920,909</b>	<b>171,772,895</b>	<b>736,476,841</b>
<b>Liabilities</b>	<b>899,707,254</b>	<b>84,420,338</b>	<b>202,128,039</b>	<b>84,595,780</b>	<b>106,641,492</b>	<b>421,921,605</b>
<b>Liquid liabilities</b>	<b>486,294,240</b>	<b>39,002,709</b>	<b>104,595,368</b>	<b>45,852,227</b>	<b>72,018,911</b>	<b>224,825,025</b>
Bills payable	<b>26,589,818</b>	656,667	9,408,716	5,330,218	5,622,333	5,571,884
Accounts payable	<b>135,863,150</b>	7,098,533	24,760,429	13,617,461	26,034,891	64,351,836
Short-term borrowings	<b>162,326,375</b>	17,746,524	39,534,739	14,303,834	21,157,461	69,583,817
Short-term bank borrowings	<b>101,388,097</b>	5,269,882	23,761,111	11,473,639	14,066,016	46,817,449
Short-term bank borrowings	<b>60,938,278</b>	12,476,642	15,773,628	2,830,195	7,091,445	22,766,368
Short-term allowance	<b>10,180,286</b>	101,628	1,426,242	733,479	1,860,160	6,058,777
Other liquid liabilities	<b>151,334,611</b>	13,399,357	29,465,242	11,867,235	17,344,066	79,258,711
<b>Fixed liabilities</b>	<b>412,890,957</b>	<b>45,417,629</b>	<b>97,532,671</b>	<b>38,743,105</b>	<b>34,620,891</b>	<b>196,576,661</b>
Bonds	<b>51,890,228</b>	88,705	2,479,250	1,723,535	1,257,398	46,341,340
Long-term borrowings	<b>267,433,629</b>	39,028,476	84,976,259	26,189,187	19,959,084	97,280,623
Long-term bank borrowings	<b>215,035,033</b>	26,000,443	68,151,574	22,846,123	14,204,931	83,831,962
Long-term other borrowings	<b>52,398,596</b>	13,028,033	16,824,685	3,343,064	5,754,153	13,448,661
Long-term allowance	<b>38,226,022</b>	41,200	2,377,444	2,934,668	6,261,762	26,610,948
Other fixed liabilities	<b>55,341,078</b>	6,259,248	7,699,718	7,895,715	7,142,647	26,343,750
<b>Reserve required by special law</b>	<b>522,057</b>	—	—	<b>448</b>	<b>1,690</b>	<b>519,919</b>

## and Loss Table by Sector and by Size

## Industries

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>537,435,927</b>	<b>11,745,582</b>	<b>103,678,577</b>	<b>42,325,129</b>	<b>65,131,403</b>	<b>314,555,236</b>
Shareholders' equity	<b>522,088,961</b>	11,701,754	103,057,691	41,190,364	63,330,300	302,808,852
Capital stock	<b>105,625,799</b>	5,826,926	13,701,965	4,083,361	6,521,674	75,491,873
Capital surplus	<b>127,821,300</b>	1,055,013	11,969,811	6,804,585	11,875,423	96,116,468
Capital reserve	<b>90,346,330</b>	491,146	4,595,633	4,086,558	6,330,752	74,842,241
Others capital surplus	<b>37,474,970</b>	563,867	7,374,178	2,718,027	5,544,671	21,274,227
Earned surplus	<b>304,482,836</b>	4,886,051	78,977,273	31,631,955	46,210,558	142,776,999
Legal retained earnings	<b>11,637,542</b>	757,747	3,307,769	1,149,596	1,541,118	4,881,312
Other earned surplus	<b>292,845,294</b>	4,128,304	75,669,504	30,482,359	44,669,440	137,895,687
Reserve	<b>200,222,662</b>	5,520,532	53,420,221	21,276,041	31,401,841	88,604,027
Retained earnings brought forward	<b>92,622,632</b>	-1,392,228	22,249,283	9,206,318	13,267,599	49,291,660
Treasury stock	<b>-15,840,974</b>	-66,236	-1,591,358	-1,329,537	-1,277,355	-11,576,488
Others net assets	<b>15,137,428</b>	43,828	620,804	1,133,073	1,785,213	11,554,510
Subscription rights to shares	<b>209,538</b>	—	82	1,692	15,890	191,874
<b>Liabilities and net assets</b>	<b>1,437,143,181</b>	<b>96,165,920</b>	<b>305,806,616</b>	<b>126,920,909</b>	<b>171,772,895</b>	<b>736,476,841</b>
Bills receivable discounted outstanding	<b>3,839,764</b>	245,927	1,714,983	745,330	602,904	530,620
Accounts receivable from subsidiaries and associates - trade	<b>35,792,908</b>	696,867	3,933,676	3,930,921	6,860,135	20,371,309
Accounts payable from subsidiaries and associates - trade	<b>25,580,231</b>	636,658	2,521,941	1,556,979	6,568,517	14,296,136
<b>Sales</b>	<b>1,374,510,498</b>	<b>115,050,323</b>	<b>340,747,811</b>	<b>153,811,238</b>	<b>229,723,929</b>	<b>535,177,197</b>
Cost of sales	<b>1,051,611,531</b>	67,418,124	247,829,883	120,494,459	185,878,006	429,991,059
Selling and general administrative expenses	<b>282,874,845</b>	46,629,970	86,290,499	28,659,924	36,603,282	84,691,170
<b>Operating profits</b>	<b>40,024,122</b>	<b>1,002,229</b>	<b>6,627,429</b>	<b>4,656,855</b>	<b>7,242,641</b>	<b>20,494,968</b>
Non-operating revenues	<b>21,136,865</b>	2,096,013	4,452,087	1,611,264	1,761,075	11,216,426
Non-operating expenses	<b>12,699,909</b>	1,157,091	3,348,464	1,225,416	1,228,411	5,740,527
<b>Ordinary profits</b>	<b>48,461,078</b>	<b>1,941,151</b>	<b>7,731,052</b>	<b>5,042,703</b>	<b>7,775,305</b>	<b>25,970,867</b>
Special profits	<b>9,683,924</b>	754,389	2,391,316	1,210,417	1,051,695	4,276,107
Special losses	<b>18,434,901</b>	842,574	3,844,858	2,161,931	1,783,731	9,801,807
Net profits before tax	<b>39,710,101</b>	1,852,966	6,277,510	4,091,189	7,043,269	20,445,167
Corporation tax and Inhabitants' tax and Enterprise tax	<b>15,428,554</b>	805,650	2,917,455	1,633,157	2,870,148	7,202,144
Tax expenses adject	<b>447,257</b>	-7,527	190,292	27,784	17,206	219,502
<b>Net profits for the period</b>	<b>23,834,290</b>	<b>1,054,843</b>	<b>3,169,763</b>	<b>2,430,248</b>	<b>4,155,915</b>	<b>13,023,521</b>
Interim dividend	<b>3,770,025</b>	632	39,561	105,498	265,378	3,358,956
Dividends	<b>10,187,343</b>	87,326	903,576	507,188	1,449,427	7,239,826
Depreciation expenses	<b>35,041,949</b>	3,072,163	6,293,825	2,966,542	4,467,565	18,241,854
Special depreciation expenses	<b>340,524</b>	12,357	128,358	119,202	43,358	37,249
<b>Value added</b>	<b>272,340,211</b>	<b>35,724,158</b>	<b>80,518,272</b>	<b>30,935,855</b>	<b>41,309,434</b>	<b>83,852,492</b>
Directors' remuneration	<b>25,807,600</b>	10,619,729	11,730,826	1,631,565	1,078,983	746,497
Bonus for directors	<b>468,353</b>	56,952	181,123	68,051	84,998	77,229
Salaries and wages	<b>128,195,884</b>	16,217,436	43,220,986	16,208,791	20,034,613	32,514,058
Bonus for employees	<b>19,743,973</b>	1,099,179	4,520,582	2,120,848	4,031,150	7,972,214
Welfare expenses	<b>22,682,930</b>	1,588,308	5,413,682	2,341,036	3,908,556	9,431,348
Interest	<b>7,714,787</b>	1,085,106	2,082,959	872,698	707,166	2,966,858
Rental or leasing expenses for fixed and liquid assets	<b>26,465,093</b>	3,583,705	6,527,363	3,212,603	4,123,474	9,017,948
taxes and public charges	<b>8,952,256</b>	1,556,620	2,296,281	696,106	805,019	3,598,230
Net operating income	<b>32,309,335</b>	-82,877	4,544,470	3,784,157	6,535,475	17,528,110
Number of directors (persons)	<b>5,343,602</b>	2,775,367	2,212,398	198,773	109,607	47,457
Number of employees (persons)	<b>40,892,206</b>	7,544,379	15,062,181	5,323,994	5,680,871	7,280,781

## 2. Assets, Liabilities and Net Assets and Profit

## Manufacturing

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>372,317</b>	190,652	160,697	12,398	6,475	2,095
<b>Liquid assets</b>	<b>199,861,011</b>	<b>5,135,538</b>	<b>32,690,930</b>	<b>16,297,752</b>	<b>27,434,322</b>	<b>118,302,469</b>
Cash and deposits	<b>42,009,451</b>	2,239,285	11,521,900	5,591,579	5,890,782	16,765,905
Bills receivable	<b>9,108,893</b>	355,342	3,118,559	1,171,807	1,647,726	2,815,459
Accounts receivable	<b>65,406,519</b>	1,135,398	7,695,603	4,538,744	9,843,364	42,193,410
Securities	<b>9,001,916</b>	152,059	759,464	474,143	291,547	7,324,703
Stocks	<b>807,055</b>	72,063	260,387	134,839	44,090	295,676
Bonds and debentures	<b>2,522,076</b>	191	43,800	73,406	82,116	2,322,563
Other securities	<b>5,672,785</b>	79,805	455,277	265,898	165,341	4,706,464
Inventories	<b>40,969,258</b>	891,361	6,614,226	3,068,485	5,791,840	24,603,346
Finished goods and merchandise	<b>16,996,801</b>	387,518	3,386,818	1,193,340	2,193,801	9,835,324
Works in process	<b>11,550,138</b>	254,181	1,176,221	792,184	1,833,727	7,493,825
Raw materials and goods in storage	<b>12,422,319</b>	249,662	2,051,187	1,082,961	1,764,312	7,274,197
Other liquid assets	<b>33,364,974</b>	362,093	2,981,178	1,452,994	3,969,063	24,599,646
<b>Fixed assets</b>	<b>212,128,863</b>	<b>3,846,175</b>	<b>27,686,700</b>	<b>12,752,676</b>	<b>19,695,684</b>	<b>148,147,628</b>
Tangible fixed assets	<b>102,849,713</b>	3,095,601	19,939,075	9,453,526	13,468,228	56,893,283
Land	<b>36,619,981</b>	942,200	9,701,416	4,089,997	4,663,658	17,222,710
Construction in process	<b>4,573,622</b>	108,852	475,849	215,231	410,306	3,363,384
Other tangible fixed assets	<b>61,656,110</b>	2,044,549	9,761,810	5,148,298	8,394,264	36,307,189
Intangible fixed assets	<b>4,970,401</b>	36,992	1,179,175	155,486	338,300	3,260,448
Intangible fixed assets excluding software	<b>2,883,994</b>	29,720	1,120,643	98,273	173,147	1,462,211
Software	<b>2,086,407</b>	7,272	58,532	57,213	165,153	1,798,237
Investments and other assets	<b>104,308,749</b>	713,582	6,568,450	3,143,664	5,889,156	87,993,897
Investment securities	<b>74,701,484</b>	204,251	3,100,555	1,378,749	2,945,092	67,072,837
Stocks	<b>65,712,888</b>	162,907	998,118	871,678	2,236,944	61,443,241
Bonds and debentures	<b>4,087,276</b>	7	103,779	39,045	197,036	3,747,409
Other securities	<b>4,901,320</b>	41,337	1,998,658	468,026	511,112	1,882,187
Other investments and other assets	<b>29,607,265</b>	509,331	3,467,895	1,764,915	2,944,064	20,921,060
<b>Deferred assets</b>	<b>437,345</b>	<b>16,054</b>	<b>159,814</b>	<b>98,001</b>	<b>105,303</b>	<b>58,173</b>
<b>Total assets</b>	<b>412,427,219</b>	<b>8,997,767</b>	<b>60,537,444</b>	<b>29,148,429</b>	<b>47,235,309</b>	<b>266,508,270</b>
<b>Liabilities</b>	<b>231,104,287</b>	<b>7,426,129</b>	<b>37,567,714</b>	<b>16,952,486</b>	<b>26,666,924</b>	<b>142,491,034</b>
<b>Liquid liabilities</b>	<b>143,348,484</b>	<b>3,431,587</b>	<b>18,642,401</b>	<b>9,547,802</b>	<b>18,913,052</b>	<b>92,813,642</b>
Bills payable	<b>8,664,470</b>	127,270	2,632,538	1,611,380	1,995,454	2,297,828
Accounts payable	<b>44,011,330</b>	509,561	4,628,853	2,423,850	6,603,349	29,845,717
Short-term borrowings	<b>42,648,871</b>	1,903,367	7,553,070	3,457,396	5,660,429	24,074,609
Short-term bank borrowings	<b>28,034,178</b>	677,124	5,763,275	2,819,439	3,619,772	15,154,568
Short-term bank borrowings	<b>14,614,693</b>	1,226,243	1,789,795	637,957	2,040,657	8,920,041
Short-term allowance	<b>4,946,519</b>	1,834	184,505	183,469	587,552	3,989,159
Other liquid liabilities	<b>43,077,294</b>	889,555	3,643,435	1,871,707	4,066,268	32,606,329
<b>Fixed liabilities</b>	<b>87,755,803</b>	<b>3,994,542</b>	<b>18,925,313</b>	<b>7,404,684</b>	<b>7,753,872</b>	<b>49,677,392</b>
Bonds	<b>11,301,086</b>	1,317	481,329	355,399	405,922	10,057,119
Long-term borrowings	<b>56,851,172</b>	3,794,475	17,162,185	5,868,239	4,537,400	25,488,873
Long-term bank borrowings	<b>47,787,955</b>	2,384,931	15,054,245	5,019,034	3,330,356	21,999,389
Long-term other borrowings	<b>9,063,217</b>	1,409,544	2,107,940	849,205	1,207,044	3,489,484
Long-term allowance	<b>11,145,287</b>	2,010	601,735	630,777	1,922,114	7,988,651
Other fixed liabilities	<b>8,458,258</b>	196,740	680,064	550,269	888,436	6,142,749
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

(Unit: millions of yen)						
By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>181,322,932</b>	<b>1,571,638</b>	<b>22,969,730</b>	<b>12,195,943</b>	<b>20,568,385</b>	<b>124,017,236</b>
Shareholders' equity	<b>174,649,190</b>	1,588,626	22,931,895	12,122,101	20,030,569	117,975,999
Capital stock	<b>32,884,065</b>	690,851	2,292,487	856,441	1,784,911	27,259,375
Capital surplus	<b>37,005,422</b>	-7,664	402,797	788,700	3,669,089	32,152,500
Capital reserve	<b>29,504,612</b>	1,525	225,744	441,628	1,985,567	26,850,148
Others capital surplus	<b>7,500,810</b>	-9,189	177,053	347,072	1,683,522	5,302,352
Earned surplus	<b>112,973,276</b>	906,225	21,016,034	10,677,653	14,873,960	65,499,404
Legal retained earnings	<b>3,757,113</b>	66,615	500,083	215,570	569,476	2,405,369
Other earned surplus	<b>109,216,163</b>	839,610	20,515,951	10,462,083	14,304,484	63,094,035
Reserve	<b>80,119,633</b>	1,173,455	14,999,161	7,730,707	10,389,333	45,826,977
Retained earnings brought forward	<b>29,096,530</b>	-333,845	5,516,790	2,731,376	3,915,151	17,267,058
Treasury stock	<b>-8,213,573</b>	-786	-779,423	-200,693	-297,391	-6,935,280
Others net assets	<b>6,575,976</b>	-16,988	37,753	73,739	536,927	5,944,545
Subscription rights to shares	<b>97,766</b>	—	82	103	889	96,692
<b>Liabilities and net assets</b>	<b>412,427,219</b>	<b>8,997,767</b>	<b>60,537,444</b>	<b>29,148,429</b>	<b>47,235,309</b>	<b>266,508,270</b>
Bills receivable discounted outstanding	<b>1,316,205</b>	99,498	544,404	329,414	226,621	116,268
Accounts receivable from subsidiaries and associates - trade	<b>19,236,730</b>	43,600	1,131,586	1,249,211	2,576,672	14,235,661
Accounts payable from subsidiaries and associates - trade	<b>12,106,858</b>	5,789	610,518	666,540	1,804,606	9,019,405
<b>Sales</b>	<b>386,508,560</b>	<b>11,261,437</b>	<b>60,972,347</b>	<b>32,078,671</b>	<b>57,568,192</b>	<b>224,627,913</b>
Cost of sales	<b>311,933,560</b>	7,441,714	47,906,082	26,305,086	47,696,622	182,584,056
Selling and general administrative expenses	<b>63,334,506</b>	3,785,097	11,972,287	4,666,987	7,762,607	35,147,528
<b>Operating profits</b>	<b>11,240,494</b>	<b>34,626</b>	<b>1,093,978</b>	<b>1,106,598</b>	<b>2,108,963</b>	<b>6,896,329</b>
Non-operating revenues	<b>8,446,737</b>	257,621	825,470	446,232	648,925	6,268,489
Non-operating expenses	<b>3,991,240</b>	107,201	664,173	297,270	394,401	2,528,195
<b>Ordinary profits</b>	<b>15,695,991</b>	<b>185,046</b>	<b>1,255,275</b>	<b>1,255,560</b>	<b>2,363,487</b>	<b>10,636,623</b>
Special profits	<b>2,782,959</b>	108,843	397,560	225,779	325,476	1,725,301
Special losses	<b>7,101,768</b>	78,658	650,446	445,450	600,239	5,326,975
Net profits before tax	<b>11,377,182</b>	215,231	1,002,389	1,035,889	2,088,724	7,034,949
Corporation tax and Inhabitants' tax and Enterprise tax	<b>4,508,765</b>	117,404	543,032	444,715	841,904	2,561,710
Tax expenses adject	<b>194,112</b>	1,184	10,815	7,954	-19,058	193,217
<b>Net profits for the period</b>	<b>6,674,305</b>	<b>96,643</b>	<b>448,542</b>	<b>583,220</b>	<b>1,265,878</b>	<b>4,280,022</b>
Interim dividend	<b>1,669,783</b>	—	9,599	3,746	85,982	1,570,456
Dividends	<b>3,922,060</b>	5,118	111,794	117,491	480,079	3,207,578
Depreciation expenses	<b>12,209,425</b>	282,688	1,491,136	885,253	1,579,032	7,971,316
Special depreciation expenses	<b>157,519</b>	4,972	59,273	48,685	25,967	18,622
<b>Value added</b>	<b>71,328,581</b>	<b>4,120,313</b>	<b>15,013,694</b>	<b>7,071,827</b>	<b>10,940,831</b>	<b>34,181,916</b>
Directors' remuneration	<b>4,495,833</b>	1,198,813	2,279,873	388,759	288,419	339,969
Bonus for directors	<b>134,478</b>	3,659	38,214	25,978	27,231	39,396
Salaries and wages	<b>34,482,657</b>	2,121,834	8,188,379	3,787,680	5,234,929	15,149,835
Bonus for employees	<b>7,292,338</b>	149,178	993,821	613,551	1,221,078	4,314,710
Welfare expenses	<b>8,242,767</b>	247,598	1,153,985	594,731	1,231,491	5,014,962
Interest	<b>1,595,364</b>	74,223	421,675	162,637	162,661	774,168
Rental or leasing expenses for fixed and liquid assets	<b>3,521,637</b>	222,201	853,263	389,723	613,709	1,442,741
taxes and public charges	<b>1,918,377</b>	142,404	412,181	164,807	215,011	983,974
Net operating income	<b>9,645,130</b>	-39,597	672,303	943,961	1,946,302	6,122,161
Number of directors (persons)	<b>818,058</b>	325,098	402,686	42,435	28,138	19,701
Number of employees (persons)	<b>9,486,372</b>	949,086	2,914,663	1,210,403	1,414,116	2,998,104

## 2. Assets, Liabilities and Net Assets and Profit

Food

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>46,747</b>	25,548	18,432	1,742	820	205
<b>Liquid assets</b>	<b>15,999,617</b>	<b>612,600</b>	<b>3,618,378</b>	<b>1,938,300</b>	<b>2,861,263</b>	<b>6,969,076</b>
Cash and deposits	<b>3,379,687</b>	166,971	1,050,942	558,896	682,746	920,132
Bills receivable	<b>214,328</b>	43	21,495	43,784	57,941	91,065
Accounts receivable	<b>5,793,797</b>	118,602	876,093	715,520	1,117,185	2,966,397
Securities	<b>412,312</b>	1,453	16,246	73,996	54,307	266,310
Stocks	<b>31,317</b>	1,453	9,587	4,290	4,621	11,366
Bonds and debentures	<b>33,791</b>	—	168	—	9,540	24,083
Other securities	<b>347,204</b>	—	6,491	69,706	40,146	230,861
Inventories	<b>4,046,196</b>	279,445	1,203,308	409,994	571,479	1,581,970
Finished goods and merchandise	<b>2,076,340</b>	61,323	784,670	158,288	236,011	836,048
Works in process	<b>642,186</b>	163,119	51,486	70,226	129,691	227,664
Raw materials and goods in storage	<b>1,327,670</b>	55,003	367,152	181,480	205,777	518,258
Other liquid assets	<b>2,153,297</b>	46,086	450,294	136,110	377,605	1,143,202
<b>Fixed assets</b>	<b>20,031,509</b>	<b>705,444</b>	<b>3,362,399</b>	<b>2,158,988</b>	<b>2,636,477</b>	<b>11,168,201</b>
Tangible fixed assets	<b>11,873,977</b>	506,061	2,661,189	1,828,918	1,940,230	4,937,579
Land	<b>4,073,059</b>	79,062	1,097,633	653,458	620,227	1,622,679
Construction in process	<b>262,457</b>	—	48,084	70,746	48,773	94,854
Other tangible fixed assets	<b>7,538,461</b>	426,999	1,515,472	1,104,714	1,271,230	3,220,046
Intangible fixed assets	<b>370,964</b>	9,148	119,781	21,762	21,668	198,605
Intangible fixed assets excluding software	<b>230,735</b>	8,918	116,520	17,758	9,045	78,494
Software	<b>140,229</b>	230	3,261	4,004	12,623	120,111
Investments and other assets	<b>7,786,568</b>	190,235	581,429	308,308	674,579	6,032,017
Investment securities	<b>5,901,111</b>	137,654	252,799	139,750	304,494	5,066,414
Stocks	<b>5,490,599</b>	123,708	136,524	77,454	241,386	4,911,527
Bonds and debentures	<b>82,580</b>	—	—	3,770	15,220	63,590
Other securities	<b>327,932</b>	13,946	116,275	58,526	47,888	91,297
Other investments and other assets	<b>1,885,457</b>	52,581	328,630	168,558	370,085	965,603
<b>Deferred assets</b>	<b>52,008</b>	<b>2,399</b>	<b>6,529</b>	<b>23,530</b>	<b>9,669</b>	<b>9,881</b>
<b>Total assets</b>	<b>36,083,134</b>	<b>1,320,443</b>	<b>6,987,306</b>	<b>4,120,818</b>	<b>5,507,409</b>	<b>18,147,158</b>
<b>Liabilities</b>	<b>22,066,914</b>	<b>1,460,085</b>	<b>5,332,696</b>	<b>2,781,896</b>	<b>2,989,263</b>	<b>9,502,974</b>
<b>Liquid liabilities</b>	<b>13,923,123</b>	<b>767,665</b>	<b>2,823,803</b>	<b>1,387,178</b>	<b>2,002,869</b>	<b>6,941,608</b>
Bills payable	<b>280,698</b>	7,962	63,933	54,054	53,578	101,171
Accounts payable	<b>3,553,111</b>	74,956	532,381	382,902	778,657	1,784,215
Short-term borrowings	<b>5,237,995</b>	569,420	1,815,316	637,702	612,679	1,602,878
Short-term bank borrowings	<b>3,781,255</b>	311,231	1,581,804	576,940	519,253	792,027
Short-term bank borrowings	<b>1,456,740</b>	258,189	233,512	60,762	93,426	810,851
Short-term allowance	<b>174,476</b>	69	5,852	29,874	36,601	102,080
Other liquid liabilities	<b>4,676,843</b>	115,258	406,321	282,646	521,354	3,351,264
<b>Fixed liabilities</b>	<b>8,143,791</b>	<b>692,420</b>	<b>2,508,893</b>	<b>1,394,718</b>	<b>986,394</b>	<b>2,561,366</b>
Bonds	<b>640,672</b>	—	66,352	42,614	75,441	456,265
Long-term borrowings	<b>5,776,636</b>	668,815	2,344,121	1,221,480	623,093	919,127
Long-term bank borrowings	<b>4,669,072</b>	383,150	2,143,896	892,450	486,741	762,835
Long-term other borrowings	<b>1,107,564</b>	285,665	200,225	329,030	136,352	156,292
Long-term allowance	<b>951,571</b>	—	56,492	82,004	182,791	630,284
Other fixed liabilities	<b>774,912</b>	23,605	41,928	48,620	105,069	555,690
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

(Unit: millions of yen)						
By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>14,016,220</b>	<b>-139,642</b>	<b>1,654,610</b>	<b>1,338,922</b>	<b>2,518,146</b>	<b>8,644,184</b>
Shareholders' equity	<b>13,693,341</b>	-143,233	1,660,477	1,328,080	2,479,358	8,368,659
Capital stock	<b>2,047,067</b>	79,344	280,115	125,762	201,950	1,359,896
Capital surplus	<b>2,835,151</b>	-869	23,462	119,392	306,075	2,387,091
Capital reserve	<b>2,203,387</b>	—	7,128	67,236	116,982	2,012,041
Others capital surplus	<b>631,764</b>	-869	16,334	52,156	189,093	375,050
Earned surplus	<b>9,580,588</b>	-221,708	1,357,068	1,186,822	1,979,449	5,278,957
Legal retained earnings	<b>291,769</b>	19,823	52,468	26,806	52,463	140,209
Other earned surplus	<b>9,288,819</b>	-241,531	1,304,600	1,160,016	1,926,986	5,138,748
Reserve	<b>7,461,693</b>	76,850	1,063,326	938,236	1,634,466	3,748,815
Retained earnings brought forward	<b>1,827,126</b>	-318,381	241,274	221,780	292,520	1,389,933
Treasury stock	<b>-769,465</b>	—	-168	-103,896	-8,116	-657,285
Others net assets	<b>320,668</b>	3,591	-5,867	10,842	38,785	273,317
Subscription rights to shares	<b>2,211</b>	—	—	—	3	2,208
<b>Liabilities and net assets</b>	<b>36,083,134</b>	<b>1,320,443</b>	<b>6,987,306</b>	<b>4,120,818</b>	<b>5,507,409</b>	<b>18,147,158</b>
Bills receivable discounted outstanding	<b>32,143</b>	—	12,547	16,744	2,794	58
Accounts receivable from subsidiaries and associates - trade	<b>962,943</b>	—	36,899	90,662	159,125	676,257
Accounts payable from subsidiaries and associates - trade	<b>680,802</b>	—	9,654	28,678	153,570	488,900
<b>Sales</b>	<b>47,762,065</b>	<b>1,826,990</b>	<b>10,317,455</b>	<b>6,132,048</b>	<b>8,771,527</b>	<b>20,714,045</b>
Cost of sales	<b>35,611,136</b>	1,286,334	8,105,389	4,862,702	6,826,288	14,530,423
Selling and general administrative expenses	<b>10,982,516</b>	535,316	2,178,303	1,230,372	1,731,345	5,307,180
<b>Operating profits</b>	<b>1,168,413</b>	<b>5,340</b>	<b>33,763</b>	<b>38,974</b>	<b>213,894</b>	<b>876,442</b>
Non-operating revenues	<b>559,864</b>	23,613	100,112	76,908	76,129	283,102
Non-operating expenses	<b>283,822</b>	27,162	90,893	38,870	39,065	87,832
<b>Ordinary profits</b>	<b>1,444,455</b>	<b>1,791</b>	<b>42,982</b>	<b>77,012</b>	<b>250,958</b>	<b>1,071,712</b>
Special profits	<b>309,225</b>	1,922	67,439	46,826	56,598	136,440
Special losses	<b>351,753</b>	20,485	45,928	56,576	74,144	154,620
Net profits before tax	<b>1,401,927</b>	-16,772	64,493	67,262	233,412	1,053,532
Corporation tax and Inhabitants' tax and Enterprise tax	<b>526,053</b>	4,911	36,091	33,878	101,160	350,013
Tax expenses adject	<b>26,586</b>	151	57	2,782	-8,437	32,033
<b>Net profits for the period</b>	<b>849,288</b>	<b>-21,834</b>	<b>28,345</b>	<b>30,602</b>	<b>140,689</b>	<b>671,486</b>
Interim dividend	<b>139,105</b>	—	337	—	3,789	134,979
Dividends	<b>1,067,128</b>	—	1,798	3,978	36,140	1,025,212
Depreciation expenses	<b>1,121,942</b>	38,398	170,645	150,748	193,518	568,633
Special depreciation expenses	<b>20,410</b>	—	4,883	6,864	8,561	102
<b>Value added</b>	<b>7,649,891</b>	<b>506,020</b>	<b>1,772,545</b>	<b>1,067,638</b>	<b>1,300,082</b>	<b>3,003,606</b>
Directors' remuneration	<b>465,259</b>	118,301	224,063	55,458	36,756	30,681
Bonus for directors	<b>10,108</b>	207	1,180	3,016	3,068	2,637
Salaries and wages	<b>3,918,395</b>	288,250	1,113,340	700,752	683,292	1,132,761
Bonus for employees	<b>581,349</b>	17,851	63,607	81,900	123,623	294,368
Welfare expenses	<b>783,969</b>	26,464	133,267	79,950	141,420	402,868
Interest	<b>185,504</b>	16,630	81,591	29,952	19,196	38,135
Rental or leasing expenses for fixed and liquid assets	<b>435,281</b>	23,936	154,273	80,808	70,094	106,170
taxes and public charges	<b>287,117</b>	25,671	49,052	26,780	27,935	157,679
Net operating income	<b>982,909</b>	-11,290	-47,828	9,022	194,698	838,307
Number of directors (persons)	<b>105,267</b>	44,882	48,629	5,876	3,877	2,003
Number of employees (persons)	<b>1,477,221</b>	184,360	516,515	264,862	241,245	270,239

## 2. Assets, Liabilities and Net Assets and Profit

## Textile Mill

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
Number of corporations (companies)	33,999	17,455	15,424	811	254	55
<b>Liquid assets</b>	<b>4,720,262</b>	<b>277,176</b>	<b>1,633,754</b>	<b>782,613</b>	<b>532,858</b>	<b>1,493,861</b>
Cash and deposits	1,198,656	113,578	598,835	170,529	128,554	187,160
Bills receivable	277,871	3,406	110,105	67,116	43,050	54,194
Accounts receivable	1,272,659	60,077	350,954	218,882	141,337	501,409
Securities	80,319	623	41,592	8,416	15,556	14,132
Stocks	26,428	623	19,822	986	4,997	—
Bonds and debentures	16,465	—	481	5,633	3,414	6,937
Other securities	37,426	—	21,289	1,797	7,145	7,195
Inventories	1,229,149	84,705	382,335	199,330	149,365	413,414
Finished goods and merchandise	786,480	67,016	238,633	99,687	95,056	286,088
Works in process	178,004	7,383	44,549	41,054	25,143	59,875
Raw materials and goods in storage	264,665	10,306	99,153	58,589	29,166	67,451
Other liquid assets	661,608	14,787	149,933	118,340	54,996	323,552
<b>Fixed assets</b>	<b>5,360,381</b>	<b>159,344</b>	<b>1,135,432</b>	<b>462,336</b>	<b>780,151</b>	<b>2,823,118</b>
Tangible fixed assets	2,789,448	116,158	848,917	334,176	409,714	1,080,483
Land	1,206,271	40,433	337,722	219,956	182,039	426,121
Construction in process	105,266	6,911	40,417	9,316	3,209	45,413
Other tangible fixed assets	1,477,911	68,814	470,778	104,904	224,466	608,949
Intangible fixed assets	52,492	885	10,817	3,178	8,038	29,574
Intangible fixed assets excluding software	27,000	885	8,001	1,578	6,006	10,530
Software	25,492	—	2,816	1,600	2,032	19,044
Investments and other assets	2,518,441	42,301	275,698	124,982	362,399	1,713,061
Investment securities	1,744,889	3,996	128,281	73,582	179,319	1,359,711
Stocks	1,518,705	3,740	59,444	61,658	135,080	1,258,783
Bonds and debentures	126,613	—	13,123	658	17,874	94,958
Other securities	99,571	256	55,714	11,266	26,365	5,970
Other investments and other assets	773,552	38,305	147,417	51,400	183,080	353,350
<b>Deferred assets</b>	<b>24,272</b>	<b>804</b>	<b>16,009</b>	<b>4,756</b>	<b>2,686</b>	<b>17</b>
<b>Total assets</b>	<b>10,104,915</b>	<b>437,324</b>	<b>2,785,195</b>	<b>1,249,705</b>	<b>1,315,695</b>	<b>4,316,996</b>
<b>Liabilities</b>	<b>6,286,813</b>	<b>458,472</b>	<b>1,944,828</b>	<b>858,190</b>	<b>808,770</b>	<b>2,216,553</b>
<b>Liquid liabilities</b>	<b>3,231,592</b>	<b>173,894</b>	<b>862,928</b>	<b>560,225</b>	<b>477,666</b>	<b>1,156,879</b>
Bills payable	292,155	7	140,162	45,942	55,026	51,018
Accounts payable	602,535	25,550	154,800	72,376	70,646	279,163
Short-term borrowings	1,456,113	107,858	357,415	367,054	245,970	377,816
Short-term bank borrowings	1,025,675	10,280	276,484	197,687	192,987	348,237
Short-term bank borrowings	430,438	97,578	80,931	169,367	52,983	29,579
Short-term allowance	53,363	690	4,087	9,294	6,233	33,059
Other liquid liabilities	827,426	39,789	206,464	65,559	99,791	415,823
<b>Fixed liabilities</b>	<b>3,055,221</b>	<b>284,578</b>	<b>1,081,900</b>	<b>297,965</b>	<b>331,104</b>	<b>1,059,674</b>
Bonds	130,717	—	6,868	12,318	8,746	102,785
Long-term borrowings	2,314,613	270,343	1,043,257	238,105	169,223	593,685
Long-term bank borrowings	1,897,263	125,002	817,678	233,524	150,111	570,948
Long-term other borrowings	417,350	145,341	225,579	4,581	19,112	22,737
Long-term allowance	251,550	1,944	12,433	30,971	48,946	157,256
Other fixed liabilities	358,341	12,291	19,342	16,571	104,189	205,948
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Products

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>3,818,102</b>	<b>-21,148</b>	<b>840,367</b>	<b>391,515</b>	<b>506,925</b>	<b>2,100,443</b>
Shareholders' equity	<b>3,569,002</b>	-20,065	843,149	368,128	455,855	1,921,935
Capital stock	<b>1,038,621</b>	58,292	212,894	54,184	55,678	657,573
Capital surplus	<b>688,568</b>	-6,822	-12,327	13,042	60,255	634,420
Capital reserve	<b>614,266</b>	1,446	2,713	8,899	38,059	563,149
Others capital surplus	<b>74,302</b>	-8,268	-15,040	4,143	22,196	71,271
Earned surplus	<b>1,945,644</b>	-71,535	683,345	308,771	354,932	670,131
Legal retained earnings	<b>123,467</b>	1,343	40,051	10,192	9,313	62,568
Other earned surplus	<b>1,822,177</b>	-72,878	643,294	298,579	345,619	607,563
Reserve	<b>2,204,001</b>	161,356	963,976	296,585	317,200	464,884
Retained earnings brought forward	<b>-381,824</b>	-234,234	-320,682	1,994	28,419	142,679
Treasury stock	<b>-103,831</b>	—	-40,763	-7,869	-15,010	-40,189
Others net assets	<b>247,270</b>	-1,083	-2,782	23,387	50,820	176,928
Subscription rights to shares	<b>1,830</b>	—	—	—	250	1,580
<b>Liabilities and net assets</b>	<b>10,104,915</b>	<b>437,324</b>	<b>2,785,195</b>	<b>1,249,705</b>	<b>1,315,695</b>	<b>4,316,996</b>
Bills receivable discounted outstanding	<b>78,837</b>	2,063	38,328	18,719	14,701	5,026
Accounts receivable from subsidiaries and associates - trade	<b>227,359</b>	—	33,385	22,116	21,790	150,068
Accounts payable from subsidiaries and associates - trade	<b>109,839</b>	472	18,344	9,403	9,833	71,787
<b>Sales</b>	<b>8,432,436</b>	<b>562,135</b>	<b>3,113,619</b>	<b>1,288,613</b>	<b>1,006,768</b>	<b>2,461,301</b>
Cost of sales	<b>6,599,110</b>	366,465	2,516,788	1,069,512	818,803	1,827,542
Selling and general administrative expenses	<b>1,715,394</b>	203,105	597,501	188,086	156,012	570,690
<b>Operating profits</b>	<b>117,932</b>	<b>-7,435</b>	<b>-670</b>	<b>31,015</b>	<b>31,953</b>	<b>63,069</b>
Non-operating revenues	<b>227,565</b>	11,551	65,091	23,168	19,582	108,173
Non-operating expenses	<b>134,055</b>	3,517	53,690	21,020	18,736	37,092
<b>Ordinary profits</b>	<b>211,442</b>	<b>599</b>	<b>10,731</b>	<b>33,163</b>	<b>32,799</b>	<b>134,150</b>
Special profits	<b>100,054</b>	3,919	20,405	29,086	6,464	40,180
Special losses	<b>264,060</b>	1,885	88,284	54,907	19,972	99,012
Net profits before tax	<b>47,436</b>	2,633	-57,148	7,342	19,291	75,318
Corporation tax and Inhabitants' tax and Enterprise tax	<b>48,891</b>	1,219	15,590	8,724	9,044	14,314
Tax expenses adject	<b>12,087</b>	-440	378	811	2,507	8,831
<b>Net profits for the period</b>	<b>-13,542</b>	<b>1,854</b>	<b>-73,116</b>	<b>-2,193</b>	<b>7,740</b>	<b>52,173</b>
Interim dividend	<b>16,932</b>	—	—	132	570	16,230
Dividends	<b>42,356</b>	561	1,546	4,208	4,028	32,013
Depreciation expenses	<b>210,506</b>	8,661	55,537	18,083	27,489	100,736
Special depreciation expenses	<b>11,348</b>	1,785	9,103	110	350	—
<b>Value added</b>	<b>1,952,634</b>	<b>260,762</b>	<b>720,407</b>	<b>295,402</b>	<b>190,530</b>	<b>485,533</b>
Directors' remuneration	<b>206,153</b>	66,650	105,831	15,760	8,068	9,844
Bonus for directors	<b>2,678</b>	—	652	745	740	541
Salaries and wages	<b>1,153,252</b>	160,521	479,923	177,149	98,721	236,938
Bonus for employees	<b>130,345</b>	5,256	28,641	27,925	16,211	52,312
Welfare expenses	<b>176,766</b>	16,113	54,578	22,774	17,613	65,688
Interest	<b>58,446</b>	4,281	24,456	10,916	6,442	12,351
Rental or leasing expenses for fixed and liquid assets	<b>105,642</b>	12,246	34,520	14,182	9,558	35,136
taxes and public charges	<b>59,866</b>	7,411	16,932	5,852	7,666	22,005
Net operating income	<b>59,486</b>	-11,716	-25,126	20,099	25,511	50,718
Number of directors (persons)	<b>64,672</b>	25,559	34,936	2,652	1,004	521
Number of employees (persons)	<b>483,315</b>	104,730	211,458	69,987	37,366	59,774

## 2. Assets, Liabilities and Net Assets and Profit

Lumber and

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	11,011	5,576	5,113	249	63	10
<b>Liquid assets</b>	<b>2,018,834</b>	<b>371,569</b>	<b>948,094</b>	<b>264,344</b>	<b>238,088</b>	<b>196,739</b>
Cash and deposits	651,908	200,563	269,605	87,773	56,643	37,324
Bills receivable	201,951	45,166	98,805	16,419	25,291	16,270
Accounts receivable	483,883	27,851	233,249	59,394	89,196	74,193
Securities	49,903	4,755	18,398	25,677	1,073	—
Stocks	37,681	4,460	17,411	14,779	1,031	—
Bonds and debentures	8,289	191	—	8,056	42	—
Other securities	3,933	104	987	2,842	—	—
Inventories	511,014	84,105	274,968	54,011	49,892	48,038
Finished goods and merchandise	297,310	63,315	151,280	29,931	22,924	29,860
Works in process	43,931	4,237	20,371	8,437	6,020	4,866
Raw materials and goods in storage	169,773	16,553	103,317	15,643	20,948	13,312
Other liquid assets	120,175	9,129	53,069	21,070	15,993	20,914
<b>Fixed assets</b>	<b>1,682,940</b>	<b>178,143</b>	<b>953,454</b>	<b>212,632</b>	<b>168,746</b>	<b>169,965</b>
Tangible fixed assets	1,352,970	149,574	822,813	172,331	134,232	74,020
Land	685,383	66,542	405,887	113,310	56,389	43,255
Construction in process	8,519	6,146	217	242	1,137	777
Other tangible fixed assets	659,068	76,886	416,709	58,779	76,706	29,988
Intangible fixed assets	8,296	326	2,961	784	1,886	2,339
Intangible fixed assets excluding software	4,300	326	1,965	535	1,073	401
Software	3,996	—	996	249	813	1,938
Investments and other assets	321,674	28,243	127,680	39,517	32,628	93,606
Investment securities	141,754	15,193	46,828	12,786	12,357	54,590
Stocks	88,955	4,506	15,771	5,749	11,700	51,229
Bonds and debentures	10,412	—	9,446	146	—	820
Other securities	42,387	10,687	21,611	6,891	657	2,541
Other investments and other assets	179,920	13,050	80,852	26,731	20,271	39,016
<b>Deferred assets</b>	<b>1,710</b>	<b>457</b>	<b>804</b>	<b>66</b>	<b>250</b>	<b>133</b>
<b>Total assets</b>	<b>3,703,484</b>	<b>550,169</b>	<b>1,902,352</b>	<b>477,042</b>	<b>407,084</b>	<b>366,837</b>
<b>Liabilities</b>	<b>2,342,078</b>	<b>265,149</b>	<b>1,315,066</b>	<b>294,723</b>	<b>257,857</b>	<b>209,283</b>
<b>Liquid liabilities</b>	<b>1,223,535</b>	<b>137,449</b>	<b>582,478</b>	<b>166,524</b>	<b>175,121</b>	<b>161,963</b>
Bills payable	200,620	41,255	76,933	35,526	35,486	11,420
Accounts payable	306,814	18,512	127,115	34,443	61,756	64,988
Short-term borrowings	495,417	49,417	274,023	69,632	49,088	53,257
Short-term bank borrowings	424,110	19,738	251,265	60,082	39,797	53,228
Short-term bank borrowings	71,307	29,679	22,758	9,550	9,291	29
Short-term allowance	10,490	17	2,257	1,846	2,531	3,839
Other liquid liabilities	210,194	28,248	102,150	25,077	26,260	28,459
<b>Fixed liabilities</b>	<b>1,118,543</b>	<b>127,700</b>	<b>732,588</b>	<b>128,199</b>	<b>82,736</b>	<b>47,320</b>
Bonds	42,592	—	13,239	12,875	3,128	13,350
Long-term borrowings	912,073	111,917	609,415	106,704	64,155	19,882
Long-term bank borrowings	775,308	80,095	533,032	87,736	54,563	19,882
Long-term other borrowings	136,765	31,822	76,383	18,968	9,592	—
Long-term allowance	119,334	—	92,517	6,474	8,204	12,139
Other fixed liabilities	44,544	15,783	17,417	2,146	7,249	1,949
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Wood Products

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>1,361,406</b>	<b>285,020</b>	<b>587,286</b>	<b>182,319</b>	<b>149,227</b>	<b>157,554</b>
Shareholders' equity	<b>1,357,083</b>	287,027	586,362	183,996	144,471	155,227
Capital stock	<b>165,133</b>	19,025	73,623	17,298	16,066	39,121
Capital surplus	<b>53,347</b>	—	1,320	4,416	18,341	29,270
Capital reserve	<b>56,599</b>	—	6,592	3,383	17,354	29,270
Others capital surplus	<b>-3,252</b>	—	-5,272	1,033	987	—
Earned surplus	<b>1,151,707</b>	268,002	517,892	163,439	110,347	92,027
Legal retained earnings	<b>83,601</b>	984	18,765	56,757	1,682	5,413
Other earned surplus	<b>1,068,106</b>	267,018	499,127	106,682	108,665	86,614
Reserve	<b>574,077</b>	29,809	319,447	53,286	89,620	81,915
Retained earnings brought forward	<b>494,029</b>	237,209	179,680	53,396	19,045	4,699
Treasury stock	<b>-13,104</b>	—	-6,473	-1,157	-283	-5,191
Others net assets	<b>4,084</b>	-2,007	924	-1,677	4,756	2,088
Subscription rights to shares	<b>239</b>	—	—	—	—	239
<b>Liabilities and net assets</b>	<b>3,703,484</b>	<b>550,169</b>	<b>1,902,352</b>	<b>477,042</b>	<b>407,084</b>	<b>366,837</b>
Bills receivable discounted outstanding	<b>40,123</b>	2,195	15,208	12,260	7,900	2,560
Accounts receivable from subsidiaries and associates - trade	<b>45,456</b>	—	596	7,668	34,827	2,365
Accounts payable from subsidiaries and associates - trade	<b>21,718</b>	—	157	2,065	14,838	4,658
<b>Sales</b>	<b>3,784,663</b>	<b>210,741</b>	<b>2,119,354</b>	<b>450,851</b>	<b>619,621</b>	<b>384,096</b>
Cost of sales	<b>3,115,474</b>	147,632	1,734,346	379,403	559,431	294,662
Selling and general administrative expenses	<b>584,964</b>	72,314	326,838	61,071	44,254	80,487
<b>Operating profits</b>	<b>84,225</b>	<b>-9,205</b>	<b>58,170</b>	<b>10,377</b>	<b>15,936</b>	<b>8,947</b>
Non-operating revenues	<b>54,385</b>	4,655	29,223	8,920	5,885	5,702
Non-operating expenses	<b>38,996</b>	2,873	19,862	6,144	4,704	5,413
<b>Ordinary profits</b>	<b>99,614</b>	<b>-7,423</b>	<b>67,531</b>	<b>13,153</b>	<b>17,117</b>	<b>9,236</b>
Special profits	<b>21,469</b>	75	13,981	1,963	2,863	2,587
Special losses	<b>44,626</b>	670	27,434	4,680	6,154	5,688
Net profits before tax	<b>76,457</b>	-8,018	54,078	10,436	13,826	6,135
Corporation tax and Inhabitants' tax and Enterprise tax	<b>33,132</b>	277	21,187	3,911	5,455	2,302
Tax expenses adject	<b>-313</b>	—	1,828	-73	-198	-1,870
<b>Net profits for the period</b>	<b>43,638</b>	<b>-8,295</b>	<b>31,063</b>	<b>6,598</b>	<b>8,569</b>	<b>5,703</b>
Interim dividend	<b>755</b>	—	—	—	53	702
Dividends	<b>6,742</b>	335	2,310	535	2,199	1,363
Depreciation expenses	<b>85,083</b>	9,293	52,860	7,477	11,077	4,376
Special depreciation expenses	<b>2,455</b>	—	534	623	1,298	—
<b>Value added</b>	<b>724,761</b>	<b>93,333</b>	<b>418,187</b>	<b>79,043</b>	<b>76,647</b>	<b>57,551</b>
Directors' remuneration	<b>97,749</b>	32,117	56,754	5,698	1,843	1,337
Bonus for directors	<b>3,392</b>	2,039	1,036	139	133	45
Salaries and wages	<b>360,840</b>	48,102	206,918	42,345	35,496	27,979
Bonus for employees	<b>49,858</b>	5,417	25,486	5,639	6,595	6,721
Welfare expenses	<b>58,439</b>	6,473	32,473	6,122	7,664	5,707
Interest	<b>26,418</b>	2,709	16,607	3,281	2,246	1,575
Rental or leasing expenses for fixed and liquid assets	<b>46,909</b>	5,873	24,003	5,017	6,699	5,317
taxes and public charges	<b>23,349</b>	2,517	13,347	3,706	2,281	1,498
Net operating income	<b>57,807</b>	-11,914	41,563	7,096	13,690	7,372
Number of directors (persons)	<b>22,082</b>	9,145	11,820	762	265	90
Number of employees (persons)	<b>128,780</b>	20,074	79,198	12,867	9,763	6,878

## 2. Assets, Liabilities and Net Assets and Profit

Pulp, Paper and

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>7,919</b>	3,233	4,183	326	145	32
<b>Liquid assets</b>	<b>3,722,505</b>	<b>79,418</b>	<b>952,480</b>	<b>514,596</b>	<b>603,194</b>	<b>1,572,817</b>
Cash and deposits	<b>833,913</b>	42,144	260,925	156,145	79,702	294,997
Bills receivable	<b>388,146</b>	6,607	162,251	74,258	78,637	66,393
Accounts receivable	<b>1,416,504</b>	22,654	331,982	148,674	283,127	630,067
Securities	<b>19,914</b>	6	2,791	8,696	1,693	6,728
Stocks	<b>5,240</b>	—	2,286	1,621	873	460
Bonds and debentures	<b>10,640</b>	—	23	7,057	490	3,070
Other securities	<b>4,034</b>	6	482	18	330	3,198
Inventories	<b>607,111</b>	4,955	105,093	72,081	106,763	318,219
Finished goods and merchandise	<b>309,187</b>	3,326	57,745	35,622	56,028	156,466
Works in process	<b>86,024</b>	470	12,384	14,370	10,944	47,856
Raw materials and goods in storage	<b>211,900</b>	1,159	34,964	22,089	39,791	113,897
Other liquid assets	<b>456,917</b>	3,052	89,438	54,742	53,272	256,413
<b>Fixed assets</b>	<b>4,964,042</b>	<b>58,121</b>	<b>1,071,447</b>	<b>368,378</b>	<b>728,387</b>	<b>2,737,709</b>
Tangible fixed assets	<b>3,466,139</b>	52,184	815,329	282,985	613,258	1,702,383
Land	<b>1,284,645</b>	11,117	426,221	116,787	275,564	454,956
Construction in process	<b>60,968</b>	94	6,888	2,405	11,953	39,628
Other tangible fixed assets	<b>2,120,526</b>	40,973	382,220	163,793	325,741	1,207,799
Intangible fixed assets	<b>91,200</b>	292	4,891	3,172	4,433	78,412
Intangible fixed assets excluding software	<b>75,157</b>	292	1,164	2,626	2,559	68,516
Software	<b>16,043</b>	—	3,727	546	1,874	9,896
Investments and other assets	<b>1,406,703</b>	5,645	251,227	82,221	110,696	956,914
Investment securities	<b>949,578</b>	1,204	113,250	58,018	62,296	714,810
Stocks	<b>838,692</b>	892	45,949	24,150	58,091	709,610
Bonds and debentures	<b>17,393</b>	—	230	13,436	245	3,482
Other securities	<b>93,493</b>	312	67,071	20,432	3,960	1,718
Other investments and other assets	<b>457,125</b>	4,441	137,977	24,203	48,400	242,104
<b>Deferred assets</b>	<b>48,589</b>	<b>45</b>	<b>35,175</b>	<b>5,084</b>	<b>8,165</b>	<b>120</b>
<b>Total assets</b>	<b>8,735,136</b>	<b>137,584</b>	<b>2,059,102</b>	<b>888,058</b>	<b>1,339,746</b>	<b>4,310,646</b>
<b>Liabilities</b>	<b>5,553,126</b>	<b>111,429</b>	<b>1,193,864</b>	<b>493,342</b>	<b>895,620</b>	<b>2,858,871</b>
<b>Liquid liabilities</b>	<b>3,194,185</b>	<b>53,574</b>	<b>827,435</b>	<b>297,223</b>	<b>604,781</b>	<b>1,411,172</b>
Bills payable	<b>330,754</b>	1,971	139,576	57,684	84,046	47,477
Accounts payable	<b>987,989</b>	12,583	257,948	129,977	239,219	348,262
Short-term borrowings	<b>1,223,465</b>	11,726	256,397	61,314	187,061	706,967
Short-term bank borrowings	<b>902,735</b>	500	74,720	44,089	119,407	664,019
Short-term bank borrowings	<b>320,730</b>	11,226	181,677	17,225	67,654	42,948
Short-term allowance	<b>40,171</b>	—	18,294	3,789	7,455	10,633
Other liquid liabilities	<b>611,806</b>	27,294	155,220	44,459	87,000	297,833
<b>Fixed liabilities</b>	<b>2,358,941</b>	<b>57,855</b>	<b>366,429</b>	<b>196,119</b>	<b>290,839</b>	<b>1,447,699</b>
Bonds	<b>174,545</b>	924	6,371	8,961	7,020	151,269
Long-term borrowings	<b>1,866,346</b>	54,550	329,135	144,523	215,433	1,122,705
Long-term bank borrowings	<b>1,585,204</b>	25,069	280,399	115,430	93,378	1,070,928
Long-term other borrowings	<b>281,142</b>	29,481	48,736	29,093	122,055	51,777
Long-term allowance	<b>177,203</b>	—	22,077	21,692	33,727	99,707
Other fixed liabilities	<b>140,847</b>	2,381	8,846	20,943	34,659	74,018
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Paper Products

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>3,182,010</b>	<b>26,155</b>	<b>865,238</b>	<b>394,716</b>	<b>444,126</b>	<b>1,451,775</b>
Shareholders' equity	<b>3,071,017</b>	26,155	859,415	389,024	405,718	1,390,705
Capital stock	<b>460,852</b>	11,951	59,869	22,512	37,471	329,049
Capital surplus	<b>725,091</b>	39	112,482	11,595	125,691	475,284
Capital reserve	<b>416,807</b>	39	2,730	9,815	92,963	311,260
Others capital surplus	<b>308,284</b>	—	109,752	1,780	32,728	164,024
Earned surplus	<b>1,966,594</b>	14,165	692,556	359,014	245,010	655,849
Legal retained earnings	<b>117,573</b>	1,538	48,574	3,489	41,108	22,864
Other earned surplus	<b>1,849,021</b>	12,627	643,982	355,525	203,902	632,985
Reserve	<b>1,252,995</b>	8,496	308,137	293,409	126,162	516,791
Retained earnings brought forward	<b>596,026</b>	4,131	335,845	62,116	77,740	116,194
Treasury stock	<b>-81,520</b>	—	-5,492	-4,097	-2,454	-69,477
Others net assets	<b>109,973</b>	—	5,823	5,692	38,408	60,050
Subscription rights to shares	<b>1,020</b>	—	—	—	—	1,020
<b>Liabilities and net assets</b>	<b>8,735,136</b>	<b>137,584</b>	<b>2,059,102</b>	<b>888,058</b>	<b>1,339,746</b>	<b>4,310,646</b>
Bills receivable discounted outstanding	<b>43,645</b>	1,912	18,562	3,190	18,292	1,689
Accounts receivable from subsidiaries and associates - trade	<b>294,098</b>	922	58,246	31,745	30,079	173,106
Accounts payable from subsidiaries and associates - trade	<b>306,995</b>	203	165,139	21,296	34,344	86,013
<b>Sales</b>	<b>7,783,998</b>	<b>217,866</b>	<b>2,435,946</b>	<b>1,035,869</b>	<b>1,319,259</b>	<b>2,775,058</b>
Cost of sales	<b>6,286,187</b>	146,827	1,966,612	876,870	1,097,385	2,198,493
Selling and general administrative expenses	<b>1,223,471</b>	65,713	379,222	120,038	172,391	486,107
<b>Operating profits</b>	<b>274,340</b>	<b>5,326</b>	<b>90,112</b>	<b>38,961</b>	<b>49,483</b>	<b>90,458</b>
Non-operating revenues	<b>116,631</b>	3,021	29,272	11,093	11,422	61,823
Non-operating expenses	<b>75,689</b>	1,006	13,286	5,657	9,912	45,828
<b>Ordinary profits</b>	<b>315,282</b>	<b>7,341</b>	<b>106,098</b>	<b>44,397</b>	<b>50,993</b>	<b>106,453</b>
Special profits	<b>53,377</b>	124	19,275	3,419	6,873	23,686
Special losses	<b>68,669</b>	242	19,818	3,366	15,467	29,776
Net profits before tax	<b>299,990</b>	7,223	105,555	44,450	42,399	100,363
Corporation tax and Inhabitants' tax and Enterprise tax	<b>100,694</b>	3,530	41,437	20,115	17,961	17,651
Tax expenses adject	<b>14,995</b>	—	2,704	-546	1,106	11,731
<b>Net profits for the period</b>	<b>184,301</b>	<b>3,693</b>	<b>61,414</b>	<b>24,881</b>	<b>23,332</b>	<b>70,981</b>
Interim dividend	<b>10,823</b>	—	453	—	108	10,262
Dividends	<b>34,520</b>	3,464	1,091	3,701	10,946	15,318
Depreciation expenses	<b>290,198</b>	6,914	65,555	24,027	34,587	159,115
Special depreciation expenses	<b>3,174</b>	—	1,349	1,392	216	217
<b>Value added</b>	<b>1,426,692</b>	<b>68,524</b>	<b>584,687</b>	<b>171,106</b>	<b>212,158</b>	<b>390,217</b>
Directors' remuneration	<b>103,277</b>	21,340	59,279	10,450	6,443	5,765
Bonus for directors	<b>3,950</b>	—	2,188	846	524	392
Salaries and wages	<b>664,659</b>	28,407	296,336	81,068	94,889	163,959
Bonus for employees	<b>133,072</b>	2,012	56,262	13,516	21,803	39,479
Welfare expenses	<b>137,555</b>	3,024	42,535	12,705	22,888	56,403
Interest	<b>45,577</b>	925	8,598	3,824	6,277	25,953
Rental or leasing expenses for fixed and liquid assets	<b>61,292</b>	5,569	24,210	10,044	9,331	12,138
taxes and public charges	<b>48,547</b>	2,846	13,765	3,516	6,797	21,623
Net operating income	<b>228,763</b>	4,401	81,514	35,137	43,206	64,505
Number of directors (persons)	<b>18,549</b>	5,658	10,851	1,119	608	313
Number of employees (persons)	<b>210,929</b>	12,239	113,593	27,648	23,717	33,732

## 2. Assets, Liabilities and Net Assets and Profit

Printing and

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
Number of corporations (companies)	<b>29,381</b>	15,238	13,318	599	198	28
<b>Liquid assets</b>	<b>4,254,418</b>	<b>155,557</b>	<b>1,427,497</b>	<b>532,453</b>	<b>764,202</b>	<b>1,374,709</b>
Cash and deposits	<b>1,289,822</b>	47,698	530,039	190,924	193,118	328,043
Bills receivable	<b>306,962</b>	5,478	75,111	57,761	68,474	100,238
Accounts receivable	<b>1,620,581</b>	63,598	420,606	185,333	315,783	635,261
Securities	<b>171,880</b>	53	51,740	10,026	2,154	107,907
Stocks	<b>26,576</b>	—	20,486	6,004	86	—
Bonds and debentures	<b>14,292</b>	—	—	—	2,061	12,231
Other securities	<b>131,012</b>	53	31,254	4,022	7	95,676
Inventories	<b>399,949</b>	12,864	148,277	47,720	88,169	102,919
Finished goods and merchandise	<b>199,030</b>	6,485	94,501	15,032	42,629	40,383
Works in process	<b>116,848</b>	2,512	32,615	16,358	18,077	47,286
Raw materials and goods in storage	<b>84,071</b>	3,867	21,161	16,330	27,463	15,250
Other liquid assets	<b>465,224</b>	25,866	201,824	40,689	96,504	100,341
<b>Fixed assets</b>	<b>5,520,592</b>	<b>245,388</b>	<b>1,588,760</b>	<b>1,101,404</b>	<b>558,177</b>	<b>2,026,863</b>
Tangible fixed assets	<b>3,844,934</b>	208,312	1,298,906	843,820	436,326	1,057,570
Land	<b>1,592,608</b>	40,352	555,168	484,163	167,594	345,331
Construction in process	<b>76,330</b>	—	34,977	1,469	7,472	32,412
Other tangible fixed assets	<b>2,175,996</b>	167,960	708,761	358,188	261,260	679,827
Intangible fixed assets	<b>77,709</b>	2,008	12,951	6,275	8,862	47,613
Intangible fixed assets excluding software	<b>18,601</b>	694	5,931	1,569	2,755	7,652
Software	<b>59,108</b>	1,314	7,020	4,706	6,107	39,961
Investments and other assets	<b>1,597,949</b>	35,068	276,903	251,309	112,989	921,680
Investment securities	<b>795,760</b>	2,060	79,852	146,584	43,976	523,288
Stocks	<b>622,701</b>	1,976	59,159	135,403	33,995	392,168
Bonds and debentures	<b>5,492</b>	—	—	—	952	4,540
Other securities	<b>167,567</b>	84	20,693	11,181	9,029	126,580
Other investments and other assets	<b>802,189</b>	33,008	197,051	104,725	69,013	398,392
<b>Deferred assets</b>	<b>9,869</b>	<b>13</b>	<b>6,818</b>	<b>1,198</b>	<b>338</b>	<b>1,502</b>
<b>Total assets</b>	<b>9,784,879</b>	<b>400,958</b>	<b>3,023,075</b>	<b>1,635,055</b>	<b>1,322,717</b>	<b>3,403,074</b>
<b>Liabilities</b>	<b>6,390,929</b>	<b>509,704</b>	<b>2,318,323</b>	<b>1,207,797</b>	<b>790,545</b>	<b>1,564,560</b>
<b>Liquid liabilities</b>	<b>3,379,085</b>	<b>194,467</b>	<b>1,061,607</b>	<b>477,132</b>	<b>523,316</b>	<b>1,122,563</b>
Bills payable	<b>554,207</b>	6,175	192,008	121,369	87,093	147,562
Accounts payable	<b>871,032</b>	13,326	195,024	83,589	188,150	390,943
Short-term borrowings	<b>996,155</b>	118,118	460,310	157,751	130,387	129,589
Short-term bank borrowings	<b>690,983</b>	11,237	371,295	147,069	96,783	64,599
Short-term bank borrowings	<b>305,172</b>	106,881	89,015	10,682	33,604	64,990
Short-term allowance	<b>39,297</b>	8	2,820	2,239	15,669	18,561
Other liquid liabilities	<b>918,394</b>	56,840	211,445	112,184	102,017	435,908
<b>Fixed liabilities</b>	<b>3,011,844</b>	<b>315,237</b>	<b>1,256,716</b>	<b>730,665</b>	<b>267,229</b>	<b>441,997</b>
Bonds	<b>273,064</b>	—	4,970	32,232	21,539	214,323
Long-term borrowings	<b>2,292,421</b>	314,520	1,192,396	486,844	167,940	130,721
Long-term bank borrowings	<b>2,007,525</b>	212,635	1,065,034	477,246	128,989	123,621
Long-term other borrowings	<b>284,896</b>	101,885	127,362	9,598	38,951	7,100
Long-term allowance	<b>155,818</b>	—	1,651	32,417	63,954	57,796
Other fixed liabilities	<b>290,541</b>	717	57,699	179,172	13,796	39,157
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Allied Industries

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>3,393,950</b>	<b>-108,746</b>	<b>704,752</b>	<b>427,258</b>	<b>532,172</b>	<b>1,838,514</b>
Shareholders' equity	<b>3,359,853</b>	-90,172	702,973	429,297	529,895	1,787,860
Capital stock	<b>634,047</b>	57,691	175,935	41,802	47,114	311,505
Capital surplus	<b>457,849</b>	—	5,098	40,076	54,417	358,258
Capital reserve	<b>412,175</b>	—	5,098	26,456	38,402	342,219
Others capital surplus	<b>45,674</b>	—	—	13,620	16,015	16,039
Earned surplus	<b>2,477,690</b>	-147,863	525,577	370,395	441,619	1,287,962
Legal retained earnings	<b>119,385</b>	8,972	40,888	10,483	6,440	52,602
Other earned surplus	<b>2,358,305</b>	-156,835	484,689	359,912	435,179	1,235,360
Reserve	<b>2,107,643</b>	53,386	533,252	103,627	336,515	1,080,863
Retained earnings brought forward	<b>250,662</b>	-210,221	-48,563	256,285	98,664	154,497
Treasury stock	<b>-209,733</b>	—	-3,637	-22,976	-13,255	-169,865
Others net assets	<b>34,018</b>	-18,574	1,779	-2,039	2,274	50,578
Subscription rights to shares	<b>79</b>	—	—	—	3	76
<b>Liabilities and net assets</b>	<b>9,784,879</b>	<b>400,958</b>	<b>3,023,075</b>	<b>1,635,055</b>	<b>1,322,717</b>	<b>3,403,074</b>
Bills receivable discounted outstanding	<b>86,454</b>	9,611	28,749	35,184	9,955	2,955
Accounts receivable from subsidiaries and associates - trade	<b>152,515</b>	—	11,274	13,107	72,086	56,048
Accounts payable from subsidiaries and associates - trade	<b>237,881</b>	—	191	14,191	42,715	180,784
<b>Sales</b>	<b>9,706,156</b>	<b>475,675</b>	<b>3,265,669</b>	<b>1,345,953</b>	<b>1,941,680</b>	<b>2,677,179</b>
Cost of sales	<b>7,512,123</b>	202,361	2,242,214	1,076,717	1,674,129	2,316,702
Selling and general administrative expenses	<b>2,053,892</b>	252,399	1,014,694	230,815	207,285	348,699
<b>Operating profits</b>	<b>140,141</b>	<b>20,915</b>	<b>8,761</b>	<b>38,421</b>	<b>60,266</b>	<b>11,778</b>
Non-operating revenues	<b>208,822</b>	11,593	46,113	23,618	18,764	108,734
Non-operating expenses	<b>143,599</b>	5,813	43,230	24,873	9,569	60,114
<b>Ordinary profits</b>	<b>205,364</b>	<b>26,695</b>	<b>11,644</b>	<b>37,166</b>	<b>69,461</b>	<b>60,398</b>
Special profits	<b>104,877</b>	10,426	52,486	9,998	5,566	26,401
Special losses	<b>142,216</b>	162	42,662	53,397	16,215	29,780
Net profits before tax	<b>168,025</b>	36,959	21,468	-6,233	58,812	57,019
Corporation tax and Inhabitants' tax and Enterprise tax	<b>101,391</b>	38,219	7,078	17,827	28,922	9,345
Tax expenses adject	<b>1,007</b>	37	1,317	-5,063	293	4,423
<b>Net profits for the period</b>	<b>65,627</b>	<b>-1,297</b>	<b>13,073</b>	<b>-18,997</b>	<b>29,597</b>	<b>43,251</b>
Interim dividend	<b>22,675</b>	—	—	—	3,262	19,413
Dividends	<b>36,906</b>	—	255	5,120	10,079	21,452
Depreciation expenses	<b>316,293</b>	16,053	78,881	49,532	45,784	126,043
Special depreciation expenses	<b>4,396</b>	—	2,676	1,512	—	208
<b>Value added</b>	<b>2,468,602</b>	<b>224,195</b>	<b>982,223</b>	<b>364,263</b>	<b>546,868</b>	<b>351,053</b>
Directors' remuneration	<b>264,476</b>	59,666	169,771	19,881	9,384	5,774
Bonus for directors	<b>2,548</b>	179	446	1,070	494	359
Salaries and wages	<b>1,426,226</b>	110,626	615,994	197,813	298,734	203,059
Bonus for employees	<b>155,290</b>	1,670	33,746	22,035	52,420	45,419
Welfare expenses	<b>237,690</b>	11,589	61,634	31,989	75,673	56,805
Interest	<b>60,057</b>	4,722	32,206	14,005	4,941	4,183
Rental or leasing expenses for fixed and liquid assets	<b>178,384</b>	13,424	64,869	39,263	42,406	18,422
taxes and public charges	<b>63,847</b>	6,126	27,002	13,791	7,491	9,437
Net operating income	<b>80,084</b>	16,193	-23,445	24,416	55,325	7,595
Number of directors (persons)	<b>56,856</b>	21,543	31,750	2,339	893	331
Number of employees (persons)	<b>404,776</b>	37,307	193,481	54,737	77,231	42,020

## 2. Assets, Liabilities and Net Assets and Profit

Chemical and

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	11,002	3,468	5,670	815	689	360
<b>Liquid assets</b>	<b>25,666,720</b>	<b>294,373</b>	<b>2,026,968</b>	<b>1,352,922</b>	<b>3,505,604</b>	<b>18,486,853</b>
Cash and deposits	4,412,869	174,122	667,085	513,000	862,062	2,196,600
Bills receivable	861,720	10,507	171,075	124,481	186,471	369,186
Accounts receivable	9,019,908	49,931	549,114	334,064	1,191,757	6,895,042
Securities	1,473,026	60	5,082	25,801	55,169	1,386,914
Stocks	4,134	—	550	129	1,884	1,571
Bonds and debentures	215,903	—	1,374	21,061	19,748	173,720
Other securities	1,252,989	60	3,158	4,611	33,537	1,211,623
Inventories	5,842,860	15,327	482,227	242,763	826,740	4,275,803
Finished goods and merchandise	3,251,303	8,948	317,216	86,304	391,997	2,446,838
Works in process	992,833	1,629	35,679	52,589	178,302	724,634
Raw materials and goods in storage	1,598,724	4,750	129,332	103,870	256,441	1,104,331
Other liquid assets	4,056,337	44,426	152,385	112,813	383,405	3,363,308
<b>Fixed assets</b>	<b>27,241,826</b>	<b>105,491</b>	<b>1,511,326</b>	<b>955,074</b>	<b>2,423,472</b>	<b>22,246,463</b>
Tangible fixed assets	11,491,599	83,348	1,303,665	780,106	1,751,786	7,572,694
Land	3,560,921	15,637	669,565	220,372	421,707	2,233,640
Construction in process	487,483	—	3,883	33,115	72,387	378,098
Other tangible fixed assets	7,443,195	67,711	630,217	526,619	1,257,692	4,960,956
Intangible fixed assets	733,480	1,188	15,736	8,601	31,988	675,967
Intangible fixed assets excluding software	537,118	979	10,428	1,480	14,113	510,118
Software	196,362	209	5,308	7,121	17,875	165,849
Investments and other assets	15,016,747	20,955	191,925	166,367	639,698	13,997,802
Investment securities	11,223,130	646	71,682	67,473	261,595	10,821,734
Stocks	10,285,009	321	41,081	50,766	202,001	9,990,840
Bonds and debentures	308,232	—	1,924	536	39,569	266,203
Other securities	629,889	325	28,677	16,171	20,025	564,691
Other investments and other assets	3,793,617	20,309	120,243	98,894	378,103	3,176,068
<b>Deferred assets</b>	<b>41,553</b>	<b>1,759</b>	<b>13,602</b>	<b>3,646</b>	<b>12,112</b>	<b>10,434</b>
<b>Total assets</b>	<b>52,950,099</b>	<b>401,623</b>	<b>3,551,896</b>	<b>2,311,642</b>	<b>5,941,188</b>	<b>40,743,750</b>
<b>Liabilities</b>	<b>24,232,078</b>	<b>161,619</b>	<b>2,023,063</b>	<b>1,252,893</b>	<b>2,813,050</b>	<b>17,981,453</b>
<b>Liquid liabilities</b>	<b>15,416,166</b>	<b>78,331</b>	<b>1,249,067</b>	<b>699,616</b>	<b>2,041,853</b>	<b>11,347,299</b>
Bills payable	636,798	4,531	120,368	145,735	170,324	195,840
Accounts payable	5,203,084	19,388	548,947	178,442	778,142	3,678,165
Short-term borrowings	4,551,643	21,406	332,121	226,077	586,803	3,385,236
Short-term bank borrowings	2,759,933	7,633	270,867	121,993	395,185	1,964,255
Short-term bank borrowings	1,791,710	13,773	61,254	104,084	191,618	1,420,981
Short-term allowance	414,147	29	8,565	10,295	54,821	340,437
Other liquid liabilities	4,610,494	32,977	239,066	139,067	451,763	3,747,621
<b>Fixed liabilities</b>	<b>8,815,912</b>	<b>83,288</b>	<b>773,996</b>	<b>553,277</b>	<b>771,197</b>	<b>6,634,154</b>
Bonds	1,833,627	—	53,930	32,407	43,688	1,703,602
Long-term borrowings	4,833,724	75,978	612,959	459,166	417,382	3,268,239
Long-term bank borrowings	4,326,796	62,947	550,763	437,483	316,234	2,959,369
Long-term other borrowings	506,928	13,031	62,196	21,683	101,148	308,870
Long-term allowance	1,229,850	—	96,918	43,731	180,684	908,517
Other fixed liabilities	918,711	7,310	10,189	17,973	129,443	753,796
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Allied Products

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>28,718,021</b>	<b>240,004</b>	<b>1,528,833</b>	<b>1,058,749</b>	<b>3,128,138</b>	<b>22,762,297</b>
Shareholders' equity	<b>27,956,552</b>	240,004	1,529,932	1,059,157	3,055,069	22,072,390
Capital stock	<b>4,134,272</b>	14,898	88,736	54,455	203,477	3,772,706
Capital surplus	<b>6,872,391</b>	—	37,989	41,672	550,130	6,242,600
Capital reserve	<b>5,491,630</b>	—	3,034	30,176	125,208	5,333,212
Others capital surplus	<b>1,380,761</b>	—	34,955	11,496	424,922	909,388
Earned surplus	<b>17,660,419</b>	225,106	1,406,665	964,081	2,323,420	12,741,147
Legal retained earnings	<b>656,854</b>	838	15,510	9,394	96,608	534,504
Other earned surplus	<b>17,003,565</b>	224,268	1,391,155	954,687	2,226,812	12,206,643
Reserve	<b>10,907,025</b>	184,238	887,137	549,203	1,493,483	7,792,964
Retained earnings brought forward	<b>6,096,540</b>	40,030	504,018	405,484	733,329	4,413,679
Treasury stock	<b>-710,530</b>	—	-3,458	-1,051	-21,958	-684,063
Others net assets	<b>743,972</b>	—	-1,099	-408	73,017	672,462
Subscription rights to shares	<b>17,497</b>	—	—	—	52	17,445
<b>Liabilities and net assets</b>	<b>52,950,099</b>	<b>401,623</b>	<b>3,551,896</b>	<b>2,311,642</b>	<b>5,941,188</b>	<b>40,743,750</b>
Bills receivable discounted outstanding	<b>77,503</b>	3,109	20,218	19,753	13,841	20,582
Accounts receivable from subsidiaries and associates - trade	<b>1,876,526</b>	297	82,635	92,953	304,248	1,396,393
Accounts payable from subsidiaries and associates - trade	<b>1,210,026</b>	533	45,836	92,074	201,076	870,507
<b>Sales</b>	<b>38,225,234</b>	<b>209,525</b>	<b>2,787,077</b>	<b>1,970,220</b>	<b>5,940,725</b>	<b>27,317,687</b>
Cost of sales	<b>26,456,152</b>	120,557	2,157,626	1,358,734	4,466,858	18,352,377
Selling and general administrative expenses	<b>9,049,236</b>	84,924	557,832	293,572	1,078,095	7,034,813
<b>Operating profits</b>	<b>2,719,846</b>	<b>4,044</b>	<b>71,619</b>	<b>317,914</b>	<b>395,772</b>	<b>1,930,497</b>
Non-operating revenues	<b>872,850</b>	4,903	33,255	38,219	61,848	734,625
Non-operating expenses	<b>373,985</b>	1,897	26,235	25,544	40,733	279,576
<b>Ordinary profits</b>	<b>3,218,711</b>	<b>7,050</b>	<b>78,639</b>	<b>330,589</b>	<b>416,887</b>	<b>2,385,546</b>
Special profits	<b>408,851</b>	49	5,319	22,777	29,424	351,282
Special losses	<b>730,114</b>	992	13,498	56,192	72,879	586,553
Net profits before tax	<b>2,897,448</b>	6,107	70,460	297,174	373,432	2,150,275
Corporation tax and Inhabitants' tax and Enterprise tax	<b>1,013,954</b>	738	36,169	88,320	148,074	740,653
Tax expenses adject	<b>11,986</b>	—	-3,895	2,552	-2,298	15,627
<b>Net profits for the period</b>	<b>1,871,508</b>	<b>5,369</b>	<b>38,186</b>	<b>206,302</b>	<b>227,656</b>	<b>1,393,995</b>
Interim dividend	<b>405,676</b>	—	250	107	13,306	392,013
Dividends	<b>656,164</b>	—	4,607	19,903	48,404	583,250
Depreciation expenses	<b>1,413,263</b>	10,500	78,810	85,082	210,682	1,028,189
Special depreciation expenses	<b>20,746</b>	—	2,111	6,241	327	12,067
<b>Value added</b>	<b>8,130,605</b>	<b>74,079</b>	<b>724,715</b>	<b>646,038</b>	<b>1,229,206</b>	<b>5,456,567</b>
Directors' remuneration	<b>247,395</b>	28,015	97,249	26,659	37,108	58,364
Bonus for directors	<b>14,243</b>	—	2,659	1,737	3,677	6,170
Salaries and wages	<b>2,947,365</b>	30,031	367,684	175,697	463,096	1,910,857
Bonus for employees	<b>871,948</b>	774	68,889	47,785	130,517	623,983
Welfare expenses	<b>804,657</b>	2,763	64,882	36,096	116,908	584,008
Interest	<b>154,979</b>	1,729	12,313	15,721	21,636	103,580
Rental or leasing expenses for fixed and liquid assets	<b>357,176</b>	4,579	35,337	26,252	59,346	231,662
taxes and public charges	<b>167,975</b>	3,873	16,396	13,898	22,782	111,026
Net operating income	<b>2,564,867</b>	2,315	59,306	302,193	374,136	1,826,917
Number of directors (persons)	<b>29,182</b>	6,503	14,288	2,338	2,961	3,092
Number of employees (persons)	<b>620,771</b>	13,727	112,894	51,538	113,147	329,465

## 2. Assets, Liabilities and Net Assets and Profit

Petroleum and

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	863	327	405	71	32	28
<b>Liquid assets</b>	<b>5,916,308</b>	<b>15,421</b>	<b>149,544</b>	<b>60,914</b>	<b>117,427</b>	<b>5,573,002</b>
Cash and deposits	300,460	6,334	50,413	22,137	20,219	201,357
Bills receivable	37,787	1,497	17,025	5,494	7,319	6,452
Accounts receivable	2,398,887	5,020	42,571	19,060	40,227	2,292,009
Securities	7,622	8	2,873	656	640	3,445
Stocks	2,829	8	1,464	406	601	350
Bonds and debentures	3,249	—	—	115	39	3,095
Other securities	1,544	—	1,409	135	—	—
Inventories	2,174,459	1,497	16,145	9,985	25,022	2,121,810
Finished goods and merchandise	588,734	1,069	10,231	4,591	13,879	558,964
Works in process	347,812	90	1,268	76	3,855	342,523
Raw materials and goods in storage	1,237,913	338	4,646	5,318	7,288	1,220,323
Other liquid assets	997,093	1,065	20,517	3,582	24,000	947,929
<b>Fixed assets</b>	<b>3,559,364</b>	<b>11,565</b>	<b>88,188</b>	<b>65,782</b>	<b>104,807</b>	<b>3,289,022</b>
Tangible fixed assets	2,317,225	9,271	71,024	44,773	70,775	2,121,382
Land	1,180,286	5,150	35,386	21,001	33,274	1,085,475
Construction in process	32,643	22	485	193	1,958	29,985
Other tangible fixed assets	1,104,296	4,099	35,153	23,579	35,543	1,005,922
Intangible fixed assets	98,576	20	1,577	823	5,185	90,971
Intangible fixed assets excluding software	77,048	18	1,472	463	4,974	70,121
Software	21,528	2	105	360	211	20,850
Investments and other assets	1,143,563	2,274	15,587	20,186	28,847	1,076,669
Investment securities	447,353	177	2,904	10,016	18,551	415,705
Stocks	435,528	77	1,323	291	18,542	415,295
Bonds and debentures	115	—	59	—	—	56
Other securities	11,710	100	1,522	9,725	9	354
Other investments and other assets	696,210	2,097	12,683	10,170	10,296	660,964
<b>Deferred assets</b>	<b>1,947</b>	<b>11</b>	<b>582</b>	<b>32</b>	<b>362</b>	<b>960</b>
<b>Total assets</b>	<b>9,477,619</b>	<b>26,997</b>	<b>238,314</b>	<b>126,728</b>	<b>222,596</b>	<b>8,862,984</b>
<b>Liabilities</b>	<b>7,371,697</b>	<b>24,216</b>	<b>113,387</b>	<b>57,971</b>	<b>100,137</b>	<b>7,075,986</b>
<b>Liquid liabilities</b>	<b>5,386,366</b>	<b>12,963</b>	<b>76,115</b>	<b>43,071</b>	<b>69,604</b>	<b>5,184,613</b>
Bills payable	37,134	1,379	10,307	1,858	8,355	15,235
Accounts payable	1,980,346	2,670	38,658	13,654	19,981	1,905,383
Short-term borrowings	1,549,888	4,762	10,279	14,247	21,877	1,498,723
Short-term bank borrowings	991,377	3,312	7,848	12,795	13,958	953,464
Short-term bank borrowings	558,511	1,450	2,431	1,452	7,919	545,259
Short-term allowance	20,016	—	1,314	460	1,012	17,230
Other liquid liabilities	1,798,982	4,152	15,557	12,852	18,379	1,748,042
<b>Fixed liabilities</b>	<b>1,985,331</b>	<b>11,253</b>	<b>37,272</b>	<b>14,900</b>	<b>30,533</b>	<b>1,891,373</b>
Bonds	138,947	—	491	321	1,131	137,004
Long-term borrowings	1,240,879	11,199	30,496	13,632	18,308	1,167,244
Long-term bank borrowings	1,139,362	10,198	27,266	13,000	14,684	1,074,214
Long-term other borrowings	101,517	1,001	3,230	632	3,624	93,030
Long-term allowance	378,716	—	1,879	639	5,164	371,034
Other fixed liabilities	226,789	54	4,406	308	5,930	216,091
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Coal Products

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>2,105,922</b>	<b>2,781</b>	<b>124,927</b>	<b>68,757</b>	<b>122,459</b>	<b>1,786,998</b>
Shareholders' equity	<b>1,963,273</b>	2,781	124,925	68,735	111,319	1,655,513
Capital stock	<b>498,930</b>	997	6,763	4,742	8,824	477,604
Capital surplus	<b>226,920</b>	—	2,291	5,665	14,819	204,145
Capital reserve	<b>213,625</b>	—	2,011	4,953	6,222	200,439
Others capital surplus	<b>13,295</b>	—	280	712	8,597	3,706
Earned surplus	<b>1,391,589</b>	1,784	116,663	58,450	87,709	1,126,983
Legal retained earnings	<b>60,997</b>	45	1,006	548	6,795	52,603
Other earned surplus	<b>1,330,592</b>	1,739	115,657	57,902	80,914	1,074,380
Reserve	<b>323,168</b>	2,145	50,860	37,395	26,263	206,505
Retained earnings brought forward	<b>1,007,424</b>	—406	64,797	20,507	54,651	867,875
Treasury stock	<b>-154,166</b>	—	—792	—122	—33	—153,219
Others net assets	<b>142,649</b>	—	2	22	11,140	131,485
Subscription rights to shares	—	—	—	—	—	—
<b>Liabilities and net assets</b>	<b>9,477,619</b>	<b>26,997</b>	<b>238,314</b>	<b>126,728</b>	<b>222,596</b>	<b>8,862,984</b>
Bills receivable discounted outstanding	<b>4,615</b>	251	3,543	—	223	598
Accounts receivable from subsidiaries and associates - trade	<b>764,249</b>	—	1,071	2,661	5,721	754,796
Accounts payable from subsidiaries and associates - trade	<b>356,958</b>	—	1,483	6,907	3,571	344,997
<b>Sales</b>	<b>18,967,223</b>	<b>45,577</b>	<b>294,078</b>	<b>162,798</b>	<b>259,755</b>	<b>18,205,015</b>
Cost of sales	<b>18,310,484</b>	34,062	226,936	140,487	207,732	17,701,267
Selling and general administrative expenses	<b>505,103</b>	11,103	58,274	14,457	34,676	386,593
<b>Operating profits</b>	<b>151,636</b>	<b>412</b>	<b>8,868</b>	<b>7,854</b>	<b>17,347</b>	<b>117,155</b>
Non-operating revenues	<b>62,431</b>	638	3,219	2,931	4,044	51,599
Non-operating expenses	<b>78,483</b>	446	1,314	1,738	1,977	73,008
<b>Ordinary profits</b>	<b>135,584</b>	<b>604</b>	<b>10,773</b>	<b>9,047</b>	<b>19,414</b>	<b>95,746</b>
Special profits	<b>36,100</b>	272	1,132	335	762	33,599
Special losses	<b>126,584</b>	254	835	823	1,610	123,062
Net profits before tax	<b>45,100</b>	622	11,070	8,559	18,566	6,283
Corporation tax and Inhabitants' tax and Enterprise tax	<b>43,848</b>	213	6,149	3,499	6,331	27,656
Tax expenses adject	<b>-40,003</b>	—	149	24	242	—40,418
<b>Net profits for the period</b>	<b>41,255</b>	<b>409</b>	<b>4,772</b>	<b>5,036</b>	<b>11,993</b>	<b>19,045</b>
Interim dividend	<b>16,374</b>	—	—	5	—	16,369
Dividends	<b>55,557</b>	—	986	17,442	3,166	33,963
Depreciation expenses	<b>211,525</b>	1,322	7,296	4,862	9,218	188,827
Special depreciation expenses	<b>1,128</b>	—	57	845	226	—
<b>Value added</b>	<b>485,330</b>	<b>11,439</b>	<b>54,649</b>	<b>21,697</b>	<b>40,270</b>	<b>357,275</b>
Directors' remuneration	<b>19,122</b>	2,641	8,096	1,298	1,601	5,486
Bonus for directors	<b>1,052</b>	—	708	122	81	141
Salaries and wages	<b>148,762</b>	5,894	25,121	7,859	13,040	96,848
Bonus for employees	<b>45,815</b>	428	3,952	1,768	4,393	35,274
Welfare expenses	<b>50,619</b>	501	3,249	1,552	2,522	42,795
Interest	<b>39,367</b>	245	765	433	593	37,331
Rental or leasing expenses for fixed and liquid assets	<b>35,982</b>	895	3,438	796	668	30,185
taxes and public charges	<b>32,342</b>	668	1,217	448	618	29,391
Net operating income	<b>112,269</b>	167	8,103	7,421	16,754	79,824
Number of directors (persons)	<b>2,264</b>	580	1,043	193	123	325
Number of employees (persons)	<b>32,381</b>	2,393	6,981	2,864	3,242	16,901

## 2. Assets, Liabilities and Net Assets and Profit

Ceramic, Stone and

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	14,192	6,423	6,709	671	309	80
<b>Liquid assets</b>	<b>5,535,713</b>	<b>121,578</b>	<b>1,936,217</b>	<b>319,757</b>	<b>806,744</b>	<b>2,351,417</b>
Cash and deposits	1,311,395	29,869	687,882	101,812	166,235	325,597
Bills receivable	487,625	5,357	122,658	38,394	89,950	231,266
Accounts receivable	1,587,031	34,969	484,533	93,416	287,361	686,752
Securities	185,511	—	45,808	2,030	8,147	129,526
Stocks	14,578	—	7,436	1,375	5,761	6
Bonds and debentures	9,939	—	—	—	484	9,455
Other securities	160,994	—	38,372	655	1,902	120,065
Inventories	1,085,442	36,275	308,747	50,179	165,975	524,266
Finished goods and merchandise	558,774	14,369	194,075	29,148	85,692	235,490
Works in process	220,248	1,749	59,563	5,123	34,740	119,073
Raw materials and goods in storage	306,420	20,157	55,109	15,908	45,543	169,703
Other liquid assets	878,709	15,108	286,589	33,926	89,076	454,010
<b>Fixed assets</b>	<b>6,896,864</b>	<b>147,009</b>	<b>1,247,912</b>	<b>406,626</b>	<b>782,174</b>	<b>4,313,143</b>
Tangible fixed assets	4,119,769	132,048	1,020,833	277,090	604,976	2,084,822
Land	1,572,864	43,594	575,823	176,768	296,245	480,434
Construction in process	100,793	18,620	5,569	1,669	7,390	67,545
Other tangible fixed assets	2,446,112	69,834	439,441	98,653	301,341	1,536,843
Intangible fixed assets	152,162	1,526	32,326	7,610	20,966	89,734
Intangible fixed assets excluding software	129,067	1,433	30,970	7,332	18,632	70,700
Software	23,095	93	1,356	278	2,334	19,034
Investments and other assets	2,624,933	13,435	194,753	121,926	156,232	2,138,587
Investment securities	1,896,065	1,753	34,664	22,471	84,041	1,753,136
Stocks	1,795,838	1,486	21,496	17,921	78,073	1,676,862
Bonds and debentures	487	—	91	—	—	396
Other securities	99,740	267	13,077	4,550	5,968	75,878
Other investments and other assets	728,868	11,682	160,089	99,455	72,191	385,451
<b>Deferred assets</b>	<b>11,839</b>	<b>444</b>	<b>3,010</b>	<b>769</b>	<b>5,286</b>	<b>2,330</b>
<b>Total assets</b>	<b>12,444,416</b>	<b>269,031</b>	<b>3,187,139</b>	<b>727,152</b>	<b>1,594,204</b>	<b>6,666,890</b>
<b>Liabilities</b>	<b>7,222,940</b>	<b>273,994</b>	<b>2,080,729</b>	<b>363,339</b>	<b>1,003,404</b>	<b>3,501,474</b>
<b>Liquid liabilities</b>	<b>3,963,353</b>	<b>145,671</b>	<b>1,096,151</b>	<b>241,234</b>	<b>664,245</b>	<b>1,816,052</b>
Bills payable	562,204	4,701	236,541	60,390	104,252	156,320
Accounts payable	812,459	19,441	208,674	52,125	150,606	381,613
Short-term borrowings	1,622,918	74,022	412,849	100,355	283,833	751,859
Short-term bank borrowings	1,138,870	12,076	300,698	73,859	190,245	561,992
Short-term bank borrowings	484,048	61,946	112,151	26,496	93,588	189,867
Short-term allowance	78,686	13	8,511	1,702	10,584	57,876
Other liquid liabilities	887,086	47,494	229,576	26,662	114,970	468,384
<b>Fixed liabilities</b>	<b>3,259,587</b>	<b>128,323</b>	<b>984,578</b>	<b>122,105</b>	<b>339,159</b>	<b>1,685,422</b>
Bonds	464,954	—	28,317	8,183	39,572	388,882
Long-term borrowings	2,166,732	97,873	844,458	87,688	208,430	928,283
Long-term bank borrowings	1,861,571	49,735	677,133	87,541	196,245	850,917
Long-term other borrowings	305,161	48,138	167,325	147	12,185	77,366
Long-term allowance	311,898	—	31,376	10,081	67,693	202,748
Other fixed liabilities	316,003	30,450	80,427	16,153	23,464	165,509
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Clay Products

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>5,221,476</b>	<b>-4,963</b>	<b>1,106,410</b>	<b>363,813</b>	<b>590,800</b>	<b>3,165,416</b>
Shareholders' equity	<b>5,049,935</b>	-4,968	1,098,404	363,584	586,434	3,006,481
Capital stock	<b>1,087,133</b>	25,371	107,685	42,699	82,811	828,567
Capital surplus	<b>924,868</b>	40	5,386	46,626	85,093	787,723
Capital reserve	<b>712,189</b>	40	3,294	2,242	42,561	664,052
Others capital surplus	<b>212,679</b>	—	2,092	44,384	42,532	123,671
Earned surplus	<b>3,206,406</b>	-30,379	1,012,991	275,961	452,663	1,495,170
Legal retained earnings	<b>95,441</b>	1,413	17,611	7,692	20,573	48,152
Other earned surplus	<b>3,110,965</b>	-31,792	995,380	268,269	432,090	1,447,018
Reserve	<b>2,438,730</b>	7,475	808,170	235,161	289,738	1,098,186
Retained earnings brought forward	<b>672,235</b>	-39,267	187,210	33,108	142,352	348,832
Treasury stock	<b>-168,472</b>	—	-27,658	-1,702	-34,133	-104,979
Others net assets	<b>167,636</b>	5	8,006	229	4,365	155,031
Subscription rights to shares	<b>3,905</b>	—	—	—	1	3,904
<b>Liabilities and net assets</b>	<b>12,444,416</b>	<b>269,031</b>	<b>3,187,139</b>	<b>727,152</b>	<b>1,594,204</b>	<b>6,666,890</b>
Bills receivable discounted outstanding	<b>101,019</b>	—	52,333	18,215	22,817	7,654
Accounts receivable from subsidiaries and associates - trade	<b>514,742</b>	23,473	194,589	8,641	71,014	217,025
Accounts payable from subsidiaries and associates - trade	<b>251,573</b>	—	70,667	7,708	44,522	128,676
<b>Sales</b>	<b>8,880,271</b>	<b>453,574</b>	<b>2,735,299</b>	<b>630,298</b>	<b>1,478,553</b>	<b>3,582,547</b>
Cost of sales	<b>6,953,220</b>	352,675	2,178,888	506,081	1,180,618	2,734,958
Selling and general administrative expenses	<b>1,657,132</b>	101,044	507,133	120,976	231,622	696,357
<b>Operating profits</b>	<b>269,919</b>	<b>-145</b>	<b>49,278</b>	<b>3,241</b>	<b>66,313</b>	<b>151,232</b>
Non-operating revenues	<b>192,362</b>	4,742	50,131	15,777	17,671	104,041
Non-operating expenses	<b>144,914</b>	1,591	34,804	16,579	16,791	75,149
<b>Ordinary profits</b>	<b>317,367</b>	<b>3,006</b>	<b>64,605</b>	<b>2,439</b>	<b>67,193</b>	<b>180,124</b>
Special profits	<b>81,538</b>	718	27,273	8,494	6,734	38,319
Special losses	<b>183,685</b>	279	31,500	2,651	21,282	127,973
Net profits before tax	<b>215,220</b>	3,445	60,378	8,282	52,645	90,470
Corporation tax and Inhabitants' tax and Enterprise tax	<b>99,255</b>	1,514	24,054	3,175	27,454	43,058
Tax expenses adject	<b>5,340</b>	52	939	—	-875	5,224
<b>Net profits for the period</b>	<b>110,625</b>	<b>1,879</b>	<b>35,385</b>	<b>5,107</b>	<b>26,066</b>	<b>42,188</b>
Interim dividend	<b>21,258</b>	—	—	—	2,166	19,092
Dividends	<b>87,455</b>	—	3,308	12,684	11,956	59,507
Depreciation expenses	<b>346,465</b>	5,997	70,199	19,115	53,021	198,133
Special depreciation expenses	<b>2,215</b>	76	1,854	262	23	—
<b>Value added</b>	<b>1,996,510</b>	<b>303,952</b>	<b>604,016</b>	<b>116,886</b>	<b>329,435</b>	<b>642,221</b>
Directors' remuneration	<b>146,093</b>	33,384	79,602	10,671	11,180	11,256
Bonus for directors	<b>3,477</b>	—	1,410	540	686	841
Salaries and wages	<b>1,027,664</b>	199,775	326,106	68,638	153,748	279,397
Bonus for employees	<b>173,856</b>	25,241	31,228	8,183	38,235	70,969
Welfare expenses	<b>213,957</b>	36,351	57,793	12,127	33,693	73,993
Interest	<b>61,750</b>	896	22,080	3,306	8,983	26,485
Rental or leasing expenses for fixed and liquid assets	<b>97,726</b>	5,365	32,826	8,936	16,987	33,612
taxes and public charges	<b>63,818</b>	3,981	25,773	4,550	8,593	20,921
Net operating income	<b>208,169</b>	-1,041	27,198	-65	57,330	124,747
Number of directors (persons)	<b>31,885</b>	11,146	16,680	2,095	1,274	690
Number of employees (persons)	<b>292,509</b>	66,119	110,343	20,785	39,624	55,638

## 2. Assets, Liabilities and Net Assets and Profit

Iron and

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
Number of corporations (companies)	<b>6,678</b>	3,233	2,902	252	214	77
<b>Liquid assets</b>	<b>8,076,328</b>	<b>92,342</b>	<b>1,014,609</b>	<b>511,140</b>	<b>994,615</b>	<b>5,463,622</b>
Cash and deposits	<b>1,209,364</b>	41,764	344,345	142,764	185,422	495,069
Bills receivable	<b>421,161</b>	6,336	115,565	54,840	110,905	133,515
Accounts receivable	<b>2,192,546</b>	27,435	248,585	115,068	358,099	1,443,359
Securities	<b>176,915</b>	38	48,792	80,844	5,715	41,526
Stocks	<b>19,973</b>	—	13,922	3,816	677	1,558
Bonds and debentures	<b>28,806</b>	—	7,690	17,262	137	3,717
Other securities	<b>128,136</b>	38	27,180	59,766	4,901	36,251
Inventories	<b>2,920,555</b>	9,204	185,614	81,774	229,572	2,414,391
Finished goods and merchandise	<b>1,131,082</b>	2,527	65,631	22,926	109,553	930,445
Works in process	<b>476,444</b>	831	26,510	31,332	47,951	369,820
Raw materials and goods in storage	<b>1,313,029</b>	5,846	93,473	27,516	72,068	1,114,126
Other liquid assets	<b>1,155,787</b>	7,565	71,708	35,850	104,902	935,762
<b>Fixed assets</b>	<b>12,470,591</b>	<b>64,757</b>	<b>798,457</b>	<b>378,288</b>	<b>810,404</b>	<b>10,418,685</b>
Tangible fixed assets	<b>7,059,357</b>	49,061	607,217	290,022	596,856	5,516,201
Land	<b>2,006,329</b>	18,459	215,353	104,946	214,135	1,453,436
Construction in process	<b>284,781</b>	98	28,190	8,880	8,261	239,352
Other tangible fixed assets	<b>4,768,247</b>	30,504	363,674	176,196	374,460	3,823,413
Intangible fixed assets	<b>220,263</b>	323	5,453	7,764	7,901	198,822
Intangible fixed assets excluding software	<b>116,135</b>	272	4,272	6,564	3,100	101,927
Software	<b>104,128</b>	51	1,181	1,200	4,801	96,895
Investments and other assets	<b>5,190,971</b>	15,373	185,787	80,502	205,647	4,703,662
Investment securities	<b>3,869,734</b>	449	76,873	27,756	80,222	3,684,434
Stocks	<b>3,662,437</b>	350	52,703	25,890	74,823	3,508,671
Bonds and debentures	<b>22,276</b>	—	—	12	403	21,861
Other securities	<b>185,021</b>	99	24,170	1,854	4,996	153,902
Other investments and other assets	<b>1,321,237</b>	14,924	108,914	52,746	125,425	1,019,228
<b>Deferred assets</b>	<b>9,224</b>	<b>1</b>	<b>995</b>	<b>240</b>	<b>7,528</b>	<b>460</b>
<b>Total assets</b>	<b>20,556,143</b>	<b>157,100</b>	<b>1,814,061</b>	<b>889,668</b>	<b>1,812,547</b>	<b>15,882,767</b>
<b>Liabilities</b>	<b>13,209,852</b>	<b>146,179</b>	<b>1,010,586</b>	<b>569,304</b>	<b>1,053,881</b>	<b>10,429,902</b>
<b>Liquid liabilities</b>	<b>6,566,811</b>	<b>57,547</b>	<b>414,354</b>	<b>347,436</b>	<b>752,202</b>	<b>4,995,272</b>
Bills payable	<b>351,728</b>	—	75,487	53,778	130,903	91,560
Accounts payable	<b>1,834,742</b>	15,241	110,139	65,502	289,160	1,354,700
Short-term borrowings	<b>2,611,080</b>	24,817	145,342	168,936	232,576	2,039,409
Short-term bank borrowings	<b>1,637,694</b>	4,075	124,880	158,172	187,007	1,163,560
Short-term bank borrowings	<b>973,386</b>	20,742	20,462	10,764	45,569	875,849
Short-term allowance	<b>72,754</b>	—	5,336	2,190	14,335	50,893
Other liquid liabilities	<b>1,696,507</b>	17,489	78,050	57,030	85,228	1,458,710
<b>Fixed liabilities</b>	<b>6,643,041</b>	<b>88,632</b>	<b>596,232</b>	<b>221,868</b>	<b>301,679</b>	<b>5,434,630</b>
Bonds	<b>1,186,216</b>	—	16,279	4,542	11,348	1,154,047
Long-term borrowings	<b>4,690,784</b>	86,412	548,477	196,500	200,719	3,658,676
Long-term bank borrowings	<b>3,084,763</b>	65,208	514,320	167,910	164,222	2,173,103
Long-term other borrowings	<b>1,606,021</b>	21,204	34,157	28,590	36,497	1,485,573
Long-term allowance	<b>459,950</b>	—	7,253	14,220	63,444	375,033
Other fixed liabilities	<b>306,091</b>	2,220	24,223	6,606	26,168	246,874
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Steel

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>7,346,291</b>	<b>10,921</b>	<b>803,475</b>	<b>320,364</b>	<b>758,666</b>	<b>5,452,865</b>
Shareholders' equity	<b>6,976,695</b>	10,921	802,069	311,316	735,556	5,116,833
Capital stock	<b>1,764,902</b>	10,477	43,156	18,426	61,365	1,631,478
Capital surplus	<b>1,542,286</b>	—	1,785	37,122	109,076	1,394,303
Capital reserve	<b>1,181,743</b>	—	1,749	24,054	97,233	1,058,707
Others capital surplus	<b>360,543</b>	—	36	13,068	11,843	335,596
Earned surplus	<b>3,853,955</b>	1,072	757,687	255,990	570,133	2,269,073
Legal retained earnings	<b>87,059</b>	672	11,336	2,838	19,883	52,330
Other earned surplus	<b>3,766,896</b>	400	746,351	253,152	550,250	2,216,743
Reserve	<b>2,144,325</b>	7,024	625,354	221,544	390,809	899,594
Retained earnings brought forward	<b>1,622,571</b>	-6,624	120,997	31,608	159,441	1,317,149
Treasury stock	<b>-184,448</b>	-628	-559	-222	-5,018	-178,021
Others net assets	<b>369,281</b>	—	1,406	9,048	23,110	335,717
Subscription rights to shares	<b>315</b>	—	—	—	—	315
<b>Liabilities and net assets</b>	<b>20,556,143</b>	<b>157,100</b>	<b>1,814,061</b>	<b>889,668</b>	<b>1,812,547</b>	<b>15,882,767</b>
Bills receivable discounted outstanding	<b>69,887</b>	3,668	32,731	9,360	22,307	1,821
Accounts receivable from subsidiaries and associates - trade	<b>462,041</b>	—	4,444	13,686	43,506	400,405
Accounts payable from subsidiaries and associates - trade	<b>450,885</b>	—	3,028	12,882	34,879	400,096
<b>Sales</b>	<b>16,274,671</b>	<b>265,723</b>	<b>1,747,463</b>	<b>865,836</b>	<b>2,225,637</b>	<b>11,170,012</b>
Cost of sales	<b>14,887,617</b>	193,331	1,437,455	775,584	1,975,428	10,505,819
Selling and general administrative expenses	<b>1,400,233</b>	76,280	256,634	79,134	206,952	781,233
<b>Operating profits</b>	<b>-13,179</b>	<b>-3,888</b>	<b>53,374</b>	<b>11,118</b>	<b>43,257</b>	<b>-117,040</b>
Non-operating revenues	<b>397,194</b>	13,316	37,542	11,400	30,319	304,617
Non-operating expenses	<b>247,124</b>	2,756	15,822	7,566	14,693	206,287
<b>Ordinary profits</b>	<b>136,891</b>	<b>6,672</b>	<b>75,094</b>	<b>14,952</b>	<b>58,883</b>	<b>-18,710</b>
Special profits	<b>58,558</b>	1,299	7,658	2,400	15,736	31,465
Special losses	<b>656,839</b>	889	21,225	14,646	14,287	605,792
Net profits before tax	<b>-461,390</b>	7,082	61,527	2,706	60,332	-593,037
Corporation tax and Inhabitants' tax and Enterprise tax	<b>59,745</b>	2,877	16,058	6,384	17,537	16,889
Tax expenses adject	<b>-76,418</b>	—	631	-954	738	-76,833
<b>Net profits for the period</b>	<b>-444,717</b>	<b>4,205</b>	<b>44,838</b>	<b>-2,724</b>	<b>42,057</b>	<b>-533,093</b>
Interim dividend	<b>15,126</b>	—	487	—	1,372	13,267
Dividends	<b>56,857</b>	—	3,677	4,254	8,193	40,733
Depreciation expenses	<b>843,114</b>	3,828	65,526	39,972	62,624	671,164
Special depreciation expenses	<b>10,056</b>	—	1,496	6,810	1,750	—
<b>Value added</b>	<b>1,722,700</b>	<b>65,701</b>	<b>386,884</b>	<b>155,766</b>	<b>298,698</b>	<b>815,651</b>
Directors' remuneration	<b>110,782</b>	22,168	55,046	9,084	10,991	13,493
Bonus for directors	<b>6,427</b>	—	4,287	426	655	1,059
Salaries and wages	<b>965,659</b>	36,357	193,830	85,980	150,012	499,480
Bonus for employees	<b>214,258</b>	1,845	29,406	17,634	38,350	127,023
Welfare expenses	<b>229,984</b>	2,241	23,183	20,712	30,110	153,738
Interest	<b>68,386</b>	1,798	9,798	5,058	6,393	45,339
Rental or leasing expenses for fixed and liquid assets	<b>100,110</b>	3,483	17,600	4,806	14,599	59,622
taxes and public charges	<b>108,659</b>	3,495	10,158	6,006	10,724	78,276
Net operating income	<b>-81,565</b>	-5,686	43,576	6,060	36,864	-162,379
Number of directors (persons)	<b>16,732</b>	5,748	8,207	1,020	982	775
Number of employees (persons)	<b>244,623</b>	12,693	58,490	24,444	41,306	107,690

## 2. Assets, Liabilities and Net Assets and Profit

## Non-ferrous Metals

By capital	<b>Total</b>	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>3,017</b>	1,221	1,367	158	196	75
<b>Liquid assets</b>	<b>6,214,896</b>	<b>50,740</b>	<b>474,619</b>	<b>339,199</b>	<b>859,494</b>	<b>4,490,844</b>
Cash and deposits	<b>579,724</b>	24,038	160,094	78,564	99,635	217,393
Bills receivable	<b>217,474</b>	5,171	45,166	35,012	54,918	77,207
Accounts receivable	<b>1,821,855</b>	10,868	91,027	89,287	276,154	1,354,519
Securities	<b>620,308</b>	75	5,162	8,732	788	605,551
Stocks	<b>162,501</b>	75	939	905	119	160,463
Bonds and debentures	<b>47,979</b>	—	261	6,324	394	41,000
Other securities	<b>409,828</b>	—	3,962	1,503	275	404,088
Inventories	<b>1,713,643</b>	7,337	116,485	92,379	259,261	1,238,181
Finished goods and merchandise	<b>477,364</b>	5,007	49,635	36,442	65,952	320,328
Works in process	<b>573,889</b>	282	20,716	27,535	90,833	434,523
Raw materials and goods in storage	<b>662,390</b>	2,048	46,134	28,402	102,476	483,330
Other liquid assets	<b>1,261,892</b>	3,251	56,685	35,225	168,738	997,993
<b>Fixed assets</b>	<b>8,367,910</b>	<b>33,020</b>	<b>360,841</b>	<b>314,050</b>	<b>544,779</b>	<b>7,115,220</b>
Tangible fixed assets	<b>4,318,060</b>	25,391	294,400	161,678	389,183	3,447,408
Land	<b>984,545</b>	4,328	123,402	62,893	123,766	670,156
Construction in process	<b>1,326,968</b>	64	3,556	4,134	19,329	1,299,885
Other tangible fixed assets	<b>2,006,547</b>	20,999	167,442	94,651	246,088	1,477,367
Intangible fixed assets	<b>97,315</b>	231	1,412	2,643	9,802	83,227
Intangible fixed assets excluding software	<b>51,966</b>	221	1,049	1,503	6,273	42,920
Software	<b>45,349</b>	10	363	1,140	3,529	40,307
Investments and other assets	<b>3,952,535</b>	7,398	65,029	149,729	145,794	3,584,585
Investment securities	<b>2,332,136</b>	2,313	29,313	24,209	112,753	2,163,548
Stocks	<b>2,239,570</b>	162	21,244	13,328	102,688	2,102,148
Bonds and debentures	<b>4,327</b>	—	1,006	2,336	467	518
Other securities	<b>88,239</b>	2,151	7,063	8,545	9,598	60,882
Other investments and other assets	<b>1,620,399</b>	5,085	35,716	125,520	33,041	1,421,037
<b>Deferred assets</b>	<b>5,120</b>	<b>27</b>	<b>2,582</b>	<b>337</b>	<b>1,250</b>	<b>924</b>
<b>Total assets</b>	<b>14,587,926</b>	<b>83,787</b>	<b>838,042</b>	<b>653,586</b>	<b>1,405,523</b>	<b>11,606,988</b>
<b>Liabilities</b>	<b>9,277,263</b>	<b>80,067</b>	<b>495,677</b>	<b>297,183</b>	<b>991,371</b>	<b>7,412,965</b>
<b>Liquid liabilities</b>	<b>5,106,816</b>	<b>36,925</b>	<b>246,778</b>	<b>193,111</b>	<b>582,719</b>	<b>4,047,283</b>
Bills payable	<b>191,432</b>	3,441	48,472	25,664	69,789	44,066
Accounts payable	<b>1,174,816</b>	3,483	55,721	39,056	203,649	872,907
Short-term borrowings	<b>1,903,604</b>	21,311	111,559	84,522	204,752	1,481,460
Short-term bank borrowings	<b>1,302,899</b>	12,722	98,947	63,606	107,413	1,020,211
Short-term bank borrowings	<b>600,705</b>	8,589	12,612	20,916	97,339	461,249
Short-term allowance	<b>58,324</b>	—	3,184	2,806	12,140	40,194
Other liquid liabilities	<b>1,778,640</b>	8,690	27,842	41,063	92,389	1,608,656
<b>Fixed liabilities</b>	<b>4,170,447</b>	<b>43,142</b>	<b>248,899</b>	<b>104,072</b>	<b>408,652</b>	<b>3,365,682</b>
Bonds	<b>361,521</b>	—	4,727	2,063	8,868	345,863
Long-term borrowings	<b>2,740,922</b>	43,116	233,546	78,168	306,801	2,079,291
Long-term bank borrowings	<b>2,490,719</b>	32,676	224,621	73,671	112,152	2,047,599
Long-term other borrowings	<b>250,203</b>	10,440	8,925	4,497	194,649	31,692
Long-term allowance	<b>333,710</b>	—	7,010	19,186	64,431	243,083
Other fixed liabilities	<b>734,294</b>	26	3,616	4,655	28,552	697,445
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## and Products

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>5,310,663</b>	<b>3,720</b>	<b>342,365</b>	<b>356,403</b>	<b>414,152</b>	<b>4,194,023</b>
Shareholders' equity	<b>5,131,107</b>	3,720	342,049	356,108	403,571	4,025,659
Capital stock	<b>1,619,864</b>	5,519	20,638	10,466	63,491	1,519,750
Capital surplus	<b>1,234,204</b>	—	760	6,226	55,173	1,172,045
Capital reserve	<b>999,692</b>	—	599	901	41,661	956,531
Others capital surplus	<b>234,512</b>	—	161	5,325	13,512	215,514
Earned surplus	<b>2,342,507</b>	-1,799	327,342	339,446	288,602	1,388,916
Legal retained earnings	<b>68,422</b>	300	3,120	5,252	10,264	49,486
Other earned surplus	<b>2,274,085</b>	-2,099	324,222	334,194	278,338	1,339,430
Reserve	<b>1,588,422</b>	12,737	264,209	259,398	234,250	817,828
Retained earnings brought forward	<b>685,663</b>	-14,836	60,013	74,796	44,088	521,602
Treasury stock	<b>-65,468</b>	—	-6,691	-30	-3,695	-55,052
Others net assets	<b>179,281</b>	—	316	295	10,576	168,094
Subscription rights to shares	<b>275</b>	—	—	—	5	270
<b>Liabilities and net assets</b>	<b>14,587,926</b>	<b>83,787</b>	<b>838,042</b>	<b>653,586</b>	<b>1,405,523</b>	<b>11,606,988</b>
Bills receivable discounted outstanding	<b>24,829</b>	3,457	8,365	3,549	6,554	2,904
Accounts receivable from subsidiaries and associates - trade	<b>674,398</b>	—	7,237	10,001	107,473	549,687
Accounts payable from subsidiaries and associates - trade	<b>460,374</b>	—	15,924	10,723	110,810	322,917
<b>Sales</b>	<b>10,980,292</b>	<b>135,650</b>	<b>887,663</b>	<b>643,624</b>	<b>1,687,032</b>	<b>7,626,323</b>
Cost of sales	<b>9,845,171</b>	103,453	751,517	572,259	1,529,143	6,888,799
Selling and general administrative expenses	<b>897,092</b>	34,081	121,132	54,168	121,618	566,093
<b>Operating profits</b>	<b>238,029</b>	<b>-1,884</b>	<b>15,014</b>	<b>17,197</b>	<b>36,271</b>	<b>171,431</b>
Non-operating revenues	<b>333,282</b>	1,501	13,333	7,537	16,511	294,400
Non-operating expenses	<b>128,342</b>	1,005	8,515	5,120	12,154	101,548
<b>Ordinary profits</b>	<b>442,969</b>	<b>-1,388</b>	<b>19,832</b>	<b>19,614</b>	<b>40,628</b>	<b>364,283</b>
Special profits	<b>60,758</b>	260	4,352	2,993	6,212	46,941
Special losses	<b>148,962</b>	4,464	9,648	8,404	20,370	106,076
Net profits before tax	<b>354,765</b>	-5,592	14,536	14,203	26,470	305,148
Corporation tax and Inhabitants' tax and Enterprise tax	<b>75,618</b>	581	9,546	7,247	16,081	42,163
Tax expenses adject	<b>-1,117</b>	3	38	-1,811	3,895	-3,242
<b>Net profits for the period</b>	<b>280,264</b>	<b>-6,176</b>	<b>4,952</b>	<b>8,767</b>	<b>6,494</b>	<b>266,227</b>
Interim dividend	<b>31,426</b>	—	151	—	2,140	29,135
Dividends	<b>69,074</b>	15	2,106	790	10,848	55,315
Depreciation expenses	<b>459,225</b>	4,369	28,716	15,313	54,099	356,728
Special depreciation expenses	<b>1,873</b>	983	111	764	15	—
<b>Value added</b>	<b>1,470,776</b>	<b>32,055</b>	<b>165,935</b>	<b>106,361</b>	<b>313,986</b>	<b>852,439</b>
Directors' remuneration	<b>62,272</b>	10,016	26,795	6,952	7,549	10,960
Bonus for directors	<b>2,812</b>	266	336	863	569	778
Salaries and wages	<b>666,234</b>	16,611	89,969	51,926	161,520	346,208
Bonus for employees	<b>174,108</b>	1,665	11,542	12,145	39,900	108,856
Welfare expenses	<b>190,450</b>	2,171	11,050	10,945	47,488	118,796
Interest	<b>65,347</b>	675	5,920	2,169	6,065	50,518
Rental or leasing expenses for fixed and liquid assets	<b>63,096</b>	2,202	5,365	3,822	13,430	38,277
taxes and public charges	<b>73,775</b>	1,008	5,864	2,511	7,259	57,133
Net operating income	<b>172,682</b>	-2,559	9,094	15,028	30,206	120,913
Number of directors (persons)	<b>8,770</b>	3,028	3,778	589	751	624
Number of employees (persons)	<b>166,134</b>	5,958	29,081	16,735	43,141	71,219

## 2. Assets, Liabilities and Net Assets and Profit

## Fabricated Metal

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>46,900</b>	24,804	20,317	1,253	440	86
<b>Liquid assets</b>	<b>9,226,763</b>	<b>857,284</b>	<b>3,346,199</b>	<b>1,200,853</b>	<b>1,712,685</b>	<b>2,109,742</b>
Cash and deposits	<b>2,777,028</b>	394,900	1,187,291	412,877	402,835	379,125
Bills receivable	<b>1,069,967</b>	74,000	468,590	91,949	209,846	225,582
Accounts receivable	<b>2,705,129</b>	183,638	821,954	331,325	572,197	796,015
Securities	<b>178,109</b>	8,475	63,875	24,713	14,942	66,104
Stocks	<b>73,722</b>	2,538	51,093	14,316	5,775	—
Bonds and debentures	<b>15,405</b>	—	333	1,786	5,235	8,051
Other securities	<b>88,982</b>	5,937	12,449	8,611	3,932	58,053
Inventories	<b>1,700,355</b>	100,163	618,713	257,451	372,891	351,137
Finished goods and merchandise	<b>725,861</b>	60,572	251,145	101,093	149,510	163,541
Works in process	<b>458,454</b>	14,190	172,027	68,888	112,610	90,739
Raw materials and goods in storage	<b>516,040</b>	25,401	195,541	87,470	110,771	96,857
Other liquid assets	<b>796,175</b>	96,108	185,776	82,538	139,974	291,779
<b>Fixed assets</b>	<b>7,755,482</b>	<b>561,409</b>	<b>2,772,996</b>	<b>1,050,147</b>	<b>1,254,560</b>	<b>2,116,370</b>
Tangible fixed assets	<b>5,371,175</b>	443,629	2,155,324	686,777	899,878	1,185,567
Land	<b>2,473,562</b>	154,065	1,188,036	322,927	350,934	457,600
Construction in process	<b>113,805</b>	356	57,877	10,824	12,873	31,875
Other tangible fixed assets	<b>2,783,808</b>	289,208	909,411	353,026	536,071	696,092
Intangible fixed assets	<b>91,761</b>	3,336	26,505	9,624	22,161	30,135
Intangible fixed assets excluding software	<b>45,747</b>	1,268	17,266	7,438	6,287	13,488
Software	<b>46,014</b>	2,068	9,239	2,186	15,874	16,647
Investments and other assets	<b>2,292,546</b>	114,444	591,167	353,746	332,521	900,668
Investment securities	<b>1,258,741</b>	18,820	235,605	122,101	203,911	678,304
Stocks	<b>1,007,706</b>	17,787	125,065	107,785	142,617	614,452
Bonds and debentures	<b>55,199</b>	—	3,730	—	11,936	39,533
Other securities	<b>195,836</b>	1,033	106,810	14,316	49,358	24,319
Other investments and other assets	<b>1,033,805</b>	95,624	355,562	231,645	128,610	222,364
<b>Deferred assets</b>	<b>26,349</b>	<b>157</b>	<b>13,497</b>	<b>2,239</b>	<b>8,243</b>	<b>2,213</b>
<b>Total assets</b>	<b>17,008,594</b>	<b>1,418,850</b>	<b>6,132,692</b>	<b>2,253,239</b>	<b>2,975,488</b>	<b>4,228,325</b>
<b>Liabilities</b>	<b>9,327,157</b>	<b>828,176</b>	<b>3,681,074</b>	<b>1,421,196</b>	<b>1,473,237</b>	<b>1,923,474</b>
<b>Liquid liabilities</b>	<b>5,255,887</b>	<b>441,173</b>	<b>1,791,209</b>	<b>672,089</b>	<b>1,028,394</b>	<b>1,323,022</b>
Bills payable	<b>730,975</b>	16,170	276,915	132,205	196,887	108,798
Accounts payable	<b>1,609,376</b>	79,543	551,216	173,314	316,190	489,113
Short-term borrowings	<b>1,644,959</b>	222,581	574,918	267,209	278,606	301,645
Short-term bank borrowings	<b>1,113,678</b>	45,394	395,328	240,816	197,607	234,533
Short-term bank borrowings	<b>531,281</b>	177,187	179,590	26,393	80,999	67,112
Short-term allowance	<b>140,777</b>	778	36,041	6,132	49,349	48,477
Other liquid liabilities	<b>1,129,800</b>	122,101	352,119	93,229	187,362	374,989
<b>Fixed liabilities</b>	<b>4,071,270</b>	<b>387,003</b>	<b>1,889,865</b>	<b>749,107</b>	<b>444,843</b>	<b>600,452</b>
Bonds	<b>155,018</b>	—	46,910	48,467	22,579	37,062
Long-term borrowings	<b>3,173,911</b>	373,030	1,723,625	585,684	238,964	252,608
Long-term bank borrowings	<b>2,792,530</b>	332,273	1,537,351	494,135	197,230	231,541
Long-term other borrowings	<b>381,381</b>	40,757	186,274	91,549	41,734	21,067
Long-term allowance	<b>414,509</b>	—	54,501	24,713	130,069	205,226
Other fixed liabilities	<b>327,832</b>	13,973	64,829	90,243	53,231	105,556
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Products

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>7,681,437</b>	<b>590,674</b>	<b>2,451,618</b>	<b>832,043</b>	<b>1,502,251</b>	<b>2,304,851</b>
Shareholders' equity	<b>7,548,638</b>	590,674	2,444,730	837,695	1,459,894	2,215,645
Capital stock	<b>949,725</b>	95,176	279,343	80,938	120,361	373,907
Capital surplus	<b>611,573</b>	116	9,759	6,958	169,447	425,293
Capital reserve	<b>469,219</b>	—	3,431	3,252	115,646	346,890
Others capital surplus	<b>142,354</b>	116	6,328	3,706	53,801	78,403
Earned surplus	<b>6,114,337</b>	495,382	2,172,316	756,384	1,187,706	1,502,549
Legal retained earnings	<b>147,453</b>	7,101	36,334	12,823	59,950	31,245
Other earned surplus	<b>5,966,884</b>	488,281	2,135,982	743,561	1,127,756	1,471,304
Reserve	<b>4,192,208</b>	219,544	1,255,619	655,026	866,833	1,195,186
Retained earnings brought forward	<b>1,774,676</b>	268,737	880,363	88,535	260,923	276,118
Treasury stock	<b>-126,997</b>	—	-16,688	-6,585	-17,620	-86,104
Others net assets	<b>132,644</b>	—	6,888	-5,652	42,333	89,075
Subscription rights to shares	<b>155</b>	—	—	—	24	131
<b>Liabilities and net assets</b>	<b>17,008,594</b>	<b>1,418,850</b>	<b>6,132,692</b>	<b>2,253,239</b>	<b>2,975,488</b>	<b>4,228,325</b>
Bills receivable discounted outstanding	<b>221,872</b>	43,168	88,384	64,943	18,698	6,679
Accounts receivable from subsidiaries and associates - trade	<b>416,523</b>	1,450	168,691	22,527	90,401	133,454
Accounts payable from subsidiaries and associates - trade	<b>348,260</b>	—	80,557	66,702	70,516	130,485
<b>Sales</b>	<b>17,527,659</b>	<b>1,581,208</b>	<b>6,773,309</b>	<b>2,453,534</b>	<b>3,063,090</b>	<b>3,656,518</b>
Cost of sales	<b>13,865,249</b>	1,091,898	5,198,971	2,090,884	2,511,862	2,971,634
Selling and general administrative expenses	<b>3,129,188</b>	459,436	1,396,912	288,537	433,517	550,786
<b>Operating profits</b>	<b>533,222</b>	<b>29,874</b>	<b>177,426</b>	<b>74,113</b>	<b>117,711</b>	<b>134,098</b>
Non-operating revenues	<b>239,585</b>	19,979	93,340	22,207	31,086	72,973
Non-operating expenses	<b>136,991</b>	12,559	54,206	21,674	18,086	30,466
<b>Ordinary profits</b>	<b>635,816</b>	<b>37,294</b>	<b>216,560</b>	<b>74,646</b>	<b>130,711</b>	<b>176,605</b>
Special profits	<b>135,313</b>	62,847	27,198	24,234	17,172	3,862
Special losses	<b>226,732</b>	20,845	100,005	29,965	22,905	53,012
Net profits before tax	<b>544,397</b>	79,296	143,753	68,915	124,978	127,455
Corporation tax and Inhabitants' tax and Enterprise tax	<b>215,613</b>	21,906	64,343	29,939	48,817	50,608
Tax expenses adject	<b>-1,006</b>	1,091	3,664	107	2,370	-8,238
<b>Net profits for the period</b>	<b>329,790</b>	<b>56,299</b>	<b>75,746</b>	<b>38,869</b>	<b>73,791</b>	<b>85,085</b>
Interim dividend	<b>19,162</b>	—	2,798	133	4,358	11,873
Dividends	<b>66,014</b>	—	15,629	3,306	23,930	23,149
Depreciation expenses	<b>512,232</b>	50,191	161,058	62,997	103,311	134,675
Special depreciation expenses	<b>12,768</b>	1,921	5,421	4,772	654	—
<b>Value added</b>	<b>4,996,646</b>	<b>690,937</b>	<b>2,128,179</b>	<b>667,822</b>	<b>718,710</b>	<b>790,998</b>
Directors' remuneration	<b>659,159</b>	231,428	352,527	41,456	21,975	11,773
Bonus for directors	<b>16,496</b>	—	8,608	4,079	2,730	1,079
Salaries and wages	<b>2,474,160</b>	304,291	1,072,481	386,457	339,052	371,879
Bonus for employees	<b>466,537</b>	28,653	184,552	58,838	93,990	100,504
Welfare expenses	<b>487,111</b>	43,615	185,838	50,760	91,974	114,924
Interest	<b>78,442</b>	8,010	38,310	15,276	8,013	8,833
Rental or leasing expenses for fixed and liquid assets	<b>241,995</b>	35,884	96,838	38,496	36,335	34,442
taxes and public charges	<b>117,966</b>	17,192	49,909	13,623	14,943	22,299
Net operating income	<b>454,780</b>	21,864	139,116	58,837	109,698	125,265
Number of directors (persons)	<b>109,567</b>	49,608	52,441	4,612	2,118	788
Number of employees (persons)	<b>739,061</b>	107,720	342,567	114,689	90,756	83,329

## 2. Assets, Liabilities and Net Assets and Profit

## General-Purpose

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>10,260</b>	4,741	4,898	415	150	56
<b>Liquid assets</b>	<b>4,090,361</b>	<b>259,639</b>	<b>826,560</b>	<b>648,108</b>	<b>663,071</b>	<b>1,692,983</b>
Cash and deposits	<b>1,127,950</b>	102,546	290,534	236,871	141,319	356,680
Bills receivable	<b>252,112</b>	21,334	73,898	33,847	40,247	82,786
Accounts receivable	<b>1,304,069</b>	48,241	195,642	134,842	245,911	679,433
Securities	<b>209,228</b>	59,513	1,672	99,329	15,731	32,983
Stocks	<b>139,004</b>	59,513	1,624	72,797	3,438	1,632
Bonds and debentures	<b>6,757</b>	—	—	72	442	6,243
Other securities	<b>63,467</b>	—	48	26,460	11,851	25,108
Inventories	<b>760,222</b>	22,899	183,904	114,435	144,438	294,546
Finished goods and merchandise	<b>176,472</b>	1,428	57,458	21,464	32,772	63,350
Works in process	<b>365,179</b>	14,611	47,833	61,027	73,331	168,377
Raw materials and goods in storage	<b>218,571</b>	6,860	78,613	31,944	38,335	62,819
Other liquid assets	<b>436,780</b>	5,106	80,910	28,784	75,425	246,555
<b>Fixed assets</b>	<b>3,197,124</b>	<b>119,439</b>	<b>808,024</b>	<b>299,686</b>	<b>461,998</b>	<b>1,507,977</b>
Tangible fixed assets	<b>1,793,016</b>	98,414	586,710	230,027	226,228	651,637
Land	<b>899,838</b>	25,793	321,641	130,150	103,470	318,784
Construction in process	<b>68,205</b>	—	49,129	2,009	2,841	14,226
Other tangible fixed assets	<b>824,973</b>	72,621	215,940	97,868	119,917	318,627
Intangible fixed assets	<b>42,772</b>	366	2,642	5,456	4,501	29,807
Intangible fixed assets excluding software	<b>21,458</b>	231	1,915	4,178	1,217	13,917
Software	<b>21,314</b>	135	727	1,278	3,284	15,890
Investments and other assets	<b>1,361,336</b>	20,659	218,672	64,203	231,269	826,533
Investment securities	<b>806,437</b>	2,090	28,757	26,593	173,104	575,893
Stocks	<b>636,148</b>	1,663	19,592	23,351	41,670	549,872
Bonds and debentures	<b>43,370</b>	—	485	1,405	23,136	18,344
Other securities	<b>126,919</b>	427	8,680	1,837	108,298	7,677
Other investments and other assets	<b>554,899</b>	18,569	189,915	37,610	58,165	250,640
<b>Deferred assets</b>	<b>12,105</b>	<b>228</b>	<b>8,315</b>	<b>2,612</b>	<b>897</b>	<b>53</b>
<b>Total assets</b>	<b>7,299,590</b>	<b>379,306</b>	<b>1,642,899</b>	<b>950,406</b>	<b>1,125,966</b>	<b>3,201,013</b>
<b>Liabilities</b>	<b>3,887,752</b>	<b>305,875</b>	<b>847,227</b>	<b>483,925</b>	<b>542,121</b>	<b>1,708,604</b>
<b>Liquid liabilities</b>	<b>2,284,912</b>	<b>91,346</b>	<b>366,795</b>	<b>274,389</b>	<b>387,444</b>	<b>1,164,938</b>
Bills payable	<b>317,211</b>	1,297	68,704	81,080	83,323	82,807
Accounts payable	<b>633,544</b>	25,848	71,565	60,153	100,644	375,334
Short-term borrowings	<b>580,275</b>	38,836	117,126	61,630	96,962	265,721
Short-term bank borrowings	<b>478,157</b>	20,778	76,321	47,227	76,370	257,461
Short-term bank borrowings	<b>102,118</b>	18,058	40,805	14,403	20,592	8,260
Short-term allowance	<b>101,083</b>	32	4,049	7,597	17,852	71,553
Other liquid liabilities	<b>652,799</b>	25,333	105,351	63,929	88,663	369,523
<b>Fixed liabilities</b>	<b>1,602,840</b>	<b>214,529</b>	<b>480,432</b>	<b>209,536</b>	<b>154,677</b>	<b>543,666</b>
Bonds	<b>47,702</b>	—	1,867	3,342	18,695	23,798
Long-term borrowings	<b>1,199,480</b>	206,669	465,205	183,800	68,437	275,369
Long-term bank borrowings	<b>980,290</b>	74,008	409,652	164,799	57,268	274,563
Long-term other borrowings	<b>219,190</b>	132,661	55,553	19,001	11,169	806
Long-term allowance	<b>181,086</b>	—	12,221	15,665	50,109	103,091
Other fixed liabilities	<b>174,572</b>	7,860	1,139	6,729	17,436	141,408
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Machinery

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>3,411,838</b>	<b>73,431</b>	<b>795,672</b>	<b>466,481</b>	<b>583,845</b>	<b>1,492,409</b>
Shareholders' equity	<b>3,337,052</b>	73,431	797,370	465,618	583,914	1,416,719
Capital stock	<b>498,008</b>	17,686	69,341	28,358	43,103	339,520
Capital surplus	<b>433,115</b>	-4,747	49	5,201	156,403	276,209
Capital reserve	<b>399,634</b>	—	194	3,735	143,792	251,913
Others capital surplus	<b>33,481</b>	-4,747	-145	1,466	12,611	24,296
Earned surplus	<b>2,624,637</b>	60,492	891,013	439,225	389,145	844,762
Legal retained earnings	<b>60,209</b>	1,023	14,644	4,012	8,730	31,800
Other earned surplus	<b>2,564,428</b>	59,469	876,369	435,213	380,415	812,962
Reserve	<b>1,631,791</b>	44,390	629,280	161,042	264,694	532,385
Retained earnings brought forward	<b>932,637</b>	15,079	247,089	274,171	115,721	280,577
Treasury stock	<b>-218,708</b>	—	-163,033	-7,166	-4,737	-43,772
Others net assets	<b>74,543</b>	—	-1,698	863	-91	75,469
Subscription rights to shares	<b>243</b>	—	—	—	22	221
<b>Liabilities and net assets</b>	<b>7,299,590</b>	<b>379,306</b>	<b>1,642,899</b>	<b>950,406</b>	<b>1,125,966</b>	<b>3,201,013</b>
Bills receivable discounted outstanding	<b>52,218</b>	5,558	26,548	11,039	8,099	974
Accounts receivable from subsidiaries and associates - trade	<b>212,979</b>	3,169	38,690	18,974	54,269	97,877
Accounts payable from subsidiaries and associates - trade	<b>121,260</b>	—	5,892	10,535	16,845	87,988
<b>Sales</b>	<b>5,638,015</b>	<b>326,342</b>	<b>1,430,016</b>	<b>722,836</b>	<b>978,744</b>	<b>2,180,077</b>
Cost of sales	<b>4,374,285</b>	214,866	1,052,248	576,064	781,369	1,749,738
Selling and general administrative expenses	<b>1,007,173</b>	113,860	295,784	107,933	157,698	331,898
<b>Operating profits</b>	<b>256,557</b>	<b>-2,384</b>	<b>81,984</b>	<b>38,839</b>	<b>39,677</b>	<b>98,441</b>
Non-operating revenues	<b>133,525</b>	6,043	27,689	10,248	23,466	66,079
Non-operating expenses	<b>60,986</b>	4,711	19,784	8,964	6,259	21,268
<b>Ordinary profits</b>	<b>329,096</b>	<b>-1,052</b>	<b>89,889</b>	<b>40,123</b>	<b>56,884</b>	<b>143,252</b>
Special profits	<b>23,208</b>	178	2,352	4,261	4,468	11,949
Special losses	<b>99,802</b>	53	10,764	8,184	7,655	73,146
Net profits before tax	<b>252,502</b>	-927	81,477	36,200	53,697	82,055
Corporation tax and Inhabitants' tax and Enterprise tax	<b>102,457</b>	1,964	28,153	14,531	17,067	40,742
Tax expenses adject	<b>8,600</b>	—	-145	160	-1,380	9,965
<b>Net profits for the period</b>	<b>141,445</b>	<b>-2,891</b>	<b>53,469</b>	<b>21,509</b>	<b>38,010</b>	<b>31,348</b>
Interim dividend	<b>20,624</b>	—	—	—	7,458	13,166
Dividends	<b>46,086</b>	439	557	2,473	8,677	33,940
Depreciation expenses	<b>131,649</b>	8,872	28,926	13,551	20,012	60,288
Special depreciation expenses	<b>2,068</b>	—	1,431	559	78	—
<b>Value added</b>	<b>1,555,568</b>	<b>117,184</b>	<b>463,305</b>	<b>190,408</b>	<b>253,643</b>	<b>531,028</b>
Directors' remuneration	<b>148,655</b>	41,833	78,050	12,350	8,402	8,020
Bonus for directors	<b>4,895</b>	158	1,940	1,079	1,053	665
Salaries and wages	<b>712,632</b>	52,005	197,435	91,826	126,845	244,521
Bonus for employees	<b>161,936</b>	5,343	36,442	17,624	33,005	69,522
Welfare expenses	<b>160,444</b>	6,250	36,126	16,218	28,392	73,458
Interest	<b>30,676</b>	4,309	10,159	5,351	2,763	8,094
Rental or leasing expenses for fixed and liquid assets	<b>75,647</b>	9,574	20,344	8,427	11,990	25,312
taxes and public charges	<b>34,802</b>	4,405	10,984	4,045	4,279	11,089
Net operating income	<b>225,881</b>	-6,693	71,825	33,488	36,914	90,347
Number of directors (persons)	<b>25,487</b>	10,360	12,317	1,477	803	530
Number of employees (persons)	<b>188,596</b>	17,384	65,222	25,653	31,167	49,170

## 2. Assets, Liabilities and Net Assets and Profit

## Production

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>31,286</b>	16,468	13,255	953	446	164
<b>Liquid assets</b>	<b>17,506,822</b>	<b>329,119</b>	<b>4,894,339</b>	<b>1,602,583</b>	<b>1,755,728</b>	<b>8,925,053</b>
Cash and deposits	<b>4,405,815</b>	165,418	2,012,791	567,126	351,309	1,309,171
Bills receivable	<b>1,450,712</b>	59,187	696,639	186,198	140,170	368,518
Accounts receivable	<b>4,985,199</b>	68,726	653,124	356,422	618,544	3,288,383
Securities	<b>560,020</b>	—	164,881	78,940	16,098	300,101
Stocks	<b>43,734</b>	—	34,300	340	2,175	6,919
Bonds and debentures	<b>60,112</b>	—	32,167	—	1,425	26,520
Other securities	<b>456,174</b>	—	98,414	78,600	12,498	266,662
Inventories	<b>3,864,936</b>	26,061	913,302	280,840	403,810	2,240,923
Finished goods and merchandise	<b>1,311,044</b>	18,023	438,221	82,344	107,095	665,361
Works in process	<b>1,700,609</b>	5,552	274,444	103,355	189,427	1,127,831
Raw materials and goods in storage	<b>853,283</b>	2,486	200,637	95,141	107,288	447,731
Other liquid assets	<b>2,240,140</b>	9,727	453,602	133,057	225,797	1,417,957
<b>Fixed assets</b>	<b>13,369,615</b>	<b>251,433</b>	<b>3,372,477</b>	<b>896,524</b>	<b>840,111</b>	<b>8,009,070</b>
Tangible fixed assets	<b>6,385,111</b>	192,016	1,752,112	639,304	547,657	3,254,022
Land	<b>2,722,439</b>	83,065	1,006,184	341,832	236,604	1,054,754
Construction in process	<b>226,162</b>	33,788	81,744	10,937	6,716	92,977
Other tangible fixed assets	<b>3,436,510</b>	75,163	664,184	286,535	304,337	2,106,291
Intangible fixed assets	<b>241,727</b>	371	23,868	21,897	41,790	153,801
Intangible fixed assets excluding software	<b>109,712</b>	371	16,331	12,571	32,644	47,795
Software	<b>132,015</b>	—	7,537	9,326	9,146	106,006
Investments and other assets	<b>6,742,777</b>	59,046	1,596,497	235,323	250,664	4,601,247
Investment securities	<b>5,080,571</b>	10,880	1,402,055	88,629	150,115	3,428,892
Stocks	<b>3,435,591</b>	3,503	61,338	32,538	99,698	3,238,514
Bonds and debentures	<b>137,145</b>	—	1,217	68	25,771	110,089
Other securities	<b>1,507,835</b>	7,377	1,339,500	56,023	24,646	80,289
Other investments and other assets	<b>1,662,206</b>	48,166	194,442	146,694	100,549	1,172,355
<b>Deferred assets</b>	<b>12,857</b>	<b>423</b>	<b>4,592</b>	<b>295</b>	<b>2,239</b>	<b>5,308</b>
<b>Total assets</b>	<b>30,889,294</b>	<b>580,975</b>	<b>8,271,408</b>	<b>2,499,402</b>	<b>2,598,078</b>	<b>16,939,431</b>
<b>Liabilities</b>	<b>15,769,627</b>	<b>467,034</b>	<b>3,710,107</b>	<b>1,193,950</b>	<b>1,500,859</b>	<b>8,897,677</b>
<b>Liquid liabilities</b>	<b>10,373,879</b>	<b>206,257</b>	<b>2,262,948</b>	<b>772,180</b>	<b>1,135,373</b>	<b>5,997,121</b>
Bills payable	<b>1,084,626</b>	6,195	461,811	180,662	173,752	262,206
Accounts payable	<b>3,149,773</b>	21,610	453,292	151,255	335,040	2,188,576
Short-term borrowings	<b>3,184,277</b>	101,910	869,223	256,584	335,077	1,621,483
Short-term bank borrowings	<b>2,446,858</b>	13,685	667,467	242,153	252,077	1,271,476
Short-term bank borrowings	<b>737,419</b>	88,225	201,756	14,431	83,000	350,007
Short-term allowance	<b>256,305</b>	9	10,188	11,141	43,138	191,829
Other liquid liabilities	<b>2,698,898</b>	76,533	468,434	172,538	248,366	1,733,027
<b>Fixed liabilities</b>	<b>5,395,748</b>	<b>260,777</b>	<b>1,447,159</b>	<b>421,770</b>	<b>365,486</b>	<b>2,900,556</b>
Bonds	<b>763,223</b>	—	65,166	21,737	26,745	649,575
Long-term borrowings	<b>3,661,283</b>	257,585	1,285,972	334,639	206,881	1,576,206
Long-term bank borrowings	<b>3,316,728</b>	157,442	1,145,156	328,603	186,594	1,498,933
Long-term other borrowings	<b>344,555</b>	100,143	140,816	6,036	20,287	77,273
Long-term allowance	<b>582,631</b>	—	56,827	45,472	90,309	390,023
Other fixed liabilities	<b>388,611</b>	3,192	39,194	19,922	41,551	284,752
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Machinery

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>15,119,667</b>	<b>113,941</b>	<b>4,561,301</b>	<b>1,305,452</b>	<b>1,097,219</b>	<b>8,041,754</b>
Shareholders' equity	<b>14,830,337</b>	113,941	4,561,835	1,297,737	1,067,115	7,789,709
Capital stock	<b>2,294,752</b>	53,713	184,938	64,736	122,755	1,868,610
Capital surplus	<b>2,149,870</b>	—	5,447	58,110	159,679	1,926,634
Capital reserve	<b>1,906,394</b>	—	5,447	5,332	59,921	1,835,694
Others capital surplus	<b>243,476</b>	—	—	52,778	99,758	90,940
Earned surplus	<b>11,155,359</b>	60,228	4,827,481	1,177,455	805,102	4,285,093
Legal retained earnings	<b>346,650</b>	6,775	73,999	10,665	33,892	221,319
Other earned surplus	<b>10,808,709</b>	53,453	4,753,482	1,166,790	771,210	4,063,774
Reserve	<b>7,652,062</b>	56,189	3,319,372	1,009,908	516,131	2,750,462
Retained earnings brought forward	<b>3,156,647</b>	-2,736	1,434,110	156,882	255,079	1,313,312
Treasury stock	<b>-769,644</b>	—	-456,031	-2,564	-20,421	-290,628
Others net assets	<b>278,239</b>	—	-534	7,715	30,072	240,986
Subscription rights to shares	<b>11,091</b>	—	—	—	32	11,059
<b>Liabilities and net assets</b>	<b>30,889,294</b>	<b>580,975</b>	<b>8,271,408</b>	<b>2,499,402</b>	<b>2,598,078</b>	<b>16,939,431</b>
Bills receivable discounted outstanding	<b>68,318</b>	86	25,265	22,441	12,233	8,293
Accounts receivable from subsidiaries and associates - trade	<b>1,735,008</b>	10,969	68,917	108,234	195,533	1,351,355
Accounts payable from subsidiaries and associates - trade	<b>508,775</b>	2,365	8,222	4,062	134,259	359,867
<b>Sales</b>	<b>21,180,306</b>	<b>748,755</b>	<b>4,121,326</b>	<b>1,875,527</b>	<b>2,544,923</b>	<b>11,889,775</b>
Cost of sales	<b>16,873,924</b>	507,334	3,204,005	1,450,557	2,037,717	9,674,311
Selling and general administrative expenses	<b>3,576,117</b>	217,047	852,079	373,939	400,867	1,732,185
<b>Operating profits</b>	<b>730,265</b>	<b>24,374</b>	<b>65,242</b>	<b>51,031</b>	<b>106,339</b>	<b>483,279</b>
Non-operating revenues	<b>423,811</b>	4,126	53,225	34,785	32,581	299,094
Non-operating expenses	<b>257,007</b>	9,926	92,601	22,101	21,213	111,166
<b>Ordinary profits</b>	<b>897,069</b>	<b>18,574</b>	<b>25,866</b>	<b>63,715</b>	<b>117,707</b>	<b>671,207</b>
Special profits	<b>128,267</b>	148	12,450	11,935	12,693	91,041
Special losses	<b>200,526</b>	58	39,881	12,207	34,994	113,386
Net profits before tax	<b>824,810</b>	18,664	-1,565	63,443	95,406	648,862
Corporation tax and Inhabitants' tax and Enterprise tax	<b>263,614</b>	6,671	42,630	24,687	38,045	151,581
Tax expenses adject	<b>84,546</b>	173	-3,588	3,041	2,477	82,443
<b>Net profits for the period</b>	<b>476,650</b>	<b>11,820</b>	<b>-40,607</b>	<b>35,715</b>	<b>54,884</b>	<b>414,838</b>
Interim dividend	<b>97,639</b>	—	—	1,361	2,907	93,371
Dividends	<b>147,235</b>	—	3,373	6,807	15,651	121,404
Depreciation expenses	<b>626,050</b>	13,312	107,711	50,827	54,040	400,160
Special depreciation expenses	<b>17,771</b>	—	9,993	4,674	3,080	24
<b>Value added</b>	<b>4,957,125</b>	<b>234,545</b>	<b>1,241,214</b>	<b>482,718</b>	<b>629,897</b>	<b>2,368,751</b>
Directors' remuneration	<b>395,072</b>	79,181	227,254	40,775	21,306	26,556
Bonus for directors	<b>10,916</b>	—	1,196	3,449	2,232	4,039
Salaries and wages	<b>2,399,113</b>	86,336	638,099	273,216	309,574	1,091,888
Bonus for employees	<b>494,791</b>	6,998	105,019	46,629	78,339	257,806
Welfare expenses	<b>578,549</b>	13,516	97,330	38,460	72,626	356,617
Interest	<b>104,026</b>	4,517	29,354	11,572	9,778	48,805
Rental or leasing expenses for fixed and liquid assets	<b>222,811</b>	12,457	73,791	17,767	30,035	88,761
taxes and public charges	<b>125,608</b>	11,683	33,283	11,391	9,446	59,805
Net operating income	<b>626,239</b>	19,857	35,888	39,459	96,561	434,474
Number of directors (persons)	<b>63,517</b>	23,055	33,299	3,517	2,103	1,543
Number of employees (persons)	<b>594,892</b>	32,936	186,139	79,031	77,057	219,729

## 2. Assets, Liabilities and Net Assets and Profit

Business Oriented

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
Number of corporations (companies)	<b>9,665</b>	4,560	4,339	426	257	83
<b>Liquid assets</b>	<b>7,332,255</b>	<b>86,087</b>	<b>951,086</b>	<b>432,608</b>	<b>1,297,409</b>	<b>4,565,065</b>
Cash and deposits	<b>1,529,473</b>	35,964	417,433	113,597	262,515	699,964
Bills receivable	<b>313,648</b>	4,217	60,281	37,660	68,155	143,335
Accounts receivable	<b>2,644,895</b>	25,699	219,613	119,933	465,451	1,814,199
Securities	<b>152,893</b>	220	13,815	489	8,826	129,543
Stocks	<b>58,400</b>	—	949	480	233	56,738
Bonds and debentures	<b>29,685</b>	—	—	—	1,448	28,237
Other securities	<b>64,808</b>	220	12,866	9	7,145	44,568
Inventories	<b>1,509,474</b>	14,371	166,897	102,948	303,487	921,771
Finished goods and merchandise	<b>625,137</b>	2,781	86,558	22,542	74,065	439,191
Works in process	<b>511,834</b>	4,007	22,843	30,491	129,189	325,304
Raw materials and goods in storage	<b>372,503</b>	7,583	57,496	49,915	100,233	157,276
Other liquid assets	<b>1,181,872</b>	5,616	73,047	57,981	188,975	856,253
<b>Fixed assets</b>	<b>6,941,386</b>	<b>66,898</b>	<b>561,915</b>	<b>269,205</b>	<b>664,039</b>	<b>5,379,329</b>
Tangible fixed assets	<b>2,870,922</b>	47,287	421,737	216,308	377,152	1,808,438
Land	<b>932,320</b>	10,704	248,966	88,517	136,282	447,851
Construction in process	<b>127,108</b>	5,650	7,402	1,396	8,921	103,739
Other tangible fixed assets	<b>1,811,494</b>	30,933	165,369	126,395	231,949	1,256,848
Intangible fixed assets	<b>235,931</b>	613	2,461	2,865	18,802	211,190
Intangible fixed assets excluding software	<b>72,835</b>	379	1,154	1,079	5,178	65,045
Software	<b>163,096</b>	234	1,307	1,786	13,624	146,145
Investments and other assets	<b>3,834,533</b>	18,998	137,717	50,032	268,085	3,359,701
Investment securities	<b>1,985,599</b>	2,685	46,698	7,024	160,451	1,768,741
Stocks	<b>1,830,369</b>	429	14,489	5,719	82,603	1,727,129
Bonds and debentures	<b>9,005</b>	—	2,056	54	3,172	3,723
Other securities	<b>146,225</b>	2,256	30,153	1,251	74,676	37,889
Other investments and other assets	<b>1,848,934</b>	16,313	91,019	43,008	107,634	1,590,960
<b>Deferred assets</b>	<b>8,633</b>	<b>569</b>	<b>2,225</b>	<b>961</b>	<b>3,879</b>	<b>999</b>
<b>Total assets</b>	<b>14,282,274</b>	<b>153,554</b>	<b>1,515,226</b>	<b>702,774</b>	<b>1,965,327</b>	<b>9,945,393</b>
<b>Liabilities</b>	<b>6,830,943</b>	<b>132,363</b>	<b>726,154</b>	<b>396,262</b>	<b>1,075,863</b>	<b>4,500,301</b>
<b>Liquid liabilities</b>	<b>4,250,602</b>	<b>53,524</b>	<b>336,213</b>	<b>213,834</b>	<b>797,478</b>	<b>2,849,553</b>
Bills payable	<b>301,317</b>	1,632	45,191	50,839	103,254	100,401
Accounts payable	<b>1,455,865</b>	12,879	87,674	46,543	284,898	1,023,871
Short-term borrowings	<b>1,131,598</b>	19,381	115,290	59,195	214,255	723,477
Short-term bank borrowings	<b>578,710</b>	6,522	86,413	53,304	91,815	340,656
Short-term bank borrowings	<b>552,888</b>	12,859	28,877	5,891	122,440	382,821
Short-term allowance	<b>121,519</b>	1	1,024	7,097	36,394	77,003
Other liquid liabilities	<b>1,240,303</b>	19,631	87,034	50,160	158,677	924,801
<b>Fixed liabilities</b>	<b>2,580,341</b>	<b>78,839</b>	<b>389,941</b>	<b>182,428</b>	<b>278,385</b>	<b>1,650,748</b>
Bonds	<b>495,866</b>	—	7,594	8,493	20,718	459,061
Long-term borrowings	<b>1,611,269</b>	77,562	344,349	141,794	129,501	918,063
Long-term bank borrowings	<b>1,349,704</b>	52,929	289,344	139,746	80,537	787,148
Long-term other borrowings	<b>261,565</b>	24,633	55,005	2,048	48,964	130,915
Long-term allowance	<b>339,320</b>	66	17,165	23,539	102,870	195,680
Other fixed liabilities	<b>133,886</b>	1,211	20,833	8,602	25,296	77,944
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Machinery

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>7,451,331</b>	<b>21,191</b>	<b>789,072</b>	<b>306,512</b>	<b>889,464</b>	<b>5,445,092</b>
Shareholders' equity	<b>7,350,729</b>	21,191	788,356	306,240	838,159	5,396,783
Capital stock	<b>1,156,361</b>	15,897	61,908	28,107	68,958	981,491
Capital surplus	<b>1,470,235</b>	—	164,580	16,070	113,761	1,175,824
Capital reserve	<b>1,342,368</b>	—	164,273	13,360	61,927	1,102,808
Others capital surplus	<b>127,867</b>	—	307	2,710	51,834	73,016
Earned surplus	<b>5,681,861</b>	5,294	576,244	264,710	684,884	4,150,729
Legal retained earnings	<b>144,764</b>	1,638	26,816	3,390	18,934	93,986
Other earned surplus	<b>5,537,097</b>	3,656	549,428	261,320	665,950	4,056,743
Reserve	<b>3,664,954</b>	34,397	480,988	165,796	436,232	2,547,541
Retained earnings brought forward	<b>1,872,143</b>	-30,741	68,440	95,524	229,718	1,509,202
Treasury stock	<b>-957,728</b>	—	-14,376	-2,647	-29,444	-911,261
Others net assets	<b>93,305</b>	—	716	190	51,283	41,116
Subscription rights to shares	<b>7,297</b>	—	—	82	22	7,193
<b>Liabilities and net assets</b>	<b>14,282,274</b>	<b>153,554</b>	<b>1,515,226</b>	<b>702,774</b>	<b>1,965,327</b>	<b>9,945,393</b>
Bills receivable discounted outstanding	<b>60,346</b>	1,877	14,645	6,925	4,121	32,778
Accounts receivable from subsidiaries and associates - trade	<b>874,867</b>	2,920	818	17,339	214,596	639,194
Accounts payable from subsidiaries and associates - trade	<b>320,314</b>	122	588	9,916	84,947	224,741
<b>Sales</b>	<b>13,001,075</b>	<b>254,409</b>	<b>1,376,595</b>	<b>765,866</b>	<b>2,626,552</b>	<b>7,977,653</b>
Cost of sales	<b>9,392,584</b>	162,927	929,899	553,365	2,140,480	5,605,913
Selling and general administrative expenses	<b>2,993,301</b>	86,156	429,445	168,669	382,469	1,926,562
<b>Operating profits</b>	<b>615,190</b>	<b>5,326</b>	<b>17,251</b>	<b>43,832</b>	<b>103,603</b>	<b>445,178</b>
Non-operating revenues	<b>376,668</b>	3,674	20,277	6,825	30,885	315,007
Non-operating expenses	<b>180,784</b>	2,392	16,287	6,426	19,707	135,972
<b>Ordinary profits</b>	<b>811,074</b>	<b>6,608</b>	<b>21,241</b>	<b>44,231</b>	<b>114,781</b>	<b>624,213</b>
Special profits	<b>82,791</b>	461	10,846	2,737	7,873	60,874
Special losses	<b>213,731</b>	4,505	53,626	8,239	59,160	88,201
Net profits before tax	<b>680,134</b>	2,564	-21,539	38,729	63,494	596,886
Corporation tax and Inhabitants' tax and Enterprise tax	<b>192,599</b>	939	24,842	14,520	36,617	115,681
Tax expenses adject	<b>30,635</b>	11	155	1,251	2,790	26,428
<b>Net profits for the period</b>	<b>456,900</b>	<b>1,614</b>	<b>-46,536</b>	<b>22,958</b>	<b>24,087</b>	<b>454,777</b>
Interim dividend	<b>161,488</b>	—	—	1,559	5,439	154,490
Dividends	<b>224,702</b>	—	1,669	4,623	31,182	187,228
Depreciation expenses	<b>483,731</b>	4,909	70,782	20,675	51,977	335,388
Special depreciation expenses	<b>5,374</b>	—	5,038	9	327	—
<b>Value added</b>	<b>2,946,476</b>	<b>86,951</b>	<b>416,020</b>	<b>272,267</b>	<b>577,204</b>	<b>1,594,034</b>
Directors' remuneration	<b>165,644</b>	34,526	89,545	15,907	11,037	14,629
Bonus for directors	<b>5,253</b>	330	435	208	1,729	2,551
Salaries and wages	<b>1,320,521</b>	29,548	227,093	147,813	278,306	637,761
Bonus for employees	<b>331,329</b>	2,072	26,635	24,137	76,458	202,027
Welfare expenses	<b>319,709</b>	5,459	28,511	22,515	58,014	205,210
Interest	<b>51,223</b>	1,293	7,762	4,360	5,271	32,537
Rental or leasing expenses for fixed and liquid assets	<b>135,176</b>	6,187	16,285	12,961	41,513	58,230
taxes and public charges	<b>53,654</b>	3,503	10,265	4,894	6,544	28,448
Net operating income	<b>563,967</b>	4,033	9,489	39,472	98,332	412,641
Number of directors (persons)	<b>24,572</b>	8,648	12,632	1,332	1,160	800
Number of employees (persons)	<b>327,576</b>	11,636	69,525	44,676	67,973	133,766

## 2. Assets, Liabilities and Net Assets and Profit

Electrical Machinery,

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
Number of corporations (companies)	<b>14,860</b>	6,132	7,433	714	405	176
<b>Liquid assets</b>	<b>16,575,785</b>	<b>170,931</b>	<b>1,104,423</b>	<b>777,845</b>	<b>1,419,959</b>	<b>13,102,627</b>
Cash and deposits	<b>3,101,167</b>	75,765	398,647	252,092	229,485	2,145,178
Bills receivable	<b>380,431</b>	12,070	101,490	57,236	50,150	159,485
Accounts receivable	<b>5,847,684</b>	48,336	352,673	225,358	569,225	4,652,092
Securities	<b>554,725</b>	302	6,164	3,354	37,261	507,644
Stocks	<b>10,054</b>	302	4,221	1,478	2,441	1,612
Bonds and debentures	<b>420,197</b>	—	409	—	20,907	398,881
Other securities	<b>124,474</b>	—	1,534	1,876	13,913	107,151
Inventories	<b>2,519,002</b>	26,622	160,334	154,839	312,794	1,864,413
Finished goods and merchandise	<b>835,587</b>	8,536	51,584	34,106	83,844	657,517
Works in process	<b>1,096,000</b>	6,966	61,996	54,281	127,461	845,296
Raw materials and goods in storage	<b>587,415</b>	11,120	46,754	66,452	101,489	361,600
Other liquid assets	<b>4,172,776</b>	7,836	85,115	84,966	221,044	3,773,815
<b>Fixed assets</b>	<b>16,507,848</b>	<b>125,725</b>	<b>737,805</b>	<b>410,601</b>	<b>940,342</b>	<b>14,293,375</b>
Tangible fixed assets	<b>5,437,452</b>	102,335	490,642	288,407	728,322	3,827,746
Land	<b>1,582,758</b>	22,005	242,658	131,310	216,318	970,467
Construction in process	<b>247,763</b>	—	27,204	9,930	38,838	171,791
Other tangible fixed assets	<b>3,606,931</b>	80,330	220,780	147,167	473,166	2,685,488
Intangible fixed assets	<b>530,768</b>	2,149	6,117	7,223	18,223	497,056
Intangible fixed assets excluding software	<b>121,593</b>	1,550	4,221	1,345	4,797	109,680
Software	<b>409,175</b>	599	1,896	5,878	13,426	387,376
Investments and other assets	<b>10,539,628</b>	21,241	241,046	114,971	193,797	9,968,573
Investment securities	<b>7,452,043</b>	2,006	43,173	60,607	87,842	7,258,415
Stocks	<b>7,062,127</b>	1,817	26,641	34,920	60,924	6,937,825
Bonds and debentures	<b>228,054</b>	—	205	—	1,868	225,981
Other securities	<b>161,862</b>	189	16,327	25,687	25,050	94,609
Other investments and other assets	<b>3,087,585</b>	19,235	197,873	54,364	105,955	2,710,158
<b>Deferred assets</b>	<b>29,229</b>	<b>5,583</b>	<b>5,888</b>	<b>7,123</b>	<b>6,886</b>	<b>3,749</b>
<b>Total assets</b>	<b>33,112,862</b>	<b>302,239</b>	<b>1,848,116</b>	<b>1,195,569</b>	<b>2,367,187</b>	<b>27,399,751</b>
<b>Liabilities</b>	<b>20,611,147</b>	<b>261,767</b>	<b>1,290,562</b>	<b>665,052</b>	<b>1,679,031</b>	<b>16,714,735</b>
<b>Liquid liabilities</b>	<b>14,737,646</b>	<b>119,696</b>	<b>649,761</b>	<b>378,306</b>	<b>1,376,236</b>	<b>12,213,647</b>
Bills payable	<b>440,083</b>	2,987	107,810	74,256	76,981	178,049
Accounts payable	<b>3,683,437</b>	24,003	172,144	115,535	406,306	2,965,449
Short-term borrowings	<b>3,527,444</b>	55,831	200,788	106,453	664,599	2,499,773
Short-term bank borrowings	<b>1,787,944</b>	18,518	77,624	98,001	158,795	1,435,006
Short-term bank borrowings	<b>1,739,500</b>	37,313	123,164	8,452	505,804	1,064,767
Short-term allowance	<b>1,429,546</b>	18	32,385	13,616	47,224	1,336,303
Other liquid liabilities	<b>5,657,136</b>	36,857	136,634	68,446	181,126	5,234,073
<b>Fixed liabilities</b>	<b>5,873,501</b>	<b>142,071</b>	<b>640,801</b>	<b>286,746</b>	<b>302,795</b>	<b>4,501,088</b>
Bonds	<b>1,430,494</b>	—	7,162	14,048	15,374	1,393,910
Long-term borrowings	<b>2,995,627</b>	139,589	589,436	239,987	133,159	1,893,456
Long-term bank borrowings	<b>2,659,640</b>	114,634	422,515	224,013	106,060	1,792,418
Long-term other borrowings	<b>335,987</b>	24,955	166,921	15,974	27,099	101,038
Long-term allowance	<b>1,008,549</b>	—	33,993	27,663	119,552	827,341
Other fixed liabilities	<b>438,831</b>	2,482	10,210	5,048	34,710	386,381
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Equipment and Supplies

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>12,501,715</b>	<b>40,472</b>	<b>557,554</b>	<b>530,517</b>	<b>688,156</b>	<b>10,685,016</b>
Shareholders' equity	<b>12,273,522</b>	39,081	553,142	529,820	686,342	10,465,137
Capital stock	<b>3,402,121</b>	23,779	107,049	51,325	128,690	3,091,278
Capital surplus	<b>3,519,789</b>	—	4,359	19,909	198,569	3,296,952
Capital reserve	<b>2,987,511</b>	—	3,048	8,867	115,304	2,860,292
Others capital surplus	<b>532,278</b>	—	1,311	11,042	83,265	436,660
Earned surplus	<b>6,345,115</b>	15,302	447,586	462,505	361,432	5,058,290
Legal retained earnings	<b>339,462</b>	987	14,608	10,029	25,145	288,693
Other earned surplus	<b>6,005,653</b>	14,315	432,978	452,476	336,287	4,769,597
Reserve	<b>4,304,628</b>	24,580	291,779	253,121	491,481	3,243,667
Retained earnings brought forward	<b>1,701,025</b>	-10,265	141,199	199,355	-155,194	1,525,930
Treasury stock	<b>-993,503</b>	—	-5,852	-3,919	-2,349	-981,383
Others net assets	<b>220,431</b>	1,391	4,330	697	1,814	212,199
Subscription rights to shares	<b>7,762</b>	—	82	—	—	7,680
<b>Liabilities and net assets</b>	<b>33,112,862</b>	<b>302,239</b>	<b>1,848,116</b>	<b>1,195,569</b>	<b>2,367,187</b>	<b>27,399,751</b>
Bills receivable discounted outstanding	<b>76,311</b>	9,257	40,743	17,750	4,678	3,883
Accounts receivable from subsidiaries and associates - trade	<b>2,032,042</b>	—	63,844	40,781	167,122	1,760,295
Accounts payable from subsidiaries and associates - trade	<b>1,580,261</b>	1,855	29,194	21,271	81,193	1,446,748
<b>Sales</b>	<b>28,077,197</b>	<b>516,098</b>	<b>2,536,180</b>	<b>1,447,859</b>	<b>3,166,740</b>	<b>20,410,320</b>
Cost of sales	<b>22,452,459</b>	313,083	1,954,142	1,226,536	2,857,061	16,101,637
Selling and general administrative expenses	<b>5,131,154</b>	188,723	507,381	167,773	335,794	3,931,483
<b>Operating profits</b>	<b>493,584</b>	<b>14,292</b>	<b>74,657</b>	<b>53,550</b>	<b>-26,115</b>	<b>377,200</b>
Non-operating revenues	<b>824,011</b>	7,756	34,420	14,562	30,795	736,478
Non-operating expenses	<b>424,742</b>	4,008	19,806	7,821	23,650	369,457
<b>Ordinary profits</b>	<b>892,853</b>	<b>18,040</b>	<b>89,271</b>	<b>60,291</b>	<b>-18,970</b>	<b>744,221</b>
Special profits	<b>248,096</b>	1,182	14,197	18,348	29,317	185,052
Special losses	<b>1,518,922</b>	463	12,264	15,658	47,360	1,443,177
Net profits before tax	<b>-377,973</b>	18,759	91,204	62,981	-37,013	-513,904
Corporation tax and Inhabitants' tax and Enterprise tax	<b>264,107</b>	8,587	34,613	22,383	12,013	186,511
Tax expenses adject	<b>33,585</b>	58	-1,555	1,810	5,945	27,327
<b>Net profits for the period</b>	<b>-675,665</b>	<b>10,114</b>	<b>58,146</b>	<b>38,788</b>	<b>-54,971</b>	<b>-727,742</b>
Interim dividend	<b>113,598</b>	—	286	—	1,834	111,478
Dividends	<b>198,995</b>	68	7,891	9,847	16,330	164,859
Depreciation expenses	<b>980,965</b>	12,058	44,684	37,958	89,430	796,835
Special depreciation expenses	<b>9,349</b>	—	3,151	697	4,529	972
<b>Value added</b>	<b>5,843,782</b>	<b>213,988</b>	<b>822,909</b>	<b>379,218</b>	<b>606,012</b>	<b>3,821,655</b>
Directors' remuneration	<b>240,767</b>	44,693	124,549	23,745	18,128	29,652
Bonus for directors	<b>8,846</b>	171	1,780	1,627	2,146	3,122
Salaries and wages	<b>2,993,780</b>	125,088	439,446	204,005	382,672	1,842,569
Bonus for employees	<b>776,355</b>	8,963	70,256	39,934	91,139	566,063
Welfare expenses	<b>916,373</b>	5,950	65,619	36,979	85,004	722,821
Interest	<b>101,146</b>	3,214	11,871	5,712	9,616	70,733
Rental or leasing expenses for fixed and liquid assets	<b>294,281</b>	10,764	30,261	12,952	42,159	198,145
taxes and public charges	<b>119,796</b>	4,067	16,341	6,426	10,879	82,083
Net operating income	<b>392,438</b>	11,078	62,786	47,838	-35,731	306,467
Number of directors (persons)	<b>36,743</b>	11,810	19,054	2,474	1,745	1,660
Number of employees (persons)	<b>685,230</b>	54,507	128,242	67,199	88,363	346,919

## 2. Assets, Liabilities and Net Assets and Profit

## Information and Communication

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>15,705</b>	7,224	6,960	785	552	184
<b>Liquid assets</b>	<b>15,838,878</b>	<b>262,125</b>	<b>1,245,613</b>	<b>1,055,681</b>	<b>2,730,575</b>	<b>10,544,884</b>
Cash and deposits	<b>3,114,828</b>	164,501	535,069	271,383	589,900	1,553,975
Bills receivable	<b>319,474</b>	14,195	147,836	32,495	43,497	81,451
Accounts receivable	<b>5,836,693</b>	50,402	299,860	332,840	1,082,651	4,070,940
Securities	<b>462,855</b>	135	9,388	2,231	19,584	431,517
Stocks	<b>16,648</b>	135	1,883	—	1,344	13,286
Bonds and debentures	<b>134,009</b>	—	107	1,921	3,533	128,448
Other securities	<b>312,198</b>	—	7,398	310	14,707	289,783
Inventories	<b>3,048,298</b>	26,741	183,083	244,879	582,268	2,011,327
Finished goods and merchandise	<b>893,269</b>	3,145	57,535	47,410	158,178	627,001
Works in process	<b>1,328,668</b>	6,449	53,843	91,308	221,020	956,048
Raw materials and goods in storage	<b>826,361</b>	17,147	71,705	106,161	203,070	428,278
Other liquid assets	<b>3,056,730</b>	6,151	70,377	171,853	412,675	2,395,674
<b>Fixed assets</b>	<b>18,785,161</b>	<b>170,042</b>	<b>2,395,248</b>	<b>575,530</b>	<b>1,304,596</b>	<b>14,339,745</b>
Tangible fixed assets	<b>6,797,314</b>	146,731	1,250,787	429,168	878,067	4,092,561
Land	<b>1,824,926</b>	36,887	553,194	172,018	220,434	842,393
Construction in process	<b>291,319</b>	19,613	5,245	15,824	58,887	191,750
Other tangible fixed assets	<b>4,681,069</b>	90,231	692,348	241,326	598,746	3,058,418
Intangible fixed assets	<b>1,382,610</b>	4,989	881,196	11,321	33,119	451,985
Intangible fixed assets excluding software	<b>1,051,898</b>	4,429	876,417	3,574	8,967	158,511
Software	<b>330,712</b>	560	4,779	7,747	24,152	293,474
Investments and other assets	<b>10,605,237</b>	18,322	263,265	135,041	393,410	9,795,199
Investment securities	<b>7,484,387</b>	1,418	57,956	62,738	190,347	7,171,928
Stocks	<b>6,969,424</b>	100	24,201	42,163	170,873	6,732,087
Bonds and debentures	<b>235,026</b>	—	—	8,036	4,310	222,680
Other securities	<b>279,937</b>	1,318	33,755	12,539	15,164	217,161
Other investments and other assets	<b>3,120,850</b>	16,904	205,309	72,303	203,063	2,623,271
<b>Deferred assets</b>	<b>46,528</b>	<b>66</b>	<b>9,802</b>	<b>11,321</b>	<b>17,215</b>	<b>8,124</b>
<b>Total assets</b>	<b>34,670,567</b>	<b>432,233</b>	<b>3,650,663</b>	<b>1,642,532</b>	<b>4,052,386</b>	<b>24,892,753</b>
<b>Liabilities</b>	<b>21,306,800</b>	<b>275,575</b>	<b>2,821,940</b>	<b>1,059,132</b>	<b>2,371,775</b>	<b>14,778,378</b>
<b>Liquid liabilities</b>	<b>12,819,027</b>	<b>78,831</b>	<b>680,583</b>	<b>615,089</b>	<b>1,730,461</b>	<b>9,714,063</b>
Bills payable	<b>269,547</b>	1,308	84,876	52,409	61,991	68,963
Accounts payable	<b>4,551,632</b>	14,105	212,335	193,709	768,758	3,362,725
Short-term borrowings	<b>3,784,898</b>	23,968	208,166	175,923	440,612	2,936,229
Short-term bank borrowings	<b>1,716,461</b>	13,606	169,533	121,985	195,387	1,215,950
Short-term bank borrowings	<b>2,068,437</b>	10,362	38,633	53,938	245,225	1,720,279
Short-term allowance	<b>324,670</b>	81	5,035	23,054	80,933	215,567
Other liquid liabilities	<b>3,888,280</b>	39,369	170,171	169,994	378,167	3,130,579
<b>Fixed liabilities</b>	<b>8,487,773</b>	<b>196,744</b>	<b>2,141,357</b>	<b>444,043</b>	<b>641,314</b>	<b>5,064,315</b>
Bonds	<b>1,294,081</b>	—	42,105	14,461	13,218	1,224,297
Long-term borrowings	<b>5,319,984</b>	183,399	2,010,515	339,079	317,487	2,469,504
Long-term bank borrowings	<b>4,095,196</b>	108,168	1,794,118	224,035	124,889	1,843,986
Long-term other borrowings	<b>1,224,788</b>	75,231	216,397	115,044	192,598	625,518
Long-term allowance	<b>1,141,298</b>	—	18,172	68,254	255,878	798,994
Other fixed liabilities	<b>732,410</b>	13,345	70,565	22,249	54,731	571,520
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Electronics Equipment

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>13,363,767</b>	<b>156,658</b>	<b>828,723</b>	<b>583,400</b>	<b>1,680,611</b>	<b>10,114,375</b>
Shareholders' equity	<b>12,915,368</b>	156,016	829,647	569,166	1,673,972	9,686,567
Capital stock	<b>4,049,358</b>	30,916	103,811	54,950	161,584	3,698,097
Capital surplus	<b>5,446,046</b>	—	4,478	10,164	667,344	4,764,073
Capital reserve	<b>3,607,989</b>	—	800	5,309	261,904	3,339,976
Others capital surplus	<b>1,838,057</b>	—	3,678	4,855	405,440	1,424,097
Earned surplus	<b>3,915,645</b>	125,113	725,416	504,527	917,580	1,643,009
Legal retained earnings	<b>249,539</b>	1,001	25,363	12,539	64,926	145,710
Other earned surplus	<b>3,666,106</b>	124,112	700,053	491,988	852,654	1,497,299
Reserve	<b>4,305,770</b>	17,333	604,503	352,651	562,216	2,769,067
Retained earnings brought forward	<b>-639,664</b>	106,779	95,550	139,337	290,438	-1,271,768
Treasury stock	<b>-495,681</b>	—	-4,058	-475	-72,536	-418,612
Others net assets	<b>430,981</b>	642	-924	14,213	6,474	410,576
Subscription rights to shares	<b>17,418</b>	—	—	21	165	17,232
<b>Liabilities and net assets</b>	<b>34,670,567</b>	<b>432,233</b>	<b>3,650,663</b>	<b>1,642,532</b>	<b>4,052,386</b>	<b>24,892,753</b>
Bills receivable discounted outstanding	<b>45,984</b>	7,954	20,784	3,057	9,080	5,109
Accounts receivable from subsidiaries and associates - trade	<b>2,687,487</b>	113	4,154	334,410	332,706	2,016,104
Accounts payable from subsidiaries and associates - trade	<b>2,165,524</b>	—	53	176,770	293,193	1,695,508
<b>Sales</b>	<b>31,030,897</b>	<b>541,023</b>	<b>2,093,207</b>	<b>2,342,750</b>	<b>6,135,101</b>	<b>19,918,816</b>
Cost of sales	<b>26,518,248</b>	336,355	1,523,973	2,117,310	5,566,584	16,974,026
Selling and general administrative expenses	<b>4,454,745</b>	252,637	517,800	195,506	433,324	3,055,478
<b>Operating profits</b>	<b>57,904</b>	<b>-47,969</b>	<b>51,434</b>	<b>29,934</b>	<b>135,193</b>	<b>-110,688</b>
Non-operating revenues	<b>987,634</b>	94,485	34,647	25,905	49,318	783,279
Non-operating expenses	<b>466,299</b>	6,334	41,943	21,340	52,070	344,612
<b>Ordinary profits</b>	<b>579,239</b>	<b>40,182</b>	<b>44,138</b>	<b>34,499</b>	<b>132,441</b>	<b>327,979</b>
Special profits	<b>493,838</b>	7,553	18,452	11,899	43,829	412,105
Special losses	<b>1,223,947</b>	4,590	21,643	20,059	56,144	1,121,511
Net profits before tax	<b>-150,870</b>	43,145	40,947	26,339	120,126	-381,427
Corporation tax and Inhabitants' tax and Enterprise tax	<b>159,288</b>	13,825	9,112	20,864	32,015	83,472
Tax expenses adject	<b>-33,500</b>	—	160	-1,591	-28,015	-4,054
<b>Net profits for the period</b>	<b>-276,658</b>	<b>29,320</b>	<b>31,675</b>	<b>7,066</b>	<b>116,126</b>	<b>-460,845</b>
Interim dividend	<b>100,290</b>	—	—	—	13,221	87,069
Dividends	<b>200,398</b>	—	1,621	3,099	108,314	87,364
Depreciation expenses	<b>1,310,704</b>	12,123	104,554	43,568	150,544	999,915
Special depreciation expenses	<b>11,989</b>	207	1,837	4,669	880	4,396
<b>Value added</b>	<b>5,306,394</b>	<b>208,045</b>	<b>656,873</b>	<b>518,391</b>	<b>946,217</b>	<b>2,976,868</b>
Directors' remuneration	<b>253,332</b>	72,634	113,767	26,566	16,391	23,974
Bonus for directors	<b>6,796</b>	112	1,667	1,157	1,212	2,648
Salaries and wages	<b>2,979,259</b>	135,950	354,512	328,812	484,679	1,675,306
Bonus for employees	<b>662,642</b>	7,845	38,204	42,225	111,796	462,572
Welfare expenses	<b>901,604</b>	21,434	47,704	51,170	125,443	655,853
Interest	<b>167,681</b>	3,043	39,413	8,098	8,679	108,448
Rental or leasing expenses for fixed and liquid assets	<b>319,982</b>	8,678	22,698	31,793	57,903	198,910
taxes and public charges	<b>124,875</b>	9,361	26,887	6,734	13,600	68,293
Net operating income	<b>-109,777</b>	-51,012	12,021	21,836	126,514	-219,136
Number of directors (persons)	<b>34,946</b>	11,459	17,392	2,541	1,962	1,592
Number of employees (persons)	<b>750,349</b>	72,240	147,985	94,820	116,620	318,684

## 2. Assets, Liabilities and Net Assets and Profit

## Transportation

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	15,811	8,671	5,902	608	429	201
<b>Liquid assets</b>	<b>28,370,592</b>	<b>209,975</b>	<b>2,334,538</b>	<b>1,189,435</b>	<b>2,656,042</b>	<b>21,980,602</b>
Cash and deposits	5,538,971	87,112	885,063	408,175	695,164	3,463,457
Bills receivable	610,150	20,060	245,503	48,914	83,973	211,700
Accounts receivable	8,831,934	62,410	596,876	416,109	770,944	6,985,595
Securities	2,705,826	—	40,554	9,858	20,247	2,635,167
Stocks	63,633	—	17,702	1,718	5,218	38,995
Bonds and debentures	1,316,866	—	787	3,295	4,330	1,308,454
Other securities	1,325,327	—	22,065	4,845	10,699	1,287,718
Inventories	3,713,490	13,108	287,190	188,240	440,486	2,784,466
Finished goods and merchandise	998,796	7,086	67,248	62,214	69,028	793,220
Works in process	1,828,475	1,636	133,291	64,782	267,938	1,360,828
Raw materials and goods in storage	886,219	4,386	86,651	61,244	103,520	630,418
Other liquid assets	6,970,221	27,285	279,352	118,139	645,228	5,900,217
<b>Fixed assets</b>	<b>32,970,227</b>	<b>171,525</b>	<b>1,653,228</b>	<b>965,906</b>	<b>2,002,269</b>	<b>28,177,299</b>
Tangible fixed assets	12,952,150	140,420	1,229,997	734,777	1,338,046	9,508,910
Land	4,505,575	40,828	562,209	225,674	479,788	3,197,076
Construction in process	518,816	5,967	25,922	21,127	34,003	431,797
Other tangible fixed assets	7,927,759	93,625	641,866	487,976	824,255	5,880,037
Intangible fixed assets	303,483	3,969	14,024	8,995	16,105	260,390
Intangible fixed assets excluding software	73,678	3,855	9,094	6,200	6,654	47,875
Software	229,805	114	4,930	2,795	9,451	212,515
Investments and other assets	19,714,594	27,136	409,207	222,134	648,118	18,407,999
Investment securities	16,322,524	561	177,892	103,406	397,178	15,643,487
Stocks	13,380,074	390	127,006	86,811	303,938	12,861,929
Bonds and debentures	2,573,129	7	8,184	409	44,173	2,520,356
Other securities	369,321	164	42,702	16,186	49,067	261,202
Other investments and other assets	3,392,070	26,575	231,315	118,728	250,940	2,764,512
<b>Deferred assets</b>	<b>37,566</b>	<b>194</b>	<b>7,538</b>	<b>16,214</b>	<b>3,480</b>	<b>10,140</b>
<b>Total assets</b>	<b>61,378,385</b>	<b>381,694</b>	<b>3,995,304</b>	<b>2,171,555</b>	<b>4,661,791</b>	<b>50,168,041</b>
<b>Liabilities</b>	<b>31,477,253</b>	<b>350,228</b>	<b>2,144,555</b>	<b>1,247,587</b>	<b>2,755,894</b>	<b>24,978,989</b>
<b>Liquid liabilities</b>	<b>21,187,365</b>	<b>124,602</b>	<b>1,238,156</b>	<b>791,671</b>	<b>1,984,360</b>	<b>17,048,576</b>
Bills payable	878,458	2,214	176,460	112,165	179,193	408,426
Accounts payable	8,162,393	19,239	393,604	297,530	655,089	6,796,931
Short-term borrowings	3,600,809	42,239	346,453	173,294	402,230	2,636,593
Short-term bank borrowings	2,917,743	14,102	312,280	133,609	297,833	2,159,919
Short-term bank borrowings	683,066	28,137	34,173	39,685	104,397	476,674
Short-term allowance	1,399,793	31	22,451	27,417	79,809	1,270,085
Other liquid liabilities	7,145,912	60,879	299,188	181,265	668,039	5,936,541
<b>Fixed liabilities</b>	<b>10,289,888</b>	<b>225,626</b>	<b>906,399</b>	<b>455,916</b>	<b>771,534</b>	<b>7,930,413</b>
Bonds	1,329,838	393	33,106	10,571	31,633	1,254,135
Long-term borrowings	5,265,031	196,641	792,297	348,794	487,660	3,439,639
Long-term bank borrowings	4,695,238	107,338	750,629	273,428	369,922	3,193,921
Long-term other borrowings	569,793	89,303	41,668	75,366	117,738	245,718
Long-term allowance	2,218,610	—	46,753	76,168	170,739	1,924,950
Other fixed liabilities	1,476,409	28,592	34,243	20,383	81,502	1,311,689
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Equipment

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>29,901,132</b>	<b>31,466</b>	<b>1,850,749</b>	<b>923,968</b>	<b>1,905,897</b>	<b>25,189,052</b>
Shareholders' equity	<b>27,178,011</b>	32,419	1,834,172	914,339	1,786,966	22,610,115
Capital stock	<b>4,709,414</b>	29,400	88,535	42,729	130,234	4,418,516
Capital surplus	<b>4,671,725</b>	—	26,514	72,634	141,073	4,431,504
Capital reserve	<b>4,340,560</b>	—	4,238	41,154	84,658	4,210,510
Others capital surplus	<b>331,165</b>	—	22,276	31,480	56,415	220,994
Earned surplus	<b>19,517,748</b>	3,177	1,724,998	829,102	1,534,909	15,425,562
Legal retained earnings	<b>481,435</b>	6,998	20,504	8,643	26,073	419,217
Other earned surplus	<b>19,036,313</b>	-3,821	1,704,494	820,459	1,508,836	15,006,345
Reserve	<b>14,805,570</b>	59,694	1,135,848	544,664	1,054,497	12,010,867
Retained earnings brought forward	<b>4,230,743</b>	-63,515	568,646	275,795	454,339	2,995,478
Treasury stock	<b>-1,720,876</b>	—	-5,875	-30,126	-19,250	-1,665,467
Others net assets	<b>2,699,823</b>	-953	16,577	9,629	118,923	2,555,647
Subscription rights to shares	<b>23,298</b>	—	—	—	8	23,290
<b>Liabilities and net assets</b>	<b>61,378,385</b>	<b>381,694</b>	<b>3,995,304</b>	<b>2,171,555</b>	<b>4,661,791</b>	<b>50,168,041</b>
Bills receivable discounted outstanding	<b>43,962</b>	2,050	23,362	12,431	4,790	1,329
Accounts receivable from subsidiaries and associates - trade	<b>3,519,319</b>	287	200,898	161,716	268,645	2,887,773
Accounts payable from subsidiaries and associates - trade	<b>2,144,552</b>	239	101,696	126,572	145,370	1,770,675
<b>Sales</b>	<b>66,600,447</b>	<b>626,776</b>	<b>6,121,946</b>	<b>3,114,917</b>	<b>5,930,853</b>	<b>50,805,955</b>
Cost of sales	<b>57,887,645</b>	333,931	5,392,019	2,816,314	5,262,233	44,083,148
Selling and general administrative expenses	<b>6,451,115</b>	296,620	523,230	209,242	342,806	5,079,217
<b>Operating profits</b>	<b>2,261,687</b>	<b>-3,775</b>	<b>206,697</b>	<b>89,361</b>	<b>325,814</b>	<b>1,643,590</b>
Non-operating revenues	<b>1,821,631</b>	17,091	89,010	31,694	78,831	1,605,005
Non-operating expenses	<b>518,596</b>	4,055	27,803	13,719	31,488	441,531
<b>Ordinary profits</b>	<b>3,564,722</b>	<b>9,261</b>	<b>267,904</b>	<b>107,336</b>	<b>373,157</b>	<b>2,807,064</b>
Special profits	<b>233,806</b>	4,938	36,538	10,322	24,994	157,014
Special losses	<b>451,743</b>	11,432	43,968	22,514	31,096	342,733
Net profits before tax	<b>3,346,785</b>	2,767	260,474	95,144	367,055	2,621,345
Corporation tax and Inhabitants' tax and Enterprise tax	<b>746,580</b>	3,172	95,343	37,515	133,022	477,528
Tax expenses adject	<b>129,588</b>	—	3,395	3,178	-2,412	125,427
<b>Net profits for the period</b>	<b>2,470,617</b>	<b>-405</b>	<b>161,736</b>	<b>54,451</b>	<b>236,445</b>	<b>2,018,390</b>
Interim dividend	<b>398,509</b>	—	4,837	449	16,674	376,549
Dividends	<b>664,902</b>	236	55,714	6,575	62,858	539,519
Depreciation expenses	<b>1,896,022</b>	11,460	125,465	117,763	196,055	1,445,279
Special depreciation expenses	<b>16,661</b>	—	7,804	5,376	2,902	579
<b>Value added</b>	<b>10,829,871</b>	<b>310,048</b>	<b>1,193,510</b>	<b>605,846</b>	<b>1,151,359</b>	<b>7,569,108</b>
Directors' remuneration	<b>305,284</b>	86,882	128,411	22,253	22,611	45,127
Bonus for directors	<b>19,747</b>	197	5,871	3,028	2,799	7,852
Salaries and wages	<b>5,085,094</b>	174,920	595,108	329,059	487,465	3,498,542
Bonus for employees	<b>1,285,912</b>	10,098	86,432	71,762	119,065	998,555
Welfare expenses	<b>1,358,027</b>	12,718	96,133	61,639	116,500	1,071,037
Interest	<b>163,874</b>	3,374	17,448	6,190	13,624	123,238
Rental or leasing expenses for fixed and liquid assets	<b>286,261</b>	19,876	45,519	17,634	55,436	147,796
taxes and public charges	<b>227,859</b>	9,132	29,339	11,110	21,669	156,609
Net operating income	<b>2,097,813</b>	-7,149	189,249	83,171	312,190	1,520,352
Number of directors (persons)	<b>39,075</b>	16,213	16,398	2,255	1,948	2,261
Number of employees (persons)	<b>1,149,412</b>	67,993	202,380	94,180	129,209	655,650

## 2. Assets, Liabilities and Net Assets and Profit

Motor Vehicles,

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
Number of corporations (companies)	10,974	5,915	4,100	440	352	167
<b>Liquid assets</b>	<b>23,523,326</b>	<b>118,588</b>	<b>1,668,010</b>	<b>921,407</b>	<b>1,514,547</b>	<b>19,300,774</b>
Cash and deposits	4,417,596	46,359	572,052	291,885	328,498	3,178,802
Bills receivable	489,792	10,785	209,743	40,049	57,955	171,260
Accounts receivable	7,480,862	36,769	460,451	341,000	606,334	6,036,308
Securities	2,621,912	—	18,356	4,685	14,437	2,584,434
Stocks	55,123	—	11,383	495	4,250	38,995
Bonds and debentures	1,260,030	—	—	2,283	26	1,257,721
Other securities	1,306,759	—	6,973	1,907	10,161	1,287,718
Inventories	2,502,575	10,645	203,595	143,569	226,233	1,918,533
Finished goods and merchandise	944,098	5,771	57,795	57,622	58,826	764,084
Works in process	909,652	896	75,859	38,152	91,727	703,018
Raw materials and goods in storage	648,825	3,978	69,941	47,795	75,680	451,431
Other liquid assets	6,010,589	14,030	203,813	100,219	281,090	5,411,437
<b>Fixed assets</b>	<b>30,027,496</b>	<b>132,049</b>	<b>1,298,395</b>	<b>780,211</b>	<b>1,386,816</b>	<b>26,430,025</b>
Tangible fixed assets	11,195,003	108,434	959,861	590,315	945,205	8,591,188
Land	3,831,083	23,409	437,559	169,868	306,787	2,893,460
Construction in process	480,247	4,717	18,974	20,744	30,284	405,528
Other tangible fixed assets	6,883,673	80,308	503,328	399,703	608,134	5,292,200
Intangible fixed assets	255,692	3,721	12,554	7,819	11,795	219,803
Intangible fixed assets excluding software	58,355	3,607	8,096	5,821	5,145	35,686
Software	197,337	114	4,458	1,998	6,650	184,117
Investments and other assets	18,576,801	19,894	325,980	182,077	429,816	17,619,034
Investment securities	15,604,261	408	142,013	86,964	270,328	15,104,548
Stocks	12,766,086	390	101,289	73,535	251,109	12,339,763
Bonds and debentures	2,512,773	7	3,615	—	97	2,509,054
Other securities	325,402	11	37,109	13,429	19,122	255,731
Other investments and other assets	2,972,540	19,486	183,967	95,113	159,488	2,514,486
<b>Deferred assets</b>	<b>32,405</b>	<b>20</b>	<b>4,250</b>	<b>15,684</b>	<b>2,844</b>	<b>9,607</b>
<b>Total assets</b>	<b>53,583,227</b>	<b>250,657</b>	<b>2,970,655</b>	<b>1,717,302</b>	<b>2,904,207</b>	<b>45,740,406</b>
<b>Liabilities</b>	<b>26,530,502</b>	<b>257,805</b>	<b>1,609,878</b>	<b>1,009,114</b>	<b>1,698,610</b>	<b>21,955,095</b>
<b>Liquid liabilities</b>	<b>17,818,064</b>	<b>77,787</b>	<b>948,280</b>	<b>631,391</b>	<b>1,166,588</b>	<b>14,994,018</b>
Bills payable	646,957	1,884	139,976	74,809	129,365	300,923
Accounts payable	7,239,641	11,814	310,476	261,690	495,705	6,159,956
Short-term borrowings	2,846,839	27,778	266,713	137,803	252,889	2,161,656
Short-term bank borrowings	2,308,471	13,346	235,930	106,031	173,097	1,780,067
Short-term bank borrowings	538,368	14,432	30,783	31,772	79,792	381,589
Short-term allowance	1,214,042	14	3,917	20,469	52,077	1,137,565
Other liquid liabilities	5,870,585	36,297	227,198	136,620	236,552	5,233,918
<b>Fixed liabilities</b>	<b>8,712,438</b>	<b>180,018</b>	<b>661,598</b>	<b>377,723</b>	<b>532,022</b>	<b>6,961,077</b>
Bonds	1,145,818	393	23,692	8,085	22,660	1,090,988
Long-term borrowings	4,279,874	151,859	578,661	296,460	301,859	2,951,035
Long-term bank borrowings	3,802,887	78,081	552,156	223,218	243,972	2,705,460
Long-term other borrowings	476,987	73,778	26,505	73,242	57,887	245,575
Long-term allowance	1,967,361	—	30,903	60,161	153,738	1,722,559
Other fixed liabilities	1,319,385	27,766	28,342	13,017	53,765	1,196,495
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Parts and Accessories

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>27,052,725</b>	<b>-7,148</b>	<b>1,360,777</b>	<b>708,188</b>	<b>1,205,597</b>	<b>23,785,311</b>
Shareholders' equity	<b>24,423,139</b>	-7,149	1,352,698	703,935	1,117,259	21,256,396
Capital stock	<b>4,155,130</b>	20,384	62,161	31,607	109,842	3,931,136
Capital surplus	<b>4,324,394</b>	—	24,291	48,373	111,105	4,140,625
Capital reserve	<b>4,047,142</b>	—	2,369	33,422	79,848	3,931,503
Others capital surplus	<b>277,252</b>	—	21,922	14,951	31,257	209,122
Earned surplus	<b>17,637,885</b>	-27,533	1,269,770	652,418	899,027	14,844,203
Legal retained earnings	<b>439,401</b>	5,546	11,699	6,261	20,866	395,029
Other earned surplus	<b>17,198,484</b>	-33,079	1,258,071	646,157	878,161	14,449,174
Reserve	<b>13,824,953</b>	39,922	948,837	416,790	594,717	11,824,687
Retained earnings brought forward	<b>3,373,531</b>	-73,001	309,234	229,367	283,444	2,624,487
Treasury stock	<b>-1,694,270</b>	—	-3,524	-28,463	-2,715	-1,659,568
Others net assets	<b>2,606,974</b>	1	8,079	4,253	88,338	2,506,303
Subscription rights to shares	<b>22,612</b>	—	—	—	—	22,612
<b>Liabilities and net assets</b>	<b>53,583,227</b>	<b>250,657</b>	<b>2,970,655</b>	<b>1,717,302</b>	<b>2,904,207</b>	<b>45,740,406</b>
Bills receivable discounted outstanding	<b>34,049</b>	498	18,682	9,790	3,750	1,329
Accounts receivable from subsidiaries and associates - trade	<b>3,196,423</b>	—	184,423	144,283	221,432	2,646,285
Accounts payable from subsidiaries and associates - trade	<b>1,928,754</b>	—	96,504	121,532	130,109	1,580,609
<b>Sales</b>	<b>59,692,364</b>	<b>345,646</b>	<b>5,031,884</b>	<b>2,633,015</b>	<b>4,324,801</b>	<b>47,357,018</b>
Cost of sales	<b>52,036,441</b>	185,601	4,479,764	2,402,767	3,868,204	41,100,105
Selling and general administrative expenses	<b>5,722,418</b>	161,523	392,731	153,001	271,985	4,743,178
<b>Operating profits</b>	<b>1,933,505</b>	<b>-1,478</b>	<b>159,389</b>	<b>77,247</b>	<b>184,612</b>	<b>1,513,735</b>
Non-operating revenues	<b>1,674,238</b>	13,400	70,423	23,393	52,546	1,514,476
Non-operating expenses	<b>435,758</b>	2,763	18,671	10,221	18,593	385,510
<b>Ordinary profits</b>	<b>3,171,985</b>	<b>9,159</b>	<b>211,141</b>	<b>90,419</b>	<b>218,565</b>	<b>2,642,701</b>
Special profits	<b>181,652</b>	4,334	22,659	7,755	16,224	130,680
Special losses	<b>390,932</b>	10,055	36,899	18,572	23,860	301,546
Net profits before tax	<b>2,962,705</b>	3,438	196,901	79,602	210,929	2,471,835
Corporation tax and Inhabitants' tax and Enterprise tax	<b>615,647</b>	1,659	76,953	30,360	75,510	431,165
Tax expenses adject	<b>117,157</b>	—	-299	1,054	-2,182	118,584
<b>Net profits for the period</b>	<b>2,229,901</b>	<b>1,779</b>	<b>120,247</b>	<b>48,188</b>	<b>137,601</b>	<b>1,922,086</b>
Interim dividend	<b>394,407</b>	—	4,798	449	16,674	372,486
Dividends	<b>617,646</b>	—	50,768	5,968	55,863	505,047
Depreciation expenses	<b>1,689,873</b>	8,149	100,404	100,265	157,369	1,323,686
Special depreciation expenses	<b>10,281</b>	—	3,895	4,437	1,374	575
<b>Value added</b>	<b>9,350,934</b>	<b>174,043</b>	<b>903,430</b>	<b>495,615</b>	<b>875,442</b>	<b>6,902,404</b>
Directors' remuneration	<b>213,861</b>	51,398	90,546	16,894	17,393	37,630
Bonus for directors	<b>14,290</b>	—	3,316	2,072	2,135	6,767
Salaries and wages	<b>4,450,591</b>	95,118	461,790	271,306	411,616	3,210,761
Bonus for employees	<b>1,125,696</b>	5,451	67,856	57,292	96,739	898,358
Welfare expenses	<b>1,197,032</b>	3,939	70,306	47,053	98,371	977,363
Interest	<b>140,765</b>	2,373	12,399	4,941	10,074	110,978
Rental or leasing expenses for fixed and liquid assets	<b>223,803</b>	15,365	27,420	14,502	47,973	118,543
taxes and public charges	<b>192,156</b>	4,250	22,807	9,249	16,603	139,247
Net operating income	<b>1,792,740</b>	-3,851	146,990	72,306	174,538	1,402,757
Number of directors (persons)	<b>26,490</b>	10,465	11,185	1,549	1,439	1,852
Number of employees (persons)	<b>972,684</b>	35,945	157,851	77,367	109,364	592,157

## 2. Assets, Liabilities and Net Assets and Profit

## Miscellaneous Transportation

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
Number of corporations (companies)	4,837	2,756	1,802	168	77	34
<b>Liquid assets</b>	<b>4,847,266</b>	<b>91,387</b>	<b>666,528</b>	<b>268,028</b>	<b>1,141,495</b>	<b>2,679,828</b>
Cash and deposits	1,121,375	40,753	313,011	116,290	366,666	284,655
Bills receivable	120,358	9,275	35,760	8,865	26,018	40,440
Accounts receivable	1,351,072	25,641	136,425	75,109	164,610	949,287
Securities	83,914	—	22,198	5,173	5,810	50,733
Stocks	8,510	—	6,319	1,223	968	—
Bonds and debentures	56,836	—	787	1,012	4,304	50,733
Other securities	18,568	—	15,092	2,938	538	—
Inventories	1,210,915	2,463	83,595	44,671	214,253	865,933
Finished goods and merchandise	54,698	1,315	9,453	4,592	10,202	29,136
Works in process	918,823	740	57,432	26,630	176,211	657,810
Raw materials and goods in storage	237,394	408	16,710	13,449	27,840	178,987
Other liquid assets	959,632	13,255	75,539	17,920	364,138	488,780
<b>Fixed assets</b>	<b>2,942,731</b>	<b>39,476</b>	<b>354,833</b>	<b>185,695</b>	<b>615,453</b>	<b>1,747,274</b>
Tangible fixed assets	1,757,147	31,986	270,136	144,462	392,841	917,722
Land	674,492	17,419	124,650	55,806	173,001	303,616
Construction in process	38,569	1,250	6,948	383	3,719	26,269
Other tangible fixed assets	1,044,086	13,317	138,538	88,273	216,121	587,837
Intangible fixed assets	47,791	248	1,470	1,176	4,310	40,587
Intangible fixed assets excluding software	15,323	248	998	379	1,509	12,189
Software	32,468	—	472	797	2,801	28,398
Investments and other assets	1,137,793	7,242	83,227	40,057	218,302	788,965
Investment securities	718,263	153	35,879	16,442	126,850	538,939
Stocks	613,988	—	25,717	13,276	52,829	522,166
Bonds and debentures	60,356	—	4,569	409	44,076	11,302
Other securities	43,919	153	5,593	2,757	29,945	5,471
Other investments and other assets	419,530	7,089	47,348	23,615	91,452	250,026
<b>Deferred assets</b>	<b>5,161</b>	<b>174</b>	<b>3,288</b>	<b>530</b>	<b>636</b>	<b>533</b>
<b>Total assets</b>	<b>7,795,158</b>	<b>131,037</b>	<b>1,024,649</b>	<b>454,253</b>	<b>1,757,584</b>	<b>4,427,635</b>
<b>Liabilities</b>	<b>4,946,751</b>	<b>92,423</b>	<b>534,677</b>	<b>238,473</b>	<b>1,057,284</b>	<b>3,023,894</b>
<b>Liquid liabilities</b>	<b>3,369,301</b>	<b>46,815</b>	<b>289,876</b>	<b>160,280</b>	<b>817,772</b>	<b>2,054,558</b>
Bills payable	231,501	330	36,484	37,356	49,828	107,503
Accounts payable	922,752	7,425	83,128	35,840	159,384	636,975
Short-term borrowings	753,970	14,461	79,740	35,491	149,341	474,937
Short-term bank borrowings	609,272	756	76,350	27,578	124,736	379,852
Short-term bank borrowings	144,698	13,705	3,390	7,913	24,605	95,085
Short-term allowance	185,751	17	18,534	6,948	27,732	132,520
Other liquid liabilities	1,275,327	24,582	71,990	44,645	431,487	702,623
<b>Fixed liabilities</b>	<b>1,577,450</b>	<b>45,608</b>	<b>244,801</b>	<b>78,193</b>	<b>239,512</b>	<b>969,336</b>
Bonds	184,020	—	9,414	2,486	8,973	163,147
Long-term borrowings	985,157	44,782	213,636	52,334	185,801	488,604
Long-term bank borrowings	892,351	29,257	198,473	50,210	125,950	488,461
Long-term other borrowings	92,806	15,525	15,163	2,124	59,851	143
Long-term allowance	251,249	—	15,850	16,007	17,001	202,391
Other fixed liabilities	157,024	826	5,901	7,366	27,737	115,194
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Equipment

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>2,848,407</b>	<b>38,614</b>	<b>489,972</b>	<b>215,780</b>	<b>700,300</b>	<b>1,403,741</b>
Shareholders' equity	<b>2,754,872</b>	39,568	481,474	210,404	669,707	1,353,719
Capital stock	<b>554,284</b>	9,016	26,374	11,122	20,392	487,380
Capital surplus	<b>347,331</b>	—	2,223	24,261	29,968	290,879
Capital reserve	<b>293,418</b>	—	1,869	7,732	4,810	279,007
Others capital surplus	<b>53,913</b>	—	354	16,529	25,158	11,872
Earned surplus	<b>1,879,863</b>	30,710	455,228	176,684	635,882	581,359
Legal retained earnings	<b>42,034</b>	1,452	8,805	2,382	5,207	24,188
Other earned surplus	<b>1,837,829</b>	29,258	446,423	174,302	630,675	557,171
Reserve	<b>980,617</b>	19,772	187,011	127,874	459,780	186,180
Retained earnings brought forward	<b>857,212</b>	9,486	259,412	46,428	170,895	370,991
Treasury stock	<b>-26,606</b>	-158	-2,351	-1,663	-16,535	-5,899
Others net assets	<b>92,849</b>	-954	8,498	5,376	30,585	49,344
Subscription rights to shares	<b>686</b>	—	—	—	8	678
<b>Liabilities and net assets</b>	<b>7,795,158</b>	<b>131,037</b>	<b>1,024,649</b>	<b>454,253</b>	<b>1,757,584</b>	<b>4,427,635</b>
Bills receivable discounted outstanding	<b>9,913</b>	1,552	4,680	2,641	1,040	—
Accounts receivable from subsidiaries and associates - trade	<b>322,896</b>	287	16,475	17,433	47,213	241,488
Accounts payable from subsidiaries and associates - trade	<b>215,798</b>	239	5,192	5,040	15,261	190,066
<b>Sales</b>	<b>6,908,083</b>	<b>281,130</b>	<b>1,090,062</b>	<b>481,902</b>	<b>1,606,052</b>	<b>3,448,937</b>
Cost of sales	<b>5,851,204</b>	148,330	912,255	413,547	1,394,029	2,983,043
Selling and general administrative expenses	<b>728,697</b>	135,097	130,499	56,241	70,821	336,039
<b>Operating profits</b>	<b>328,182</b>	<b>-2,297</b>	<b>47,308</b>	<b>12,114</b>	<b>141,202</b>	<b>129,855</b>
Non-operating revenues	<b>147,393</b>	3,691	18,587	8,301	26,285	90,529
Non-operating expenses	<b>82,838</b>	1,292	9,132	3,498	12,895	56,021
<b>Ordinary profits</b>	<b>392,737</b>	<b>102</b>	<b>56,763</b>	<b>16,917</b>	<b>154,592</b>	<b>164,363</b>
Special profits	<b>52,154</b>	604	13,879	2,567	8,770	26,334
Special losses	<b>60,811</b>	1,377	7,069	3,942	7,236	41,187
Net profits before tax	<b>384,080</b>	-671	63,573	15,542	156,126	149,510
Corporation tax and Inhabitants' tax and Enterprise tax	<b>130,933</b>	1,513	18,390	7,155	57,512	46,363
Tax expenses adject	<b>12,431</b>	—	3,694	2,124	-230	6,843
<b>Net profits for the period</b>	<b>240,716</b>	<b>-2,184</b>	<b>41,489</b>	<b>6,263</b>	<b>98,844</b>	<b>96,304</b>
Interim dividend	<b>4,102</b>	—	39	—	—	4,063
Dividends	<b>47,256</b>	236	4,946	607	6,995	34,472
Depreciation expenses	<b>206,149</b>	3,311	25,061	17,498	38,686	121,593
Special depreciation expenses	<b>6,380</b>	—	3,909	939	1,528	4
<b>Value added</b>	<b>1,478,937</b>	<b>136,005</b>	<b>290,080</b>	<b>110,231</b>	<b>275,917</b>	<b>666,704</b>
Directors' remuneration	<b>91,423</b>	35,484	37,865	5,359	5,218	7,497
Bonus for directors	<b>5,457</b>	197	2,555	956	664	1,085
Salaries and wages	<b>634,503</b>	79,802	133,318	57,753	75,849	287,781
Bonus for employees	<b>160,216</b>	4,647	18,576	14,470	22,326	100,197
Welfare expenses	<b>160,995</b>	8,779	25,827	14,586	18,129	93,674
Interest	<b>23,109</b>	1,001	5,049	1,249	3,550	12,260
Rental or leasing expenses for fixed and liquid assets	<b>62,458</b>	4,511	18,099	3,132	7,463	29,253
taxes and public charges	<b>35,703</b>	4,882	6,532	1,861	5,066	17,362
Net operating income	<b>305,073</b>	-3,298	42,259	10,865	137,652	117,595
Number of directors (persons)	<b>12,585</b>	5,748	5,213	706	509	409
Number of employees (persons)	<b>176,728</b>	32,048	44,529	16,813	19,845	63,493

## 2. Assets, Liabilities and Net Assets and Profit

## Miscellaneous Manufacturing

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
Number of corporations (companies)	63,021	36,330	24,070	1,550	876	195
<b>Liquid assets</b>	<b>18,793,954</b>	<b>889,604</b>	<b>3,806,012</b>	<b>2,774,401</b>	<b>3,915,364</b>	<b>7,408,573</b>
Cash and deposits	5,246,421	365,998	1,174,907	1,306,914	743,919	1,654,683
Bills receivable	1,297,374	60,711	385,166	165,949	288,732	396,816
Accounts receivable	5,643,265	226,941	927,147	643,217	1,418,215	2,427,745
Securities	980,550	76,343	220,631	10,355	13,616	659,605
Stocks	70,603	2,956	54,712	9,399	2,816	720
Bonds and debentures	149,692	—	—	824	8,447	140,421
Other securities	760,255	73,387	165,919	132	2,353	518,464
Inventories	3,323,103	125,682	877,604	464,637	759,428	1,095,752
Finished goods and merchandise	1,755,031	52,562	413,452	304,196	399,588	585,233
Works in process	582,700	18,468	104,803	50,952	167,195	241,282
Raw materials and goods in storage	985,372	54,652	359,349	109,489	192,645	269,237
Other liquid assets	2,303,241	33,929	220,557	183,329	691,454	1,173,972
<b>Fixed assets</b>	<b>16,506,001</b>	<b>671,422</b>	<b>3,266,791</b>	<b>1,861,519</b>	<b>2,690,195</b>	<b>8,016,074</b>
Tangible fixed assets	8,609,095	593,361	2,307,473	1,212,859	1,525,542	2,969,860
Land	3,531,652	244,179	1,136,368	503,915	528,888	1,118,302
Construction in process	234,236	11,523	49,060	11,015	65,358	97,280
Other tangible fixed assets	4,843,207	337,659	1,122,045	697,929	931,296	1,754,278
Intangible fixed assets	238,892	5,252	14,457	25,493	62,870	130,820
Intangible fixed assets excluding software	119,946	3,599	12,473	20,480	38,873	44,521
Software	118,946	1,653	1,984	5,013	23,997	86,299
Investments and other assets	7,658,014	72,809	944,861	623,167	1,101,783	4,915,394
Investment securities	5,009,672	346	271,973	325,006	422,540	3,989,807
Stocks	4,413,415	—	145,092	125,781	378,242	3,764,300
Bonds and debentures	228,421	—	62,023	8,179	7,940	150,279
Other securities	367,836	346	64,858	191,046	36,358	75,228
Other investments and other assets	2,648,342	72,463	672,888	298,161	679,243	925,587
<b>Deferred assets</b>	<b>57,947</b>	<b>2,874</b>	<b>21,851</b>	<b>17,578</b>	<b>14,818</b>	<b>826</b>
<b>Total assets</b>	<b>35,357,902</b>	<b>1,563,900</b>	<b>7,094,654</b>	<b>4,653,498</b>	<b>6,620,377</b>	<b>15,425,473</b>
<b>Liabilities</b>	<b>17,939,918</b>	<b>1,314,197</b>	<b>4,517,876</b>	<b>2,308,744</b>	<b>3,564,246</b>	<b>6,234,855</b>
<b>Liquid liabilities</b>	<b>11,048,134</b>	<b>657,672</b>	<b>2,076,020</b>	<b>1,417,494</b>	<b>2,578,930</b>	<b>4,318,018</b>
Bills payable	1,204,523	24,045	306,984	325,764	321,221	226,509
Accounts payable	3,438,382	107,184	457,616	333,745	956,458	1,583,379
Short-term borrowings	3,546,333	395,764	945,495	469,518	673,062	1,062,494
Short-term bank borrowings	2,339,096	151,715	619,501	426,052	487,853	653,975
Short-term bank borrowings	1,207,237	244,049	325,994	43,466	185,209	408,519
Short-term allowance	211,102	58	13,112	22,920	71,472	103,540
Other liquid liabilities	2,647,794	130,621	352,813	265,547	556,717	1,342,096
<b>Fixed liabilities</b>	<b>6,891,784</b>	<b>656,525</b>	<b>2,441,856</b>	<b>891,250</b>	<b>985,316</b>	<b>1,916,837</b>
Bonds	538,009	—	75,875	77,764	36,479	347,891
Long-term borrowings	4,789,457	625,277	2,162,526	661,652	563,827	776,175
Long-term bank borrowings	4,061,046	391,424	1,871,338	584,284	490,537	723,463
Long-term other borrowings	728,411	233,853	291,188	77,368	73,290	52,712
Long-term allowance	889,684	—	32,497	87,888	283,550	485,749
Other fixed liabilities	674,634	31,248	170,958	63,946	101,460	307,022
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Industries

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>17,417,984</b>	<b>249,703</b>	<b>2,576,778</b>	<b>2,344,754</b>	<b>3,056,131</b>	<b>9,190,618</b>
Shareholders' equity	<b>17,087,675</b>	249,703	2,572,888	2,344,061	3,026,961	8,894,062
Capital stock	<b>2,373,505</b>	140,719	328,148	112,952	230,979	1,560,707
Capital surplus	<b>3,142,394</b>	4,592	9,365	273,822	683,743	2,170,872
Capital reserve	<b>2,148,824</b>	—	9,365	182,504	525,770	1,431,185
Others capital surplus	<b>993,570</b>	4,592	—	91,318	157,973	739,687
Earned surplus	<b>12,041,475</b>	104,392	2,253,194	1,961,376	2,139,318	5,583,195
Legal retained earnings	<b>283,033</b>	5,164	38,486	20,018	66,697	152,668
Other earned surplus	<b>11,758,442</b>	99,228	2,214,708	1,941,358	2,072,621	5,430,527
Reserve	<b>8,560,571</b>	173,812	1,457,904	1,600,655	1,258,743	4,069,457
Retained earnings brought forward	<b>3,197,871</b>	-74,584	756,804	340,703	813,878	1,361,070
Treasury stock	<b>-469,699</b>	—	-17,819	-4,089	-27,079	-420,712
Others net assets	<b>327,178</b>	—	3,890	693	28,868	293,727
Subscription rights to shares	<b>3,131</b>	—	—	—	302	2,829
<b>Liabilities and net assets</b>	<b>35,357,902</b>	<b>1,563,900</b>	<b>7,094,654</b>	<b>4,653,498</b>	<b>6,620,377</b>	<b>15,425,473</b>
Bills receivable discounted outstanding	<b>188,139</b>	3,282	74,089	53,854	45,538	11,376
Accounts receivable from subsidiaries and associates - trade	<b>1,784,178</b>	—	155,198	251,990	403,531	973,459
Accounts payable from subsidiaries and associates - trade	<b>830,861</b>	—	53,893	44,785	328,125	404,058
<b>Sales</b>	<b>32,655,955</b>	<b>2,263,370</b>	<b>6,816,145</b>	<b>4,829,272</b>	<b>7,871,632</b>	<b>10,875,536</b>
Cost of sales	<b>24,992,492</b>	1,527,623	5,333,054	3,855,707	6,203,501	8,072,607
Selling and general administrative expenses	<b>6,522,680</b>	734,339	1,452,093	762,699	1,291,882	2,281,667
<b>Operating profits</b>	<b>1,140,783</b>	<b>1,408</b>	<b>30,998</b>	<b>210,866</b>	<b>376,249</b>	<b>521,262</b>
Non-operating revenues	<b>614,486</b>	24,934	65,571	80,435	109,788	333,758
Non-operating expenses	<b>296,826</b>	15,150	84,092	42,114	53,594	101,876
<b>Ordinary profits</b>	<b>1,458,443</b>	<b>11,192</b>	<b>12,477</b>	<b>249,187</b>	<b>432,443</b>	<b>753,144</b>
Special profits	<b>202,833</b>	12,472	56,207	13,752	47,898	72,504
Special losses	<b>448,857</b>	6,390	67,463	72,982	78,545	223,477
Net profits before tax	<b>1,212,419</b>	17,274	1,221	189,957	401,796	602,171
Corporation tax and Inhabitants' tax and Enterprise tax	<b>461,926</b>	6,261	30,637	87,196	146,289	191,543
Tax expenses adject	<b>-12,486</b>	48	4,583	2,276	2,194	-21,587
<b>Net profits for the period</b>	<b>762,979</b>	<b>10,965</b>	<b>-33,999</b>	<b>100,485</b>	<b>253,313</b>	<b>432,215</b>
Interim dividend	<b>78,323</b>	—	—	—	7,325	70,998
Dividends	<b>260,969</b>	—	3,656	8,146	67,178	181,989
Depreciation expenses	<b>970,458</b>	64,428	173,931	123,703	211,564	396,832
Special depreciation expenses	<b>3,738</b>	—	424	2,506	751	57
<b>Value added</b>	<b>6,864,218</b>	<b>618,555</b>	<b>1,677,436</b>	<b>930,957</b>	<b>1,519,909</b>	<b>2,117,361</b>
Directors' remuneration	<b>605,342</b>	213,338	283,284	43,796	37,646	27,278
Bonus for directors	<b>10,842</b>	—	1,815	1,847	2,703	4,477
Salaries and wages	<b>3,239,042</b>	289,122	948,984	437,265	673,788	889,883
Bonus for employees	<b>582,937</b>	17,047	93,522	73,872	145,239	253,257
Welfare expenses	<b>636,864</b>	30,966	112,080	82,018	157,559	254,241
Interest	<b>132,465</b>	11,853	53,024	17,413	22,145	28,030
Rental or leasing expenses for fixed and liquid assets	<b>463,886</b>	41,209	151,086	55,767	95,220	120,604
taxes and public charges	<b>184,522</b>	25,465	55,667	25,526	31,505	46,359
Net operating income	<b>1,008,318</b>	-10,445	-22,026	193,453	354,104	493,232
Number of directors (persons)	<b>127,892</b>	60,153	57,171	5,244	3,561	1,763
Number of employees (persons)	<b>989,817</b>	125,070	340,569	143,688	183,189	197,301

## 2. Assets, Liabilities and Net Assets and Profit

Non-

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>2,367,493</b>	1,490,662	806,319	47,818	19,584	3,110
<b>Liquid assets</b>	<b>436,468,056</b>	<b>38,224,130</b>	<b>125,950,877</b>	<b>48,908,346</b>	<b>68,916,893</b>	<b>154,467,810</b>
Cash and deposits	<b>126,314,555</b>	15,004,779	50,527,755	15,820,478	15,414,650	29,546,893
Bills receivable	<b>13,897,133</b>	459,360	4,792,448	2,183,232	3,728,223	2,733,870
Accounts receivable	<b>124,153,144</b>	10,096,929	30,349,043	14,210,400	23,292,451	46,204,321
Securities	<b>12,732,760</b>	626,399	2,832,870	728,405	1,119,614	7,425,472
Stocks	<b>2,825,122</b>	349,358	1,590,311	409,204	288,699	187,550
Bonds and debentures	<b>2,191,392</b>	43,678	469,560	139,298	214,272	1,324,584
Other securities	<b>7,716,246</b>	233,363	772,999	179,903	616,643	5,913,338
Inventories	<b>64,007,426</b>	6,799,069	17,710,447	8,263,262	9,082,751	22,151,897
Finished goods and merchandise	<b>41,422,710</b>	5,384,296	13,150,779	5,253,685	6,344,305	11,289,645
Works in process	<b>16,462,029</b>	852,206	3,469,656	2,517,076	2,103,506	7,519,585
Raw materials and goods in storage	<b>6,122,687</b>	562,567	1,090,012	492,501	634,940	3,342,667
Other liquid assets	<b>95,363,038</b>	5,237,594	19,738,314	7,702,569	16,279,204	46,405,357
<b>Fixed assets</b>	<b>585,374,357</b>	<b>48,617,569</b>	<b>117,573,052</b>	<b>48,542,659</b>	<b>55,335,106</b>	<b>315,305,971</b>
Tangible fixed assets	<b>325,259,240</b>	38,195,861	82,847,143	33,956,011	34,671,327	135,588,898
Land	<b>138,141,525</b>	16,609,480	44,438,027	17,679,418	15,110,955	44,303,645
Construction in process	<b>11,037,394</b>	1,280,561	1,428,355	407,626	477,511	7,443,341
Other tangible fixed assets	<b>176,080,321</b>	20,305,820	36,980,761	15,868,967	19,082,861	83,841,912
Intangible fixed assets	<b>13,705,165</b>	612,468	1,900,882	1,404,694	2,259,053	7,528,068
Intangible fixed assets excluding software	<b>8,020,235</b>	492,434	1,500,567	1,169,075	1,067,824	3,790,335
Software	<b>5,684,930</b>	120,034	400,315	235,619	1,191,229	3,737,733
Investments and other assets	<b>246,409,952</b>	9,809,240	32,825,027	13,181,954	18,404,726	172,189,005
Investment securities	<b>161,494,248</b>	3,747,184	14,429,375	6,072,556	9,729,823	127,515,310
Stocks	<b>146,215,386</b>	1,382,347	9,074,867	4,553,663	7,935,105	123,269,404
Bonds and debentures	<b>3,436,877</b>	76,455	987,717	293,511	573,041	1,506,153
Other securities	<b>11,841,985</b>	2,288,382	4,366,791	1,225,382	1,221,677	2,739,753
Other investments and other assets	<b>84,915,704</b>	6,062,056	18,395,652	7,109,398	8,674,903	44,673,695
<b>Deferred assets</b>	<b>2,873,549</b>	<b>326,454</b>	<b>1,745,243</b>	<b>321,475</b>	<b>285,587</b>	<b>194,790</b>
<b>Total assets</b>	<b>1,024,715,962</b>	<b>87,168,153</b>	<b>245,269,172</b>	<b>97,772,480</b>	<b>124,537,586</b>	<b>469,968,571</b>
<b>Liabilities</b>	<b>668,602,967</b>	<b>76,994,209</b>	<b>164,560,325</b>	<b>67,643,294</b>	<b>79,974,568</b>	<b>279,430,571</b>
<b>Liquid liabilities</b>	<b>342,945,756</b>	<b>35,571,122</b>	<b>85,952,967</b>	<b>36,304,425</b>	<b>53,105,859</b>	<b>132,011,383</b>
Bills payable	<b>17,925,348</b>	529,397	6,776,178	3,718,838	3,626,879	3,274,056
Accounts payable	<b>91,851,820</b>	6,588,972	20,131,576	11,193,611	19,431,542	34,506,119
Short-term borrowings	<b>119,677,504</b>	15,843,157	31,981,669	10,846,438	15,497,032	45,509,208
Short-term bank borrowings	<b>73,353,919</b>	4,592,758	17,997,836	8,654,200	10,446,244	31,662,881
Short-term bank borrowings	<b>46,323,585</b>	11,250,399	13,983,833	2,192,238	5,050,788	13,846,327
Short-term allowance	<b>5,233,767</b>	99,794	1,241,737	550,010	1,272,608	2,069,618
Other liquid liabilities	<b>108,257,317</b>	12,509,802	25,821,807	9,995,528	13,277,798	46,652,382
<b>Fixed liabilities</b>	<b>325,135,154</b>	<b>41,423,087</b>	<b>78,607,358</b>	<b>31,338,421</b>	<b>26,867,019</b>	<b>146,899,269</b>
Bonds	<b>40,589,142</b>	87,388	1,997,921	1,368,136	851,476	36,284,221
Long-term borrowings	<b>210,582,457</b>	35,234,001	67,814,074	20,320,948	15,421,684	71,791,750
Long-term bank borrowings	<b>167,247,078</b>	23,615,512	53,097,329	17,827,089	10,874,575	61,832,573
Long-term other borrowings	<b>43,335,379</b>	11,618,489	14,716,745	2,493,859	4,547,109	9,959,177
Long-term allowance	<b>27,080,735</b>	39,190	1,775,709	2,303,891	4,339,648	18,622,297
Other fixed liabilities	<b>46,882,820</b>	6,062,508	7,019,654	7,345,446	6,254,211	20,201,001
<b>Reserve required by special law</b>	<b>522,057</b>	—	—	<b>448</b>	<b>1,690</b>	<b>519,919</b>

## and Loss Table by Sector and by Size (continued)

## Manufacturing

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>356,112,995</b>	<b>10,173,944</b>	<b>80,708,847</b>	<b>30,129,186</b>	<b>44,563,018</b>	<b>190,538,000</b>
Shareholders' equity	<b>347,439,771</b>	10,113,128	80,125,796	29,068,263	43,299,731	184,832,853
Capital stock	<b>72,741,734</b>	5,136,075	11,409,478	3,226,920	4,736,763	48,232,498
Capital surplus	<b>90,815,878</b>	1,062,677	11,567,014	6,015,885	8,206,334	63,963,968
Capital reserve	<b>60,841,718</b>	489,621	4,369,889	3,644,930	4,345,185	47,992,093
Others capital surplus	<b>29,974,160</b>	573,056	7,197,125	2,370,955	3,861,149	15,971,875
Earned surplus	<b>191,509,560</b>	3,979,826	57,961,239	20,954,302	31,336,598	77,277,595
Legal retained earnings	<b>7,880,429</b>	691,132	2,807,686	934,026	971,642	2,475,943
Other earned surplus	<b>183,629,131</b>	3,288,694	55,153,553	20,020,276	30,364,956	74,801,652
Reserve	<b>120,103,029</b>	4,347,077	38,421,060	13,545,334	21,012,508	42,777,050
Retained earnings brought forward	<b>63,526,102</b>	-1,058,383	16,732,493	6,474,942	9,352,448	32,024,602
Treasury stock	<b>-7,627,401</b>	-65,450	-811,935	-1,128,844	-979,964	-4,641,208
Others net assets	<b>8,561,452</b>	60,816	583,051	1,059,334	1,248,286	5,609,965
Subscription rights to shares	<b>111,772</b>	—	—	1,589	15,001	95,182
<b>Liabilities and net assets</b>	<b>1,024,715,962</b>	<b>87,168,153</b>	<b>245,269,172</b>	<b>97,772,480</b>	<b>124,537,586</b>	<b>469,968,571</b>
Bills receivable discounted outstanding	<b>2,523,559</b>	146,429	1,170,579	415,916	376,283	414,352
Accounts receivable from subsidiaries and associates - trade	<b>16,556,178</b>	653,267	2,802,090	2,681,710	4,283,463	6,135,648
Accounts payable from subsidiaries and associates - trade	<b>13,473,373</b>	630,869	1,911,423	890,439	4,763,911	5,276,731
<b>Sales</b>	<b>988,001,938</b>	<b>103,788,886</b>	<b>279,775,464</b>	<b>121,732,567</b>	<b>172,155,737</b>	<b>310,549,284</b>
Cost of sales	<b>739,677,971</b>	59,976,410	199,923,801	94,189,373	138,181,384	247,407,003
Selling and general administrative expenses	<b>219,540,339</b>	42,844,873	74,318,212	23,992,937	28,840,675	49,543,642
<b>Operating profits</b>	<b>28,783,628</b>	<b>967,603</b>	<b>5,533,451</b>	<b>3,550,257</b>	<b>5,133,678</b>	<b>13,598,639</b>
Non-operating revenues	<b>12,690,128</b>	1,838,392	3,626,617	1,165,032	1,112,150	4,947,937
Non-operating expenses	<b>8,708,669</b>	1,049,890	2,684,291	928,146	834,010	3,212,332
<b>Ordinary profits</b>	<b>32,765,087</b>	<b>1,756,105</b>	<b>6,475,777</b>	<b>3,787,143</b>	<b>5,411,818</b>	<b>15,334,244</b>
Special profits	<b>6,900,965</b>	645,546	1,993,756	984,638	726,219	2,550,806
Special losses	<b>11,333,133</b>	763,916	3,194,412	1,716,481	1,183,492	4,474,832
Net profits before tax	<b>28,332,919</b>	1,637,735	5,275,121	3,055,300	4,954,545	13,410,218
Corporation tax and Inhabitants' tax and Enterprise tax	<b>10,919,789</b>	688,246	2,374,423	1,188,442	2,028,244	4,640,434
Tax expenses adject	<b>253,145</b>	-8,711	179,477	19,830	36,264	26,285
<b>Net profits for the period</b>	<b>17,159,985</b>	<b>958,200</b>	<b>2,721,221</b>	<b>1,847,028</b>	<b>2,890,037</b>	<b>8,743,499</b>
Interim dividend	<b>2,100,242</b>	632	29,962	101,752	179,396	1,788,500
Dividends	<b>6,265,283</b>	82,208	791,782	389,697	969,348	4,032,248
Depreciation expenses	<b>22,832,524</b>	2,789,475	4,802,689	2,081,289	2,888,533	10,270,538
Special depreciation expenses	<b>183,005</b>	7,385	69,085	70,517	17,391	18,627
<b>Value added</b>	<b>201,011,630</b>	<b>31,603,845</b>	<b>65,504,578</b>	<b>23,864,028</b>	<b>30,368,603</b>	<b>49,670,576</b>
Directors' remuneration	<b>21,311,767</b>	9,420,916	9,450,953	1,242,806	790,564	406,528
Bonus for directors	<b>333,875</b>	53,293	142,909	42,073	57,767	37,833
Salaries and wages	<b>93,713,227</b>	14,095,602	35,032,607	12,421,111	14,799,684	17,364,223
Bonus for employees	<b>12,451,635</b>	950,001	3,526,761	1,507,297	2,810,072	3,657,504
Welfare expenses	<b>14,440,163</b>	1,340,710	4,259,697	1,746,305	2,677,065	4,416,386
Interest	<b>6,119,423</b>	1,010,883	1,661,284	710,061	544,505	2,192,690
Rental or leasing expenses for fixed and liquid assets	<b>22,943,456</b>	3,361,504	5,674,100	2,822,880	3,509,765	7,575,207
taxes and public charges	<b>7,033,879</b>	1,414,216	1,884,100	531,299	590,008	2,614,256
Net operating income	<b>22,664,205</b>	-43,280	3,872,167	2,840,196	4,589,173	11,405,949
Number of directors (persons)	<b>4,525,544</b>	2,450,269	1,809,712	156,338	81,469	27,756
Number of employees (persons)	<b>31,405,834</b>	6,595,293	12,147,518	4,113,591	4,266,755	4,282,677

## 2. Assets, Liabilities and Net Assets and Profit

Agriculture,

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
Number of corporations (companies)	<b>24,597</b>	19,429	4,588	450	125	5
<b>Liquid assets</b>	<b>1,862,544</b>	<b>923,155</b>	<b>591,444</b>	<b>148,111</b>	<b>178,587</b>	<b>21,247</b>
Cash and deposits	<b>701,892</b>	391,622	227,645	57,027	21,046	4,552
Bills receivable	<b>10,088</b>	307	2,991	572	6,160	58
Accounts receivable	<b>295,428</b>	137,849	81,255	22,524	48,381	5,419
Securities	<b>4,530</b>	—	2,795	1,735	—	—
Stocks	<b>2,876</b>	—	2,795	81	—	—
Bonds and debentures	<b>858</b>	—	—	858	—	—
Other securities	<b>796</b>	—	—	796	—	—
Inventories	<b>628,615</b>	339,490	164,419	47,114	68,268	9,324
Finished goods and merchandise	<b>447,287</b>	252,861	114,379	35,705	41,636	2,706
Works in process	<b>125,948</b>	60,663	33,985	6,447	19,103	5,750
Raw materials and goods in storage	<b>55,380</b>	25,966	16,055	4,962	7,529	868
Other liquid assets	<b>221,991</b>	53,887	112,339	19,139	34,732	1,894
<b>Fixed assets</b>	<b>1,797,738</b>	<b>807,939</b>	<b>612,282</b>	<b>173,272</b>	<b>125,380</b>	<b>78,865</b>
Tangible fixed assets	<b>1,566,800</b>	739,506	530,123	146,549	87,198	63,424
Land	<b>411,318</b>	182,134	141,890	48,297	23,601	15,396
Construction in process	<b>21,235</b>	900	15,012	1,585	3,067	671
Other tangible fixed assets	<b>1,134,247</b>	556,472	373,221	96,667	60,530	47,357
Intangible fixed assets	<b>13,660</b>	2,074	7,029	3,182	847	528
Intangible fixed assets excluding software	<b>12,776</b>	2,074	7,007	3,004	473	218
Software	<b>884</b>	—	22	178	374	310
Investments and other assets	<b>217,278</b>	66,359	75,130	23,541	37,335	14,913
Investment securities	<b>57,531</b>	4,497	14,495	8,789	25,010	4,740
Stocks	<b>42,303</b>	1,978	5,789	5,056	24,740	4,740
Bonds and debentures	<b>1,213</b>	—	564	649	—	—
Other securities	<b>14,015</b>	2,519	8,142	3,084	270	—
Other investments and other assets	<b>159,747</b>	61,862	60,635	14,752	12,325	10,173
<b>Deferred assets</b>	<b>7,530</b>	<b>487</b>	<b>994</b>	<b>5,005</b>	<b>514</b>	<b>530</b>
<b>Total assets</b>	<b>3,667,812</b>	<b>1,731,581</b>	<b>1,204,720</b>	<b>326,388</b>	<b>304,481</b>	<b>100,642</b>
<b>Liabilities</b>	<b>3,119,341</b>	<b>1,673,424</b>	<b>887,029</b>	<b>275,078</b>	<b>252,007</b>	<b>31,803</b>
<b>Liquid liabilities</b>	<b>1,405,178</b>	<b>709,523</b>	<b>382,995</b>	<b>141,404</b>	<b>145,358</b>	<b>25,898</b>
Bills payable	<b>49,015</b>	10,837	28,601	4,591	3,158	1,828
Accounts payable	<b>425,809</b>	246,992	90,864	53,571	31,366	3,016
Short-term borrowings	<b>609,171</b>	289,904	175,931	61,371	69,254	12,711
Short-term bank borrowings	<b>332,838</b>	107,436	124,200	53,874	35,728	11,600
Short-term bank borrowings	<b>276,333</b>	182,468	51,731	7,497	33,526	1,111
Short-term allowance	<b>4,558</b>	—	1,411	352	1,552	1,243
Other liquid liabilities	<b>316,625</b>	161,790	86,188	21,519	40,028	7,100
<b>Fixed liabilities</b>	<b>1,714,163</b>	<b>963,901</b>	<b>504,034</b>	<b>133,674</b>	<b>106,649</b>	<b>5,905</b>
Bonds	<b>21,439</b>	—	19,784	386	1,164	105
Long-term borrowings	<b>1,419,915</b>	734,096	463,134	124,686	92,808	5,191
Long-term bank borrowings	<b>1,123,703</b>	625,145	347,762	108,426	41,030	1,340
Long-term other borrowings	<b>296,212</b>	108,951	115,372	16,260	51,778	3,851
Long-term allowance	<b>18,819</b>	3,869	4,758	410	9,518	264
Other fixed liabilities	<b>253,990</b>	225,936	16,358	8,192	3,159	345
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Forestry and Fisheries

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>548,471</b>	<b>58,157</b>	<b>317,691</b>	<b>51,310</b>	<b>52,474</b>	<b>68,839</b>
Shareholders' equity	<b>561,453</b>	58,157	331,730	50,772	52,532	68,262
Capital stock	<b>215,689</b>	60,671	69,447	30,894	30,812	23,865
Capital surplus	<b>37,811</b>	18	22,022	2,919	6,351	6,501
Capital reserve	<b>16,096</b>	18	174	4,485	5,335	6,084
Others capital surplus	<b>21,715</b>	—	21,848	-1,566	1,016	417
Earned surplus	<b>314,416</b>	-2,532	242,111	17,291	16,800	40,746
Legal retained earnings	<b>16,209</b>	2,386	6,193	4,339	1,851	1,440
Other earned surplus	<b>298,207</b>	-4,918	235,918	12,952	14,949	39,306
Reserve	<b>219,899</b>	21,927	91,154	33,960	30,532	42,326
Retained earnings brought forward	<b>78,308</b>	-26,845	144,764	-21,008	-15,583	-3,020
Treasury stock	<b>-6,463</b>	—	-1,850	-332	-1,431	-2,850
Others net assets	<b>-13,056</b>	—	-14,039	538	-58	503
Subscription rights to shares	<b>74</b>	—	—	—	—	74
<b>Liabilities and net assets</b>	<b>3,667,812</b>	<b>1,731,581</b>	<b>1,204,720</b>	<b>326,388</b>	<b>304,481</b>	<b>100,642</b>
Bills receivable discounted outstanding	<b>3,304</b>	—	2,806	416	82	—
Accounts receivable from subsidiaries and associates - trade	<b>17,327</b>	—	7,675	1,940	7,519	193
Accounts payable from subsidiaries and associates - trade	<b>34,419</b>	24,965	1,789	2,879	4,740	46
<b>Sales</b>	<b>3,809,359</b>	<b>1,850,420</b>	<b>1,137,870</b>	<b>341,367</b>	<b>398,927</b>	<b>80,775</b>
Cost of sales	<b>2,853,507</b>	1,275,013	877,809	295,266	339,715	65,704
Selling and general administrative expenses	<b>1,002,574</b>	589,122	285,410	58,064	54,822	15,156
<b>Operating profits</b>	<b>-46,722</b>	<b>-13,715</b>	<b>-25,349</b>	<b>-11,963</b>	<b>4,390</b>	<b>-85</b>
Non-operating revenues	<b>218,591</b>	114,203	73,108	21,895	6,853	2,532
Non-operating expenses	<b>58,683</b>	29,625	16,123	8,201	4,427	307
<b>Ordinary profits</b>	<b>113,186</b>	<b>70,863</b>	<b>31,636</b>	<b>1,731</b>	<b>6,816</b>	<b>2,140</b>
Special profits	<b>42,878</b>	4,884	15,279	4,652	16,456	1,607
Special losses	<b>93,233</b>	66,105	19,248	3,463	2,825	1,592
Net profits before tax	<b>62,831</b>	9,642	27,667	2,920	20,447	2,155
Corporation tax and Inhabitants' tax and Enterprise tax	<b>31,832</b>	6,627	16,423	2,256	4,214	2,312
Tax expenses adject	<b>568</b>	4	394	43	-293	420
<b>Net profits for the period</b>	<b>30,431</b>	<b>3,011</b>	<b>10,850</b>	<b>621</b>	<b>16,526</b>	<b>-577</b>
Interim dividend	<b>651</b>	—	77	—	238	336
Dividends	<b>5,575</b>	—	1,405	380	1,991	1,799
Depreciation expenses	<b>232,402</b>	133,103	65,598	15,724	12,832	5,145
Special depreciation expenses	<b>2,568</b>	1,444	536	487	101	—
<b>Value added</b>	<b>755,715</b>	<b>416,146</b>	<b>228,792</b>	<b>44,202</b>	<b>49,643</b>	<b>16,932</b>
Directors' remuneration	<b>219,883</b>	164,514	47,036	6,149	1,836	348
Bonus for directors	<b>4,528</b>	4,064	175	219	59	11
Salaries and wages	<b>423,417</b>	200,937	150,684	36,023	24,316	11,457
Bonus for employees	<b>32,211</b>	9,488	10,135	3,753	6,302	2,533
Welfare expenses	<b>61,298</b>	23,044	23,058	6,482	6,524	2,190
Interest	<b>31,576</b>	16,283	10,730	2,758	1,741	64
Rental or leasing expenses for fixed and liquid assets	<b>28,381</b>	11,022	12,071	1,971	3,138	179
taxes and public charges	<b>32,719</b>	16,792	10,982	1,568	3,078	299
Net operating income	<b>-78,298</b>	-29,998	-36,079	-14,721	2,649	-149
Number of directors (persons)	<b>49,512</b>	37,907	9,972	1,251	346	36
Number of employees (persons)	<b>191,924</b>	113,445	52,613	13,095	8,039	4,732

## 2. Assets, Liabilities and Net Assets and Profit

## Agriculture

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>20,544</b>	16,404	3,657	371	107	5
<b>Liquid assets</b>	<b>1,285,552</b>	<b>699,286</b>	<b>375,085</b>	<b>100,085</b>	<b>89,849</b>	<b>21,247</b>
Cash and deposits	<b>535,375</b>	337,132	152,188	25,730	15,773	4,552
Bills receivable	<b>9,238</b>	307	2,247	487	6,139	58
Accounts receivable	<b>229,773</b>	120,405	64,796	18,403	20,750	5,419
Securities	<b>3,863</b>	—	2,286	1,577	—	—
Stocks	<b>2,294</b>	—	2,286	8	—	—
Bonds and debentures	<b>773</b>	—	—	773	—	—
Other securities	<b>796</b>	—	—	796	—	—
Inventories	<b>411,434</b>	214,756	118,502	41,916	26,936	9,324
Finished goods and merchandise	<b>276,382</b>	139,627	84,818	33,645	15,586	2,706
Works in process	<b>88,227</b>	51,112	20,767	5,117	5,481	5,750
Raw materials and goods in storage	<b>46,825</b>	24,017	12,917	3,154	5,869	868
Other liquid assets	<b>95,869</b>	26,686	35,066	11,972	20,251	1,894
<b>Fixed assets</b>	<b>1,424,099</b>	<b>674,075</b>	<b>461,160</b>	<b>115,729</b>	<b>94,270</b>	<b>78,865</b>
Tangible fixed assets	<b>1,266,610</b>	628,872	404,520	97,759	72,035	63,424
Land	<b>354,380</b>	166,354	115,322	36,188	21,120	15,396
Construction in process	<b>17,961</b>	852	13,345	719	2,374	671
Other tangible fixed assets	<b>894,269</b>	461,666	275,853	60,852	48,541	47,357
Intangible fixed assets	<b>4,587</b>	543	2,379	657	480	528
Intangible fixed assets excluding software	<b>4,011</b>	543	2,379	479	392	218
Software	<b>576</b>	—	—	178	88	310
Investments and other assets	<b>152,902</b>	44,660	54,261	17,313	21,755	14,913
Investment securities	<b>36,956</b>	2,023	7,624	6,647	15,922	4,740
Stocks	<b>27,399</b>	1,035	2,512	3,416	15,696	4,740
Bonds and debentures	<b>1,213</b>	—	564	649	—	—
Other securities	<b>8,344</b>	988	4,548	2,582	226	—
Other investments and other assets	<b>115,946</b>	42,637	46,637	10,666	5,833	10,173
<b>Deferred assets</b>	<b>1,926</b>	<b>249</b>	<b>928</b>	<b>116</b>	<b>103</b>	<b>530</b>
<b>Total assets</b>	<b>2,711,577</b>	<b>1,373,610</b>	<b>837,173</b>	<b>215,930</b>	<b>184,222</b>	<b>100,642</b>
<b>Liabilities</b>	<b>2,239,800</b>	<b>1,256,326</b>	<b>625,541</b>	<b>173,450</b>	<b>152,680</b>	<b>31,803</b>
<b>Liquid liabilities</b>	<b>875,882</b>	<b>476,291</b>	<b>216,502</b>	<b>86,436</b>	<b>70,755</b>	<b>25,898</b>
Bills payable	<b>24,622</b>	6,170	12,732	2,180	1,712	1,828
Accounts payable	<b>301,761</b>	176,935	53,610	45,826	22,374	3,016
Short-term borrowings	<b>359,843</b>	187,762	99,620	29,417	30,333	12,711
Short-term bank borrowings	<b>157,413</b>	42,392	62,643	24,957	15,821	11,600
Short-term bank borrowings	<b>202,430</b>	145,370	36,977	4,460	14,512	1,111
Short-term allowance	<b>2,354</b>	—	77	131	903	1,243
Other liquid liabilities	<b>187,302</b>	105,424	50,463	8,882	15,433	7,100
<b>Fixed liabilities</b>	<b>1,363,918</b>	<b>780,035</b>	<b>409,039</b>	<b>87,014</b>	<b>81,925</b>	<b>5,905</b>
Bonds	<b>21,364</b>	—	19,784	386	1,089	105
Long-term borrowings	<b>1,087,224</b>	553,127	373,274	79,394	76,238	5,191
Long-term bank borrowings	<b>855,536</b>	490,626	271,181	63,371	29,018	1,340
Long-term other borrowings	<b>231,688</b>	62,501	102,093	16,023	47,220	3,851
Long-term allowance	<b>8,824</b>	3,869	1,564	85	3,042	264
Other fixed liabilities	<b>246,506</b>	223,039	14,417	7,149	1,556	345
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## and Forestry

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>471,777</b>	<b>117,284</b>	<b>211,632</b>	<b>42,480</b>	<b>31,542</b>	<b>68,839</b>
Shareholders' equity	<b>485,241</b>	117,284	225,732	42,410	31,553	68,262
Capital stock	<b>174,954</b>	48,329	55,518	25,800	21,442	23,865
Capital surplus	<b>34,627</b>	—	21,568	1,778	4,780	6,501
Capital reserve	<b>13,847</b>	—	77	3,486	4,200	6,084
Others capital surplus	<b>20,780</b>	—	21,491	-1,708	580	417
Earned surplus	<b>281,260</b>	68,955	150,478	15,072	6,009	40,746
Legal retained earnings	<b>9,018</b>	1,167	3,297	2,203	911	1,440
Other earned surplus	<b>272,242</b>	67,788	147,181	12,869	5,098	39,306
Reserve	<b>159,383</b>	18,297	42,877	29,425	26,458	42,326
Retained earnings brought forward	<b>112,859</b>	49,491	104,304	-16,556	-21,360	-3,020
Treasury stock	<b>-5,600</b>	—	-1,832	-240	-678	-2,850
Others net assets	<b>-13,538</b>	—	-14,100	70	-11	503
Subscription rights to shares	<b>74</b>	—	—	—	—	74
<b>Liabilities and net assets</b>	<b>2,711,577</b>	<b>1,373,610</b>	<b>837,173</b>	<b>215,930</b>	<b>184,222</b>	<b>100,642</b>
Bills receivable discounted outstanding	<b>3,075</b>	—	2,738	255	82	—
Accounts receivable from subsidiaries and associates - trade	<b>10,423</b>	—	5,550	1,940	2,740	193
Accounts payable from subsidiaries and associates - trade	<b>5,874</b>	—	1,498	1,384	2,946	46
<b>Sales</b>	<b>2,781,066</b>	<b>1,517,137</b>	<b>742,263</b>	<b>258,487</b>	<b>182,404</b>	<b>80,775</b>
Cost of sales	<b>2,049,440</b>	1,038,424	576,071	221,518	147,723	65,704
Selling and general administrative expenses	<b>768,716</b>	464,262	206,451	48,872	33,975	15,156
<b>Operating profits</b>	<b>-37,090</b>	<b>14,451</b>	<b>-40,259</b>	<b>-11,903</b>	<b>706</b>	<b>-85</b>
Non-operating revenues	<b>177,720</b>	90,443	61,434	18,179	5,132	2,532
Non-operating expenses	<b>42,443</b>	23,028	10,177	5,294	3,637	307
<b>Ordinary profits</b>	<b>98,187</b>	<b>81,866</b>	<b>10,998</b>	<b>982</b>	<b>2,201</b>	<b>2,140</b>
Special profits	<b>34,935</b>	3,059	11,027	2,914	16,328	1,607
Special losses	<b>85,646</b>	65,665	13,897	1,971	2,521	1,592
Net profits before tax	<b>47,476</b>	19,260	8,128	1,925	16,008	2,155
Corporation tax and Inhabitants' tax and Enterprise tax	<b>18,394</b>	5,381	6,813	1,507	2,381	2,312
Tax expenses adject	<b>642</b>	4	—	46	172	420
<b>Net profits for the period</b>	<b>28,440</b>	<b>13,875</b>	<b>1,315</b>	<b>372</b>	<b>13,455</b>	<b>-577</b>
Interim dividend	<b>413</b>	—	77	—	—	336
Dividends	<b>3,309</b>	—	77	301	1,132	1,799
Depreciation expenses	<b>175,173</b>	112,431	40,523	8,108	8,966	5,145
Special depreciation expenses	<b>2,445</b>	1,444	470	487	44	—
<b>Value added</b>	<b>537,726</b>	<b>345,197</b>	<b>120,844</b>	<b>25,970</b>	<b>28,783</b>	<b>16,932</b>
Directors' remuneration	<b>165,418</b>	124,588	34,001	5,179	1,302	348
Bonus for directors	<b>4,278</b>	4,064	77	93	33	11
Salaries and wages	<b>300,330</b>	156,918	90,383	23,775	17,797	11,457
Bonus for employees	<b>19,487</b>	8,403	4,350	1,677	2,524	2,533
Welfare expenses	<b>36,046</b>	12,891	13,359	4,011	3,595	2,190
Interest	<b>20,181</b>	10,200	7,210	1,639	1,068	64
Rental or leasing expenses for fixed and liquid assets	<b>24,346</b>	10,108	10,383	1,832	1,844	179
taxes and public charges	<b>24,911</b>	13,774	8,550	1,306	982	299
Net operating income	<b>-57,271</b>	4,251	-47,469	-13,542	-362	-149
Number of directors (persons)	<b>38,974</b>	30,284	7,375	989	290	36
Number of employees (persons)	<b>155,290</b>	95,900	38,004	10,257	6,397	4,732

## 2. Assets, Liabilities and Net Assets and Profit

## Fisheries

By capital	<b>Total</b>	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>4,053</b>	3,025	931	79	18	—
<b>Liquid assets</b>	<b>576,992</b>	<b>223,869</b>	<b>216,359</b>	<b>48,026</b>	<b>88,738</b>	—
Cash and deposits	<b>166,517</b>	54,490	75,457	31,297	5,273	—
Bills receivable	<b>850</b>	—	744	85	21	—
Accounts receivable	<b>65,655</b>	17,444	16,459	4,121	27,631	—
Securities	<b>667</b>	—	509	158	—	—
Stocks	<b>582</b>	—	509	73	—	—
Bonds and debentures	<b>85</b>	—	—	85	—	—
Other securities	—	—	—	—	—	—
Inventories	<b>217,181</b>	124,734	45,917	5,198	41,332	—
Finished goods and merchandise	<b>170,905</b>	113,234	29,561	2,060	26,050	—
Works in process	<b>37,721</b>	9,551	13,218	1,330	13,622	—
Raw materials and goods in storage	<b>8,555</b>	1,949	3,138	1,808	1,660	—
Other liquid assets	<b>126,122</b>	27,201	77,273	7,167	14,481	—
<b>Fixed assets</b>	<b>373,639</b>	<b>133,864</b>	<b>151,122</b>	<b>57,543</b>	<b>31,110</b>	—
Tangible fixed assets	<b>300,190</b>	110,634	125,603	48,790	15,163	—
Land	<b>56,938</b>	15,780	26,568	12,109	2,481	—
Construction in process	<b>3,274</b>	48	1,667	866	693	—
Other tangible fixed assets	<b>239,978</b>	94,806	97,368	35,815	11,989	—
Intangible fixed assets	<b>9,073</b>	1,531	4,650	2,525	367	—
Intangible fixed assets excluding software	<b>8,765</b>	1,531	4,628	2,525	81	—
Software	<b>308</b>	—	22	—	286	—
Investments and other assets	<b>64,376</b>	21,699	20,869	6,228	15,580	—
Investment securities	<b>20,575</b>	2,474	6,871	2,142	9,088	—
Stocks	<b>14,904</b>	943	3,277	1,640	9,044	—
Bonds and debentures	—	—	—	—	—	—
Other securities	<b>5,671</b>	1,531	3,594	502	44	—
Other investments and other assets	<b>43,801</b>	19,225	13,998	4,086	6,492	—
<b>Deferred assets</b>	<b>5,604</b>	<b>238</b>	<b>66</b>	<b>4,889</b>	<b>411</b>	—
<b>Total assets</b>	<b>956,235</b>	<b>357,971</b>	<b>367,547</b>	<b>110,458</b>	<b>120,259</b>	—
<b>Liabilities</b>	<b>879,541</b>	<b>417,098</b>	<b>261,488</b>	<b>101,628</b>	<b>99,327</b>	—
<b>Liquid liabilities</b>	<b>529,296</b>	<b>233,232</b>	<b>166,493</b>	<b>54,968</b>	<b>74,603</b>	—
Bills payable	<b>24,393</b>	4,667	15,869	2,411	1,446	—
Accounts payable	<b>124,048</b>	70,057	37,254	7,745	8,992	—
Short-term borrowings	<b>249,328</b>	102,142	76,311	31,954	38,921	—
Short-term bank borrowings	<b>175,425</b>	65,044	61,557	28,917	19,907	—
Short-term bank borrowings	<b>73,903</b>	37,098	14,754	3,037	19,014	—
Short-term allowance	<b>2,204</b>	—	1,334	221	649	—
Other liquid liabilities	<b>129,323</b>	56,366	35,725	12,637	24,595	—
<b>Fixed liabilities</b>	<b>350,245</b>	<b>183,866</b>	<b>94,995</b>	<b>46,660</b>	<b>24,724</b>	—
Bonds	<b>75</b>	—	—	—	75	—
Long-term borrowings	<b>332,691</b>	180,969	89,860	45,292	16,570	—
Long-term bank borrowings	<b>268,167</b>	134,519	76,581	45,055	12,012	—
Long-term other borrowings	<b>64,524</b>	46,450	13,279	237	4,558	—
Long-term allowance	<b>9,995</b>	—	3,194	325	6,476	—
Other fixed liabilities	<b>7,484</b>	2,897	1,941	1,043	1,603	—
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

(Unit: millions of yen)						
By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>76,694</b>	<b>-59,127</b>	<b>106,059</b>	<b>8,830</b>	<b>20,932</b>	—
Shareholders' equity	<b>76,212</b>	-59,127	105,998	8,362	20,979	—
Capital stock	<b>40,735</b>	12,342	13,929	5,094	9,370	—
Capital surplus	<b>3,184</b>	18	454	1,141	1,571	—
Capital reserve	<b>2,249</b>	18	97	999	1,135	—
Others capital surplus	<b>935</b>	—	357	142	436	—
Earned surplus	<b>33,156</b>	-71,487	91,633	2,219	10,791	—
Legal retained earnings	<b>7,191</b>	1,219	2,896	2,136	940	—
Other earned surplus	<b>25,965</b>	-72,706	88,737	83	9,851	—
Reserve	<b>60,516</b>	3,630	48,277	4,535	4,074	—
Retained earnings brought forward	<b>-34,551</b>	-76,336	40,460	-4,452	5,777	—
Treasury stock	<b>-863</b>	—	-18	-92	-753	—
Others net assets	<b>482</b>	—	61	468	-47	—
Subscription rights to shares	—	—	—	—	—	—
<b>Liabilities and net assets</b>	<b>956,235</b>	<b>357,971</b>	<b>367,547</b>	<b>110,458</b>	<b>120,259</b>	—
Bills receivable discounted outstanding	<b>229</b>	—	68	161	—	—
Accounts receivable from subsidiaries and associates - trade	<b>6,904</b>	—	2,125	—	4,779	—
Accounts payable from subsidiaries and associates - trade	<b>28,545</b>	24,965	291	1,495	1,794	—
<b>Sales</b>	<b>1,028,293</b>	<b>333,283</b>	<b>395,607</b>	<b>82,880</b>	<b>216,523</b>	—
Cost of sales	<b>804,067</b>	236,589	301,738	73,748	191,992	—
Selling and general administrative expenses	<b>233,858</b>	124,860	78,959	9,192	20,847	—
<b>Operating profits</b>	<b>-9,632</b>	<b>-28,166</b>	<b>14,910</b>	<b>-60</b>	<b>3,684</b>	—
Non-operating revenues	<b>40,871</b>	23,760	11,674	3,716	1,721	—
Non-operating expenses	<b>16,240</b>	6,597	5,946	2,907	790	—
<b>Ordinary profits</b>	<b>14,999</b>	<b>-11,003</b>	<b>20,638</b>	<b>749</b>	<b>4,615</b>	—
Special profits	<b>7,943</b>	1,825	4,252	1,738	128	—
Special losses	<b>7,587</b>	440	5,351	1,492	304	—
Net profits before tax	<b>15,355</b>	-9,618	19,539	995	4,439	—
Corporation tax and Inhabitants' tax and Enterprise tax	<b>13,438</b>	1,246	9,610	749	1,833	—
Tax expenses adject	<b>-74</b>	—	394	-3	-465	—
<b>Net profits for the period</b>	<b>1,991</b>	<b>-10,864</b>	<b>9,535</b>	<b>249</b>	<b>3,071</b>	—
Interim dividend	<b>238</b>	—	—	—	238	—
Dividends	<b>2,266</b>	—	1,328	79	859	—
Depreciation expenses	<b>57,229</b>	20,672	25,075	7,616	3,866	—
Special depreciation expenses	<b>123</b>	—	66	—	57	—
<b>Value added</b>	<b>217,989</b>	<b>70,949</b>	<b>107,948</b>	<b>18,232</b>	<b>20,860</b>	—
Directors' remuneration	<b>54,465</b>	39,926	13,035	970	534	—
Bonus for directors	<b>250</b>	—	98	126	26	—
Salaries and wages	<b>123,087</b>	44,019	60,301	12,248	6,519	—
Bonus for employees	<b>12,724</b>	1,085	5,785	2,076	3,778	—
Welfare expenses	<b>25,252</b>	10,153	9,699	2,471	2,929	—
Interest	<b>11,395</b>	6,083	3,520	1,119	673	—
Rental or leasing expenses for fixed and liquid assets	<b>4,035</b>	914	1,688	139	1,294	—
taxes and public charges	<b>7,808</b>	3,018	2,432	262	2,096	—
Net operating income	<b>-21,027</b>	-34,249	11,390	-1,179	3,011	—
Number of directors (persons)	<b>10,538</b>	7,623	2,597	262	56	—
Number of employees (persons)	<b>36,634</b>	17,545	14,609	2,838	1,642	—

## 2. Assets, Liabilities and Net Assets and Profit

## Mining and Quarrying

By capital	<b>Total</b>	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>4,030</b>	1,576	2,162	179	46	67
<b>Liquid assets</b>	<b>2,996,875</b>	<b>70,997</b>	<b>401,864</b>	<b>131,100</b>	<b>80,275</b>	<b>2,312,639</b>
Cash and deposits	<b>1,055,673</b>	27,218	147,122	40,615	17,464	823,254
Bills receivable	<b>60,327</b>	3,131	37,265	12,518	4,224	3,189
Accounts receivable	<b>433,588</b>	19,866	94,538	37,059	21,041	261,084
Securities	<b>380,895</b>	248	4,189	1,623	1,093	373,742
Stocks	<b>25,770</b>	—	1,521	591	64	23,594
Bonds and debentures	<b>2,284</b>	248	—	—	—	2,036
Other securities	<b>352,841</b>	—	2,668	1,032	1,029	348,112
Inventories	<b>156,455</b>	15,740	63,581	15,609	6,002	55,523
Finished goods and merchandise	<b>82,672</b>	2,921	47,841	9,833	3,387	18,690
Works in process	<b>23,875</b>	3,819	3,934	1,080	733	14,309
Raw materials and goods in storage	<b>49,908</b>	9,000	11,806	4,696	1,882	22,524
Other liquid assets	<b>909,937</b>	4,794	55,169	23,676	30,451	795,847
<b>Fixed assets</b>	<b>6,312,066</b>	<b>103,819</b>	<b>555,169</b>	<b>156,756</b>	<b>126,401</b>	<b>5,369,921</b>
Tangible fixed assets	<b>1,469,347</b>	89,821	458,888	128,242	55,895	736,501
Land	<b>526,266</b>	50,030	306,223	78,927	26,408	64,678
Construction in process	<b>187,753</b>	6	2,653	5,370	1,783	177,941
Other tangible fixed assets	<b>755,328</b>	39,785	150,012	43,945	27,704	493,882
Intangible fixed assets	<b>391,027</b>	4,089	5,390	2,893	5,273	373,382
Intangible fixed assets excluding software	<b>385,802</b>	3,681	4,688	2,792	5,115	369,526
Software	<b>5,225</b>	408	702	101	158	3,856
Investments and other assets	<b>4,451,692</b>	9,909	90,891	25,621	65,233	4,260,038
Investment securities	<b>3,002,566</b>	2,635	31,242	10,245	47,974	2,910,470
Stocks	<b>2,482,384</b>	811	18,251	6,689	45,350	2,411,283
Bonds and debentures	<b>323,573</b>	1,408	212	895	2,122	318,936
Other securities	<b>196,609</b>	416	12,779	2,661	502	180,251
Other investments and other assets	<b>1,449,126</b>	7,274	59,649	15,376	17,259	1,349,568
<b>Deferred assets</b>	<b>18,413</b>	<b>442</b>	<b>11,291</b>	<b>1,480</b>	<b>497</b>	<b>4,703</b>
<b>Total assets</b>	<b>9,327,354</b>	<b>175,258</b>	<b>968,324</b>	<b>289,336</b>	<b>207,173</b>	<b>7,687,263</b>
<b>Liabilities</b>	<b>3,816,530</b>	<b>161,061</b>	<b>675,270</b>	<b>213,674</b>	<b>81,163</b>	<b>2,685,362</b>
<b>Liquid liabilities</b>	<b>2,090,124</b>	<b>65,596</b>	<b>276,357</b>	<b>101,429</b>	<b>60,313</b>	<b>1,586,429</b>
Bills payable	<b>68,656</b>	16,100	39,812	7,584	4,244	916
Accounts payable	<b>158,342</b>	6,511	41,406	15,859	15,483	79,083
Short-term borrowings	<b>329,841</b>	27,061	85,235	56,582	31,195	129,768
Short-term bank borrowings	<b>202,007</b>	13,426	59,479	41,689	17,258	70,155
Short-term bank borrowings	<b>127,834</b>	13,635	25,756	14,893	13,937	59,613
Short-term allowance	<b>8,000</b>	—	1,082	3,610	797	2,511
Other liquid liabilities	<b>1,525,285</b>	15,924	108,822	17,794	8,594	1,374,151
<b>Fixed liabilities</b>	<b>1,726,406</b>	<b>95,465</b>	<b>398,913</b>	<b>112,245</b>	<b>20,850</b>	<b>1,098,933</b>
Bonds	<b>12,479</b>	—	2,118	2,506	554	7,301
Long-term borrowings	<b>1,272,960</b>	93,116	280,141	86,225	14,234	799,244
Long-term bank borrowings	<b>1,070,374</b>	78,442	194,903	75,055	7,754	714,220
Long-term other borrowings	<b>202,586</b>	14,674	85,238	11,170	6,480	85,024
Long-term allowance	<b>75,163</b>	—	27,007	3,335	4,320	40,501
Other fixed liabilities	<b>365,804</b>	2,349	89,647	20,179	1,742	251,887
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## of Stone and Gravel

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>5,510,824</b>	<b>14,197</b>	<b>293,054</b>	<b>75,662</b>	<b>126,010</b>	<b>5,001,901</b>
Shareholders' equity	<b>5,302,390</b>	21,485	285,932	74,630	125,704	4,794,639
Capital stock	<b>1,219,964</b>	6,467	34,908	11,915	10,852	1,155,822
Capital surplus	<b>1,637,431</b>	—	5,585	2,089	63,036	1,566,721
Capital reserve	<b>1,547,501</b>	—	5,394	1,880	24,474	1,515,753
Others capital surplus	<b>89,930</b>	—	191	209	38,562	50,968
Earned surplus	<b>2,459,676</b>	15,018	246,151	61,599	51,860	2,085,048
Legal retained earnings	<b>49,862</b>	701	6,446	1,551	1,355	39,809
Other earned surplus	<b>2,409,814</b>	14,317	239,705	60,048	50,505	2,045,239
Reserve	<b>1,091,682</b>	17,521	181,863	52,542	34,539	805,217
Retained earnings brought forward	<b>1,318,132</b>	-3,204	57,842	7,506	15,966	1,240,022
Treasury stock	<b>-14,681</b>	—	-712	-973	-44	-12,952
Others net assets	<b>208,389</b>	-7,288	7,122	1,032	306	207,217
Subscription rights to shares	<b>45</b>	—	—	—	—	45
<b>Liabilities and net assets</b>	<b>9,327,354</b>	<b>175,258</b>	<b>968,324</b>	<b>289,336</b>	<b>207,173</b>	<b>7,687,263</b>
Bills receivable discounted outstanding	<b>21,265</b>	1,930	15,011	2,059	2,265	—
Accounts receivable from subsidiaries and associates - trade	<b>55,514</b>	898	11,084	4,010	917	38,605
Accounts payable from subsidiaries and associates - trade	<b>49,127</b>	—	5,693	2,977	1,549	38,908
<b>Sales</b>	<b>3,514,507</b>	<b>152,560</b>	<b>642,222</b>	<b>200,552</b>	<b>215,680</b>	<b>2,303,493</b>
Cost of sales	<b>1,988,528</b>	107,406	485,374	162,037	198,359	1,035,352
Selling and general administrative expenses	<b>438,896</b>	48,778	155,432	27,638	14,000	193,048
<b>Operating profits</b>	<b>1,087,083</b>	<b>-3,624</b>	<b>1,416</b>	<b>10,877</b>	<b>3,321</b>	<b>1,075,093</b>
Non-operating revenues	<b>223,255</b>	2,057	15,225	3,562	10,144	192,267
Non-operating expenses	<b>133,204</b>	3,037	9,756	6,295	1,848	112,268
<b>Ordinary profits</b>	<b>1,177,134</b>	<b>-4,604</b>	<b>6,885</b>	<b>8,144</b>	<b>11,617</b>	<b>1,155,092</b>
Special profits	<b>33,766</b>	2,841	11,576	9,684	618	9,047
Special losses	<b>122,610</b>	1,416	22,229	6,098	20,525	72,342
Net profits before tax	<b>1,088,290</b>	-3,179	-3,768	11,730	-8,290	1,091,797
Corporation tax and Inhabitants' tax and Enterprise tax	<b>687,884</b>	196	4,267	4,517	1,464	677,440
Tax expenses adject	<b>-12,723</b>	4	753	-376	178	-13,282
<b>Net profits for the period</b>	<b>413,129</b>	<b>-3,379</b>	<b>-8,788</b>	<b>7,589</b>	<b>-9,932</b>	<b>427,639</b>
Interim dividend	<b>24,093</b>	—	2,542	—	—	21,551
Dividends	<b>169,762</b>	—	404	907	4,403	164,048
Depreciation expenses	<b>168,156</b>	4,733	36,412	8,938	4,538	113,535
Special depreciation expenses	<b>3,587</b>	318	2,215	370	8	676
<b>Value added</b>	<b>1,378,458</b>	<b>30,596</b>	<b>133,131</b>	<b>37,178</b>	<b>16,832</b>	<b>1,160,721</b>
Directors' remuneration	<b>46,372</b>	9,807	27,595	3,819	1,264	3,887
Bonus for directors	<b>1,744</b>	—	725	280	50	689
Salaries and wages	<b>139,435</b>	16,935	69,456	14,308	6,911	31,825
Bonus for employees	<b>24,421</b>	195	8,986	1,945	2,000	11,295
Welfare expenses	<b>31,244</b>	3,117	12,040	2,882	1,922	11,283
Interest	<b>18,150</b>	2,079	5,370	2,870	522	7,309
Rental or leasing expenses for fixed and liquid assets	<b>23,234</b>	2,595	8,457	1,730	567	9,885
taxes and public charges	<b>24,925</b>	1,571	4,456	1,337	797	16,764
Net operating income	<b>1,068,933</b>	-5,703	-3,954	8,007	2,799	1,067,784
Number of directors (persons)	<b>9,562</b>	2,251	6,257	644	130	280
Number of employees (persons)	<b>42,159</b>	7,542	23,801	3,759	1,745	5,312

## 2. Assets, Liabilities and Net Assets and Profit

## Construction

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>461,334</b>	290,934	161,611	7,080	1,468	241
<b>Liquid assets</b>	<b>58,780,200</b>	<b>6,650,983</b>	<b>19,990,957</b>	<b>9,289,896</b>	<b>6,808,570</b>	<b>16,039,794</b>
Cash and deposits	<b>17,884,801</b>	2,600,148	7,462,565	2,836,762	1,666,516	3,318,810
Bills receivable	<b>2,060,783</b>	208,751	711,136	457,134	299,463	384,299
Accounts receivable	<b>18,936,625</b>	2,323,611	4,862,828	2,201,234	2,417,110	7,131,842
Securities	<b>1,138,535</b>	37,034	324,374	151,718	108,108	517,301
Stocks	<b>308,756</b>	20,117	181,473	58,695	40,146	8,325
Bonds and debentures	<b>170,668</b>	43	7,242	12,642	46,657	104,084
Other securities	<b>659,111</b>	16,874	135,659	80,381	21,305	404,892
Inventories	<b>11,140,799</b>	889,644	3,983,892	2,586,309	1,168,875	2,512,079
Finished goods and merchandise	<b>2,461,934</b>	106,844	668,143	439,619	148,986	1,098,342
Works in process	<b>7,699,253</b>	532,786	2,824,492	2,044,909	964,076	1,332,990
Raw materials and goods in storage	<b>979,612</b>	250,014	491,257	101,781	55,813	80,747
Other liquid assets	<b>7,618,657</b>	591,795	2,646,162	1,056,739	1,148,498	2,175,463
<b>Fixed assets</b>	<b>32,168,937</b>	<b>2,703,664</b>	<b>11,920,402</b>	<b>4,535,387</b>	<b>2,892,844</b>	<b>10,116,640</b>
Tangible fixed assets	<b>20,800,200</b>	2,056,022	9,228,900	3,396,483	1,841,884	4,276,911
Land	<b>11,869,126</b>	691,044	5,565,108	2,025,915	1,002,826	2,584,233
Construction in process	<b>497,450</b>	98,043	127,895	120,249	83,057	68,206
Other tangible fixed assets	<b>8,433,624</b>	1,266,935	3,535,897	1,250,319	756,001	1,624,472
Intangible fixed assets	<b>429,595</b>	26,276	130,366	66,995	63,212	142,746
Intangible fixed assets excluding software	<b>250,198</b>	22,112	99,471	49,889	30,109	48,617
Software	<b>179,397</b>	4,164	30,895	17,106	33,103	94,129
Investments and other assets	<b>10,939,142</b>	621,366	2,561,136	1,071,909	987,748	5,696,983
Investment securities	<b>5,705,141</b>	84,616	589,614	350,278	483,430	4,197,203
Stocks	<b>4,610,404</b>	59,084	278,903	170,941	337,745	3,763,731
Bonds and debentures	<b>388,459</b>	—	39,191	13,270	87,884	248,114
Other securities	<b>706,278</b>	25,532	271,520	166,067	57,801	185,358
Other investments and other assets	<b>5,234,001</b>	536,750	1,971,522	721,631	504,318	1,499,780
<b>Deferred assets</b>	<b>127,139</b>	<b>14,390</b>	<b>42,172</b>	<b>19,688</b>	<b>18,701</b>	<b>32,188</b>
<b>Total assets</b>	<b>91,076,276</b>	<b>9,369,037</b>	<b>31,953,531</b>	<b>13,844,971</b>	<b>9,720,115</b>	<b>26,188,622</b>
<b>Liabilities</b>	<b>61,086,951</b>	<b>9,160,658</b>	<b>20,933,609</b>	<b>9,212,048</b>	<b>5,638,573</b>	<b>16,142,063</b>
<b>Liquid liabilities</b>	<b>40,619,155</b>	<b>5,212,179</b>	<b>12,342,225</b>	<b>6,289,598</b>	<b>4,448,520</b>	<b>12,326,633</b>
Bills payable	<b>4,048,528</b>	93,220	1,292,060	924,657	690,938	1,047,653
Accounts payable	<b>13,758,192</b>	1,442,473	3,266,845	1,797,762	1,627,313	5,623,799
Short-term borrowings	<b>8,830,276</b>	1,767,139	3,600,775	1,262,953	678,687	1,520,722
Short-term bank borrowings	<b>6,163,690</b>	473,311	2,581,826	1,134,697	615,395	1,358,461
Short-term bank borrowings	<b>2,666,586</b>	1,293,828	1,018,949	128,256	63,292	162,261
Short-term allowance	<b>739,104</b>	21,653	35,139	60,652	126,814	494,846
Other liquid liabilities	<b>13,243,055</b>	1,887,694	4,147,406	2,243,574	1,324,768	3,639,613
<b>Fixed liabilities</b>	<b>20,467,796</b>	<b>3,948,479</b>	<b>8,591,384</b>	<b>2,922,450</b>	<b>1,190,053</b>	<b>3,815,430</b>
Bonds	<b>903,258</b>	44,385	84,565	90,803	50,105	633,400
Long-term borrowings	<b>15,665,038</b>	3,618,638	7,948,664	2,231,466	633,868	1,232,402
Long-term bank borrowings	<b>12,828,495</b>	2,451,330	6,698,242	1,992,025	548,520	1,138,378
Long-term other borrowings	<b>2,836,543</b>	1,167,308	1,250,422	239,441	85,348	94,024
Long-term allowance	<b>2,257,288</b>	18,052	224,497	343,162	382,808	1,288,769
Other fixed liabilities	<b>1,642,212</b>	267,404	333,658	257,019	123,272	660,859
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

(Unit: millions of yen)						
By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>29,989,325</b>	<b>208,379</b>	<b>11,019,922</b>	<b>4,632,923</b>	<b>4,081,542</b>	<b>10,046,559</b>
Shareholders' equity	<b>29,109,655</b>	205,716	10,958,971	4,605,006	4,041,098	9,298,864
Capital stock	<b>6,363,087</b>	1,078,776	2,473,125	464,333	312,062	2,034,791
Capital surplus	<b>2,443,091</b>	-14,999	82,585	233,985	293,572	1,847,948
Capital reserve	<b>2,004,283</b>	861	37,445	153,601	203,953	1,608,423
Others capital surplus	<b>438,808</b>	-15,860	45,140	80,384	89,619	239,525
Earned surplus	<b>20,719,917</b>	-842,944	8,477,793	3,932,346	3,471,143	5,681,579
Legal retained earnings	<b>829,540</b>	46,110	360,533	107,931	90,974	223,992
Other earned surplus	<b>19,890,377</b>	-889,054	8,117,260	3,824,415	3,380,169	5,457,587
Reserve	<b>15,763,560</b>	531,960	5,619,037	2,862,548	2,368,988	4,381,027
Retained earnings brought forward	<b>4,126,817</b>	-1,421,014	2,498,223	961,867	1,011,181	1,076,560
Treasury stock	<b>-416,440</b>	-15,117	-74,532	-25,658	-35,679	-265,454
Others net assets	<b>878,102</b>	2,663	60,951	27,917	40,413	746,158
Subscription rights to shares	<b>1,568</b>	—	—	—	31	1,537
<b>Liabilities and net assets</b>	<b>91,076,276</b>	<b>9,369,037</b>	<b>31,953,531</b>	<b>13,844,971</b>	<b>9,720,115</b>	<b>26,188,622</b>
Bills receivable discounted outstanding	<b>556,985</b>	90,049	319,893	99,151	34,837	13,055
Accounts receivable from subsidiaries and associates - trade	<b>1,508,498</b>	87,980	247,909	226,975	383,711	561,923
Accounts payable from subsidiaries and associates - trade	<b>1,071,924</b>	377	107,947	57,015	258,340	648,245
<b>Sales</b>	<b>114,991,717</b>	<b>19,821,136</b>	<b>40,989,007</b>	<b>15,762,511</b>	<b>12,616,311</b>	<b>25,802,752</b>
Cost of sales	<b>95,032,278</b>	14,001,866	32,936,197	13,890,686	11,078,432	23,125,097
Selling and general administrative expenses	<b>17,714,675</b>	5,551,708	7,614,854	1,373,149	1,134,859	2,040,105
<b>Operating profits</b>	<b>2,244,764</b>	<b>267,562</b>	<b>437,956</b>	<b>498,676</b>	<b>403,020</b>	<b>637,550</b>
Non-operating revenues	<b>1,251,193</b>	260,271	500,042	120,951	76,433	293,496
Non-operating expenses	<b>720,758</b>	112,909	318,683	128,499	53,315	107,352
<b>Ordinary profits</b>	<b>2,775,199</b>	<b>414,924</b>	<b>619,315</b>	<b>491,128</b>	<b>426,138</b>	<b>823,694</b>
Special profits	<b>506,274</b>	94,744	204,683	104,758	22,198	79,891
Special losses	<b>920,260</b>	113,905	305,849	234,120	73,779	192,607
Net profits before tax	<b>2,361,213</b>	395,763	518,149	361,766	374,557	710,978
Corporation tax and Inhabitants' tax and Enterprise tax	<b>921,171</b>	104,026	261,972	130,058	166,988	258,127
Tax expenses adject	<b>68,631</b>	1,232	23,725	-13,917	-665	58,256
<b>Net profits for the period</b>	<b>1,371,411</b>	<b>290,505</b>	<b>232,452</b>	<b>245,625</b>	<b>208,234</b>	<b>394,595</b>
Interim dividend	<b>80,595</b>	—	2,087	1,226	10,347	66,935
Dividends	<b>273,055</b>	1,498	28,763	17,102	69,604	156,088
Depreciation expenses	<b>1,325,241</b>	287,282	557,277	149,527	111,028	220,127
Special depreciation expenses	<b>35,589</b>	—	28,422	4,761	2,393	13
<b>Value added</b>	<b>22,814,475</b>	<b>5,314,605</b>	<b>8,413,958</b>	<b>2,563,345</b>	<b>2,293,214</b>	<b>4,229,353</b>
Directors' remuneration	<b>4,086,698</b>	1,833,522	1,943,794	189,884	76,152	43,346
Bonus for directors	<b>36,711</b>	1,722	18,876	5,415	6,314	4,384
Salaries and wages	<b>11,065,268</b>	2,404,321	4,378,312	1,195,868	1,101,356	1,985,411
Bonus for employees	<b>1,394,442</b>	104,844	423,116	144,403	249,787	472,292
Welfare expenses	<b>1,871,433</b>	266,017	535,619	206,601	253,191	610,005
Interest	<b>439,059</b>	76,252	212,868	69,188	31,620	49,131
Rental or leasing expenses for fixed and liquid assets	<b>1,420,319</b>	262,769	423,081	271,046	150,545	312,878
taxes and public charges	<b>694,840</b>	173,848	253,204	51,452	52,849	163,487
Net operating income	<b>1,805,705</b>	191,310	225,088	429,488	371,400	588,419
Number of directors (persons)	<b>962,355</b>	524,957	400,025	26,494	8,237	2,642
Number of employees (persons)	<b>3,194,219</b>	849,981	1,387,043	353,065	257,836	346,294

## 2. Assets, Liabilities and Net Assets and Profit

## Production, Transmission and

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
Number of corporations (companies)	340	87	95	22	89	47
<b>Liquid assets</b>	<b>6,408,890</b>	<b>6,232</b>	<b>40,676</b>	<b>27,129</b>	<b>127,277</b>	<b>6,207,576</b>
Cash and deposits	2,809,465	4,518	14,935	6,339	45,691	2,737,982
Bills receivable	8	6	—	—	2	—
Accounts receivable	1,360,641	789	7,787	5,802	38,728	1,307,535
Securities	564,418	—	—	—	1,143	563,275
Stocks	—	—	—	—	—	—
Bonds and debentures	—	—	—	—	—	—
Other securities	564,418	—	—	—	1,143	563,275
Inventories	810,762	2	716	248	8,362	801,434
Finished goods and merchandise	3,862	—	99	—	1,102	2,661
Works in process	2	—	—	—	2	—
Raw materials and goods in storage	806,898	2	617	248	7,258	798,773
Other liquid assets	863,596	917	17,238	14,740	33,351	797,350
<b>Fixed assets</b>	<b>40,918,886</b>	<b>16,100</b>	<b>108,280</b>	<b>30,258</b>	<b>312,391</b>	<b>40,451,857</b>
Tangible fixed assets	31,429,762	9,175	103,595	23,049	245,691	31,048,252
Land	2,502,183	2	353	484	1,569	2,499,775
Construction in process	4,067,686	682	847	1,524	4,240	4,060,393
Other tangible fixed assets	24,859,893	8,491	102,395	21,041	239,882	24,488,084
Intangible fixed assets	963,554	3,510	1,072	22	2,825	956,125
Intangible fixed assets excluding software	944,583	3,508	1,068	22	1,712	938,273
Software	18,971	2	4	—	1,113	17,852
Investments and other assets	8,525,570	3,415	3,613	7,187	63,875	8,447,480
Investment securities	2,470,359	13	36	163	16,136	2,454,011
Stocks	2,437,408	11	36	163	15,684	2,421,514
Bonds and debentures	1,818	2	—	—	450	1,366
Other securities	31,133	—	—	—	2	31,131
Other investments and other assets	6,055,211	3,402	3,577	7,024	47,739	5,993,469
<b>Deferred assets</b>	<b>3,671</b>	<b>64</b>	<b>3,144</b>	<b>—</b>	<b>463</b>	<b>—</b>
<b>Total assets</b>	<b>47,331,447</b>	<b>22,396</b>	<b>152,100</b>	<b>57,387</b>	<b>440,131</b>	<b>46,659,433</b>
<b>Liabilities</b>	<b>41,024,405</b>	<b>22,205</b>	<b>157,856</b>	<b>32,295</b>	<b>374,347</b>	<b>40,437,702</b>
<b>Liquid liabilities</b>	<b>7,431,762</b>	<b>4,182</b>	<b>26,872</b>	<b>16,062</b>	<b>113,426</b>	<b>7,271,220</b>
Bills payable	266	—	—	—	266	—
Accounts payable	1,116,451	746	5,267	5,751	28,926	1,075,761
Short-term borrowings	2,174,560	2,117	10,058	5,415	54,319	2,102,651
Short-term bank borrowings	2,057,225	42	4,865	5,415	25,030	2,021,873
Short-term bank borrowings	117,335	2,075	5,193	—	29,289	80,778
Short-term allowance	62,455	—	165	1,433	772	60,085
Other liquid liabilities	4,078,030	1,319	11,382	3,463	29,143	4,032,723
<b>Fixed liabilities</b>	<b>33,463,911</b>	<b>18,023</b>	<b>130,984</b>	<b>16,233</b>	<b>260,689</b>	<b>33,037,982</b>
Bonds	11,251,751	1,004	—	—	80	11,250,667
Long-term borrowings	12,214,911	15,301	114,360	13,118	202,785	11,869,347
Long-term bank borrowings	11,901,639	9,729	48,754	12,669	88,574	11,741,913
Long-term other borrowings	313,272	5,572	65,606	449	114,211	127,434
Long-term allowance	7,179,236	335	876	1,449	2,323	7,174,253
Other fixed liabilities	2,818,013	1,383	15,748	1,666	55,501	2,743,715
<b>Reserve required by special law</b>	<b>128,732</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>232</b>	<b>128,500</b>

## and Loss Table by Sector and by Size (continued)

## Distribution of Electricity

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>6,307,042</b>	<b>191</b>	<b>-5,756</b>	<b>25,092</b>	<b>65,784</b>	<b>6,221,731</b>
Shareholders' equity	<b>6,182,714</b>	191	-5,499	25,045	64,600	6,098,377
Capital stock	<b>4,028,334</b>	273	1,567	1,527	26,995	3,997,972
Capital surplus	<b>1,225,195</b>	5	85	782	33,687	1,190,636
Capital reserve	<b>1,203,505</b>	5	71	157	23,538	1,179,734
Others capital surplus	<b>21,690</b>	—	14	625	10,149	10,902
Earned surplus	<b>1,181,680</b>	-87	-7,151	22,739	4,269	1,161,910
Legal retained earnings	<b>656,080</b>	—	21	38	282	655,739
Other earned surplus	<b>525,600</b>	-87	-7,172	22,701	3,987	506,171
Reserve	<b>3,256,617</b>	—	6,945	—	1,000	3,248,672
Retained earnings brought forward	<b>-2,731,017</b>	-87	-14,117	22,701	2,987	-2,742,501
Treasury stock	<b>-252,495</b>	—	—	-3	-351	-252,141
Others net assets	<b>123,840</b>	—	-257	47	1,184	122,866
Subscription rights to shares	<b>488</b>	—	—	—	—	488
<b>Liabilities and net assets</b>	<b>47,331,447</b>	<b>22,396</b>	<b>152,100</b>	<b>57,387</b>	<b>440,131</b>	<b>46,659,433</b>
Bills receivable discounted outstanding	—	—	—	—	—	—
Accounts receivable from subsidiaries and associates - trade	<b>81,563</b>	—	14	—	2,432	79,117
Accounts payable from subsidiaries and associates - trade	<b>82,234</b>	—	1,705	—	5,778	74,751
<b>Sales</b>	<b>19,222,937</b>	<b>9,324</b>	<b>67,309</b>	<b>19,599</b>	<b>409,591</b>	<b>18,717,114</b>
Cost of sales	<b>18,266,022</b>	4,014	48,897	15,890	350,693	17,846,528
Selling and general administrative expenses	<b>1,981,525</b>	3,890	5,596	299	15,795	1,955,945
<b>Operating profits</b>	<b>-1,024,610</b>	<b>1,420</b>	<b>12,816</b>	<b>3,410</b>	<b>43,103</b>	<b>-1,085,359</b>
Non-operating revenues	<b>212,956</b>	586	797	28	4,940	206,605
Non-operating expenses	<b>483,792</b>	1,012	3,881	490	8,905	469,504
<b>Ordinary profits</b>	<b>-1,295,446</b>	<b>994</b>	<b>9,732</b>	<b>2,948</b>	<b>39,138</b>	<b>-1,348,258</b>
Special profits	<b>923,627</b>	1	8,740	962	2,534	911,390
Special losses	<b>1,277,142</b>	287	6,353	3,259	11,530	1,255,713
Net profits before tax	<b>-1,648,961</b>	708	12,119	651	30,142	-1,692,581
Corporation tax and Inhabitants' tax and Enterprise tax	<b>38,457</b>	394	6,315	264	8,506	22,978
Tax expenses adject	<b>-182,309</b>	143	-1,232	-50	-2,155	-179,015
<b>Net profits for the period</b>	<b>-1,505,109</b>	<b>171</b>	<b>7,036</b>	<b>437</b>	<b>23,791</b>	<b>-1,536,544</b>
Interim dividend	<b>49,511</b>	—	—	—	587	48,924
Dividends	<b>61,963</b>	—	7,812	795	4,928	48,428
Depreciation expenses	<b>2,147,190</b>	777	9,025	3,404	17,205	2,116,779
Special depreciation expenses	<b>9,124</b>	—	—	—	—	9,124
<b>Value added</b>	<b>1,652,680</b>	<b>3,996</b>	<b>16,877</b>	<b>3,747</b>	<b>58,992</b>	<b>1,569,068</b>
Directors' remuneration	<b>9,249</b>	368	180	—	738	7,963
Bonus for directors	<b>277</b>	—	49	—	122	106
Salaries and wages	<b>919,081</b>	641	959	104	6,135	911,242
Bonus for employees	<b>143,917</b>	123	280	—	1,389	142,125
Welfare expenses	<b>311,048</b>	123	134	16	1,265	309,510
Interest	<b>393,577</b>	884	3,480	167	7,219	381,827
Rental or leasing expenses for fixed and liquid assets	<b>335,131</b>	1,058	612	16	2,532	330,913
taxes and public charges	<b>958,587</b>	263	1,847	201	3,708	952,568
Net operating income	<b>-1,418,187</b>	536	9,336	3,243	35,884	-1,467,186
Number of directors (persons)	<b>621</b>	104	46	—	62	409
Number of employees (persons)	<b>142,448</b>	238	264	31	1,553	140,362

## 2. Assets, Liabilities and Net Assets and Profit

## Production, Transmission

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	634	218	133	79	164	40
<b>Liquid assets</b>	<b>1,271,880</b>	<b>4,388</b>	<b>24,619</b>	<b>33,485</b>	<b>225,055</b>	<b>984,333</b>
Cash and deposits	246,230	2,304	13,295	19,498	80,253	130,880
Bills receivable	15,258	364	229	485	6,973	7,207
Accounts receivable	510,860	1,031	6,862	7,548	71,594	423,825
Securities	92,657	—	119	23	1,358	91,157
Stocks	140	—	119	21	—	—
Bonds and debentures	3,285	—	—	—	562	2,723
Other securities	89,232	—	—	2	796	88,434
Inventories	167,566	187	1,174	2,028	13,995	150,182
Finished goods and merchandise	5,186	52	288	237	3,179	1,430
Works in process	4,143	15	2	38	2,371	1,717
Raw materials and goods in storage	158,237	120	884	1,753	8,445	147,035
Other liquid assets	239,309	502	2,940	3,903	50,882	181,082
<b>Fixed assets</b>	<b>4,010,947</b>	<b>4,983</b>	<b>45,501</b>	<b>69,432</b>	<b>431,307</b>	<b>3,459,724</b>
Tangible fixed assets	2,741,213	4,478	34,609	62,066	381,064	2,258,996
Land	496,956	1,051	7,021	9,928	32,035	446,921
Construction in process	208,618	192	302	2,073	3,601	202,450
Other tangible fixed assets	2,035,639	3,235	27,286	50,065	345,428	1,609,625
Intangible fixed assets	61,041	47	853	577	6,862	52,702
Intangible fixed assets excluding software	25,538	7	677	310	5,414	19,130
Software	35,503	40	176	267	1,448	33,572
Investments and other assets	1,208,693	458	10,039	6,789	43,381	1,148,026
Investment securities	713,837	188	3,468	2,075	17,462	690,644
Stocks	701,722	5	1,835	899	9,715	689,268
Bonds and debentures	4,028	—	602	—	2,627	799
Other securities	8,087	183	1,031	1,176	5,120	577
Other investments and other assets	494,856	270	6,571	4,714	25,919	457,382
<b>Deferred assets</b>	<b>2,287</b>	<b>74</b>	<b>197</b>	<b>4</b>	<b>434</b>	<b>1,578</b>
<b>Total assets</b>	<b>5,285,114</b>	<b>9,445</b>	<b>70,317</b>	<b>102,921</b>	<b>656,796</b>	<b>4,445,635</b>
<b>Liabilities</b>	<b>2,910,470</b>	<b>6,339</b>	<b>36,548</b>	<b>55,631</b>	<b>380,403</b>	<b>2,431,549</b>
<b>Liquid liabilities</b>	<b>1,148,588</b>	<b>2,814</b>	<b>14,952</b>	<b>21,708</b>	<b>164,651</b>	<b>944,463</b>
Bills payable	8,684	197	488	559	7,320	120
Accounts payable	216,168	583	4,985	5,910	45,086	159,604
Short-term borrowings	277,066	414	4,988	7,845	60,213	203,606
Short-term bank borrowings	204,175	114	4,738	5,637	39,952	153,734
Short-term bank borrowings	72,891	300	250	2,208	20,261	49,872
Short-term allowance	31,082	—	210	152	7,919	22,801
Other liquid liabilities	615,588	1,620	4,281	7,242	44,113	558,332
<b>Fixed liabilities</b>	<b>1,761,156</b>	<b>3,525</b>	<b>21,596</b>	<b>33,923</b>	<b>215,026</b>	<b>1,487,086</b>
Bonds	705,493	—	183	—	—	705,310
Long-term borrowings	803,185	2,824	12,361	28,167	180,477	579,356
Long-term bank borrowings	657,588	2,244	10,529	20,841	61,719	562,255
Long-term other borrowings	145,597	580	1,832	7,326	118,758	17,101
Long-term allowance	201,371	—	1,981	4,313	26,968	168,109
Other fixed liabilities	51,107	701	7,071	1,443	7,581	34,311
<b>Reserve required by special law</b>	<b>726</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>726</b>	<b>—</b>

## and Loss Table by Sector and by Size (continued)

## and Distribution of Gas

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>2,374,644</b>	<b>3,106</b>	<b>33,769</b>	<b>47,290</b>	<b>276,393</b>	<b>2,014,086</b>
Shareholders' equity	<b>2,295,285</b>	3,106	31,752	46,912	278,623	1,934,892
Capital stock	<b>522,919</b>	757	3,084	5,553	58,537	454,988
Capital surplus	<b>75,522</b>	—	264	252	8,995	66,011
Capital reserve	<b>75,496</b>	—	264	397	8,900	65,935
Others capital surplus	<b>26</b>	—	—	-145	95	76
Earned surplus	<b>1,706,119</b>	2,349	28,425	41,124	212,504	1,421,717
Legal retained earnings	<b>98,224</b>	15	447	835	7,687	89,240
Other earned surplus	<b>1,607,895</b>	2,334	27,978	40,289	204,817	1,332,477
Reserve	<b>1,066,993</b>	977	17,796	29,441	99,130	919,649
Retained earnings brought forward	<b>540,902</b>	1,357	10,182	10,848	105,687	412,828
Treasury stock	<b>-9,275</b>	—	-21	-17	-1,413	-7,824
Others net assets	<b>79,312</b>	—	2,017	378	-2,230	79,147
Subscription rights to shares	<b>47</b>	—	—	—	—	47
<b>Liabilities and net assets</b>	<b>5,285,114</b>	<b>9,445</b>	<b>70,317</b>	<b>102,921</b>	<b>656,796</b>	<b>4,445,635</b>
Bills receivable discounted outstanding	<b>111</b>	63	—	—	48	—
Accounts receivable from subsidiaries and associates - trade	<b>102,343</b>	300	5,836	611	19,915	75,681
Accounts payable from subsidiaries and associates - trade	<b>28,447</b>	32	612	1,311	6,943	19,549
<b>Sales</b>	<b>4,886,815</b>	<b>12,184</b>	<b>60,208</b>	<b>91,900</b>	<b>563,286</b>	<b>4,159,237</b>
Cost of sales	<b>3,448,513</b>	4,901	35,837	57,386	423,831	2,926,558
Selling and general administrative expenses	<b>1,207,859</b>	6,957	22,624	30,447	106,344	1,041,487
<b>Operating profits</b>	<b>230,443</b>	<b>326</b>	<b>1,747</b>	<b>4,067</b>	<b>33,111</b>	<b>191,192</b>
Non-operating revenues	<b>63,022</b>	186	638	1,208	3,472	57,518
Non-operating expenses	<b>40,739</b>	91	476	749	5,404	34,019
<b>Ordinary profits</b>	<b>252,726</b>	<b>421</b>	<b>1,909</b>	<b>4,526</b>	<b>31,179</b>	<b>214,691</b>
Special profits	<b>6,568</b>	16	274	233	2,737	3,308
Special losses	<b>10,145</b>	66	196	418	1,421	8,044
Net profits before tax	<b>249,149</b>	371	1,987	4,341	32,495	209,955
Corporation tax and Inhabitants' tax and Enterprise tax	<b>79,991</b>	95	648	1,881	13,553	63,814
Tax expenses adject	<b>690</b>	10	-132	214	-1,687	2,285
<b>Net profits for the period</b>	<b>168,468</b>	<b>266</b>	<b>1,471</b>	<b>2,246</b>	<b>20,629</b>	<b>143,856</b>
Interim dividend	<b>25,023</b>	—	34	15	161	24,813
Dividends	<b>34,594</b>	7	129	299	3,967	30,192
Depreciation expenses	<b>341,220</b>	479	6,062	8,728	45,291	280,660
Special depreciation expenses	<b>3,909</b>	25	392	670	2,721	101
<b>Value added</b>	<b>814,952</b>	<b>5,064</b>	<b>14,074</b>	<b>18,985</b>	<b>157,410</b>	<b>619,419</b>
Directors' remuneration	<b>14,024</b>	1,615	1,743	1,941	3,884	4,841
Bonus for directors	<b>510</b>	29	112	43	144	182
Salaries and wages	<b>233,100</b>	1,932	6,140	6,512	68,971	149,545
Bonus for employees	<b>83,473</b>	416	1,343	1,858	19,620	60,236
Welfare expenses	<b>81,031</b>	413	1,277	1,614	7,697	70,030
Interest	<b>28,856</b>	68	273	536	4,358	23,621
Rental or leasing expenses for fixed and liquid assets	<b>66,806</b>	164	784	1,208	18,462	46,188
taxes and public charges	<b>105,565</b>	169	928	1,742	5,521	97,205
Net operating income	<b>201,587</b>	258	1,474	3,531	28,753	167,571
Number of directors (persons)	<b>1,929</b>	412	414	295	515	293
Number of employees (persons)	<b>47,886</b>	775	2,120	1,952	17,554	25,485

## 2. Assets, Liabilities and Net Assets and Profit

## Information and

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>105,738</b>	63,040	35,997	3,410	2,847	444
<b>Liquid assets</b>	<b>29,798,449</b>	<b>1,316,718</b>	<b>4,501,937</b>	<b>2,743,298</b>	<b>7,226,336</b>	<b>14,010,160</b>
Cash and deposits	<b>8,250,209</b>	505,384	1,708,430	815,439	2,661,046	2,559,910
Bills receivable	<b>210,686</b>	2,932	63,539	9,755	84,518	49,942
Accounts receivable	<b>10,563,595</b>	634,663	1,070,249	1,568,181	2,418,344	4,872,158
Securities	<b>975,153</b>	25	5,834	17,163	207,073	745,058
Stocks	<b>75,300</b>	—	4,191	4,740	22,892	43,477
Bonds and debentures	<b>301,456</b>	—	—	—	64,303	237,153
Other securities	<b>598,397</b>	25	1,643	12,423	119,878	464,428
Inventories	<b>1,840,578</b>	120,293	588,554	79,949	338,140	713,642
Finished goods and merchandise	<b>880,212</b>	101,489	359,212	24,394	126,759	268,358
Works in process	<b>592,067</b>	18,313	199,739	54,233	186,549	133,233
Raw materials and goods in storage	<b>368,299</b>	491	29,603	1,322	24,832	312,051
Other liquid assets	<b>7,958,228</b>	53,421	1,065,331	252,811	1,517,215	5,069,450
<b>Fixed assets</b>	<b>43,037,121</b>	<b>510,954</b>	<b>3,506,779</b>	<b>1,611,528</b>	<b>5,842,315</b>	<b>31,565,545</b>
Tangible fixed assets	<b>19,344,978</b>	79,706	1,513,275	617,757	2,542,176	14,592,064
Land	<b>3,740,811</b>	23,929	905,988	379,046	750,607	1,681,241
Construction in process	<b>534,380</b>	17,090	17,508	10,703	57,750	431,329
Other tangible fixed assets	<b>15,069,787</b>	38,687	589,779	228,008	1,733,819	12,479,494
Intangible fixed assets	<b>3,544,537</b>	13,451	52,259	187,167	717,045	2,574,615
Intangible fixed assets excluding software	<b>658,180</b>	948	7,065	132,831	111,859	405,477
Software	<b>2,886,357</b>	12,503	45,194	54,336	605,186	2,169,138
Investments and other assets	<b>20,147,606</b>	417,797	1,941,245	806,604	2,583,094	14,398,866
Investment securities	<b>12,522,285</b>	56,153	1,243,755	323,051	1,712,250	9,187,076
Stocks	<b>11,526,035</b>	52,666	1,159,239	291,142	1,316,844	8,706,144
Bonds and debentures	<b>364,309</b>	—	22,055	418	247,210	94,626
Other securities	<b>631,941</b>	3,487	62,461	31,491	148,196	386,306
Other investments and other assets	<b>7,625,321</b>	361,644	697,490	483,553	870,844	5,211,790
<b>Deferred assets</b>	<b>267,180</b>	<b>68,179</b>	<b>31,638</b>	<b>106,415</b>	<b>52,913</b>	<b>8,035</b>
<b>Total assets</b>	<b>73,102,750</b>	<b>1,895,851</b>	<b>8,040,354</b>	<b>4,461,241</b>	<b>13,121,564</b>	<b>45,583,740</b>
<b>Liabilities</b>	<b>33,257,294</b>	<b>1,778,029</b>	<b>3,811,405</b>	<b>3,244,453</b>	<b>5,686,566</b>	<b>18,736,841</b>
<b>Liquid liabilities</b>	<b>18,918,417</b>	<b>969,813</b>	<b>2,052,102</b>	<b>2,315,987</b>	<b>3,720,450</b>	<b>9,860,065</b>
Bills payable	<b>202,693</b>	—	51,645	60,312	34,044	56,692
Accounts payable	<b>4,451,681</b>	117,096	368,314	1,047,493	1,094,493	1,824,285
Short-term borrowings	<b>4,113,163</b>	634,276	576,920	422,594	674,017	1,805,356
Short-term bank borrowings	<b>2,261,141</b>	212,587	369,847	358,629	311,560	1,008,518
Short-term bank borrowings	<b>1,852,022</b>	421,689	207,073	63,965	362,457	796,838
Short-term allowance	<b>769,681</b>	59	294,903	38,475	215,615	220,629
Other liquid liabilities	<b>9,381,199</b>	218,382	760,320	747,113	1,702,281	5,953,103
<b>Fixed liabilities</b>	<b>14,338,877</b>	<b>808,216</b>	<b>1,759,303</b>	<b>928,466</b>	<b>1,966,116</b>	<b>8,876,776</b>
Bonds	<b>1,659,479</b>	—	56,624	24,222	31,913	1,546,720
Long-term borrowings	<b>7,526,276</b>	796,775	1,239,926	642,873	477,785	4,368,917
Long-term bank borrowings	<b>4,346,611</b>	611,397	824,560	411,649	340,538	2,158,467
Long-term other borrowings	<b>3,179,665</b>	185,378	415,366	231,224	137,247	2,210,450
Long-term allowance	<b>2,990,215</b>	—	88,351	140,354	1,036,019	1,725,491
Other fixed liabilities	<b>2,162,907</b>	11,441	374,402	121,017	420,399	1,235,648
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Communications

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>39,845,456</b>	<b>117,822</b>	<b>4,228,949</b>	<b>1,216,788</b>	<b>7,434,998</b>	<b>26,846,899</b>
Shareholders' equity	<b>39,406,878</b>	117,822	4,224,804	1,206,085	7,244,407	26,613,760
Capital stock	<b>7,447,789</b>	201,046	496,366	236,974	752,542	5,760,861
Capital surplus	<b>13,419,152</b>	5,619	1,138,683	878,605	1,939,062	9,457,183
Capital reserve	<b>10,292,492</b>	—	1,106,589	775,752	567,530	7,842,621
Others capital surplus	<b>3,126,660</b>	5,619	32,094	102,853	1,371,532	1,614,562
Earned surplus	<b>20,062,791</b>	-88,843	2,714,284	144,426	4,600,195	12,692,729
Legal retained earnings	<b>778,154</b>	6,526	339,686	49,257	121,105	261,580
Other earned surplus	<b>19,284,637</b>	-95,369	2,374,598	95,169	4,479,090	12,431,149
Reserve	<b>8,524,216</b>	53,153	1,618,064	258,704	3,170,066	3,424,229
Retained earnings brought forward	<b>10,760,421</b>	-148,522	756,534	-163,535	1,309,024	9,006,920
Treasury stock	<b>-1,522,854</b>	—	-124,529	-53,920	-47,392	-1,297,013
Others net assets	<b>416,693</b>	—	4,145	10,703	180,307	221,538
Subscription rights to shares	<b>21,885</b>	—	—	—	10,284	11,601
<b>Liabilities and net assets</b>	<b>73,102,750</b>	<b>1,895,851</b>	<b>8,040,354</b>	<b>4,461,241</b>	<b>13,121,564</b>	<b>45,583,740</b>
Bills receivable discounted outstanding	<b>56,943</b>	—	47,784	—	9,132	27
Accounts receivable from subsidiaries and associates - trade	<b>2,209,474</b>	—	195,713	1,017,940	625,154	370,667
Accounts payable from subsidiaries and associates - trade	<b>579,479</b>	—	20,466	26,082	338,343	194,588
<b>Sales</b>	<b>57,925,875</b>	<b>3,104,488</b>	<b>6,822,187</b>	<b>5,723,078</b>	<b>13,425,737</b>	<b>28,850,385</b>
Cost of sales	<b>30,956,146</b>	1,381,349	4,091,613	4,370,446	9,504,227	11,608,511
Selling and general administrative expenses	<b>22,357,912</b>	1,666,771	2,454,512	1,111,238	3,246,586	13,878,805
<b>Operating profits</b>	<b>4,611,817</b>	<b>56,368</b>	<b>276,062</b>	<b>241,394</b>	<b>674,924</b>	<b>3,363,069</b>
Non-operating revenues	<b>802,314</b>	62,333	125,387	49,126	116,768	448,700
Non-operating expenses	<b>465,791</b>	25,452	79,496	32,114	65,031	263,698
<b>Ordinary profits</b>	<b>4,948,340</b>	<b>93,249</b>	<b>321,953</b>	<b>258,406</b>	<b>726,661</b>	<b>3,548,071</b>
Special profits	<b>231,666</b>	1,501	49,082	31,448	85,175	64,460
Special losses	<b>796,514</b>	21,983	102,696	80,447	137,127	454,261
Net profits before tax	<b>4,383,492</b>	72,767	268,339	209,407	674,709	3,158,270
Corporation tax and Inhabitants' tax and Enterprise tax	<b>1,610,762</b>	22,267	125,926	80,087	274,918	1,107,564
Tax expenses adject	<b>51,415</b>	1,775	-2,915	3,759	-12,536	61,332
<b>Net profits for the period</b>	<b>2,721,315</b>	<b>48,725</b>	<b>145,328</b>	<b>125,561</b>	<b>412,327</b>	<b>1,989,374</b>
Interim dividend	<b>340,607</b>	—	—	—	48,418	292,189
Dividends	<b>1,300,684</b>	1,525	27,249	7,621	145,728	1,118,561
Depreciation expenses	<b>3,460,675</b>	60,420	69,567	52,995	487,292	2,790,401
Special depreciation expenses	<b>1,059</b>	—	155	—	801	103
<b>Value added</b>	<b>18,268,069</b>	<b>1,059,345</b>	<b>2,779,352</b>	<b>1,722,477</b>	<b>4,893,944</b>	<b>7,812,951</b>
Directors' remuneration	<b>1,090,981</b>	400,150	400,240	100,598	136,265	53,728
Bonus for directors	<b>21,496</b>	863	7,014	2,126	7,357	4,136
Salaries and wages	<b>7,582,231</b>	449,361	1,460,058	908,698	2,580,560	2,183,554
Bonus for employees	<b>1,590,235</b>	31,406	220,092	157,260	589,420	592,057
Welfare expenses	<b>1,589,158</b>	29,412	175,651	209,118	481,811	693,166
Interest	<b>437,188</b>	26,311	65,761	22,135	59,089	263,892
Rental or leasing expenses for fixed and liquid assets	<b>1,340,415</b>	73,641	204,308	91,162	363,047	608,257
taxes and public charges	<b>441,736</b>	18,144	35,927	12,121	60,560	314,984
Net operating income	<b>4,174,629</b>	30,057	210,301	219,259	615,835	3,099,177
Number of directors (persons)	<b>174,027</b>	70,817	75,566	11,100	12,546	3,998
Number of employees (persons)	<b>1,708,774</b>	138,029	435,948	193,628	551,110	390,059

## 2. Assets, Liabilities and Net Assets and Profit

Transport and

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>80,182</b>	37,590	38,244	2,806	1,262	280
<b>Liquid assets</b>	<b>24,609,882</b>	<b>1,053,139</b>	<b>6,223,243</b>	<b>3,077,890</b>	<b>2,821,445</b>	<b>11,434,165</b>
Cash and deposits	<b>6,806,905</b>	380,866	2,838,882	861,985	832,993	1,892,179
Bills receivable	<b>401,588</b>	38,979	152,202	86,212	73,548	50,647
Accounts receivable	<b>7,383,594</b>	367,088	2,012,595	1,300,686	1,128,343	2,574,882
Securities	<b>1,211,494</b>	3,125	328,549	40,086	31,563	808,171
Stocks	<b>393,859</b>	3,107	322,667	16,054	16,092	35,939
Bonds and debentures	<b>52,045</b>	—	60	971	4,439	46,575
Other securities	<b>765,590</b>	18	5,822	23,061	11,032	725,657
Inventories	<b>3,755,398</b>	2,273	82,248	25,220	92,992	3,552,665
Finished goods and merchandise	<b>434,405</b>	1,125	39,411	8,461	38,897	346,511
Works in process	<b>2,898,260</b>	8	8,613	933	3,235	2,885,471
Raw materials and goods in storage	<b>422,733</b>	1,140	34,224	15,826	50,860	320,683
Other liquid assets	<b>5,050,903</b>	260,808	808,767	763,701	662,006	2,555,621
<b>Fixed assets</b>	<b>63,220,022</b>	<b>1,421,872</b>	<b>7,303,534</b>	<b>3,765,369</b>	<b>4,418,729</b>	<b>46,310,518</b>
Tangible fixed assets	<b>48,320,359</b>	1,196,741	5,648,103	2,973,913	3,369,553	35,132,049
Land	<b>19,654,438</b>	461,120	2,603,902	1,523,899	1,589,156	13,476,361
Construction in process	<b>2,226,270</b>	63,909	259,612	19,632	41,473	1,841,644
Other tangible fixed assets	<b>26,439,651</b>	671,712	2,784,589	1,430,382	1,738,924	19,814,044
Intangible fixed assets	<b>1,071,372</b>	17,408	60,325	58,274	87,145	848,220
Intangible fixed assets excluding software	<b>701,466</b>	16,981	52,901	31,449	57,653	542,482
Software	<b>369,906</b>	427	7,424	26,825	29,492	305,738
Investments and other assets	<b>13,828,291</b>	207,723	1,595,106	733,182	962,031	10,330,249
Investment securities	<b>6,725,857</b>	103,707	687,271	339,898	448,660	5,146,321
Stocks	<b>5,954,386</b>	21,106	390,693	214,095	370,980	4,957,512
Bonds and debentures	<b>174,893</b>	—	4,636	16,639	8,215	145,403
Other securities	<b>596,578</b>	82,601	291,942	109,164	69,465	43,406
Other investments and other assets	<b>7,102,434</b>	104,016	907,835	393,284	513,371	5,183,928
<b>Deferred assets</b>	<b>107,124</b>	<b>8,540</b>	<b>34,860</b>	<b>12,673</b>	<b>15,180</b>	<b>35,871</b>
<b>Total assets</b>	<b>87,937,028</b>	<b>2,483,551</b>	<b>13,561,637</b>	<b>6,855,932</b>	<b>7,255,354</b>	<b>57,780,554</b>
<b>Liabilities</b>	<b>59,642,972</b>	<b>2,162,548</b>	<b>9,491,226</b>	<b>4,203,011</b>	<b>4,374,150</b>	<b>39,412,037</b>
<b>Liquid liabilities</b>	<b>21,244,157</b>	<b>767,887</b>	<b>4,053,557</b>	<b>2,088,142</b>	<b>2,366,671</b>	<b>11,967,900</b>
Bills payable	<b>384,116</b>	17,300	144,014	96,825	88,574	37,403
Accounts payable	<b>5,678,369</b>	209,382	1,348,885	960,328	780,436	2,379,338
Short-term borrowings	<b>7,454,533</b>	274,156	1,220,090	489,282	887,031	4,583,974
Short-term bank borrowings	<b>4,963,560</b>	114,648	882,683	322,179	673,610	2,970,440
Short-term bank borrowings	<b>2,490,973</b>	159,508	337,407	167,103	213,421	1,613,534
Short-term allowance	<b>526,319</b>	1,685	76,186	74,443	75,705	298,300
Other liquid liabilities	<b>7,200,820</b>	265,364	1,264,382	467,264	534,925	4,668,885
<b>Fixed liabilities</b>	<b>38,006,216</b>	<b>1,394,661</b>	<b>5,437,669</b>	<b>2,114,421</b>	<b>2,006,747</b>	<b>27,052,718</b>
Bonds	<b>9,316,781</b>	—	207,238	105,542	44,621	8,959,380
Long-term borrowings	<b>18,822,831</b>	1,230,160	4,697,541	1,330,899	1,207,221	10,357,010
Long-term bank borrowings	<b>15,928,934</b>	951,126	4,328,809	1,197,629	1,051,743	8,399,627
Long-term other borrowings	<b>2,893,897</b>	279,034	368,732	133,270	155,478	1,957,383
Long-term allowance	<b>3,477,541</b>	851	205,631	233,028	473,832	2,564,199
Other fixed liabilities	<b>6,389,063</b>	163,650	327,259	444,952	281,073	5,172,129
<b>Reserve required by special law</b>	<b>392,599</b>	—	—	<b>448</b>	<b>732</b>	<b>391,419</b>

## and Loss Table by Sector and by Size (continued)

## Postal Activities

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>28,294,056</b>	<b>321,003</b>	<b>4,070,411</b>	<b>2,652,921</b>	<b>2,881,204</b>	<b>18,368,517</b>
Shareholders' equity	<b>27,372,453</b>	332,785	4,059,675	2,638,522	2,766,492	17,574,979
Capital stock	<b>6,761,170</b>	171,696	613,071	189,952	304,923	5,481,528
Capital surplus	<b>5,219,118</b>	—	224,069	248,222	230,072	4,516,755
Capital reserve	<b>3,219,394</b>	—	15,275	64,817	130,642	3,008,660
Others capital surplus	<b>1,999,724</b>	—	208,794	183,405	99,430	1,508,095
Earned surplus	<b>15,692,793</b>	164,632	3,238,788	2,204,269	2,242,901	7,842,203
Legal retained earnings	<b>398,545</b>	8,502	79,300	38,007	67,849	204,887
Other earned surplus	<b>15,294,248</b>	156,130	3,159,488	2,166,262	2,175,052	7,637,316
Reserve	<b>11,043,321</b>	162,931	1,977,283	1,285,384	1,652,089	5,965,634
Retained earnings brought forward	<b>4,250,927</b>	-6,801	1,182,205	880,878	522,963	1,671,682
Treasury stock	<b>-300,628</b>	-3,543	-16,253	-3,921	-11,404	-265,507
Others net assets	<b>918,083</b>	-11,782	10,736	14,399	114,677	790,053
Subscription rights to shares	<b>3,520</b>	—	—	—	35	3,485
<b>Liabilities and net assets</b>	<b>87,937,028</b>	<b>2,483,551</b>	<b>13,561,637</b>	<b>6,855,932</b>	<b>7,255,354</b>	<b>57,780,554</b>
Bills receivable discounted outstanding	<b>61,119</b>	12,567	36,808	6,041	5,471	232
Accounts receivable from subsidiaries and associates - trade	<b>1,776,402</b>	23,913	409,797	695,431	308,239	339,022
Accounts payable from subsidiaries and associates - trade	<b>908,474</b>	3,623	324,932	66,261	142,054	371,604
<b>Sales</b>	<b>67,571,439</b>	<b>3,556,078</b>	<b>18,857,385</b>	<b>8,853,881</b>	<b>8,971,741</b>	<b>27,332,354</b>
Cost of sales	<b>52,186,869</b>	1,799,712	14,200,697	6,792,621	7,479,836	21,914,003
Selling and general administrative expenses	<b>12,758,148</b>	1,712,310	4,420,685	1,780,835	1,229,468	3,614,850
<b>Operating profits</b>	<b>2,626,422</b>	<b>44,056</b>	<b>236,003</b>	<b>280,425</b>	<b>262,437</b>	<b>1,803,501</b>
Non-operating revenues	<b>904,229</b>	57,526	246,182	74,268	91,682	434,571
Non-operating expenses	<b>917,366</b>	58,673	158,716	45,236	56,946	597,795
<b>Ordinary profits</b>	<b>2,613,285</b>	<b>42,909</b>	<b>323,469</b>	<b>309,457</b>	<b>297,173</b>	<b>1,640,277</b>
Special profits	<b>824,274</b>	39,663	196,715	57,719	119,574	410,603
Special losses	<b>952,013</b>	15,925	123,286	61,545	119,343	631,914
Net profits before tax	<b>2,485,546</b>	66,647	396,898	305,631	297,404	1,418,966
Corporation tax and Inhabitants' tax and Enterprise tax	<b>916,090</b>	16,560	142,006	118,747	122,033	516,744
Tax expenses adject	<b>80,305</b>	200	843	13,323	-2,158	68,097
<b>Net profits for the period</b>	<b>1,489,151</b>	<b>49,887</b>	<b>254,049</b>	<b>173,561</b>	<b>177,529</b>	<b>834,125</b>
Interim dividend	<b>108,875</b>	—	3,803	1,422	16,423	87,227
Dividends	<b>362,227</b>	11,379	23,059	56,647	58,828	212,314
Depreciation expenses	<b>3,228,566</b>	158,295	603,021	315,260	264,251	1,887,739
Special depreciation expenses	<b>57,158</b>	3,605	20,232	25,179	4,230	3,912
<b>Value added</b>	<b>22,947,286</b>	<b>1,534,638</b>	<b>7,476,585</b>	<b>2,925,423</b>	<b>2,600,395</b>	<b>8,410,245</b>
Directors' remuneration	<b>919,411</b>	250,194	492,420	79,289	56,392	41,116
Bonus for directors	<b>21,349</b>	1,872	7,783	4,115	4,696	2,883
Salaries and wages	<b>11,831,067</b>	916,859	5,050,031	1,845,431	1,360,012	2,658,734
Bonus for employees	<b>1,491,363</b>	48,223	389,655	196,212	231,475	625,798
Welfare expenses	<b>2,105,756</b>	124,493	698,643	255,912	266,505	760,203
Interest	<b>652,483</b>	24,324	99,231	34,522	36,610	457,796
Rental or leasing expenses for fixed and liquid assets	<b>3,202,957</b>	70,712	414,774	222,288	362,363	2,132,820
taxes and public charges	<b>748,961</b>	78,229	187,276	41,751	56,515	385,190
Net operating income	<b>1,973,939</b>	19,732	136,772	245,903	225,827	1,345,705
Number of directors (persons)	<b>186,891</b>	72,230	94,862	10,871	6,156	2,772
Number of employees (persons)	<b>3,724,163</b>	365,238	1,717,731	600,791	377,056	663,347

## 2. Assets, Liabilities and Net Assets and Profit

## Railway, Road Passenger and

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>62,871</b>	30,477	29,840	1,851	567	136
<b>Liquid assets</b>	<b>12,576,967</b>	<b>836,523</b>	<b>4,655,541</b>	<b>2,097,368</b>	<b>1,142,578</b>	<b>3,844,957</b>
Cash and deposits	<b>3,766,605</b>	245,849	1,919,442	505,847	298,561	796,906
Bills receivable	<b>297,032</b>	36,997	118,261	71,850	33,862	36,062
Accounts receivable	<b>4,551,279</b>	308,719	1,640,589	904,923	476,940	1,220,108
Securities	<b>435,791</b>	206	308,488	28,845	6,004	92,248
Stocks	<b>316,086</b>	206	303,695	9,409	2,775	1
Bonds and debentures	<b>33,769</b>	—	60	—	317	33,392
Other securities	<b>85,936</b>	—	4,733	19,436	2,912	58,855
Inventories	<b>642,683</b>	1,613	56,978	14,623	43,543	525,926
Finished goods and merchandise	<b>363,859</b>	517	37,372	3,887	32,208	289,875
Works in process	<b>157,417</b>	—	7,273	—	702	149,442
Raw materials and goods in storage	<b>121,407</b>	1,096	12,333	10,736	10,633	86,609
Other liquid assets	<b>2,883,577</b>	243,139	611,783	571,280	283,668	1,173,707
<b>Fixed assets</b>	<b>45,013,427</b>	<b>1,005,105</b>	<b>5,151,832</b>	<b>2,681,698</b>	<b>2,242,960</b>	<b>33,931,832</b>
Tangible fixed assets	<b>35,722,758</b>	885,640	4,193,460	2,281,049	1,765,107	26,597,502
Land	<b>14,568,741</b>	352,436	2,058,056	1,165,112	1,018,574	9,974,563
Construction in process	<b>1,630,876</b>	1,227	114,060	11,754	22,745	1,481,090
Other tangible fixed assets	<b>19,523,141</b>	531,977	2,021,344	1,104,183	723,788	15,141,849
Intangible fixed assets	<b>714,541</b>	1,865	42,010	38,593	38,745	593,328
Intangible fixed assets excluding software	<b>543,756</b>	1,560	36,053	19,497	28,363	458,283
Software	<b>170,785</b>	305	5,957	19,096	10,382	135,045
Investments and other assets	<b>8,576,128</b>	117,600	916,362	362,056	439,108	6,741,002
Investment securities	<b>3,854,746</b>	26,800	360,396	201,266	204,787	3,061,497
Stocks	<b>3,481,963</b>	19,681	318,063	97,178	153,956	2,893,085
Bonds and debentures	<b>141,148</b>	—	4,636	494	2,024	133,994
Other securities	<b>231,635</b>	7,119	37,697	103,594	48,807	34,418
Other investments and other assets	<b>4,721,382</b>	90,800	555,966	160,790	234,321	3,679,505
<b>Deferred assets</b>	<b>30,926</b>	<b>904</b>	<b>16,123</b>	<b>7,003</b>	<b>4,111</b>	<b>2,785</b>
<b>Total assets</b>	<b>57,621,320</b>	<b>1,842,532</b>	<b>9,823,496</b>	<b>4,786,069</b>	<b>3,389,649</b>	<b>37,779,574</b>
<b>Liabilities</b>	<b>40,200,725</b>	<b>1,619,281</b>	<b>7,135,933</b>	<b>3,043,570</b>	<b>2,129,995</b>	<b>26,271,946</b>
<b>Liquid liabilities</b>	<b>14,089,768</b>	<b>615,923</b>	<b>3,084,685</b>	<b>1,513,071</b>	<b>1,231,317</b>	<b>7,644,772</b>
Bills payable	<b>264,263</b>	16,171	105,969	67,963	43,591	30,569
Accounts payable	<b>2,885,273</b>	181,433	907,965	692,212	342,575	761,088
Short-term borrowings	<b>5,316,925</b>	206,821	961,620	372,915	530,337	3,245,232
Short-term bank borrowings	<b>3,348,419</b>	67,793	702,144	238,841	405,323	1,934,318
Short-term bank borrowings	<b>1,968,506</b>	139,028	259,476	134,074	125,014	1,310,914
Short-term allowance	<b>385,013</b>	483	58,748	54,635	37,310	233,837
Other liquid liabilities	<b>5,238,294</b>	211,015	1,050,383	325,346	277,504	3,374,046
<b>Fixed liabilities</b>	<b>25,719,538</b>	<b>1,003,358</b>	<b>4,051,248</b>	<b>1,530,499</b>	<b>898,678</b>	<b>18,235,755</b>
Bonds	<b>5,342,106</b>	—	201,223	60,003	20,625	5,060,255
Long-term borrowings	<b>12,589,705</b>	906,056	3,465,930	913,345	476,398	6,827,976
Long-term bank borrowings	<b>10,736,098</b>	707,090	3,232,325	807,221	437,820	5,551,642
Long-term other borrowings	<b>1,853,607</b>	198,966	233,605	106,124	38,578	1,276,334
Long-term allowance	<b>2,243,648</b>	—	103,189	164,955	210,128	1,765,376
Other fixed liabilities	<b>5,544,079</b>	97,302	280,906	392,196	191,527	4,582,148
<b>Reserve required by special law</b>	<b>391,419</b>	—	—	—	—	<b>391,419</b>

## and Loss Table by Sector and by Size (continued)

## Road Freight Transport

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>17,420,595</b>	<b>223,251</b>	<b>2,687,563</b>	<b>1,742,499</b>	<b>1,259,654</b>	<b>11,507,628</b>
Shareholders' equity	<b>16,743,244</b>	229,444	2,679,424	1,732,257	1,170,823	10,931,296
Capital stock	<b>3,448,691</b>	145,680	476,736	123,801	122,548	2,579,926
Capital surplus	<b>3,255,130</b>	—	15,799	191,609	134,975	2,912,747
Capital reserve	<b>1,640,670</b>	—	13,512	40,845	75,548	1,510,765
Others capital surplus	<b>1,614,460</b>	—	2,287	150,764	59,427	1,401,982
Earned surplus	<b>10,263,424</b>	87,307	2,188,807	1,419,685	918,921	5,648,704
Legal retained earnings	<b>240,005</b>	7,959	61,441	15,795	26,467	128,343
Other earned surplus	<b>10,023,419</b>	79,348	2,127,366	1,403,890	892,454	5,520,361
Reserve	<b>7,192,435</b>	125,326	1,308,468	877,682	714,945	4,166,014
Retained earnings brought forward	<b>2,830,984</b>	-45,978	818,898	526,208	177,509	1,354,347
Treasury stock	<b>-224,001</b>	-3,543	-1,918	-2,838	-5,621	-210,081
Others net assets	<b>676,634</b>	-6,193	8,139	10,242	88,831	575,615
Subscription rights to shares	<b>717</b>	—	—	—	—	717
<b>Liabilities and net assets</b>	<b>57,621,320</b>	<b>1,842,532</b>	<b>9,823,496</b>	<b>4,786,069</b>	<b>3,389,649</b>	<b>37,779,574</b>
Bills receivable discounted outstanding	<b>50,558</b>	11,860	33,026	3,887	1,553	232
Accounts receivable from subsidiaries and associates - trade	<b>1,168,303</b>	23,294	356,979	387,599	156,807	243,624
Accounts payable from subsidiaries and associates - trade	<b>601,136</b>	3,562	288,043	46,244	64,995	198,292
<b>Sales</b>	<b>41,155,301</b>	<b>2,975,721</b>	<b>15,559,127</b>	<b>5,496,545</b>	<b>4,140,239</b>	<b>12,983,669</b>
Cost of sales	<b>30,590,450</b>	1,544,260	11,900,009	3,965,829	3,486,030	9,694,322
Selling and general administrative expenses	<b>8,737,772</b>	1,396,532	3,497,183	1,357,678	575,833	1,910,546
<b>Operating profits</b>	<b>1,827,079</b>	<b>34,929</b>	<b>161,935</b>	<b>173,038</b>	<b>78,376</b>	<b>1,378,801</b>
Non-operating revenues	<b>509,892</b>	45,534	178,981	51,797	36,518	197,062
Non-operating expenses	<b>641,271</b>	50,482	120,769	30,017	24,868	415,135
<b>Ordinary profits</b>	<b>1,695,700</b>	<b>29,981</b>	<b>220,147</b>	<b>194,818</b>	<b>90,026</b>	<b>1,160,728</b>
Special profits	<b>621,075</b>	32,277	142,110	25,174	77,224	344,290
Special losses	<b>602,208</b>	7,016	87,839	36,465	81,208	389,680
Net profits before tax	<b>1,714,567</b>	55,242	274,418	183,527	86,042	1,115,338
Corporation tax and Inhabitants' tax and Enterprise tax	<b>641,984</b>	10,875	85,230	76,323	44,171	425,385
Tax expenses adject	<b>728</b>	—	477	2,129	-7,276	5,398
<b>Net profits for the period</b>	<b>1,071,855</b>	<b>44,367</b>	<b>188,711</b>	<b>105,075</b>	<b>49,147</b>	<b>684,555</b>
Interim dividend	<b>93,657</b>	—	2,502	123	15,503	75,529
Dividends	<b>220,430</b>	10,220	4,569	46,707	17,852	141,082
Depreciation expenses	<b>2,328,323</b>	128,235	461,209	262,472	121,241	1,355,166
Special depreciation expenses	<b>38,300</b>	3,605	11,206	18,356	1,294	3,839
<b>Value added</b>	<b>16,524,405</b>	<b>1,300,437</b>	<b>6,312,095</b>	<b>2,066,858</b>	<b>1,424,855</b>	<b>5,420,160</b>
Directors' remuneration	<b>669,616</b>	204,463	371,062	49,021	24,409	20,661
Bonus for directors	<b>11,504</b>	1,867	3,092	2,992	1,819	1,734
Salaries and wages	<b>9,564,948</b>	794,926	4,402,793	1,359,128	872,011	2,136,090
Bonus for employees	<b>1,128,256</b>	40,130	322,655	135,431	120,185	509,855
Welfare expenses	<b>1,653,913</b>	108,479	605,063	177,172	152,544	610,655
Interest	<b>506,756</b>	18,023	77,771	24,402	16,048	370,512
Rental or leasing expenses for fixed and liquid assets	<b>1,070,873</b>	49,978	282,680	142,866	147,617	447,732
taxes and public charges	<b>598,216</b>	65,665	162,815	27,210	27,894	314,632
Net operating income	<b>1,320,323</b>	16,906	84,164	148,636	62,328	1,008,289
Number of directors (persons)	<b>147,529</b>	60,954	75,091	7,373	2,785	1,326
Number of employees (persons)	<b>3,112,211</b>	316,961	1,518,859	458,184	261,086	557,121

## 2. Assets, Liabilities and Net Assets and Profit

Water

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	4,384	1,687	2,286	205	174	32
<b>Liquid assets</b>	<b>2,603,361</b>	<b>48,376</b>	<b>486,507</b>	<b>175,571</b>	<b>441,774</b>	<b>1,451,133</b>
Cash and deposits	786,568	25,659	256,257	86,632	140,428	277,592
Bills receivable	20,726	743	5,190	2,069	10,275	2,449
Accounts receivable	629,185	14,424	96,828	50,123	142,684	325,126
Securities	55,700	7	10,438	4,107	5,203	35,945
Stocks	49,930	7	9,349	974	3,662	35,938
Bonds and debentures	1,036	—	—	788	248	—
Other securities	4,734	—	1,089	2,345	1,293	7
Inventories	191,361	41	19,268	5,439	19,152	147,461
Finished goods and merchandise	3,630	10	248	3,056	249	67
Works in process	1,476	8	859	—	170	439
Raw materials and goods in storage	186,255	23	18,161	2,383	18,733	146,955
Other liquid assets	919,821	7,502	98,526	27,201	124,032	662,560
<b>Fixed assets</b>	<b>4,563,440</b>	<b>56,253</b>	<b>1,004,131</b>	<b>221,957</b>	<b>584,271</b>	<b>2,696,828</b>
Tangible fixed assets	1,870,915	38,179	520,136	105,120	429,282	778,198
Land	337,173	98	82,536	17,720	78,447	158,372
Construction in process	123,127	2,135	36,858	5,573	7,302	71,259
Other tangible fixed assets	1,410,615	35,946	400,742	81,827	343,533	548,567
Intangible fixed assets	61,167	14,337	8,907	711	3,792	33,420
Intangible fixed assets excluding software	37,532	14,289	8,590	647	1,993	12,013
Software	23,635	48	317	64	1,799	21,407
Investments and other assets	2,631,358	3,737	475,088	116,126	151,197	1,885,210
Investment securities	1,224,711	126	267,157	13,748	59,601	884,079
Stocks	955,229	110	16,319	7,124	53,510	878,166
Bonds and debentures	5,398	—	—	3,395	534	1,469
Other securities	264,084	16	250,838	3,229	5,557	4,444
Other investments and other assets	1,406,647	3,611	207,931	102,378	91,596	1,001,131
<b>Deferred assets</b>	<b>29,371</b>	<b>7,590</b>	<b>10,400</b>	<b>2,268</b>	<b>3,332</b>	<b>5,781</b>
<b>Total assets</b>	<b>7,196,172</b>	<b>112,219</b>	<b>1,501,038</b>	<b>399,796</b>	<b>1,029,377</b>	<b>4,153,742</b>
<b>Liabilities</b>	<b>4,987,304</b>	<b>129,826</b>	<b>1,181,142</b>	<b>251,977</b>	<b>683,939</b>	<b>2,740,420</b>
<b>Liquid liabilities</b>	<b>1,956,560</b>	<b>66,616</b>	<b>476,544</b>	<b>95,307</b>	<b>312,188</b>	<b>1,005,905</b>
Bills payable	38,909	504	24,241	2,960	7,708	3,496
Accounts payable	796,701	10,626	272,208	40,994	120,054	352,819
Short-term borrowings	684,885	43,236	118,846	33,300	117,074	372,429
Short-term bank borrowings	561,986	33,109	76,499	19,917	104,377	328,084
Short-term bank borrowings	122,899	10,127	42,347	13,383	12,697	44,345
Short-term allowance	16,704	1,202	1,170	1,095	4,008	9,229
Other liquid liabilities	419,361	11,048	60,079	16,958	63,344	267,932
<b>Fixed liabilities</b>	<b>3,029,564</b>	<b>63,210</b>	<b>704,598</b>	<b>156,222</b>	<b>371,019</b>	<b>1,734,515</b>
Bonds	466,680	—	—	7,271	9,222	450,187
Long-term borrowings	2,321,310	62,359	688,138	136,030	313,273	1,121,510
Long-term bank borrowings	2,096,095	36,166	614,898	110,969	283,186	1,050,876
Long-term other borrowings	225,215	26,193	73,240	25,061	30,087	70,634
Long-term allowance	97,115	851	11,477	9,116	36,181	39,490
Other fixed liabilities	144,459	—	4,983	3,805	12,343	123,328
<b>Reserve required by special law</b>	<b>1,180</b>	<b>—</b>	<b>—</b>	<b>448</b>	<b>732</b>	<b>—</b>

## and Loss Table by Sector and by Size (continued)

## Transport

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>2,208,868</b>	<b>-17,607</b>	<b>319,896</b>	<b>147,819</b>	<b>345,438</b>	<b>1,413,322</b>
Shareholders' equity	<b>2,140,331</b>	-17,607	319,919	143,552	336,135	1,358,332
Capital stock	<b>493,126</b>	7,504	39,038	14,273	47,704	384,607
Capital surplus	<b>579,791</b>	—	208,123	4,113	35,137	332,418
Capital reserve	<b>330,738</b>	—	—	1,307	25,087	304,344
Others capital surplus	<b>249,053</b>	—	208,123	2,806	10,050	28,074
Earned surplus	<b>1,091,882</b>	-25,111	75,062	125,243	255,457	661,231
Legal retained earnings	<b>51,339</b>	254	3,480	3,261	9,147	35,197
Other earned surplus	<b>1,040,543</b>	-25,365	71,582	121,982	246,310	626,034
Reserve	<b>964,899</b>	1,432	99,098	18,617	129,397	716,355
Retained earnings brought forward	<b>75,644</b>	-26,797	-27,516	103,365	116,913	-90,321
Treasury stock	<b>-24,468</b>	—	-2,304	-77	-2,163	-19,924
Others net assets	<b>66,267</b>	—	-23	4,267	9,268	52,755
Subscription rights to shares	<b>2,270</b>	—	—	—	35	2,235
<b>Liabilities and net assets</b>	<b>7,196,172</b>	<b>112,219</b>	<b>1,501,038</b>	<b>399,796</b>	<b>1,029,377</b>	<b>4,153,742</b>
Bills receivable discounted outstanding	<b>3,155</b>	707	1,135	1,313	—	—
Accounts receivable from subsidiaries and associates - trade	<b>117,340</b>	619	16,222	9,808	40,204	50,487
Accounts payable from subsidiaries and associates - trade	<b>87,088</b>	61	6,223	4,907	19,333	56,564
<b>Sales</b>	<b>6,505,167</b>	<b>144,384</b>	<b>805,804</b>	<b>521,988</b>	<b>1,120,380</b>	<b>3,912,611</b>
Cost of sales	<b>6,013,521</b>	85,301	650,622	461,987	966,632	3,848,979
Selling and general administrative expenses	<b>508,703</b>	69,732	150,263	49,309	117,617	121,782
<b>Operating profits</b>	<b>-17,057</b>	<b>-10,649</b>	<b>4,919</b>	<b>10,692</b>	<b>36,131</b>	<b>-58,150</b>
Non-operating revenues	<b>168,494</b>	2,395	40,027	6,611	19,784	99,677
Non-operating expenses	<b>73,561</b>	2,937	22,448	4,536	9,553	34,087
<b>Ordinary profits</b>	<b>77,876</b>	<b>-11,191</b>	<b>22,498</b>	<b>12,767</b>	<b>46,362</b>	<b>7,440</b>
Special profits	<b>68,668</b>	6,294	8,073	2,710	20,884	30,707
Special losses	<b>228,757</b>	—	20,559	7,848	18,225	182,125
Net profits before tax	<b>-82,213</b>	-4,897	10,012	7,629	49,021	-143,978
Corporation tax and Inhabitants' tax and Enterprise tax	<b>46,130</b>	935	10,128	5,144	18,517	11,406
Tax expenses adject	<b>41,668</b>	—	45	218	1,322	40,083
<b>Net profits for the period</b>	<b>-170,011</b>	<b>-5,832</b>	<b>-161</b>	<b>2,267</b>	<b>29,182</b>	<b>-195,467</b>
Interim dividend	<b>4,823</b>	—	1,301	—	—	3,522
Dividends	<b>25,180</b>	—	3,211	1,416	11,508	9,045
Depreciation expenses	<b>206,452</b>	6,980	77,693	10,148	44,463	67,168
Special depreciation expenses	<b>8,610</b>	—	6,580	—	2,030	—
<b>Value added</b>	<b>851,811</b>	<b>36,579</b>	<b>185,102</b>	<b>58,425</b>	<b>156,394</b>	<b>415,311</b>
Directors' remuneration	<b>63,221</b>	11,585	30,092	6,835	9,419	5,290
Bonus for directors	<b>2,237</b>	5	950	135	852	295
Salaries and wages	<b>284,394</b>	27,278	106,332	27,925	61,800	61,059
Bonus for employees	<b>52,555</b>	2,928	15,358	4,440	12,126	17,703
Welfare expenses	<b>59,050</b>	3,352	17,407	4,728	14,084	19,479
Interest	<b>47,656</b>	1,211	11,171	3,498	8,280	23,496
Rental or leasing expenses for fixed and liquid assets	<b>394,054</b>	969	5,614	2,812	19,590	365,069
taxes and public charges	<b>13,357</b>	1,111	4,430	858	2,392	4,566
Net operating income	<b>-64,713</b>	-11,860	-6,252	7,194	27,851	-81,646
Number of directors (persons)	<b>10,028</b>	2,775	5,396	589	951	317
Number of employees (persons)	<b>59,998</b>	7,401	23,228	6,144	12,416	10,809

## 2. Assets, Liabilities and Net Assets and Profit

## Miscellaneous

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	12,927	5,426	6,118	750	521	112
<b>Liquid assets</b>	<b>9,429,554</b>	<b>168,240</b>	<b>1,081,195</b>	<b>804,951</b>	<b>1,237,093</b>	<b>6,138,075</b>
Cash and deposits	2,253,732	109,358	663,183	269,506	394,004	817,681
Bills receivable	83,830	1,239	28,751	12,293	29,411	12,136
Accounts receivable	2,203,130	43,945	275,178	345,640	508,719	1,029,648
Securities	720,003	2,912	9,623	7,134	20,356	679,978
Stocks	27,843	2,894	9,623	5,671	9,655	—
Bonds and debentures	17,240	—	—	183	3,874	13,183
Other securities	674,920	18	—	1,280	6,827	666,795
Inventories	2,921,354	619	6,002	5,158	30,297	2,879,278
Finished goods and merchandise	66,916	598	1,791	1,518	6,440	56,569
Works in process	2,739,367	—	481	933	2,363	2,735,590
Raw materials and goods in storage	115,071	21	3,730	2,707	21,494	87,119
Other liquid assets	1,247,505	10,167	98,458	165,220	254,306	719,354
<b>Fixed assets</b>	<b>13,643,155</b>	<b>360,514</b>	<b>1,147,571</b>	<b>861,714</b>	<b>1,591,498</b>	<b>9,681,858</b>
Tangible fixed assets	10,726,686	272,922	934,507	587,744	1,175,164	7,756,349
Land	4,748,524	108,586	463,310	341,067	492,135	3,343,426
Construction in process	472,267	60,547	108,694	2,305	11,426	289,295
Other tangible fixed assets	5,505,895	103,789	362,503	244,372	671,603	4,123,628
Intangible fixed assets	295,664	1,206	9,408	18,970	44,608	221,472
Intangible fixed assets excluding software	120,178	1,132	8,258	11,305	27,297	72,186
Software	175,486	74	1,150	7,665	17,311	149,286
Investments and other assets	2,620,805	86,386	203,656	255,000	371,726	1,704,037
Investment securities	1,646,400	76,781	59,718	124,884	184,272	1,200,745
Stocks	1,517,194	1,315	56,311	109,793	163,514	1,186,261
Bonds and debentures	28,347	—	—	12,750	5,657	9,940
Other securities	100,859	75,466	3,407	2,341	15,101	4,544
Other investments and other assets	974,405	9,605	143,938	130,116	187,454	503,292
<b>Deferred assets</b>	<b>46,827</b>	<b>46</b>	<b>8,337</b>	<b>3,402</b>	<b>7,737</b>	<b>27,305</b>
<b>Total assets</b>	<b>23,119,536</b>	<b>528,800</b>	<b>2,237,103</b>	<b>1,670,067</b>	<b>2,836,328</b>	<b>15,847,238</b>
<b>Liabilities</b>	<b>14,454,943</b>	<b>413,441</b>	<b>1,174,151</b>	<b>907,464</b>	<b>1,560,216</b>	<b>10,399,671</b>
<b>Liquid liabilities</b>	<b>5,197,829</b>	<b>85,348</b>	<b>492,328</b>	<b>479,764</b>	<b>823,166</b>	<b>3,317,223</b>
Bills payable	80,944	625	13,804	25,902	37,275	3,338
Accounts payable	1,996,395	17,323	168,712	227,122	317,807	1,265,431
Short-term borrowings	1,452,723	24,099	139,624	83,067	239,620	966,313
Short-term bank borrowings	1,053,155	13,746	104,040	63,421	163,910	708,038
Short-term bank borrowings	399,568	10,353	35,584	19,646	75,710	258,275
Short-term allowance	124,602	—	16,268	18,713	34,387	55,234
Other liquid liabilities	1,543,165	43,301	153,920	124,960	194,077	1,026,907
<b>Fixed liabilities</b>	<b>9,257,114</b>	<b>328,093</b>	<b>681,823</b>	<b>427,700</b>	<b>737,050</b>	<b>7,082,448</b>
Bonds	3,507,995	—	6,015	38,268	14,774	3,448,938
Long-term borrowings	3,911,816	261,745	543,473	281,524	417,550	2,407,524
Long-term bank borrowings	3,096,741	207,870	481,586	279,439	330,737	1,797,109
Long-term other borrowings	815,075	53,875	61,887	2,085	86,813	610,415
Long-term allowance	1,136,778	—	90,965	58,957	227,523	759,333
Other fixed liabilities	700,525	66,348	41,370	48,951	77,203	466,653
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Transport

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>8,664,593</b>	<b>115,359</b>	<b>1,062,952</b>	<b>762,603</b>	<b>1,276,112</b>	<b>5,447,567</b>
Shareholders' equity	<b>8,488,878</b>	120,948	1,060,332	762,713	1,259,534	5,285,351
Capital stock	<b>2,819,353</b>	18,512	97,297	51,878	134,671	2,516,995
Capital surplus	<b>1,384,197</b>	—	147	52,500	59,960	1,271,590
Capital reserve	<b>1,247,986</b>	—	1,763	22,665	30,007	1,193,551
Others capital surplus	<b>136,211</b>	—	-1,616	29,835	29,953	78,039
Earned surplus	<b>4,337,487</b>	102,436	974,919	659,341	1,068,523	1,532,268
Legal retained earnings	<b>107,201</b>	289	14,379	18,951	32,235	41,347
Other earned surplus	<b>4,230,286</b>	102,147	960,540	640,390	1,036,288	1,490,921
Reserve	<b>2,885,987</b>	36,173	569,717	389,085	807,747	1,083,265
Retained earnings brought forward	<b>1,344,299</b>	65,974	390,823	251,305	228,541	407,656
Treasury stock	<b>-52,159</b>	—	-12,031	-1,006	-3,620	-35,502
Others net assets	<b>175,182</b>	-5,589	2,620	-110	16,578	161,683
Subscription rights to shares	<b>533</b>	—	—	—	—	533
<b>Liabilities and net assets</b>	<b>23,119,536</b>	<b>528,800</b>	<b>2,237,103</b>	<b>1,670,067</b>	<b>2,836,328</b>	<b>15,847,238</b>
Bills receivable discounted outstanding	<b>7,406</b>	—	2,647	841	3,918	—
Accounts receivable from subsidiaries and associates - trade	<b>490,759</b>	—	36,596	298,024	111,228	44,911
Accounts payable from subsidiaries and associates - trade	<b>220,250</b>	—	30,666	15,110	57,726	116,748
<b>Sales</b>	<b>19,910,971</b>	<b>435,973</b>	<b>2,492,454</b>	<b>2,835,348</b>	<b>3,711,122</b>	<b>10,436,074</b>
Cost of sales	<b>15,582,898</b>	170,151	1,650,066	2,364,805	3,027,174	8,370,702
Selling and general administrative expenses	<b>3,511,673</b>	246,046	773,239	373,848	536,018	1,582,522
<b>Operating profits</b>	<b>816,400</b>	<b>19,776</b>	<b>69,149</b>	<b>96,695</b>	<b>147,930</b>	<b>482,850</b>
Non-operating revenues	<b>225,843</b>	9,597	27,174	15,860	35,380	137,832
Non-operating expenses	<b>202,534</b>	5,254	15,499	10,683	22,525	148,573
<b>Ordinary profits</b>	<b>839,709</b>	<b>24,119</b>	<b>80,824</b>	<b>101,872</b>	<b>160,785</b>	<b>472,109</b>
Special profits	<b>134,531</b>	1,092	46,532	29,835	21,466	35,606
Special losses	<b>121,048</b>	8,909	14,888	17,232	19,910	60,109
Net profits before tax	<b>853,192</b>	16,302	112,468	114,475	162,341	447,606
Corporation tax and Inhabitants' tax and Enterprise tax	<b>227,976</b>	4,750	46,648	37,280	59,345	79,953
Tax expenses adject	<b>37,909</b>	200	321	10,976	3,796	22,616
<b>Net profits for the period</b>	<b>587,307</b>	<b>11,352</b>	<b>65,499</b>	<b>66,219</b>	<b>99,200</b>	<b>345,037</b>
Interim dividend	<b>10,395</b>	—	—	1,299	920	8,176
Dividends	<b>116,617</b>	1,159	15,279	8,524	29,468	62,187
Depreciation expenses	<b>693,791</b>	23,080	64,119	42,640	98,547	465,405
Special depreciation expenses	<b>10,248</b>	—	2,446	6,823	906	73
<b>Value added</b>	<b>5,571,070</b>	<b>197,622</b>	<b>979,388</b>	<b>800,140</b>	<b>1,019,146</b>	<b>2,574,774</b>
Directors' remuneration	<b>186,574</b>	34,146	91,266	23,433	22,564	15,165
Bonus for directors	<b>7,608</b>	—	3,741	988	2,025	854
Salaries and wages	<b>1,981,725</b>	94,655	540,906	458,378	426,201	461,585
Bonus for employees	<b>310,552</b>	5,165	51,642	56,341	99,164	98,240
Welfare expenses	<b>392,793</b>	12,662	76,173	74,012	99,877	130,069
Interest	<b>98,071</b>	5,090	10,289	6,622	12,282	63,788
Rental or leasing expenses for fixed and liquid assets	<b>1,738,030</b>	19,765	126,480	76,610	195,156	1,320,019
taxes and public charges	<b>137,388</b>	11,453	20,031	13,683	26,229	65,992
Net operating income	<b>718,329</b>	14,686	58,860	90,073	135,648	419,062
Number of directors (persons)	<b>29,334</b>	8,501	14,375	2,909	2,420	1,129
Number of employees (persons)	<b>551,954</b>	40,876	175,644	136,463	103,554	95,417

## 2. Assets, Liabilities and Net Assets and Profit

Wholesale and

By capital	Total	Under 10	10–50	50–100	100–1,000	1,000 or over
Number of corporations (companies)	<b>650,403</b>	381,022	249,542	13,589	5,431	819
<b>Liquid assets</b>	<b>170,256,651</b>	<b>12,417,674</b>	<b>55,709,605</b>	<b>20,440,276</b>	<b>32,620,306</b>	<b>49,068,790</b>
Cash and deposits	<b>43,011,700</b>	4,003,550	20,328,934	5,523,761	5,070,171	8,085,284
Bills receivable	<b>9,874,653</b>	137,732	3,049,242	1,480,623	3,109,021	2,098,035
Accounts receivable	<b>58,729,234</b>	4,355,835	15,459,979	7,069,075	13,071,938	18,772,407
Securities	<b>3,454,285</b>	95,261	879,063	222,892	403,675	1,853,394
Stocks	<b>954,521</b>	68,882	591,195	158,829	83,507	52,108
Bonds and debentures	<b>455,357</b>	713	53,079	46,258	56,961	298,346
Other securities	<b>2,044,407</b>	25,666	234,789	17,805	263,207	1,502,940
Inventories	<b>31,341,974</b>	2,809,772	10,282,146	3,831,710	5,350,195	9,068,151
Finished goods and merchandise	<b>28,704,130</b>	2,558,123	9,828,252	3,553,118	5,074,248	7,690,389
Works in process	<b>1,017,306</b>	165,923	204,473	131,423	135,082	380,405
Raw materials and goods in storage	<b>1,620,538</b>	85,726	249,421	147,169	140,865	997,357
Other liquid assets	<b>23,844,805</b>	1,015,524	5,710,241	2,312,215	5,615,306	9,191,519
<b>Fixed assets</b>	<b>114,684,304</b>	<b>7,376,519</b>	<b>34,261,269</b>	<b>11,373,103</b>	<b>16,269,693</b>	<b>45,403,720</b>
Tangible fixed assets	<b>61,914,415</b>	5,551,081	21,233,227	7,642,680	10,518,472	16,968,955
Land	<b>33,001,051</b>	2,145,051	12,938,282	4,457,237	5,321,325	8,139,156
Construction in process	<b>1,052,678</b>	198,559	421,058	134,445	72,295	226,321
Other tangible fixed assets	<b>27,860,686</b>	3,207,471	7,873,887	3,050,998	5,124,852	8,603,478
Intangible fixed assets	<b>2,560,832</b>	131,931	486,316	267,875	501,374	1,173,336
Intangible fixed assets excluding software	<b>1,504,797</b>	108,227	284,734	200,596	256,144	655,096
Software	<b>1,056,035</b>	23,704	201,582	67,279	245,230	518,240
Investments and other assets	<b>50,209,057</b>	1,693,507	12,541,726	3,462,548	5,249,847	27,261,429
Investment securities	<b>28,410,086</b>	276,423	6,006,537	1,245,362	2,197,374	18,684,390
Stocks	<b>23,210,944</b>	95,361	2,478,108	819,685	1,845,414	17,972,376
Bonds and debentures	<b>1,239,627</b>	28,843	863,196	43,467	62,229	241,892
Other securities	<b>3,959,515</b>	152,219	2,665,233	382,210	289,731	470,122
Other investments and other assets	<b>21,798,971</b>	1,417,084	6,535,189	2,217,186	3,052,473	8,577,039
<b>Deferred assets</b>	<b>400,271</b>	<b>29,084</b>	<b>155,981</b>	<b>81,062</b>	<b>97,445</b>	<b>36,699</b>
<b>Total assets</b>	<b>285,341,226</b>	<b>19,823,277</b>	<b>90,126,855</b>	<b>31,894,441</b>	<b>48,987,444</b>	<b>94,509,209</b>
<b>Liabilities</b>	<b>195,437,181</b>	<b>17,498,433</b>	<b>59,025,700</b>	<b>22,625,498</b>	<b>34,129,774</b>	<b>62,157,776</b>
<b>Liquid liabilities</b>	<b>126,995,644</b>	<b>9,033,438</b>	<b>35,011,855</b>	<b>15,667,364</b>	<b>27,419,975</b>	<b>39,863,012</b>
Bills payable	<b>11,941,410</b>	366,405	4,732,820	2,456,672	2,589,296	1,796,217
Accounts payable	<b>53,269,417</b>	3,106,652	11,975,693	5,838,107	13,015,354	19,333,611
Short-term borrowings	<b>35,531,054</b>	3,368,664	12,067,321	4,154,423	6,523,617	9,417,029
Short-term bank borrowings	<b>24,116,808</b>	1,254,899	8,735,662	3,508,290	4,514,290	6,103,667
Short-term bank borrowings	<b>11,414,246</b>	2,113,765	3,331,659	646,133	2,009,327	3,313,362
Short-term allowance	<b>1,760,221</b>	42,605	408,186	197,415	509,584	602,431
Other liquid liabilities	<b>24,493,542</b>	2,149,112	5,827,835	3,020,747	4,782,124	8,713,724
<b>Fixed liabilities</b>	<b>68,441,537</b>	<b>8,464,995</b>	<b>24,013,845</b>	<b>6,958,134</b>	<b>6,709,799</b>	<b>22,294,764</b>
Bonds	<b>4,568,421</b>	—	966,029	282,972	333,388	2,986,032
Long-term borrowings	<b>53,319,589</b>	8,116,942	21,390,390	4,833,422	3,695,340	15,283,495
Long-term bank borrowings	<b>45,007,405</b>	5,657,113	17,465,164	4,340,115	3,136,416	14,408,597
Long-term other borrowings	<b>8,312,184</b>	2,459,829	3,925,226	493,307	558,924	874,898
Long-term allowance	<b>4,569,421</b>	53	713,444	1,102,765	1,380,127	1,373,032
Other fixed liabilities	<b>5,984,106</b>	348,000	943,982	738,975	1,300,944	2,652,205
<b>Reserve required by special law</b>	—	—	—	—	—	—

## and Loss Table by Sector and by Size (continued)

## Retail Trade

(Unit: millions of yen)

By capital	Total	Under 10	10-50	50-100	100-1,000	1,000 or over
<b>Net assets</b>	<b>89,904,045</b>	<b>2,324,844</b>	<b>31,101,155</b>	<b>9,268,943</b>	<b>14,857,670</b>	<b>32,351,433</b>
Shareholders' equity	<b>87,893,504</b>	2,391,528	30,841,950	8,892,053	14,437,846	31,330,127
Capital stock	<b>12,996,116</b>	1,328,027	3,397,970	934,965	1,340,190	5,994,964
Capital surplus	<b>10,690,029</b>	-57,824	588,208	1,228,611	1,700,313	7,230,721
Capital reserve	<b>7,845,014</b>	3,930	371,843	715,447	1,035,896	5,717,898
Others capital surplus	<b>2,845,015</b>	-61,754	216,365	513,164	664,417	1,512,823
Earned surplus	<b>65,432,955</b>	1,142,785	27,068,199	6,963,639	11,582,412	18,675,920
Legal retained earnings	<b>2,256,286</b>	404,205	700,437	251,226	440,111	460,307
Other earned surplus	<b>63,176,669</b>	738,580	26,367,762	6,712,413	11,142,301	18,215,613
Reserve	<b>43,043,814</b>	993,342	17,927,489	4,678,683	7,792,929	11,651,371
Retained earnings brought forward	<b>20,132,855</b>	-254,762	8,440,273	2,033,730	3,349,372	6,564,242
Treasury stock	<b>-1,225,596</b>	-21,460	-212,427	-235,162	-185,069	-571,478
Others net assets	<b>1,991,931</b>	-66,684	259,205	376,890	419,390	1,003,130
Subscription rights to shares	<b>18,610</b>	—	—	—	434	18,176
<b>Liabilities and net assets</b>	<b>285,341,226</b>	<b>19,823,277</b>	<b>90,126,855</b>	<b>31,894,441</b>	<b>48,987,444</b>	<b>94,509,209</b>
Bills receivable discounted outstanding	<b>1,677,012</b>	27,718	630,605	302,207	316,932	399,550
Accounts receivable from subsidiaries and associates - trade	<b>7,711,316</b>	270,325	1,255,900	441,229	2,112,751	3,631,111
Accounts payable from subsidiaries and associates - trade	<b>9,068,311</b>	237,098	1,286,099	648,582	3,616,006	3,280,526
<b>Sales</b>	<b>507,882,910</b>	<b>41,589,297</b>	<b>143,256,936</b>	<b>62,677,144</b>	<b>101,483,832</b>	<b>158,875,701</b>
Cost of sales	<b>413,125,405</b>	29,730,910	111,752,840	49,559,678	84,611,834	137,470,143
Selling and general administrative expenses	<b>86,875,125</b>	11,935,128	29,226,672	11,925,839	14,993,586	18,793,900
<b>Operating profits</b>	<b>7,882,380</b>	<b>-76,741</b>	<b>2,277,424</b>	<b>1,191,627</b>	<b>1,878,412</b>	<b>2,611,658</b>
Non-operating revenues	<b>5,085,787</b>	498,093	1,304,804	498,528	479,187	2,305,175
Non-operating expenses	<b>2,740,642</b>	241,697	1,039,044	328,951	332,915	798,035
<b>Ordinary profits</b>	<b>10,227,525</b>	<b>179,655</b>	<b>2,543,184</b>	<b>1,361,204</b>	<b>2,024,684</b>	<b>4,118,798</b>
Special profits	<b>1,737,023</b>	165,722	766,927	240,169	191,237	372,968
Special losses	<b>2,874,546</b>	60,014	1,151,293	611,630	307,795	743,814
Net profits before tax	<b>9,090,002</b>	285,363	2,158,818	989,743	1,908,126	3,747,952
Corporation tax and Inhabitants' tax and Enterprise tax	<b>3,443,124</b>	168,106	945,074	449,509	785,901	1,094,534
Tax expenses adject	<b>78,362</b>	-12,396	20,845	-6,811	65,727	10,997
<b>Net profits for the period</b>	<b>5,568,516</b>	<b>129,653</b>	<b>1,192,899</b>	<b>547,045</b>	<b>1,056,498</b>	<b>2,642,421</b>
Interim dividend	<b>512,070</b>	—	9,559	53,351	49,512	399,648
Dividends	<b>1,639,598</b>	52,045	243,806	122,164	294,554	927,029
Depreciation expenses	<b>4,097,016</b>	471,623	1,194,974	514,812	736,619	1,178,988
Special depreciation expenses	<b>30,527</b>	—	1,231	25,015	3,834	447
<b>Value added</b>	<b>57,686,706</b>	<b>8,376,850</b>	<b>19,440,483</b>	<b>7,761,024</b>	<b>10,121,716</b>	<b>11,986,633</b>
Directors' remuneration	<b>6,611,154</b>	2,571,668	3,227,491	433,930	260,384	117,681
Bonus for directors	<b>135,670</b>	24,526	58,114	16,874	23,019	13,137
Salaries and wages	<b>26,348,894</b>	3,964,031	9,046,121	3,832,342	4,745,071	4,761,329
Bonus for employees	<b>3,764,091</b>	297,705	1,111,016	540,434	911,671	903,265
Welfare expenses	<b>3,908,009</b>	340,583	1,171,064	545,951	849,092	1,001,319
Interest	<b>1,330,291</b>	170,691	522,601	211,474	149,650	275,875
Rental or leasing expenses for fixed and liquid assets	<b>7,440,321</b>	719,197	2,065,805	1,063,848	1,282,998	2,308,473
taxes and public charges	<b>1,596,187</b>	535,881	483,448	136,018	171,069	269,771
Net operating income	<b>6,552,089</b>	-247,432	1,754,823	980,153	1,728,762	2,335,783
Number of directors (persons)	<b>1,319,246</b>	650,227	588,152	48,389	24,925	7,553
Number of employees (persons)	<b>9,330,877</b>	1,969,311	3,158,683	1,233,246	1,534,499	1,435,138